



City of Rochester Hills,  
Michigan



# 2026 - 2028 Budget Plan

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ADOPTED SEPTEMBER 22, 2025



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# Table of Contents

City of Rochester Hills, Michigan

## INTRODUCTION

Quick Reference Guide .....	9
Mayor’s Transmittal Letter .....	11
Distinguished Budget Presentation Award.....	20
Vision & Mission Statement.....	21
Elected Officials .....	22
City Council Goals & Objectives.....	23

## BUDGET HIGHLIGHTS

Citywide Organizational Chart.....	27
City Administration .....	28
Community Profile .....	29
Reader’s Guide .....	35
Budget Process.....	37
Budget & Capital Improvement Schedule.....	40
Fiscal Policies.....	41
Grand Total Budget Comparison (2024–2025).....	52
Overview of Funds .....	53
City Fund Structure.....	55
Relationship between City Departments and City Funds .....	56
All Funds: Adopted Revenue & Expenditure Summary.....	57
All Funds: Historical / Adopted / Projected Revenues, Expenditures, and Governmental Fund Balances .....	59
Significant Changes to Fund Balance Summary .....	62
Total General Fund .....	65
Total Special Revenue Funds.....	66
Total Debt Service Funds .....	67
Total Capital Improvement Funds .....	68
Total Governmental Funds.....	69
Total Enterprise Funds .....	71
Total Internal Service Funds .....	73
Total All Fund Summary .....	75
Summary of Changes between Proposed and Adopted Budget.....	77
Capital Improvement Summary.....	78
Major Road Fund Summary .....	81
Local Street Fund Summary .....	83
Fire Capital Fund Summary .....	84
Pathway Construction Fund Summary.....	85

# Table of Contents

City of Rochester Hills, Michigan

Capital Improvement Fund Summary.....	86
Water & Sewer Capital Fund Summary .....	87
Water & Sewer Capital Fund Summary .....	90
Facilities Fund Summary .....	91
MIS Fund Summary .....	93
Fleet Fund Summary.....	94

## FINANCIAL TRENDS

Synopsis .....	97
Population Trend .....	98
Population Comparison.....	99
Taxable Value per Capita Comparison .....	100
Taxable Value Components by Assessment Year Trend .....	101
Aggregate Property Tax Rate Component Trend .....	102
City Property Tax Rate Component Trend .....	103
Millage Summary .....	104
Millage Forecast.....	106
Governmental Property Tax Revenue Trend .....	107
Governmental Funding Sources Trend .....	108
Governmental Funding Uses Trend .....	109
Governmental Revenues & Expenditures per Capita Trend .....	110
State Shared Revenue Trend .....	111
Act 51 Gasoline Tax Trend .....	112
Governmental Funds: Fund Balance by Component Trend .....	113
Water & Sewer: Statement of Revenues & Expenses Trend.....	114
Outstanding Debt per Capita Trend .....	115
Legal Debt Limit Trend .....	116
Long-Term Financial Planning.....	117

## GENERAL FUND

101 – General Fund: Revenue .....	131
102 - City Council.....	132
171 - Mayor’s Department .....	136
191 - Elections Division .....	142
201 - Accounting Division.....	145
209 - Assessing Department.....	147
210 - Legal Services.....	150
215 - Clerk’s Office.....	151

# Table of Contents

City of Rochester Hills, Michigan

233 - Human Resources .....	155
247 - Board of Review .....	158
253 - Treasury Division .....	159
271 - Media Division .....	161
276 - Cemetery Division .....	163
315 - Crossing Guards.....	165
371 - Building Department .....	166
372 - Ordinance Compliance .....	171
400 - Planning Commission .....	173
401 - Planning & Economic Development Department.....	175
410 - Zoning Board of Appeals .....	180
448 - Special Street Lighting.....	181
535 - Weed Control .....	182
666 - Community Development Block Grant (CDBG) .....	183
756 - Parks Department .....	184
759 - Grounds Maintenance Division .....	188
760 - Community Events.....	191
774 - Natural Resources Division .....	192
802 - Museum Division.....	196
804 - Historic Districts Commission.....	199
852 - Community Programs .....	201
990 - General Fund: Transfer-Out .....	202
Grand Total: General Fund.....	203

## SPECIAL REVENUE FUNDS

202 - Major Road Fund .....	205
203 - Local Street Fund .....	217
206 - Fire Department Fund .....	229
207 - Special Police Fund.....	244
208 - Parks Infrastructure Millage Fund.....	249
213 - RARA Millage Fund.....	251
214 - Pathway Maintenance Fund .....	253
232 - Tree Fund.....	256
244 - Water Resources .....	258
265 - OPC Millage Fund .....	261
286 - EGLE Grant Fund .....	263
299 - Green Space Fund .....	266
Grand Total: Special Revenue Funds .....	269

# Table of Contents

City of Rochester Hills, Michigan

## CAPITAL IMPROVEMENT FUNDS

402 - Fire Capital Fund .....	271
403 - Pathway Construction Fund.....	275
420 - Capital Improvement Fund.....	277
Grand Total: Capital Improvement Funds .....	279

## ENTERPRISE FUNDS

510 - Sanitary Sewer Division.....	281
530 - Water Division .....	283
592 - Water & Sanitary Sewer Fund .....	285
593 - Water & Sanitary Sewer Capital Fund .....	289
595 - Water & Sanitary Sewer Debt Fund.....	291
596 - Solid Waste Fund.....	292
Grand Total: Enterprise Funds .....	294

## INTERNAL SERVICE FUNDS

631 - Facilities Fund .....	297
636 - Management Information Systems Fund.....	302
661 - Fleet Equipment Fund .....	306
677 - Insurance Fund.....	315
Grand Total: Internal Service Funds.....	317

## TRUST & AGENCY FUND

736 - Retiree Healthcare Trust Fund.....	319
752 - Van Hoosen/Jones Stoney Creek Perpetual Care Trust Fund .....	321
761 - Green Space Perpetual Care Trust Fund .....	323
Grand Total: Trust & Agency Funds.....	325

## COMPONENT UNIT FUNDS

243 - Brownfield Revolving Fund .....	327
844 - Brownfield Redevelopment Fund - Legacy.....	329
845 - Brownfield Redevelopment Fund - Rochester/Avon .....	331
848 - Local Development Finance Authority (LDFA) Fund .....	333
870 - Rochester Hills Van Hoosen Museum Trust Fund.....	337
Grand Total Component Unit Funds.....	339

# Table of Contents

City of Rochester Hills, Michigan

## SUPPLEMENTAL INFORMATION

Notice of Public Hearing.....	341
Resolution to Adopt Millage Rates .....	342
Resolution to Adopt Budget.....	344
Budgeted Position History .....	346
Full-Time Employee Compensation Schedule .....	347
Historical Outline.....	351
City Council District & Polling Locations Map .....	355
Glossary.....	356
Index.....	362



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# Introduction

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN

## Quick Reference Guide

The City of Rochester Hills FY 2026 Adopted Budget and FY 2027-28 Projected Budget Plan includes a wide range of information about the City’s community, governmental structure, policies, programs, and services, as well as detailing the City’s revenues and expenditures.

To answer:	Section:	Page(s):
<b>CITY ADMINISTRATION:</b>		
Who are the City’s Elected Officials	Introduction	22
What is their Contact Information	Budget Highlights	31
Where are the City’s Voting Districts	Supplemental Information	355
Who is a part of the City’s Administration	Budget Highlights	28
How is the City organized	Budget Highlights	27
What is the City’s Staffing Level	Supplemental Information	346-350
<b>CITY POLICIES:</b>		
What is the City’s Mission Statement / Vision Statement	Introduction	21
What are the City Council ‘s 2026 Goals & Objectives	Introduction	23-25
What are the City’s Fiscal Policies	Budget Highlights	41-51
Budget Requirements	Budget Highlights	41
Debt Policies	Budget Highlights	44-45
Revenue Policies	Budget Highlights	46
Investment Policies	Budget Highlights	46-47
Fund Balance Policies	Budget Highlights	47-50
<b>BUDGETARY INFORMATION:</b>		
What is the City’s Budget Process	Budget Highlights	35-36
How does the City’s 2026 Budget compare to 2025 Budget	Budget Highlights	52
How are the City’s Funds Organized	Budget Highlights	53-56
General Fund	Budget Highlights	65
Special Revenue Funds	Budget Highlights	66
Debt Service Funds	Budget Highlights	67
Capital Improvement Funds	Budget Highlights	68
Total Governmental Funds	Budget Highlights	69-70
Enterprise Funds	Budget Highlights	71-72
Internal Service Funds	Budget Highlights	73-74
Grand Total All Funds	Budget Highlights	75-76
What are the City’s Long-Term Forecasts	Financial Trends	117-128
<b>REVENUE INFORMATION:</b>		
What is the City’s Revenue Summary	Budget Highlights	57
What are the City’s Revenue Trends	Budget Highlights	59
What are the components of the City’s Tax Base	Financial Trends	102
What portion of the total tax bill goes to the City	Financial Trends	103
What are the various City Millages	Financial Trends	104-105
What is the City’s Millage Forecast	Financial Trends	106
What is the City’s Governmental Property Tax trends	Financial Trends	107
What are the sources of General Governmental Funding trends	Financial Trends	108
What are the General Governmental Revenue per Capita trends	Financial Trends	110
What are the City’s State Shared Revenue trends	Financial Trends	111
What are the City’s Act 51 Gasoline Tax trends	Financial Trends	112

Quick Reference Guide

To answer:	Section:	Page(s):
<b>EXPENDITURE INFORMATION:</b>		
What is the City’s Expenditure Summary	Budget Highlights	58
What are the City’s Expenditure Trends	Budget Highlights	60
What major projects and improvements are planned for FY 2026	Budget Highlights	86-93
What are the uses of General Governmental Funding trends	Financial Trends	109
What are the General Governmental Expenditure per Capita trends	Financial Trends	110
What are the Debt per Capita trends	Financial Trends	115
What are the total City Debt Limits	Financial Trends	116
<b>FUND BALANCE INFORMATION:</b>		
What are the City’s Fund Balance trends	Budget Highlights	63
What are the significant changes anticipated for fund balance levels in 2024-2026	Budget Highlights	64-65
What is the Total Governmental Funds balance trends	Financial Trends	115
<b>COMMUNITY PROFILE INFORMATION:</b>		
What is the City’s general profile	Budget Highlights	29-34
What is the current and estimated City population	Financial Trends	98

**Other Useful Links:**

- City of Rochester Hills Website [www.rochesterhills.org](http://www.rochesterhills.org)
- City of Rochester Hills Financial Reports [www.rochesterhills.org/reports](http://www.rochesterhills.org/reports)
  - *(Including Capital Improvement Plan, Annual Comprehensive Financial Report, Financial Summary, and Budget Documents)*
- Oakland County Website [www.oakgov.com](http://www.oakgov.com)
- OPC Social and Activity Center <https://opccenter.org>
- Rochester Avon Recreation Authority (RARA) [www.rararecreation.org](http://www.rararecreation.org)
- Southeast Michigan Council of Governments (SEMCOG) [www.semcog.org](http://www.semcog.org)
- State of Michigan [www.michigan.gov](http://www.michigan.gov)

\*\*Photographs throughout this document are courtesy of the Rochester Hills Media Division unless otherwise specified.



innovative *by* nature

Mayor's Transmittal Letter

### Mayor's Transmittal Letter 2026 BUDGET MESSAGE

August 11, 2025

President Deel, Vice President Carlock, Council Members, and Residents of the City of Rochester Hills:

*"As someone told me lately, everyone deserves the chance to fly."*

– *Elphaba from the movie "Wicked"*

Being named the Best Place to Live in Michigan doesn't happen by chance. It happens by looking where we've been and charting a path forward on where we want to go. It happens because we have the courage to face and overcome challenges, the brains to visualize our future and plan effectively, and the heart to understand our residents and invest in ways that improve their quality of life. It happens because we are intentional about what we **must** do to remain the preeminent place to live, work, and raise a family.

This budget is the driver of everything we do, guided by the City Council's top priorities and keeping in mind our conservative fiscal values. It makes me extremely proud to share that – for the first time in the City's history – we are completely debt-free. That's right...everything you see in this budget, from park plans and infrastructure improvements to public safety enhancements, is funded only by what we collect in taxes. We continue to maintain our AAA bond rating, boast premium fund balances, and rank among the top three in Oakland County for the lowest tax rates. Our residents expect a high level of service in a financially prudent way and we continue to deliver.

#### **The courage to invest in our future**

It takes **courage** to make forward-thinking decisions, even when the path isn't always easy. It takes **courage** to invest in essential infrastructure, explore innovative solutions, and prioritize long-term sustainability over short-term expediency. We have bravely tackled the challenges of rising costs and evolving community needs, ensuring that our City remains strong now and in the years to come. This means taking bold moves to enhance our parks, green spaces, and trails, putting more into improving our roadways, and planning for the years ahead with our multi-year budget process. We are never going to shy away from doing what it takes to keep Rochester Hills the nationally-renowned place it is and this year, cementing our place as having the best parks system in Michigan. **Courage!**

#### **The brains behind responsible growth**

This budget is created with careful foresight and actively plans for the City's future by anticipating challenges and looking at long-term trends. You will see smart, future-oriented investments that may not garner

## Mayor's Transmittal Letter

headlines but are necessary to meet evolving needs. Our goal is to not just be the best place to live in Michigan today, but to hold that recognition in the years to come.

### The heart of our community

Finally, this budget prioritizes the **heart** of our City – the community. It reflects our commitment to improving the quality of life for every resident and understanding their needs. We are investing in services that support everyone from youth to seniors, building and improving our parks, trails and green spaces, and ensuring our residents are safe in their homes and in their community.

I am incredibly proud of the collaborative effort that has gone into this budget. We believe this plan, forged with **courage**, guided by **brains**, and powered by **heart**, will continue to make Rochester Hills the preeminent place to live, work, and raise a family.

### THE FY 2026 BUDGET

The City of Rochester Hills FY 2026 Budget proposes a total millage rate at 11.2753, an increase of +0.4280 mill from last year due to a proposed and necessary increase in the Police millage stemming from the 2025-2027 contractual rate increases to the Oakland County Sheriff's Office (OCSO) of nearly 36% approved by the Oakland County Board of Commissioners in December of 2024. However, this millage rate continues to rank the City of Rochester Hills as one of the lowest millage rates of all cities in Oakland County as reported by the Oakland County Department of Equalization's most recent Apportionment of Local Tax Rates report.

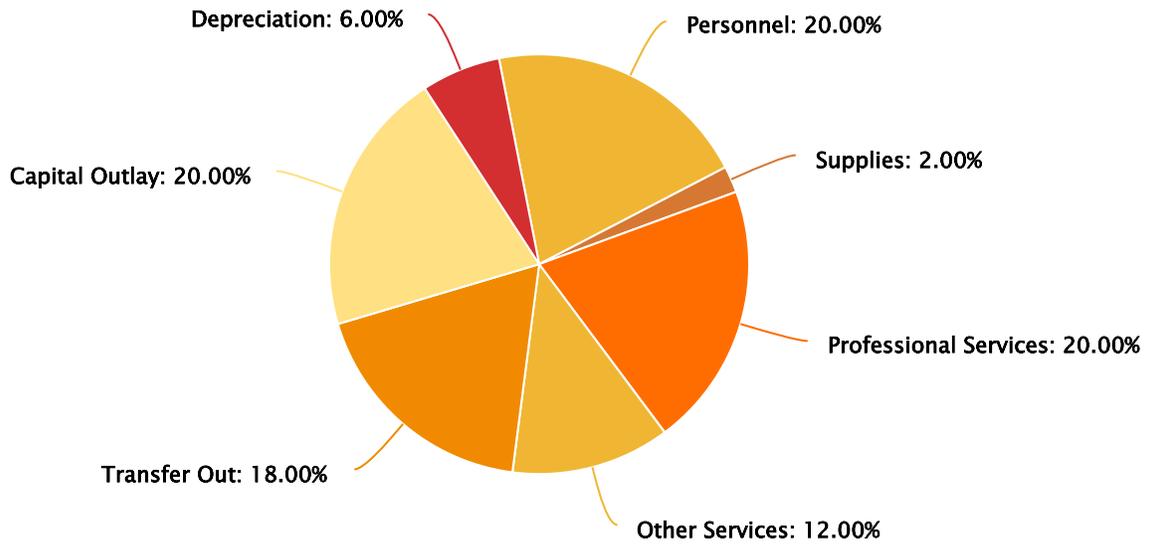
As in past years, the City is not levying an administrative fee for the City's assessing and tax collection services (as many Oakland County cities currently do). This leaves over \$1.4 million in the pockets of our residents and businesses each year.

### Expenditures:

The FY 2026 Budget includes Citywide expenditures of \$223,264,620, an increase of +1.2% from the current FY 2025 Adopted Budget. The FY 2026 Budget provides for:

- \$44.0 million or 20% for personnel costs
- \$48.6 million or 22% for professional services and supplies
  - Includes contracted police services of \$13.8 million
- \$44.8 million or 20% for capital projects and capital equipment
- \$40.3 million or 18% for internal transfers-out to other City funds
- \$29.9 million or 13% for commodity charges including water purchases and sewage treatment
- \$14.0 million or 6% for asset depreciation
- \$1.7 million or >1% for debt service related to the City's share of Oakland County Water Resources Commission Sanitary Sewer projects

2026 All Funds – Adopted Expenditure Summary



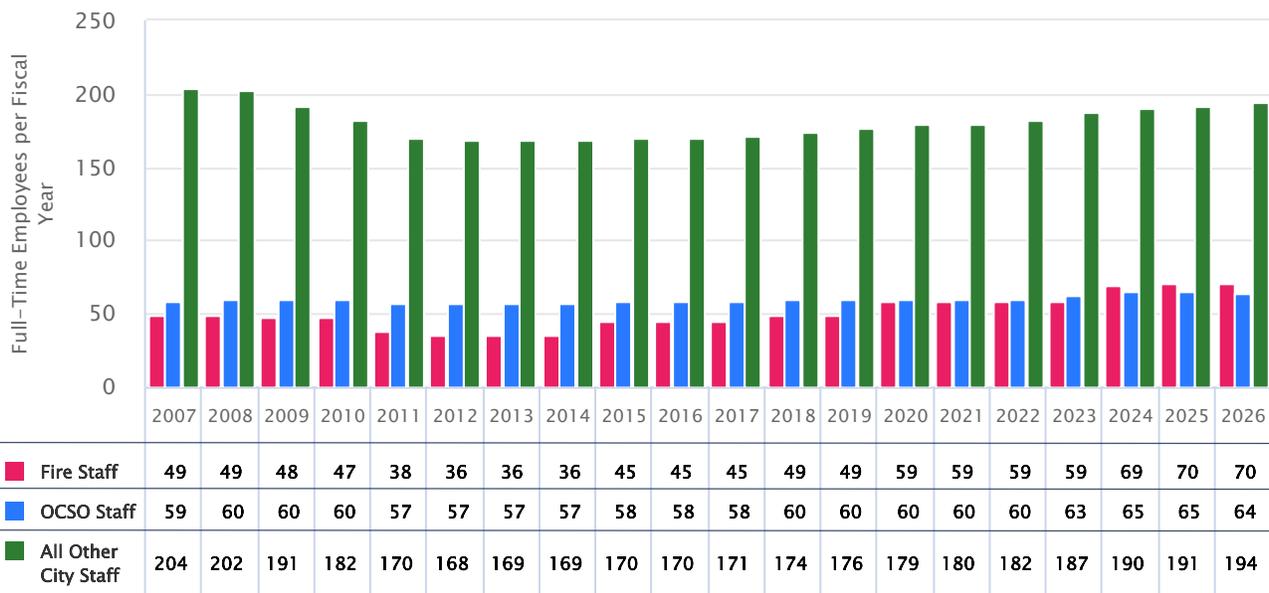
Mayor’s Transmittal Letter

**Personnel Services:**

The City actively reviews staffing levels along with personnel salary & benefit costs to keep in-line with available ongoing funding levels while providing a competitive compensation plan. Through our multi-year budget, long-term revenue & expenditure forecasting, and continual re-examination of service delivery, we plan to maintain that course. The FY 2026 Budget proposes to add three (3) Full-Time positions to the City staff:

- (1) Grounds Crew Leader / General Fund: Parks Department / Grounds Division
  - New Position
  - Due to the initial findings from the City’s recently completed City Grounds Study. This recommendation is largely based upon the City’s expanded Parks system including Innovation Hills, Auburn Road Corridor, additional roundabouts, Gateways, and the potential development of Nowicki Park opening in 2027.
- (1) Administrative Associate II / General Fund: Planning & Economic Development Department
  - Part-Time to Full-Time
  - To provide improved front desk customer service coverage which will allow the other FT staff to focus more time and resources on their needed areas of specialty. The proposed additional hours for this position will allow this individual to assist the Planning & Economic Development Department with digitizing files, improved public notification efforts, business retention visits, and enhanced communications. The Planning & Economic Development Department is the only City Department without a FT Administrative staff position
- (1) Museum Maintenance Specialist / General Fund: Museum Division
  - Part-Time to Full-Time
  - To provide improved maintenance support which will allow the other FT staff to focus more time and resources on their needed areas of specialty and not on maintenance related items.

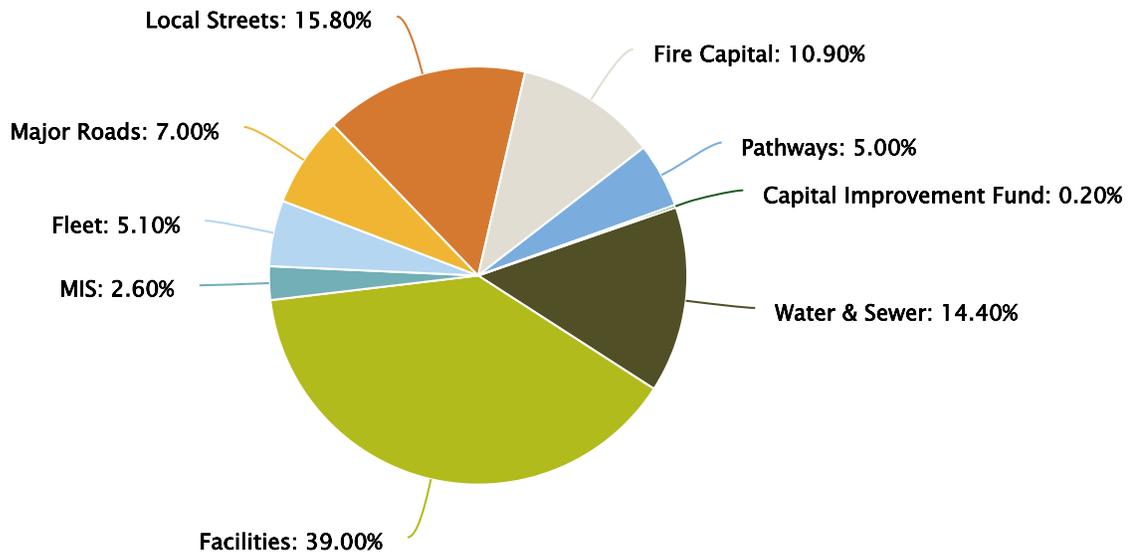
**Budgeted Full-Time Employees per Fiscal Year**



**Capital Projects:**

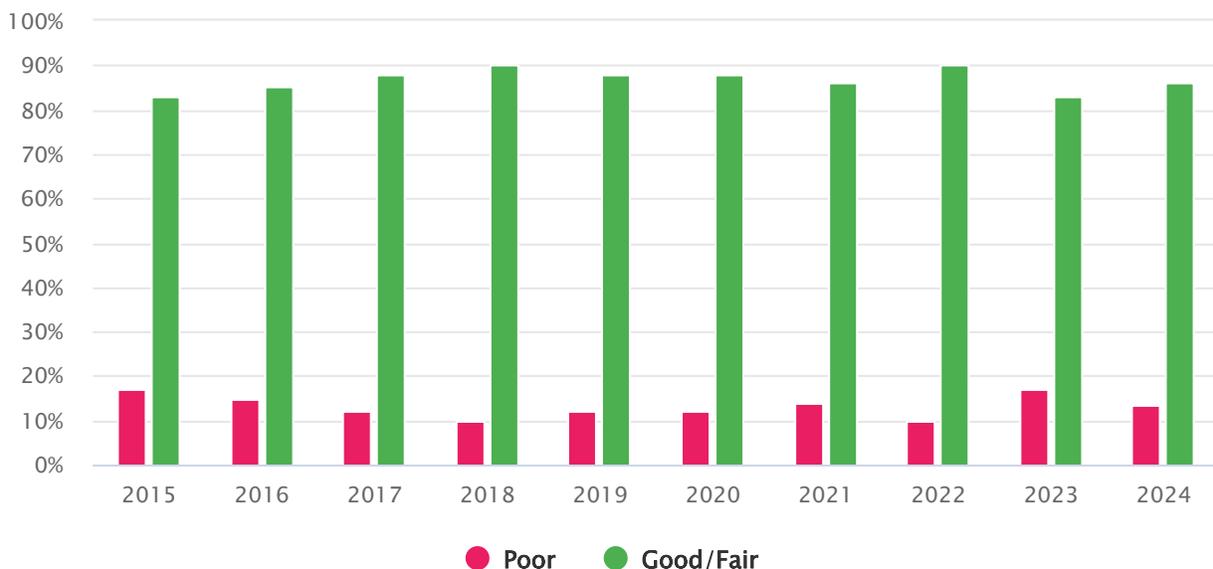
The City Council’s Strategic Goal to provide reliable, safe, and effective infrastructure throughout the City is in effort to maintain property values, our quality of life, and uninterrupted services to Rochester Hills’ residents and businesses. The \$44.8 million of capital projects are all to be funded through City revenues and reserves in FY 2026, with no need to issue debt to finance the improvements.

**2026 All Funds – Adopted Capital Budget Summary**



The results of our most recent public opinion survey showed that the condition of our local streets continued to be a prime concern of our residents and was echoed by the City Council. The FY 2026 Budget includes an increased level of Local Street reconstruction funding of \$6.0 million as part of our continuing effort to improve and address our community’s top concern.

**Local Street Condition Rating 2015–2024**



**Mayor's Transmittal Letter**

The condition of the City of Rochester Hills Local Streets has continued to remain in good order over the past ten (10) years. In 2024, 86% of the City's Local Streets were rated as in Good/Fair condition.

**Citywide capital projects for FY 2026 include:****Facility improvements of \$17.5 million or 39% of the citywide capital budget:**

- PK-05R Borden Park: Maintenance Yard Fuel Tank Installation
- PK-13B Innovation Hills: Electrical Upgrades
- PK-14 Nowicki Park: Development
- PK-17A Avondale Park: Playground Replacement
- PK-27B Museum: Stoney Creek Historical Signage
- PW-16 Pedestrian Bridge & Structure Repair Program
- FA-020 Fire Station #1: Exterior Improvements
- FA-13P Fire Stations: Vehicle Exhaust System Replacements
- FA-01N City Hall: Resource Room Redesign
- City Parks: Isometric Mapping / Signage / Wayfinding / Park Rules
- Park Sign Replacements: Bloomer Park & Yates Park

**Local Street improvements of \$7.1 million or 16% of the citywide capital budget:**

- LS-01 Local Street System: Rehabilitation Program
- LS-21 Childress Avenue Paving
- LS-22 Dunning Avenue [East of Eastwood] Paving

**Water & Sewer improvements of \$6.4 million or 14% of the Citywide capital budget:**

- SS-02B Sanitary Sewer Rehabilitation Program
- WS-12C PRV #10, #23, & #24 Removal
- WS-43 Henry Ford Rochester Water Main Replacement
- WS-65 Dutton Road [Adams – Wales] Water Main Replacement
- WS-67 Nowicki Park Water & Sewer Extension
- FA-04K DPS Garage: Vehicle Exhaust System Replacement
- WS-07B Booster Station #1: Generator Replacement

**Fire Capital Equipment replacements of \$4.9M or 11% of the citywide capital budget:**

- IS-04G Mobile Data Computer Replacement
- IS-04G Auto Extrication Equipment Replacement
- IS-04G Thermal Imaging Camera Replacement
- IS-04G Stair Chair Replacement

- IS-04G Air Monitor Replacement
- IS-08 Ambulance Replacements (x5)

**Major Road improvements of \$3.1 million or 7% of the citywide capital budget:**

- MR-02L Hamlin Road [East of Crooks] Reconstruction
- MR-05I Adams Road Widening @ Nowicki Park
- MR-22B Left-Turn Signal: Crooks Road @ Star Batt Road
- MR-26H Left-Turn Signal: Livernois Road @ Drexelgate Boulevard
- PW-26F Livernois Road [Avon – Walton] Fence Replacement

**Fleet replacements of \$2.3 million or 5% of the citywide capital budget:**

- IS-05A Citywide Fleet Replacement Schedule
  - 9 x City Vehicle Replacements
  - 5 x City Equipment Replacements

**Pathway System improvements of \$2.2 million or 5% of the citywide capital budget:**

- PW-01 Pathway Rehabilitation Program
- PW-03B Hamlin Road @ Hamlin Elementary: HAWK Signal Installation
- PW-07F South Adams Road: Pathway Connections
- PW-08 Tienken Road @ Medinah Street: Mid-Block Crossing
- PW-16 Pedestrian Bridge & Structure Repair Program

**Technology improvements of \$1.2 million or 3% of the citywide capital budget:**

- IS-02B City Website Upgrade Schedule
- IS-10B Computer Network and Security Upgrade Schedule
- DPS Garage: Plotter Replacement Schedule

**Revenues:**

In keeping with past successful budget practices, and due to the variety of national and international economic uncertainty currently present, the FY 2026-2028 Budget has taken a conservative approach to forecasting revenues. As revenues drive the services which we can deliver, we continue to take a very conservative approach to revenue forecasting in order to ensure that the services we are proposing are within our reasonable revenue projections. This conservative approach to managing our resources has served the City extremely well; as it was one of the reasons our external auditor, Rehmann, LLC, rates our community's financial position so strongly.

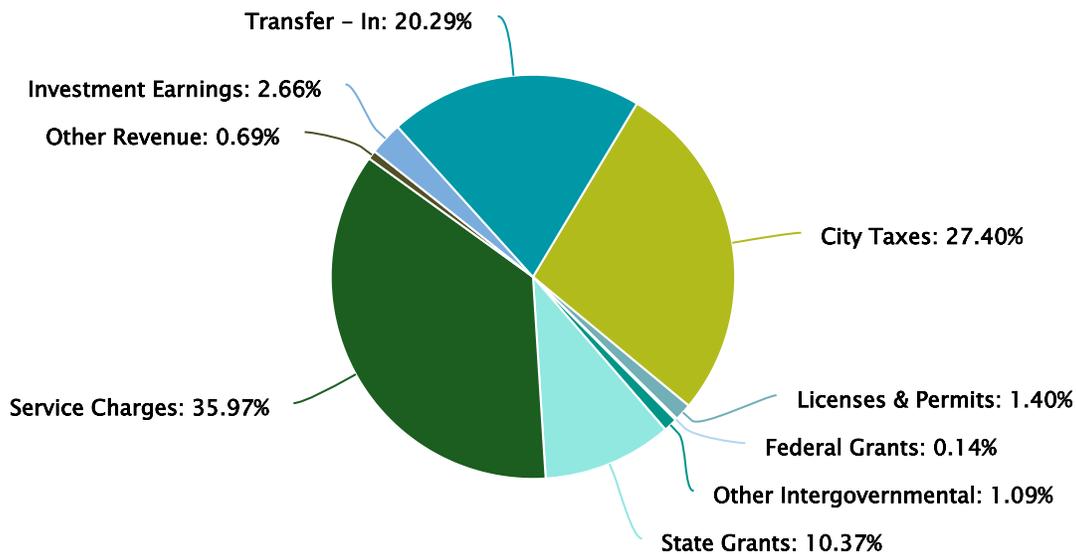
To fund the FY 2026 service levels and related expenditures, the FY 2026 Budget conservatively anticipates citywide revenues of \$186,348,170.

Mayor’s Transmittal Letter

The following list highlights our most significant revenue sources:

- \$70.2 million or 38% from service charges, licenses & permits
- \$51.0 million or 27% from taxes
- \$37.9 million or 20% represent transfers-in from other funds
- \$21.6 million or 12% from State, Federal, and other sources
- \$5.7 million or 3% from Investment Earnings, Fines, and Other Revenue

2026 All Funds – Adopted Revenue Summary



Improving residential, commercial, and industrial property values have increased the City’s Real Property Taxable Value to \$4.9 billion for FY 2026, a +4.6% increase.

State Shared Revenue is conservatively anticipated to increase by +1.0% in FY 2026 based upon estimates from the State of Michigan Department of Treasury Revenue Estimating Conference. Act 51 Gasoline Tax revenue is also conservatively anticipated to increase by +1.0% in FY 2026 and beyond due to the transition from traditional internal combustion engines to electric vehicles which do not utilize gasoline. The City will be closely monitoring any legislation from the State of Michigan regarding potential changes to the Act 51 Road Funding formula stemming from the transition to electric vehicles.

It is anticipated to use \$36.9 million from City fund balances, primarily to fund \$44.8 million in capital projects. As there is more funding proposed for capital projects than is proposed to be drawn from fund balance to fund those capital projects, this demonstrates that the City of Rochester Hills once again proposes a budget with a structural surplus where on-going revenues exceed on-going expenditures by +\$7.9 million [or \$44.8 million in capital - \$36.9 million from fund balance to fund those projects].

*Detailed explanations for the adopted revenues and expenditures, in addition to noteworthy comments, can be found within each department’s “Significant Notes” section in the Budget Plan Document.*

**Conclusion:**

*“There’s no place like home.”*  
– *Dorothy from the movie “The Wizard of Oz”*

For me, Rochester Hills isn’t just a place; it’s where I’ve raised my family and found my purpose in serving our residents. It’s home. And there is no other place like it!

There’s no secret formula to our progress. Instead, it’s forged with the **courage** to face challenges head-on, the **brains** to plan strategically for our future, and the **heart** that drives us to care for every corner of our community. Through hard work, collaborative leadership, and a commitment to delivering results, Rochester Hills continues to set a high standard for excellence. And this journey, powered by our shared vision, is ongoing.

To our City Council, thank you for being an exceptional partner. Your commitment and support for our shared dream are invaluable. Our achievements are truly a testament to what we can accomplish together, and I look forward to continuing down this yellow brick road with each of you.

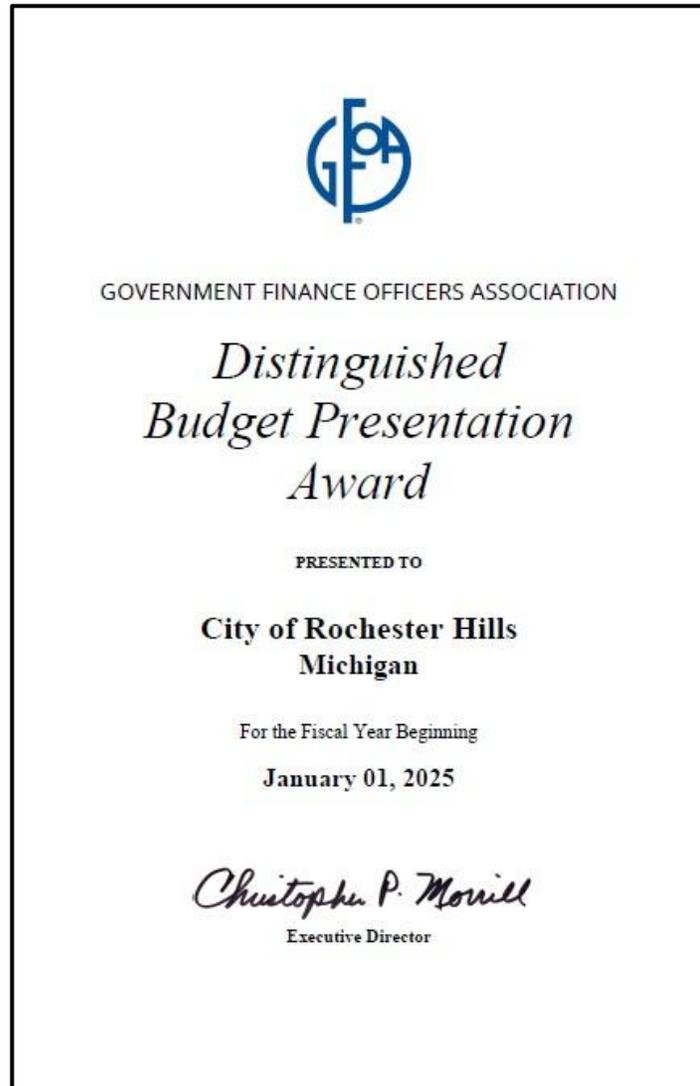
Thank you for your continued engagement and trust.

With wicked respect (toss toss),

Bryan K. Barnett, Mayor

City of Rochester Hills

Distinguished Budget Presentation Award



The Government Finance Officers Association of the United States and Canada (GFOA) has presented the Distinguished Budget Presentation Award to the City of Rochester Hills for its annual budget beginning January 1, 2025.

In order to receive this award, a governmental unit must publish a budget document that meets best practices criteria as a policy document, operations guide, financial plan, and communications device.

This award is valid for a period of one year only. We believe that this FY 2026 Budget continues to conform to and exceed program requirements. The City will be submitting this Budget to the GFOA to determine its eligibility for another award.

### Vision Statement

The Community of Choice  
for Families and Business



innovative *by* nature

### Mission Statement

Our mission is to sustain the City of Rochester Hills as the premier community of choice to live, work, and raise a family by enhancing our vibrant residential character complemented by an attractive business community.

**City of Rochester Hills Elected Officials**



**Bryan K. Barnett  
Mayor**



**Ryan Deel  
City Council President  
District #4**



**David Walker  
City Council Member  
At-Large**



**Jason Carlock  
City Council Vice President  
District #3**



**Theresa Mungioli  
City Council Member  
At-Large**



**Carol Morlan  
City Council Member  
District #1**



**Marvie Neubauer  
City Council Member  
At-Large**



**David Blair  
City Council Member  
District #2**

## City Council FY 2026 Goals and Objectives

The Strategic Planning and Policy Review Technical Review Committee, consisting of three (3) City Council Members, Mr. Deel, Ms. Munglioli, and Mr. Walker, met on May 12, 2025, to review and update the City Council Goals and Objectives for FY 2026.

The suggested revisions from the Committee were taken to City Council on June 9, 2025, for adoption and inclusion in the FY 2026-2028 Budget. For more information on the Strategic Budgeting Policy, see page 42-43.

### Goal #1: Public Safety

Protect the residents, businesses, and visitors of Rochester Hills by providing high quality public safety

#### City Council Objectives:

<b>Short-Term</b>	Continue to examine current levels of Police and Fire service for effectiveness and efficiency.
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<b>On-Going</b>	Continue to monitor Police and Fire’s Funding Structure to ensure long-term viability.
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<b>On-Going</b>	Continue to implement the Fire Department Strategic Plan.
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### Goal #2: Fiscal Management

Establish policies for fiscal responsibility that ensure short and long-term prosperity through effective fiscal planning and efficient management of the taxpayers’ assets

#### City Council Objectives:

<b>On-Going</b>	Continue the policy of conservatively forecasting revenues, expenses, and critical factors for the next seven years on a rolling basis. Continue long-term strategic analysis of the years beyond.
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<b>On-Going</b>	Continue to provide a three-year budget plan.
-----------------	---

<b>On-Going</b>	Monitor the efficiency and effectiveness of the City’s internal financial controls to provide proper safeguarding of the City’s assets.
-----------------	---

<b>Short-Term</b>	Monitor fiscal policies of partner organizations for financial impact to the City of Rochester Hills
-------------------	--

### Goal #3: Infrastructure Management

Provide reliable, safe, and effective infrastructure (roadways, utilities, buildings, etc.) throughout the City

#### City Council Objectives:

<b>On-Going</b>	Review the condition of existing City infrastructure facilities to ensure they are safe and aesthetically pleasing, and to optimize administrative efficiency and to preserve City-owned assets so that both our residents, businesses, and employees feel valued.
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<b>On-Going</b>	Continue to maintain clean and reliable water service throughout the City.
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<b>On-Going</b>	Continue to maintain reliable sanitary sewer service throughout the City.
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<b>On-Going</b>	Continue neighborhood storm water education program (including HOA leadership).
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<b>On-Going</b>	Continue sump pump discharge inspection program (sanitary vs. storm drain).
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<b>On-Going</b>	Continue cross connection education and enforcement program.
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City Council FY 2026 Goals and Objectives

**Goal #4: Effective Governance**

Provide clear policy direction to Administration for the execution of City programs and services to ensure the efficient use of taxpayer funds

**City Council Objectives:**

<b>On-Going</b>	Encourage administration to identify grants and/or opportunities to share project costs with other agencies.
<b>On-Going</b>	Ensure the safety and security of our Information Technology (Management Information Systems).
<b>On-Going</b>	Promote cooperative purchases with other communities, i.e. MITN.
<b>On-Going</b>	Explore opportunities for new public/private partnerships, collaborative efforts with other municipalities, and possibilities for consolidation of City services.
<b>On-Going</b>	Continue to annually review and update the Emergency Operating Plan by staff and City Council.
<b>Short-Term</b>	Implement a Strategic Plan for Information Technology (Management Information Systems).

**Goal #5: Recreation, Parks, Cultural**

Preserve the City of Rochester Hills' natural resources and recreational character

**City Council Objectives:**

<b>On-Going</b>	Implement components of the Parks Strategic Plan.
<b>On-Going</b>	Continue maintenance programs and the acquisition of Green Space and natural feature City owned property.
<b>Short-Term</b>	Conduct and implement components of a Grounds Maintenance Management Study, determining appropriate service levels and effective use of resources by function Citywide.

**Goal #6: Community / Neighborhoods**

Protect the family-oriented community from adverse events and conditions by strategic planning and proactive management in all aspects of municipal governance

**City Council Objectives:**

<b>Short-Term</b>	Maintain a comprehensive notification system, including social media, to alert residents of emergency situations and other information.
<b>On-Going</b>	Maintain and improve relationships with homeowner associations/neighborhoods to further neighborhood stability to make the community a better place to live.
<b>On-Going</b>	Continue to implement code enforcement/blight ordinances effectively to preserve existing neighborhoods
<b>On-Going</b>	Continue to evaluate and make recommendation(s) to reduce the adverse impact of the wildlife population in the City, and educate HOA leadership and homeowners.
<b>On-Going</b>	Maintain an accurate database of HOA leadership and points of contact, including new developments.

City Council FY 2026 Goals and Objectives

**Goal #7: Economic / Tax base**

Retain investment, maintain the tax and employment base, support redevelopment, and uphold high property values in the City

**City Council Objectives:**

<b>On-Going</b>	Continue to attract and retain businesses such as, R&D, High-Tech, as well as, small businesses to promote a robust business community in the City of Rochester Hills.
<b>On-Going</b>	Continue to enforce policies and ordinances for maintenance of existing residential and commercial buildings.
<b>On-Going</b>	Implement components of the City Master Plan.

**Goal #8: City Workforce**

Attract and retain qualified, responsive, productive, and innovative workforce

**City Council Objectives:**

<b>On-Going</b>	Continue to offer competitive compensation and benefit programs
<b>On-Going</b>	Encourage and support training and continuing education to retain and maximize talent
<b>On-Going</b>	Use social media and other targeted outlets to attract best prospects.
<b>On-Going</b>	Build a pipeline of skilled workers through proactive partnerships and internship programs
<b>On-Going</b>	Provide fair and equitable hiring and promotion process within the City’s workforce culture

**Goal #9: Community Trust & Participation**

Promote effective communication between City Council, administration, residents, businesses, and visitors so that decisions reflect the community’s desires and expectations

**City Council Objectives:**

<b>On-Going</b>	Utilize technology to further enhance communication with residents, and allow for online delivery of certain services including but not limited to social media and the City website.
<b>On-Going</b>	Maintain and improve openness and transparency in conducting City business by way of cable broadcast and web cast of City Council meetings, and accessibility to City documents.
<b>On-Going</b>	Continue notification of new developments to ensure that neighboring property owners are advised.
<b>On-Going</b>	Continue the policy of bi-annual public input via a community survey
<b>On-Going</b>	Involve youth in leadership growth and in the development of City’s future by way of encouraging their participation on the Rochester Hills Government Youth Council.

**Goal #10: Environmental**

Promote conservation of water, electricity, etc.

**City Council Objectives:**

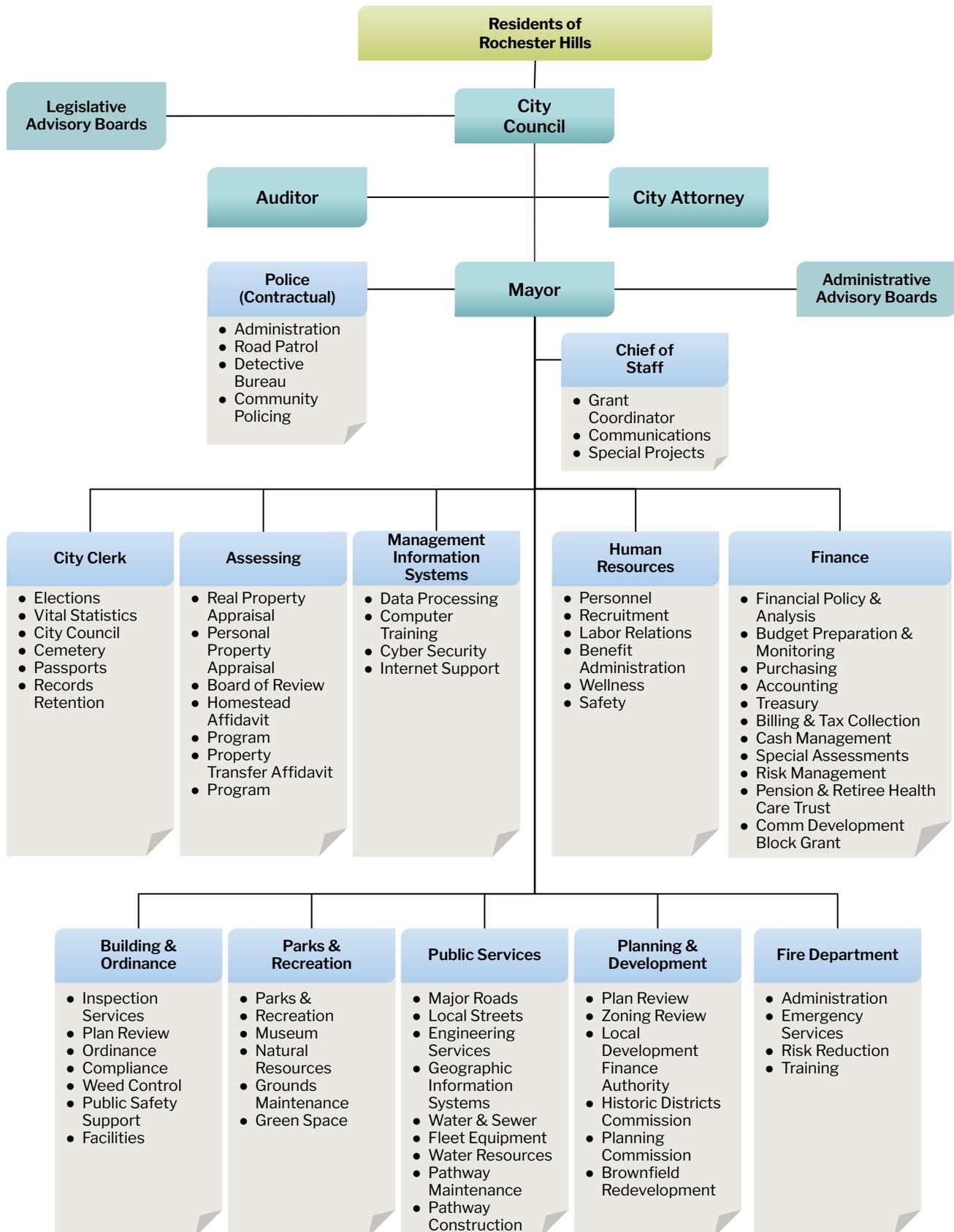
<b>Short-Term</b>	Support the execution of the EGLE Grant and support additional environmental clean-up to provide a safe and clean environment for our residents & businesses.
<b>On-Going</b>	Continue to invest in alternative energy infrastructure where cost effective.
<b>On-Going</b>	Continue education on water conservation, including enforcement of the City’s Automatic Irrigations Systems ordinance.



# Budget Highlights

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN

Functional Citywide Organizational Chart



City of Rochester Hills Administration

**City of Rochester Hills Administration**

Bryan K. Barnett	<b>Mayor</b>
Tracey Balint	<b>Interim Public Services Director</b>
Kenneth Elwert	<b>Parks &amp; Natural Resources Director</b>
Todd Gary	<b>Fire Chief / Emergency Services Director</b>
Brooke Insana	<b>Human Resources Director</b>
Rochelle Lyon	<b>Management Information Systems Director</b>
Sara Roediger	<b>Planning &amp; Economic Development Director</b>
Leanne Scott	<b>City Clerk</b>
Joseph Snyder	<b>Chief Financial Officer</b>
Laurie Taylor	<b>Assessing Director</b>
Michael Viazanko	<b>Building/Ordinance/Facilities Director</b>
Captain Paul Workman	<b>Command Officer: Oakland County Sheriff's Office (OCSO) Rochester Hills Contingent</b>



## Community Profile

The City of Rochester Hills, comprising 32.2 square miles, is situated in the east central portion of Oakland County with a population of approximately 77,000. The populace is well-educated, interested in community and civic affairs, and are proud of their homes and the municipality in which they live.

Avon Township, Rochester Hills' predecessor, was organized in 1835 (two years before Michigan became a State) as a general law township and was the first settled area in Oakland County. Rochester was named in honor of Rochester, New York, as several of the first settlers came from there. Rochester, New York, in turn, had been named after Rochester in Kent County, England.

Avon Township owed its early settlement to the convergence of three sources of potential water power - the Clinton River, Stoney Creek, and Paint Creek. Water powered mills were essential in their time for food production by grinding grain into flour for bread; clothing by carding wool for cloth; and shelter by cutting lumber for homes and barns.



The arrival of the railroad in 1872 enhanced the growth of commercial and industrial activity in the Rochester area as the Detroit and Bay City Railroad opened, which later became a part of the Michigan Central and New York Central System. In the decade between 1910 and 1920, the population continued to grow as workers moved to Avon Township for larger homes, more land, fresh air, and lower taxes.

By the 1950's, the once farming community had been transformed into a more suburban community composed of neighborhoods and families. To reflect its growing size, Avon Township became a Charter Township in August 1978, giving it additional powers and protections. On May 22, 1984, the electorate of Avon Charter Township voted to become an Home Rule City, the City of Rochester Hills, effective at noon, November 20, 1984. The Charter established a strong mayor and City Council form of government.



Rochester Hills is a zoned community and has a Master Land Use Plan, which has been implemented for its orderly development. A wide variety of industries, such as computer technology, electronic research, development and manufacturing, plastic injection molding, tool and die, precision machine tool fabrication, structural engineering, warehousing and distribution have chosen Rochester Hills as their corporate headquarters.

Community Profile

There are over 1,000 acres of parkland featuring various active and passive recreational opportunities. Recreational facilities, such as tennis, golf, cross country skiing, swimming, jogging, bicycling, boating or fishing, are within easy reach at municipally supported parks. The Rochester Hills Museum at Van Hoosen Farm in historic Stoney Creek Village, Meadow Brook Hall, Meadow Brook Music Festival, Yates Cider Mill founded in 1863, a full service library, over 25 churches, over 90 miles of pathways, and a regional interlinking trailway system are but a few of Rochester Hills features.



Paddlepalooza on the Clinton River



Rochester and Avondale Community Schools provide quality K-12 education. Local college curriculum is available at Oakland University and Rochester University. All educational levels through doctoral programs are available.

Today the City of Rochester Hills features a quality of life and thriving commerce that few communities its size can match. People are still attracted to Rochester Hills by its rolling, wooded hills and natural water resources. These attributes, along with the area's highly skilled workforce, have contributed to the City's successful economic development efforts.



Community Profile

Government:	Strong Mayor and City Council:	Contact Number:
Bryan K. Barnett	Mayor	(248) 656-4664
Ryan J. Deel	City Council President / District 4	(248) 841-2648 *
David Walker	City Council Vice President / At-large	(248) 841-2646 *
Theresa Mungioli	City Council Member / At-large	(248) 841-2644 *
Marvie Neubauer	City Council Member / At-large	(248) 841-2649 *
Carol Morlan	City Council Member / District 1	(248) 841-2643 *
David J. Blair	City Council Member / District 2	(248) 841-2647 *
Jason Carlock	City Council Member / District 3	(248) 841-2645 *

\* = voice-mail number

**Colleges/Universities:**

Rochester Christian University  
Oakland University



Rochester Christian University

**Public Education (K-12):**

Avondale School District  
Rochester Community School District



Stoney Creek High School

**Private/Parochial Schools:**

Brookfield Academy  
Goddard School  
Holy Family Regional School (K-8)  
Lutheran High Northwest (9-12)  
Montessori School of Rochester  
Rochester Hills Christian Schools (K - 12)  
St. John Lutheran (PreK - 8)

**Medical Facilities:**

William Beaumont  
Henry Ford Health Rochester Hospital  
St. John Hospital Cancer Center  
St. Joseph Mercy



**Utilities:**

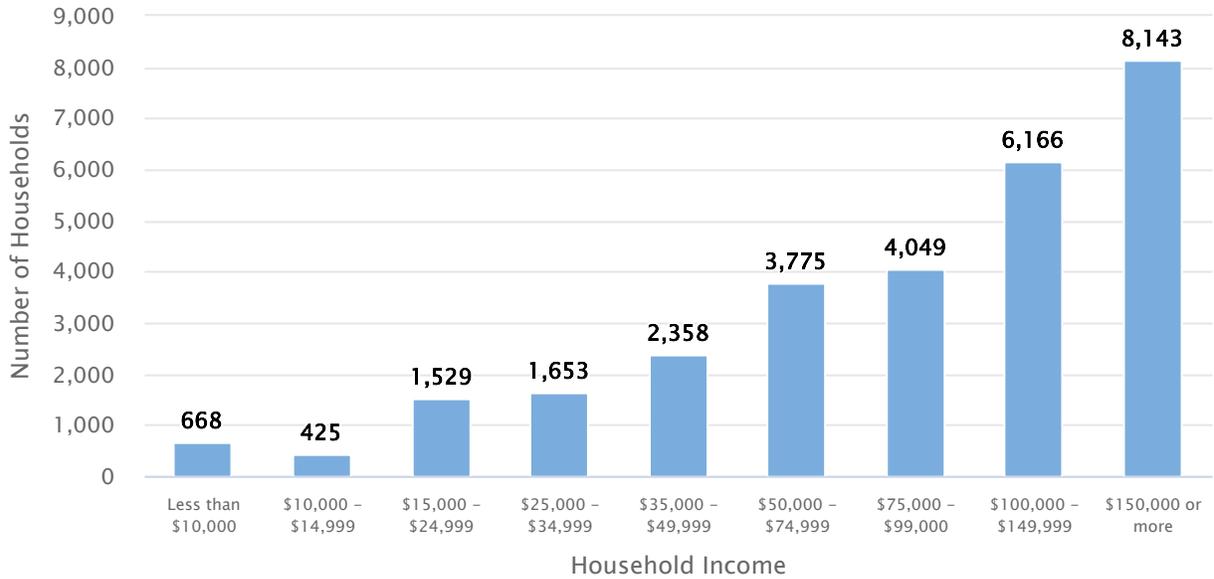
Electric:	Detroit Edison Company
Natural Gas:	Consumers Energy
Water System:	Great Lakes Water Authority
Sewer System:	Oakland County Water Resource Commission

**Community Profile**

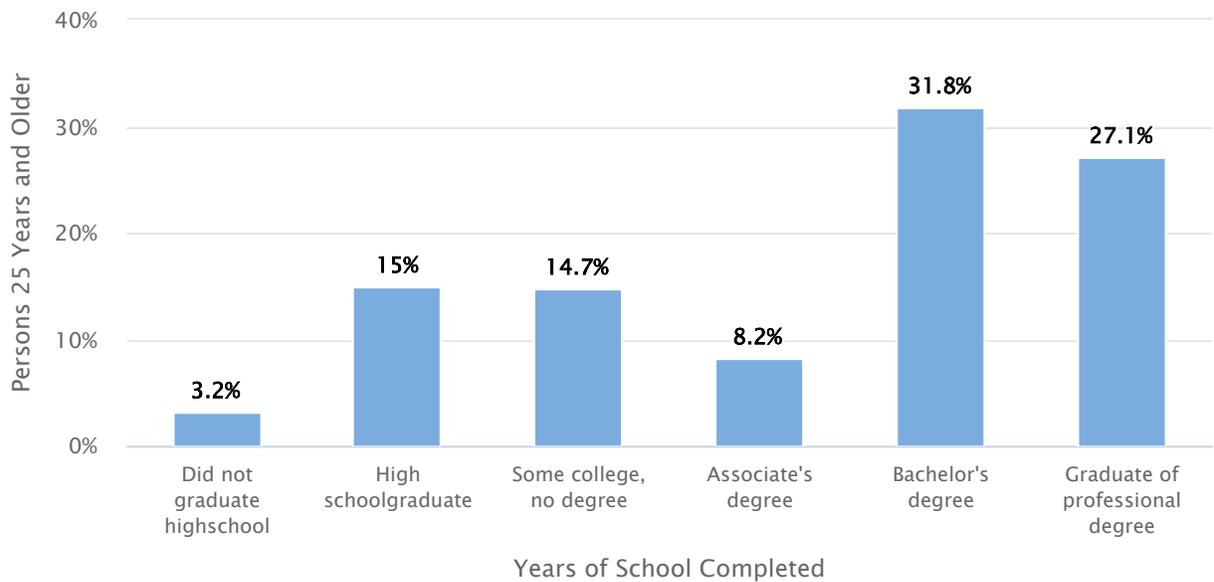
**Demographic Profile:**

Total City Population	76,300	<i>Data provided by 2020 U.S. Census</i>
Average Housing Sale Price	\$472,442	<i>Data provided by Assessing Department</i>
City Unemployment Rate	2.40%	<i>Data provided by US Dept. of Labor, Bureau of Labor Statistics (April 2025)</i>

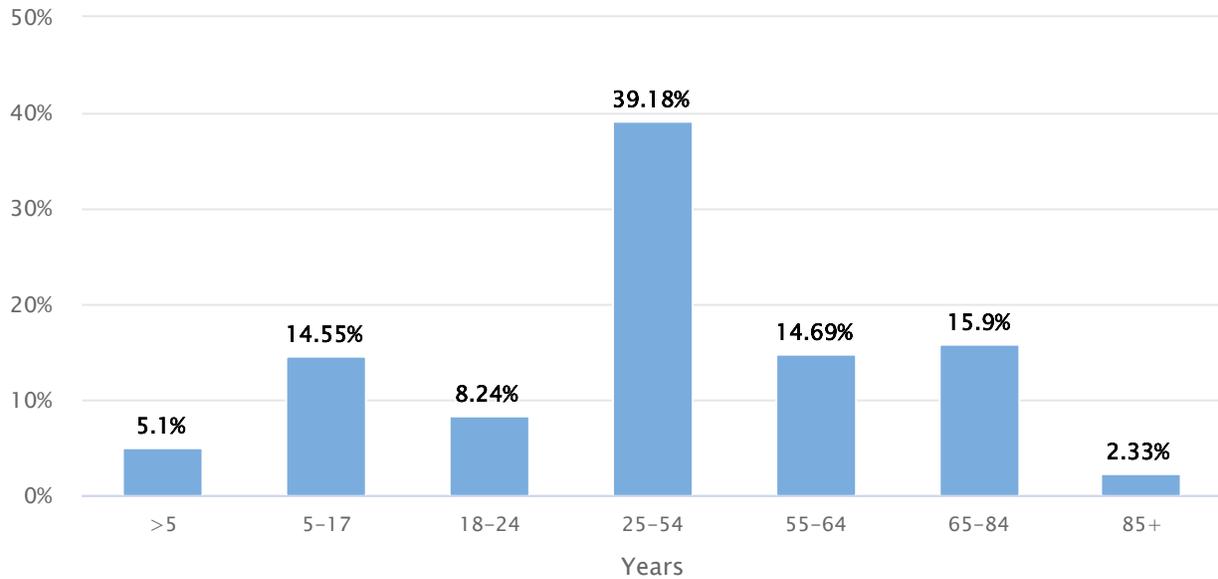
**2020 Income Characteristics (\*)**



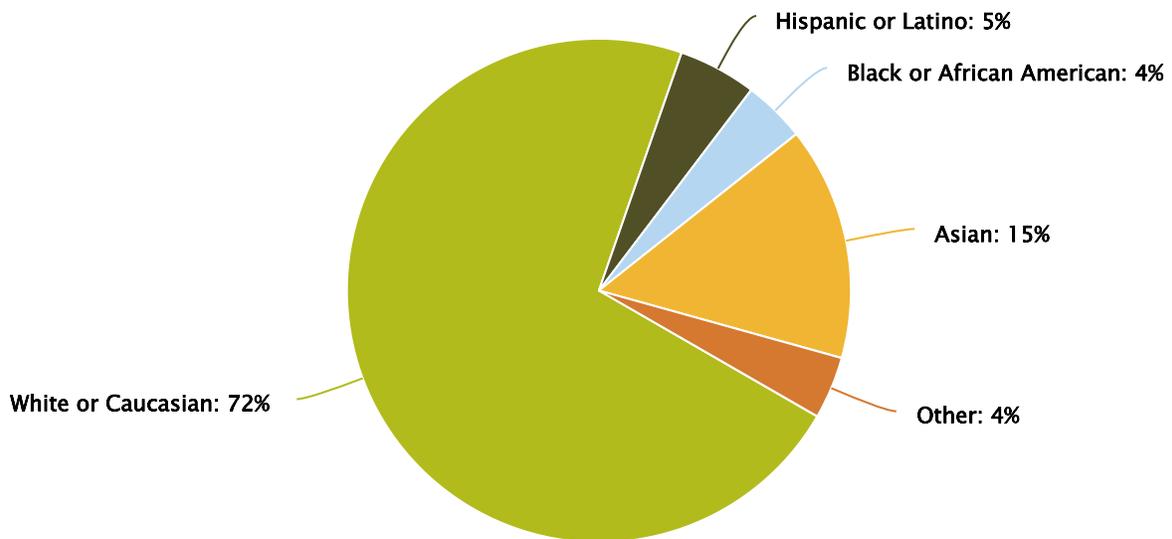
**2020 Educational Characteristics (\*)**



### 2020 Age Characteristics (\*)



### Persons 25 Years and Older



\* Data provided by 2020 U.S. Census

**Community Profile**

<b>Diversity of Tax Base:</b>	<b># of Units</b>
Single-family homes and Condominiums	24,933 homes/units
Low-income / Senior Citizen (16 buildings)	2,108 units
Rental apartments (19 complexes)	5,470 units
Mobile home parks (2 complexes)	1,392 sites
Shopping centers	47 centers
Hotel / Motel (5 buildings)	553 rooms
Office Space	109 buildings
Commercial	373 buildings
Light Industrial	390 buildings



Hillz, 1st Dog of RH

<b>Major Employers (2024):</b>		<b># of</b>	<b>Major Taxpayers (2024):</b>		<b>2022 Taxable</b>	
<b>Name of Employer</b>	<b>Employees</b>	<b>% of Total</b>	<b>Name of Taxpayer</b>	<b>Value</b>	<b>% of Total</b>	
Oakland University	2,333	6.03%	Detroit Edision	\$36,525,360	0.83%	
Rochester Community Schools	1,900	4.91%	Singh Properties	31,267,360	0.71%	
Henry Ford Rochester Hospital	1300	3.36%	Vorh Assoc LLC	29,872,500	0.68%	
FANUC America Corp	989	2.56%	Consumers Power	22,854,550	0.52%	
A. Raymond Group	448	1.16%	New Plan (Hampton Village Center)	22,717,360	0.51%	
Molex	406	1.05%	Ramco/Winchester Ctr LLC	15,766,680	0.36%	
City of Rochester Hills	266	0.69%	Good Will Co Inc (Meijer)	15,408,670	0.35%	
Kostal Kontakt	199	0.51%	Stuart Frankel	15,236,720	0.34%	
Prefix Corporation	186	0.48%	Associate Estates Realty	13,531,320	0.31%	
3 Dimensional Services	165	0.43%	Sunoco Pipeline LP	13,468,930	0.30%	

<b>Industrial Parks:</b>	<b>Area:</b>	<b>Type:</b>
Avon Industrial Park	32 acres	Light Industrial
Avon Industrial Subdivision	26 acres	Light & Heavy Industrial
Avon Tech Park	50 acres	Light Industrial
Commerce Park	26 acres	Light Industrial
Industro-Plex, East	30 acres	Light Industrial
Hamlin Corporate Hill	5 acres	Light Industrial
Hamlin Industrial Park	5 acres	Light Industrial
Northfield Industrial Park	61 acres	Light Industrial
Rochester Hills Corporate Center	63 acres	Light Industrial
Rochester Hills Executive Park	104 acres	Light Industrial
Rochester Hills Industrial Park	42 acres	Light Industrial
Rochester Office Park	5 acres	Light Industrial
Ro-Tech Commons	4 acres	Light Industrial
Royce Haley Industrial Park	10 acres	Light Industrial
TAN Industrial Park	61 acres	Light Industrial
University Technology Park	12 acres	Office-Research-Technology



Outdoor Adventure Camp



## Reader's Guide

The primary goal of the City of Rochester Hills Budget Plan is to present a financial plan that can be used by City Administration and elected officials in meeting their commitment to protect the quality of life in our City, to enhance its livability by offering desired amenities, and to sustain its foundation by ensuring that necessary services, facilities, and infrastructure are provided.

This Budget Plan is meant to serve as a:

1. **Policy Document:** Establish goals, objectives, and fundamental long-term fiscal principles to guide budget preparation.
2. **Financial Plan:** Identify and appropriate the resources which will be used to deliver services and accomplish objectives while preserving the City's long-term fiscal health.
3. **Operations Guide:** Describe the City's organization, services, and activities.
4. **Communications Tool:** Communicate information about the City's policies, operations, and finances in a format that is both accessible and understandable to the average resident.

The presentation of each cost center includes a brief description of its functions; mission statement; departmental goals (which relate to an adopted City Council FY 2026 Goal) along with related objectives; explanations of significant revenue, expenditure, and/or staffing changes; budget summary; personnel staffing detail; organizational chart; and projected performance measures.

Performance measures attempt to provide a quantifiable indicator of each cost center's workload, efficiency, and accomplishments. Presenting the City's finances and programs in terms of "cost centers" allows readers to see what services and programs the City offers alongside the associated costs.

The operations of each cost center are presented in descriptive as well as numeric formats. Readers will be able to review the 2023-24 Actual Audited information, the current 2025 Amended Budget, the 2026 Adopted Budget, as well as 2027-28 Projected Budgets in accordance with the following categories:

### Revenues:

- **Fund Balance to Balance:** Funds accumulated from prior fiscal years used to offset current year expenditures.
- **City Taxes:** Charges levied by the City for the purpose of financing services performed for the common benefit of residents.
- **State Shared Revenue:** Funds collected by the State of Michigan and allocated to municipalities based upon various distribution formulas. State sales tax and gasoline taxes are the main sources of these revenues.
- **Charges for Service:** User fees, license & permits, inspection charges, rental fees, water & sewer payments, internal service charges.
- **Investment Earnings:** Interest & dividends earned based upon the investment of idle funds.
- **Other Revenue:** Refunds & rebates, contributions & donations, bond proceeds.
- **Transfers-In:** Funds transferred-in from another fund, where the corresponding transfer-out is shown as an expenditure.

## Reader's Guide

### Expenditures:

- **Personnel Services:** Employee salaries and benefits.
- **Supplies:** Operating supplies, operating equipment, materials.
- **Professional Services:** Professional services, contractual services, interfund charges, memberships & dues, travel & seminars, printing & publishing.
- **Other Expenses:** Utilities, maintenance & repairs, equipment rental, depreciation expense.
- **Capital Outlay:** Construction of, or major improvements to City infrastructure including streets, pathways, water resources, city facilities, and water & sanitary sewer system; land acquisition and/or improvement; and the acquisition of vehicles, machinery, equipment, or technological systems.
- **Debt Service:** Payment of the annual portion of principal and interest due on long-term leases or bonded debt of the City.
- **Transfers-Out:** Funds transferred-out to another fund, where the corresponding transfer-in is shown as revenue.

Each department/cost center also contains an explanation of any significant variances between the FY 2025 Amended and FY 2026 Adopted Budget.

Positions are listed by classification in the appropriate cost centers. The positions are reported within each cost center by Full Time Equivalent (FTE), to reflect the percentage of staff time dedicated towards performing different functions.



### Communicating with Our Constituents:

As outlined in the City Charter, the FY 2026 Adopted Budget and 2027-28 Projected Budget is available for public review at the Office of the City Clerk. In the interest of public convenience, the Budget Plan is also available for review at the City of Rochester Hills' Resource Room (located within City Hall), the Rochester Hills Public Library, and on the City's website at [rochesterhills.org](http://rochesterhills.org).

Public input is invited throughout the year. A public Budget Work Session was scheduled on August 18th, as well as a Public Hearing on September 8th, to allow the public multiple opportunities to comment on the Budget document.

For additional information concerning the budget document, please call the City of Rochester Hills Fiscal Office (248) 841-2534.



## The Budget Process

The City's mission statement and long-term goals are reaffirmed at the beginning of each budget cycle to develop a consensus on the community's direction and to serve as a guide for developing the upcoming budget. In preparation for each budget process, three (3) City Council members that comprise the Strategic Planning Committee meet to review and revise the City Council's Goals and Objectives.

Active participation by all stakeholders (the public, legislative body, media, etc.) is encouraged throughout all phases of the development of the budget and the Capital Improvement Plan (CIP). The responsibilities of key participants in the budget process, as defined in the City Charter, are as follows:

**Department Directors:** On or before the first Monday in July, each Department Director shall submit to the Mayor an itemized estimate of expected income (if any) and expenditures for the next fiscal year.

**Mayor:** The Mayor shall prepare a complete itemized budget proposal for the next fiscal year and shall submit it to City Council at their first meeting in August.

**City Council:** After the Public Hearing but prior to November 1, the Council shall by resolution concurred in by at least four members, adopt a budget for the upcoming fiscal year. The Council shall in such resolution make an appropriation of the money needed for municipal purposes during the next fiscal year and establish the amount necessary to be raised by taxes upon real and personal property for such purposes. In no event shall the Council adopt a deficit budget.

### January-March:

- 1st Quarter Budget Amendment
- CIP Project Team reviews all existing projects and submits new projects for consideration
- Independent Annual Audit performed

### April-May:

- Planning Commission holds Public Hearing(s) and adopts the CIP document
- City Council reviews financial policies, affirms City Council goals, and develops objectives for the upcoming fiscal year and beyond
- Department directors and administration develop a list of administrative objectives based upon City Council goals.



**The Budget Process**

**June-July:**

- Mayor and Fiscal Division meet with each department to review their budget requests for the upcoming fiscal year
- 2nd Quarter Budget Amendment
- Fiscal Division presents the 7 year financial forecast to City Council
- Proposed Budget Plan for the upcoming fiscal year is prepared based upon adopted City goals, policies, and anticipated needs



**August:**

- Mayor formally presents Proposed Budget Plan at the first scheduled City Council meeting in August
- Proposed Budget Plan is available for public examination at the City Clerk’s Office, City of Rochester Hills’ Resource Room, Rochester Hills Public Library, Older Person’s Commission, and on the City’s website at [www.rochesterhills.org](http://www.rochesterhills.org)
- Budget Workshop held for administration to provide information to City Council and residents in order to gain public feedback on the Proposed Budget Plan.



**September-October:**

- Mayor and Fiscal Division prepare any changes to the Proposed Budget (if necessary) based upon City Council consensus
- Public Hearing is held for residents to comment on Proposed Budget Plan
- City Council adopts millage rates for the upcoming fiscal year (millage rates must be filed with Oakland County Equalization Department prior to October 1)

- City Council adoption of Budget Plan for upcoming fiscal year (per City Charter must occur prior to November 1)
- 3rd Quarter Budget Amendment

**November-December:**

- 4th Quarter Budget Amendment



Significant Initiatives Proposed as part of the FY 2026-2028 Budget Process:

- Staffing Changes:
  - 1 x Crew Leader-Grounds
  - 1 x Administrative Associate II – Planning [Part-Time to Full-Time]
  - 1 x Museum Maintenance Specialist - Museum [Part-Time to Full-Time]
  - (1) x OCSO Student Resource Officer [Removed Per Rochester Community Schools]
- \$6.4 million in Water & Sanitary Sewer system improvements
- \$7.1 million in Local Street system improvements
- \$3.1 million in Major Road system improvements
- \$17.5 million in Facilities capital improvements
- \$4.9 million in Fire Capital replacements
- \$2.2 million in Pathway improvements
- \$1.2 million in Information Technology improvements
- \$2.3 million in Fleet Capital replacements

### Long-Term Issues / Concerns:

As part of the FY 2026-28 Budget development process, financial objectives continue to focus on long term strategic funding solutions for the City.

Two big topics continue to be inflation and tariffs. Inflation rates and tariffs have caused significant increases in the Adopted FY 2026 and Projected FY 2027-28 budgets. Cost increases of supplies, materials (especially any metals), fuel, and construction projects can be seen across City funds.

Another topic on the radar is the future of Act 51 or gasoline tax. As more electric vehicles appear on the roads, the traditional formula for Act 51, which taxes gas for road repairs, will need to be reworked at the State level to ensure local governments still receive the needed funding that Act 51 currently provides. The City will continue to monitor and work with its state and regional partners on this issue.

The Mayor and City Council will continue to hold discussions on several long-term issues and/or concerns facing the City of Rochester Hills including:

- Establishing the proper level and/or types of services to match current revenue streams.
- Investigating options to provide for the most efficient and cost-effective delivery of service to our residents and customers.
- Formulating a long term funding plan and revenue options for the maintenance of the City's Storm Water Management System.
- Managing healthcare costs due to uncertainties regarding healthcare reform legislation.



**Budget & Capital Improvement Plan Schedule**

**Budget & Capital Improvement Plan Schedule**

<b>January 24</b>	CIP Project Group receives CIP schedule and instructions.
<b>January 27</b>	Mayor or City Council representative (at City Council meeting) announces request for public submission of any eligible project. Project Application form will be available online for public
<b>February 28</b>	Deadline to submit new CIP projects/re-evaluations
<b>March 3</b>	Fiscal prepares and presents 1st Quarter 2025 Budget Amendments to City Council
<b>March 19</b>	Joint Meeting with CIP Project & CIP Policy groups (Q & A opportunity for CIP Policy group)
<b>April 4</b>	CIP Project ratings due from Policy Group
<b>April 15</b>	Planning Commission Workshop and public hearing to review 2026-2031 CIP Draft and provide opportunity for public input
<b>April 15</b>	Planning Commission approval of 2026-2031 CIP
<b>May 13</b>	Official Budget Kickoff
<b>July 21</b>	Fiscal Office prepares and presents 7-Year Financial Forecast (as required by City Charter)
<b>July 21</b>	Fiscal prepares and presents 2nd Quarter 2025 Budget Amendments to City Council
<b>August 11</b>	Presentation of Mayor's Proposed 2026-28 Budget to City Council Official filing of 2026-28 Proposed Budget in Clerk's Office for Public Examination (copies available at Library, Resource Center, and City website)
<b>August 18</b>	City Council Public Workshop on Proposed 2026-28 Budget
<b>September 8</b>	City Council Public Hearing on FY 2026 Millage Rates and Proposed 2026-28 Budget
<b>September 22</b>	Potential City Council approval of Proposed 2026-28 Budget
<b>October 20</b>	Fiscal prepares and presents 3rd Quarter 2025 Budget Amendments to City Council
<b>October 31</b>	Budget must be adopted by City Council
<b>December 15</b>	Fiscal prepares and presents 4th Quarter 2025 Budget Amendments to City Council

## Fiscal Policies

Policies assembled in this section give a broad overview of the financial management of the City. These policies provide guidelines for evaluating current activities and proposals for future programs. The policies included are developed from the direction of the State Statutes of Michigan, City Charter, City Council, Planning Commission and/or City Administration. The Finance Department and Mayor's Office are responsible for making sure these policies are carried out.

### **Budget Requirements Policy:**

Per the City Charter, the fiscal year of the City shall begin on the first day of January and end on the last day of December of each year.

The budget document shall present a complete financial plan for the upcoming fiscal year. It shall include at least the following information.

1. Detailed estimates of expenditures for each cost center of the City showing the expenditures for corresponding items for the current and last preceding fiscal year, with reasons for any recommended increases or decreases in the upcoming year as compared with appropriations for the current year.
2. Statements of the bonded and other indebtedness of the City showing the debt redemption and interest requirements, the debt authorized and unissued, and the condition of sinking funds, if any.
3. Detailed estimates of all anticipated income of the City from sources other than taxes and borrowing, with a comparative statement of the amounts received by the City from each of the same or similar sources for the last preceding and current fiscal years.
4. A statement of the estimated balance for the end of the current fiscal year.
5. An estimate of the amount of money to be raised from current and delinquent taxes and the amount to be raised from bond issues which, together with income from other sources, will be necessary to meet the expenditures and commitments of the City government during the ensuing year.
6. Funds established for special purposes by a vote of the electorate either as a special assessment or as an ad valorem tax shall be separated in the budget document both as to expenditure and as to source of revenue.
7. Such other supporting schedules as the Council may deem necessary.
8. Such other items required to be included, by Section 15 of Public Act No. 2 of 1968 (MCL 141.435, MSA 5.3228(35)), as amended.

A Public Hearing at such time and place as the City Council directs, shall be held on the budget proposal each year. A copy of the budget proposal shall be on file and available to the public during regular office hours in the office of the Clerk for a period of not less than seven (7) days prior to the Public Hearing. Notice that the proposed budget is on file and of the time and place of the public hearing thereon shall be published by the Clerk in a newspaper of general circulation in the City not less than fifteen (15) days prior to said hearing on the budget by the City Council, provided, however, that failure to give such notice shall not invalidate the adoption of any budget. Each budget proposal, together with all supporting schedules and the budget statement, shall be a matter of public record.

### **Balanced Budget Policy:**

Each year the City of Rochester Hills is required by its City Charter and the Michigan Uniform Budgeting and Accounting Act to adopt a balanced budget. The City of Rochester Hills defines a balanced budget as

## Fiscal Policies

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one in which projected revenues are equal to projected expenditures. The City is committed to annually adopt a balanced budget under normal operating circumstances. If there were a deviation from a balanced operating budget, proper disclosure would be provided. The FY 2026 Adopted Budget and 2027-28 Projected Budgets presented herein are balanced.

### **Budgetary Control System Policy:**

The City maintains an accounting and budgetary control system that adequately safeguards the assets held in public trust by ensuring compliance with the adopted budget through monitoring of daily activities. In addition, financial reports are reviewed on a monthly basis (at minimum) by comparing actual revenues and expenditures to budget amounts.

Per City Charter, at the beginning of each quarter (and more often if required by the Council) the Mayor shall submit to the Council variance reports showing the relation between the estimated and actual income and expenses to date.

All financial appropriations lapse at the end of the fiscal year, although incomplete capital projects are generally re-appropriated to the succeeding fiscal year by way of budget amendment.

### **Budget Amendment Policy:**

Per City Charter, no money shall be drawn from the Treasury of the City nor shall any obligation for the expenditure of money be incurred except pursuant to the budget appropriation. The Council may amend the budget during the fiscal year, either on its own initiative or upon recommendation of the Mayor. If during the fiscal year it appears that the expenditures within any fund or activity will exceed the adopted amount, the Mayor shall advise the Council. The Council shall determine what action to take including possible amendments to the current budget. If the Council in fact determines to amend the budget, there shall be a Public Hearing held as required in Section 3.5 of the City Charter. Amendments are presented at a Public Hearing for City Council approval on a quarterly basis.

### **Budget Adjustment Policy:**

With the approval of the City Council in the appropriations act (budget resolution), the Mayor is permitted to perform budget adjustments within limits [+/- \$25,000] between budgetary operating accounts within the same fund. Adjustments are intended to reduce the amount of insignificant budget amendments and allow for more efficient and uninterrupted City operations. In no case may total expenditures of a particular fund exceed what is appropriated by City Council without a budget amendment. Budget adjustments shall not conflict with the City Council's expressed programs or policies. Budget Adjustments are reported to the City Council on a quarterly basis.

### **Strategic Budgeting Policy:**

Strategic budgeting was used to develop this budget plan. A strategic budget is the allocation of limited resources to provide for public services in order to achieve well-defined goals and meet critical community needs. It is also a qualitative effort to measure the impact of service delivery in order to assist public officials in setting priorities and making sound choices. As part of the budget process each organizational function of the City is reevaluated to see if operations can be performed more effectively or efficiently and/or if funding levels for each operation should be continued, reduced, increased, or eliminated.

This Budget Plan is guided by various development plans and policies established by the Planning Commission, City Council, and City Administration which together comprise the overall City Strategic Plan. Plans and Policies include:

- City of Rochester Hills Mission Statement
- City Council Goals & Objectives
- Capital Improvement Plan (CIP)
- Governmental Fund Balance Policy
- Master Land Use Plan
- Master Transportation Plan
- Master Recreation Plan
- Master Pathway Plan
- Storm Water Management System Plan
- LDFA Master Plan

### **Budgetary Basis of Accounting Policy:**

Financial statements are prepared in accordance with Generally Accepted Accounting Principles (GAAP). An independent public accounting firm performs an annual audit in accordance with GAAP as outlined by Governmental Auditing, Accounting, and Financial Reporting (GAAFR) standards. The independent auditors' opinion is included as part of the Annual Comprehensive Financial Report (ACFR). Full disclosure is provided in annual financial statements and in official statements relating to bonds.

Governmental, Expendable Trust, and Agency Funds utilize the modified accrual basis of budgeting and accounting. Under this method, the City recognizes revenue when it becomes both measurable and available to finance current City operations. Revenues accrued at the end of the year include interest on investments and reimbursement-type grants. Expenditures are recorded when the related fund liabilities are incurred, except for principal and interest on general obligation long-term debt, which are recorded when due.

The financial statements of the City's Proprietary Funds are presented on the full accrual basis of budgeting and accounting. Under this method, revenues are recognized when earned and expenses are recognized when incurred. Unbilled water and sewer utility service receivables are recorded. As allowed by GASB Statement No. 20, the City's Proprietary Funds follow all GASB pronouncements, Financial Accounting Standards Board (FASB) statements and interpretations, Accounting Principles Board opinions, and Accounting Research Bulletins issued on or before November 30, 1989, except those that conflict with a GASB pronouncement.

In most instances, this basis of accounting is identical to the method of preparation of the City's annual budget. Exceptions are as follows:

- The liability for compensated absences are accrued as earned by employees in the ACFR and expended when paid in the budget.
- Capital outlays are recorded as assets on a GAAP basis and expended on a budget basis per GASB 34.

Per City Charter, an independent audit shall be made of all accounts of the City at least annually and more frequently if the Council deems it necessary. The annual audit shall be made by Certified Public Accountants employed by the Council and shall be completed within 120 days following the close of the fiscal year. The audit shall be made public in such manner as the Council may determine.

## Fiscal Policies

### **Long-Term Planning Policy:**

The City continually strives to build and improve upon its long-term planning processes. The Fiscal Office regularly reviews assumptions used in revenue and expenditure forecasts that are used for all funds. These forecasts support strategic budgetary decision-making by providing a framework to assess the long term financial implications of providing various levels of service. A long-term forecast is included for selected major funds in this Budget Plan (pages 117-128) recognizing that the decisions made for FY 2026 will impact the sustainability of funding services into the future. A long-term outlook also gives projections of the City's future financial capacity given long-range assumptions, obligations, project schedules, and objectives.

### **Capital Improvement Plan (CIP) Policies:**

Preparation of the CIP is done under the authority of the Municipal Planning Commission Act (PA 285 of 1931), which establishes the City's Planning Commission. It is the City of Rochester Hills Planning Commission's goal that the CIP be used as a tool to implement the City Master Plan and to assist in the City's financial planning process. The CIP covers a six year period of proposed capital projects.

The CIP plays a significant role in the implementation of a master plan by providing the link between planning and budgeting for capital projects. The CIP process precedes the budget process and is used to develop the capital project portion of the upcoming annual budget. City staff and residents can submit capital projects when the City opens the call for new projects in February. A CIP Policy Group, made up of two (2) Planning Commission Representatives, one (1) City Council Representative, and five (5) City Directors, review and rate the submitted projects and recommend projects to the Planning Commission for approval. Approval of the CIP by the Planning Commission does not mean that final approval of all projects contained within the plan is granted. Rather by approving the CIP, the Planning Commission acknowledges that these projects represent a reasonable interpretation of the upcoming needs for the City and that projects contained in the plan are deemed suitable for inclusion in a future budget.

The City of Rochester Hills strives to maximize resources by maintaining a balance between operating and capital budgets. A continuous relationship exists between the CIP and the annual budget. A direct link can be seen between the two documents, as there should be in a strategic planning environment.

### **Debt Policies:**

The foundation of any well-managed debt program is a comprehensive debt management policy. The City's debt management policy was adopted in July 2009 and sets forth the parameters for issuing debt, managing the outstanding debt portfolio, and provides guidance to decision makers regarding the purposes for which debt may be issued, types and amounts of permissible debt, timing and method of sale that may be used, and structural features that may be incorporated. Adherence to a debt management policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

The intent of the Debt Management Policy is to:

- Ensure high quality debt management decisions.
- Impose order and discipline in debt issuance processes.
- Promote consistency and continuity in decision making processes.
- Demonstrate a commitment to long-term financial planning objectives.
- Ensure that debt management decisions are viewed positively by rating agencies, the investment community, and taxpayers.

## Fiscal Policies

The City shall assess all financial alternatives for funding capital improvements prior to issuing debt. Pay-as-you-go financing should be considered before issuing any debt. Pay-as-you-go financing may include: grants from federal, state, and/or other sources; current revenues and/or fund balances; private sector contributions; public/private partnerships; and leasing payments.

Once the City has determined that “pay-as-you-go” is not a feasible financing option, the City may use short or long-term debt to finance capital projects.

Unless otherwise justified, the issuance and sale of all City bonds, notes, loans, and other evidences of indebtedness shall be subject to the following conditions:

- Debt shall be incurred only for those purposes as provided by State Statute.
- Principal and interest on all outstanding debt shall be paid in a full and timely manner.
- The payment of debt shall be secured by the full faith, credit, and taxing power of the City, in the case of General Obligation (GO) Bonds, and by the pledge of specified, limited revenues in the case of revenue bonds. The City shall not pledge any City revenues to its conduit (EDC) bond financing. Furthermore, the City has no moral obligation to repay bondholders of conduit (EDC) financing issued under its authority.
- Principal and interest retirement schedules shall be structured to: (1) achieve a low borrowing cost for the City, (2) accommodate debt service payments of existing debt and (3) respond to perceptions of market demand. Shorter maturities shall always be encouraged to demonstrate to rating agencies that debt is being retired at a sufficiently rapid pace.
- Debt incurred shall be limited to obligations with serial and term maturities.
- The average life of the debt incurred must be no greater than the projected average life of the assets being financed.

Legal & Regulatory Requirements:

1. The City's Chief Financial Officer (CFO) and Bond Counsel shall coordinate their activities to ensure that all securities are issued in the most efficient and cost-effective manner possible.
2. The CFO and Bond Counsel shall coordinate their activities to ensure that in the opinion of the Bond Counsel all securities are issued in compliance with applicable City, State, and Federal statutes and regulations.
3. The City's bond counsel shall review all documents related to the issuance of securities by the City.
4. A recognized bond counsel shall prepare other documents and opinions relating to the issuance of debt with extensive experience in public finance, securities regulation, and tax issues.

On July 13, 2010, the City of Rochester Hills received notice that the Association of Public Treasurers of the United States & Canada (APT US&C) awarded the City its prized Debt Policy Certification Award for the City's adopted Debt Management Policy.

As a result of prudent fiscal management, the City received a Aaa bond rating from Moody's Investors Service from their 2015 surveillance review, a AAA bond rating from Standard and Poor's during their 2014 surveillance review, and continues to maintain AAA from Fitch Ratings.

The City currently has no governmental debt. City projects have been funded by setting funds aside until the planned improvement could be made. The City's favorable credit rating and low debt service could permit the City to undertake additional debt at very competitive market interest rates in the future for needed capital improvements, if desired.

## Fiscal Policies

### **Revenue Policies:**

The City will maintain sound appraisal procedures and practices to reflect current property values for tax revenue generation purposes.

The City will strive to minimize the impact of property tax financing by seeking alternative revenue sources such as grants, user fees, and enhancement of the property tax base.

The City will strive to maintain diversified, stable sources of revenue to improve the ability to handle fluctuations within individual sources in order to protect essential service delivery.

The City will conservatively project its annual revenues based upon objective and analytical processes utilizing historical data; county, state, and national economic indicators; and new statutes.

To emphasize and facilitate long-range financial planning, the City will maintain projections of major revenue sources for a minimum of the succeeding six-years.

The City will finance essential services that have a citywide benefit from revenue sources generated from a broad base, such as property taxes or state shared revenues.

The City will annually review fee structures in an effort to appropriately charge the cost of the service(s) provided to the customer.

The City will attempt to fund all current expenditures with current revenues, avoiding procedures that balance current budgets by postponing needed expenditures, accruing future revenues, or by rolling over short-term debt.

The City will avoid using temporary (one-time) revenues to fund ongoing services. One-time revenues shall be used only for one-time expenditures.

The Water & Sewer Fund of the City will establish and maintain revenues that support the full (direct and indirect) cost of the service being provided including operations, overhead, debt service, depreciation, and infrastructure replacement.

The City will annually review the rate structure and adjust water & sewer fees and to ensure that they remain appropriate and equitable. A comprehensive water and sewer rate analysis is annually reviewed, updated, and recommended for approval by the Water Service Advisory Council to the City Council prior to any rate adjustments.

### **Investment Policies:**

Per City Charter, the Council shall designate the depository or depositories for City funds, and shall provide for the regular deposit of all City monies. The Council shall provide for such security for City deposits as is authorized or permitted by State law, except that personal surety bonds shall not be deemed proper security.

In 2017, the City of Rochester Hills received notice that the Association of Public Treasurers of the United States & Canada (APT US&C) awarded the City its prized Investment Policy Certificate of Excellence Award for the City's Adopted Investment Policy.

The City's investment policy states that funds held by the City of Rochester Hills will be invested in accordance with State of Michigan Public Act 20 of 1943, as amended, and in accordance with the following objectives, procedures, and policies.

It is the policy of the City of Rochester Hills to invest public funds in a manner that will ensure the preservation of principal, meet the daily cash flow demands of the City, provide the highest return with

maximum security, and conform to all State Statutes and Local Ordinances governing the investment of public funds.

Investments shall be made with judgment and care that persons of prudence, discretion, and intelligence would exercise in the management of their own affairs. Investments shall not be made for speculation, but for investment, considering the probable safety of the capital, as well as the probable income to be derived.

The standard of prudence to be used by an Investment Officer will be the “prudent person” and/or “prudent investor” standard and shall be applied to the management of the overall portfolio. Investment officers, acting in accordance with written procedures, investment policy, and in exercising due diligence, shall be relieved of personal responsibility for an individual security’s credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

Areas covered in the City’s adopted investment policy include: Safety of Capital, Credit Risk, Interest Rate Risk, Concentration Credit Risk, Custodial Credit, Foreign Currency Risk, Liquidity, Return on Investment, and Protection of Purchasing Power.

### **Fund Balance / Reserves Policy:**

The City of Rochester Hills City Council adopted an updated Governmental Fund Balance policy on June 24, 2024 to serve as a benchmark or frame of reference regarding decisions related to the use of Governmental Fund balances.

The City of Rochester Hills believes a Governmental Fund Balance Policy is essential to:

- Plan for contingencies from temporary revenue shortfalls or extreme weather events
- Maintain good credit standing with rating agencies
- Avoid unnecessary interest expenses by funding capital projects from reserves
- Generate investment income
- Ensure cash flow availability throughout the year
- Create a transparent and shared understanding of fund balance reserves between City Council, City Administration, and City stakeholders

This policy establishes the desired funding levels under normal operating conditions that the City of Rochester Hills will strive to maintain in various governmental fund balance reserves, the specific conditions under which the reserves may be used, and how the reserves may be funded. This policy shall serve as a benchmark, or frame of reference, against which current and future decisions related to the use of governmental fund balance reserves can be made.

Fiscal Policies

1. Governmental Fund Balance Reserve Levels:

Governmental Fund Balance Reserve Levels as a percentage of annual operating expenditures for the following funds shall be targeted at:

- General Fund 25-35%
- Local Street Fund 20-25% \*
- Fire Operating Fund 20-25%
- Special Police Fund 20-25%
- Pathway Maintenance Fund 20-25%
- Green Space Operating Fund 20-25%

\* = Target Range as a percentage of total expenditures, including capital outlay

Governmental Fund Balance Reserve Levels as a percentage of annual operating expenditures for the following funds shall maintained at minimum:

- Major Road Fund 25%
- Tree Fund 25%
- Water Resources Fund 25%

Certain other governmental funds with special purposes (RARA Millage, OPC Millage, Debt Service Funds, Capital Project Funds, Permanent Funds, etc.) are not included and are exempted from this policy due to the unique nature of their individual functions.

The use of governmental fund balance reserve balances **above** the target or minimum levels as stated in (1) above will be allowed as directed by City Council. Under normal operating conditions, General Fund balance reserve levels **above** the target level as stated in (1) shall be transferred-out to the Capital Improvement Fund (CIF) to provide a funding source for future citywide capital improvements.

As part of both the annual Budget Presentation and the 4th Quarter Budget Amendment processes, the Chief Financial Officer shall prepare reports documenting the status of the governmental fund balance reserves with regard to this policy.

2. Governmental Fund Balance Reserve Usage:

The use of governmental fund balance reserves to fund on-going recurring operational activities is to be avoided under normal operating conditions. If at any time the utilization of governmental fund balance reserves is necessary to maintain or improve the quality or level of current services, an explanation of the circumstances along with a strategy to replenish the governmental fund balance reserves in the future must be presented and authorized by City Council.

Use of governmental fund balance reserves may be considered for City Council authorization if any of the following reasons exist:

- Capital Improvement projects
- Opportunity to leverage City funds as a matching funds with external funding sources including grants or donations for potential projects
- Opportunity to advance construct projects prior to the availability of external funding sources
- Opportunity to reduce future operational expenditures
- Loss of a significant budgeted item(s)
- Economic downturn
- Local disaster
- Monetary judgment against the City
- Unfunded mandates
- Temporary gap in funding

Usage of Capital Improvement Fund (CIF) fund balance reserves is limited to no more than 50% of the available fund balance reserves in the CIF in one particular year. City Council is authorized to permit the usage of over 50% of CIF fund balance reserves in one particular year pending City Administration presenting an explanation of the circumstances.

### **3. Governmental Fund Balance Reserve Restoration:**

Should a governmental fund balance reserve level fall below the prescribed target or minimum levels stated in (1) above, City Administration shall present a Fund Balance Reserve Financial Recovery Plan before City Council within 90 days including a prudent financial plan to restore the governmental fund's reserve balance to the prescribed target or minimum level, stated in (1) above, within three (3) budget years of its occurrence. The restoration of governmental fund balance reserves will generally come from excess revenues over expenditures or from one-time revenue sources.

### **4. Governmental Fund Balance Reserve Review:**

This Governmental Fund Balance Reserve Policy should be reviewed by City Administration and reaffirmed by the City Council Strategic Planning and Policy Technical Review Committee on an annual basis prior to the budget development cycle.

Fund Balance Definitions:

#### **Fund Balance:**

- The accumulated difference between (a) fund assets and deferred outflows of resources and (b) fund liabilities and deferred inflows of resources in a governmental fund.

#### **Fund Balance Reserves:**

- Includes components of fund balance which are considered available and spendable
  - The four (4) combined fund balance components of Restricted, Committed, Assigned, and Unassigned are considered as Fund Balance Reserves.

Fund Balance Components (per GASB Statement No. 54):

## Fiscal Policies

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- **Non-Spendable:**

- Includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.
  - Not in spendable form includes items that are not expected to be converted to cash, for example, inventories and prepaid items.

- **Restricted:**

- Includes amounts when constraints are placed on the use of resources by either:
  - Externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments
  - Imposed by law through constitutional provisions or enabling legislation

- **Committed:**

- Includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the City Council
  - Committed amounts cannot be used for any other purpose unless the government removes or changes the specific use by taking the same type of action it employed to commit those amounts

- **Assigned:**

- Includes amounts that are constrained by City Council intent to be used for specific purposes, but are neither restricted nor committed. Intent should be expressed by the City Council to assign amounts that are to be used for specific purposes.

- **Unassigned:**

- Includes residual General Fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund.
  - The General Fund should be the only fund that reports an unassigned fund balance amount

## **Capital Assets Policies:**

The City's definition of a capital expenditure is "any major construction, acquisition, or renovation activity, with a cost of \$10,000 or more and a useful life of over three years that adds value to the City's physical assets or significantly increases their useful life." Capital assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Depreciation within the Enterprise and Internal Service Funds is determined by depreciating the cost of a fixed asset over its estimated useful life on a straight-line basis. The estimated useful lives for selected City assets are listed below:

<b><u>Description</u></b>	<b><u>Useful Life</u></b>
Buildings	50 years
Building Improvements	10 years
Land Improvements	10-15 years
Office Furnishings	3-5 years
Other Tools & Equipment	5-10 years
Roads	20 years
Vehicles	5-12 years
Water & Sewer Infrastructure	50 years

Assets are reviewed regularly by the responsible division to ensure their safe and operable condition and to appropriately schedule for their eventual replacement. Replacement and major rehabilitation schedules (over \$25,000) for city-owned capital assets are included as part of the annual Capital Improvement Plan (CIP) in order to more effectively plan for future financial commitments in an effort to maximize the public's benefit. Assets are inventoried annually to provide that they are insured at appropriate levels.

**Continuous Improvement Policies:**

The City of Rochester Hills continuously monitors and reviews its operations to ensure that services are delivered in the most effective and cost-efficient manner possible. Continuous improvement encompasses a wide range of issues such as:

- Analyzing and reviewing procedures to identify and remove unnecessary requirements and/or processes.
- Identifying and implementing cost-saving programs.
- Formal review of operations on a systematic and continuing basis.
- Improving the organization's ability to respond to changing needs.
- Evaluating the ability of the private sector, or collaboration, to perform the same or increased level of service at a reduced cost.
- Evaluating the ability of new technologies and related capital investments to streamline processes.
- Investing in the organization's most valuable asset, human capital, by developing employee skills and abilities.
- Empowering employees by encouraging accountability through delegation of responsibility at the lowest feasible level; stimulating creativity, innovation, and individual initiative.

Grand Total Budget Comparison FY 2025 to FY 2026

Grand Total Budget Comparison FY 2025 to FY 2026

Fund #		2025 Amended	2026 Adopted	Difference	Percent Change
<b>GENERAL FUND</b>					
101	General Fund	\$ 26,558,910	\$ 28,138,940	\$ 1,580,030	5.95%
	<b>TOTAL GENERAL FUND</b>	<b>\$ 26,558,910</b>	<b>\$ 28,138,940</b>	<b>\$ 1,580,030</b>	<b>5.95%</b>
<b>SPECIAL REVENUE FUND</b>					
202	Major Roads Fund	\$ 8,424,970	\$ 6,480,920	\$ (1,944,050)	-23.07%
203	Local Roads Fund	11,727,060	12,697,230	970,170	8.27%
206	Fire Operating Fund	16,395,330	17,017,120	621,790	3.79%
207	Police Fund	13,188,780	14,272,560	1,083,780	8.22%
214	Pathway Maintenance Fund	725,040	515,620	(209,420)	-28.88%
232	Tree Fund	205,000	205,000	-	0.00%
244	Water Resource Fund	1,941,620	773,390	(1,168,230)	-60.17%
286	EGLE Grant	953,060	225,000	(728,060)	-76.39%
299	Green Space & Natural Features	324,640	326,040	1,400	0.43%
	<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 53,885,500</b>	<b>\$ 52,512,880</b>	<b>\$ (1,372,620)</b>	<b>-2.55%</b>
<b>DEBT SERVICE FUND</b>					
331	Drain Debt Fund	\$ 227,820	\$ -	\$ (227,820)	-100.00%
	<b>TOTAL DEBT SERVICE FUNDS</b>	<b>\$ 227,820</b>	<b>\$ -</b>	<b>\$ (227,820)</b>	<b>-100.00%</b>
<b>CAPITAL IMPROVEMENT FUND</b>					
402	Fire Capital Fund	\$ 2,395,530	\$ 5,080,190	\$ 2,684,660	112.07%
403	Pathway Construction Fund	807,250	2,244,130	1,436,880	178.00%
420	Capital Improvement Fund	100,500	85,000	(15,500)	-15.42%
	<b>TOTAL CAPITAL IMPROVEMENT FUNDS</b>	<b>\$ 3,303,280</b>	<b>\$ 7,409,320</b>	<b>\$ 4,106,040</b>	<b>124.30%</b>
<b>ENTERPRISE FUND</b>					
592	Water & Sewer Operating Fund	\$ 34,045,480	\$ 35,772,490	\$ 1,727,010	5.07%
593	Water & Sewer Capital Fund	25,756,510	12,545,760	(13,210,750)	-51.29%
595	Water & Sewer Debt Fund	1,192,280	1,719,890	527,610	44.25%
596	Solid Waste Management Fund	719,660	735,870	16,210	2.25%
	<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 61,713,930</b>	<b>\$ 50,774,010</b>	<b>\$ (10,939,920)</b>	<b>-17.73%</b>
<b>INTERNAL SERVICE FUND</b>					
631	Facilities Fund	\$ 30,939,590	\$ 29,879,580	\$ (1,060,010)	-3.43%
636	Management Information Systems	4,504,750	5,386,500	881,750	19.57%
661	Fleet Equipment Fund	7,073,890	6,801,780	(272,110)	-3.85%
677	Insurance Fund	505,000	530,000	25,000	4.95%
	<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$ 43,023,230</b>	<b>\$ 42,597,860</b>	<b>\$ (425,370)</b>	<b>-0.99%</b>
<b>TRUST AND AGENCY FUND</b>					
736	Retiree Health Trust Fund	\$ 247,530	\$ 237,170	\$ (10,360)	-4.19%
752	Cemetery Trust Fund	5,000	5,000	-	0.00%
761	Green Space PC Trust	16,000	16,000	-	0.00%
	<b>TOTAL TRUST &amp; AGENCY FUNDS</b>	<b>\$ 268,530</b>	<b>\$ 258,170</b>	<b>\$ (10,360)</b>	<b>-3.86%</b>
<b>COMPONENT UNIT FUND</b>					
844	Brownfield Redev. Auth.-Legacy	\$ 687,830	\$ 919,050	\$ 231,220	33.62%
845	Brownfield Redevelopment Authority - Avon @ Rochester	\$ 27,960	\$ 34,850	\$ 6,890	24.64%
848	Local Development Finance Auth	\$ 331,320	\$ 414,420	\$ 83,100	25.08%
870	RH Museum Foundation	\$ 100	\$ 100	\$ -	0.00%
	<b>TOTAL COMPONENT UNIT FUNDS</b>	<b>\$ 1,047,210</b>	<b>\$ 1,368,420</b>	<b>\$ 321,210</b>	<b>30.67%</b>
	<b>GRAND TOTAL</b>	<b>\$ 190,028,410</b>	<b>\$ 183,059,600</b>	<b>\$ (6,968,810)</b>	<b>-3.67%</b>

Note: Summary excludes all Interfund Transfers

## Overview of Funds

The financial structure of the City of Rochester Hills is organized on the basis of fund and cost centers, each of which is considered a separate accounting entity. In governmental accounting, a fund is used to account for monies intended for a particular purpose. Funds are classified as being Governmental, Proprietary, Fiduciary, or Component Unit. All funds included herein are appropriated unless otherwise noted.

### Governmental Funds:

Governmental Funds typically finance most governmental functions. Governmental Funds are accounted for on a spending or “financial flow” measurement focus. Governmental Funds are often funded by tax revenues. The acquisition and use of available, spendable resources during the year, and balances of the City’s available, spendable financial resources at the end of the year, are measured in Governmental Funds.

- **General Fund:** Used to account for the resources and uses of general operating functions of City departments and cost centers.
- **Special Revenue Funds:** Used to account for resources (other than expendable trusts or capital projects) which are legally restricted to expenditures for specified purposes.
- **Debt Service Funds:** Used to account for the payment of general long-term principal and interest due on borrowed funds such as bonds.
- **Capital Project Funds:** Used to account for the purchase and replacement of equipment, improvements, and construction of major capital projects that are not financed by proprietary funds.

### Proprietary Funds:

Proprietary Funds account for a government’s business type activities. The intent is that the entire cost (i.e. operating expenses, depreciation, capital outlay, debt service) of providing goods or services on a continuing basis be financed and/or recovered through user charges.

- **Enterprise Funds:** Used to account for operations and services provided to customers which are financed primarily through user charges.
- **Internal Service Funds:** Used to account for the financing of goods, services, and certain replacement capital costs provided by one internal City cost center to other internal City cost centers on a cost reimbursement basis.

### Fiduciary Funds:

Fiduciary Funds account for assets held by the City in a trustee or agent capacity for individuals, private organizations, governmental agencies, or other City fund(s). The City of Rochester Hills also has additional funds which are audited, but are not included within the budget. These funds are not annually appropriated and include the Tax Collection Fund (which accounts for the collection and distribution of the current City tax levies) and the Payroll Fund (which accounts for monies aggregated for payroll and payroll-related liabilities as these assets are held by the City in a trustee capacity for other entities).

Overview of Funds

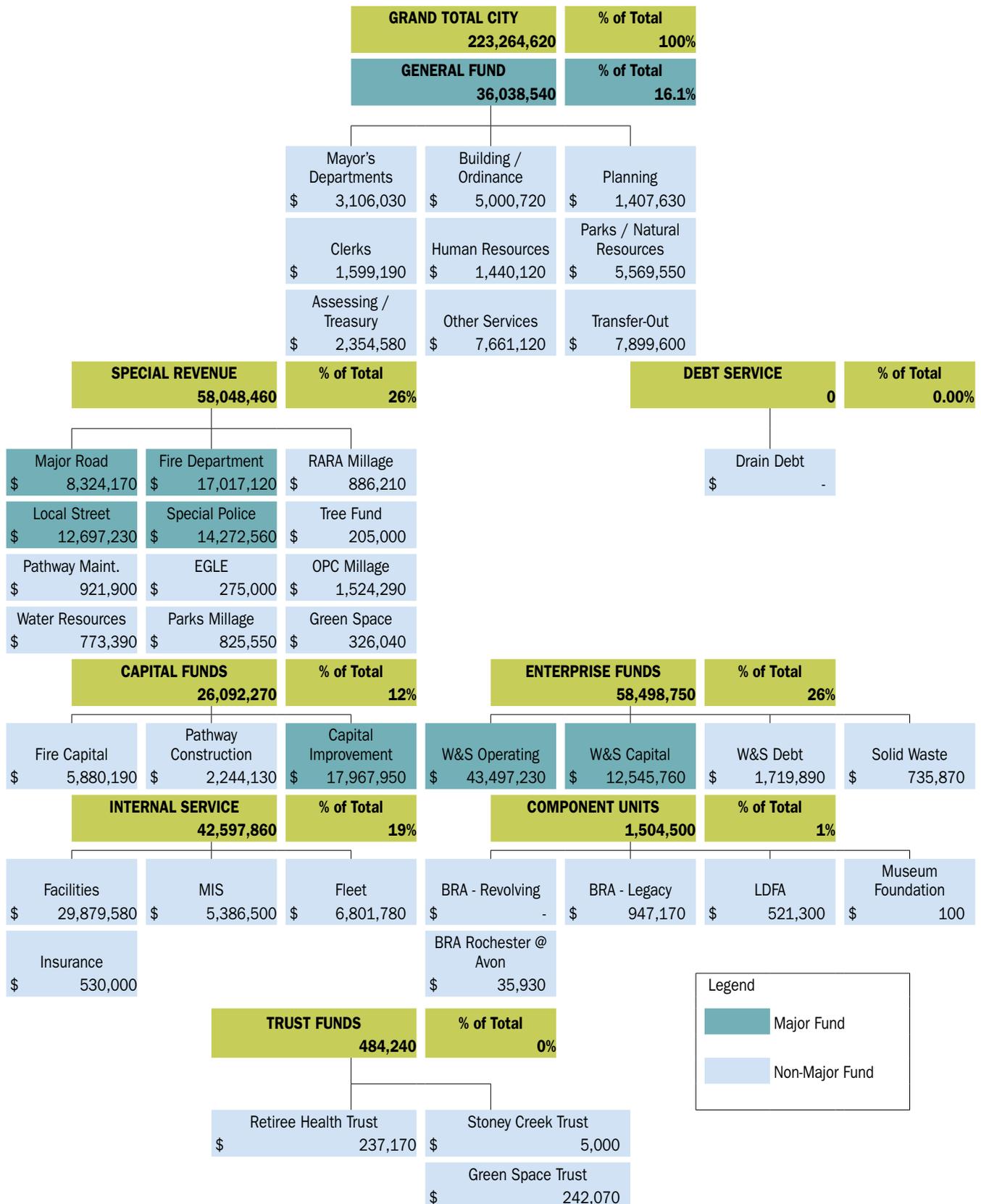
Component Unit Funds:

Component Unit Funds account for legally separate organizations for which the primary government is financially accountable. Financial accountability is defined as appointment of a voting majority of the component unit’s governing body and either:

- 1. The ability to impose the will of the primary government; or
- 2. The potential for the organization to provide financial benefits to, or impose financial burdens upon, the primary government



Rochester Hills FY 2026 Adopted Budget Fund Structure



**Relationship between City Departments and City Funds**

**Relationship between City Departments and City Funds**

City Department	GOVERNMENTAL				PROPRIETARY		
	General Fund	Special Revenue	Debt	Capital Improvement	Water & Sewer	Solid Waste	Internal Service
City Council	✓						
Mayor's Office	✓					✓	
Finance	✓		✓	✓			
Assessing	✓						
Building/Ordinance	✓						
Facilities							✓
Public Services		✓		✓	✓		✓
MIS							✓
Parks & Natural Resources	✓	✓					
Planning & Development	✓						
Clerks/Elections/Cemetery	✓						
Fire		✓		✓			
Oakland County Sheriffs		✓					
Human Resources	✓						

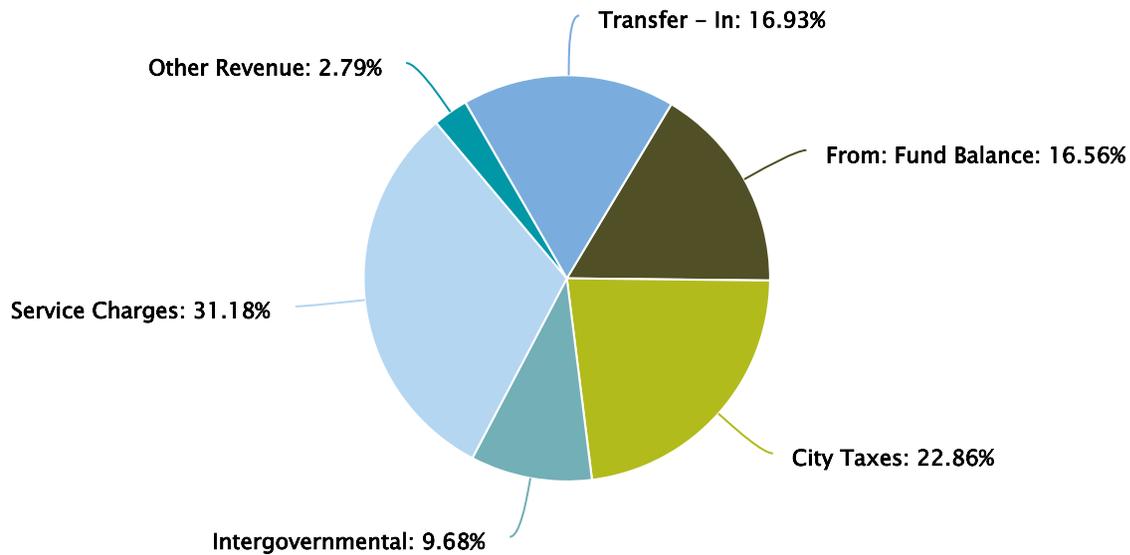
2026 All Funds: Adopted Revenue Summary

2026 All Funds: Adopted Revenue Summary

REVENUES	General Fund	Special Revenue	Debt Service	Capital Projects	Water & Sewer	Internal Service Funds	Trust Funds	Component Unit Funds	GRAND TOTAL
City Taxes	\$ 13,542,920	\$ 36,301,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,189,760	\$ 51,033,890
Licenses & Permits	2,535,270	54,500	-	-	13,200	-	-	-	2,602,970
Federal Grants	170,000	100,000	-	-	-	-	-	-	270,000
State Grants	8,700,000	10,610,770	-	-	-	-	-	-	19,310,770
Other Intergovernmental	20,000	754,570	-	384,750	-	-	-	866,990	2,026,310
Service Charges	7,185,010	4,448,220	-	-	42,594,800	12,601,630	177,720	-	67,007,380
Investment Earnings	517,900	1,223,680	-	895,390	1,004,430	638,870	590,210	82,170	4,952,650
Other Revenue	96,000	451,720	-	244,870	255,000	239,990	-	-	1,287,580
Transfer - In	50,000	4,224,790	-	6,661,270	8,649,740	18,179,520	-	29,200	37,794,520
(To) / From: Fund Balance	3,221,440	(121,000)	-	17,905,990	5,981,580	10,937,850	(283,690)	(663,620)	36,978,550
<b>TOTAL REVENUES</b>	<b>\$ 36,038,540</b>	<b>\$ 58,048,460</b>	<b>\$ -</b>	<b>\$ 26,092,270</b>	<b>\$ 58,498,750</b>	<b>\$ 42,597,860</b>	<b>\$ 484,240</b>	<b>\$ 1,504,500</b>	<b>\$ 223,264,620</b>

**Note:** Transfer-In total does NOT equal Transfer-Out total due to funds that are Transferred-Out to the Rochester Avon Recreation Authority's (RARA) and the Older Person's Commission's (OPC) Operating Funds which are not presented as part of the City of Rochester Hills Budget Plan.

2026 All Funds – Adopted Revenue Summary



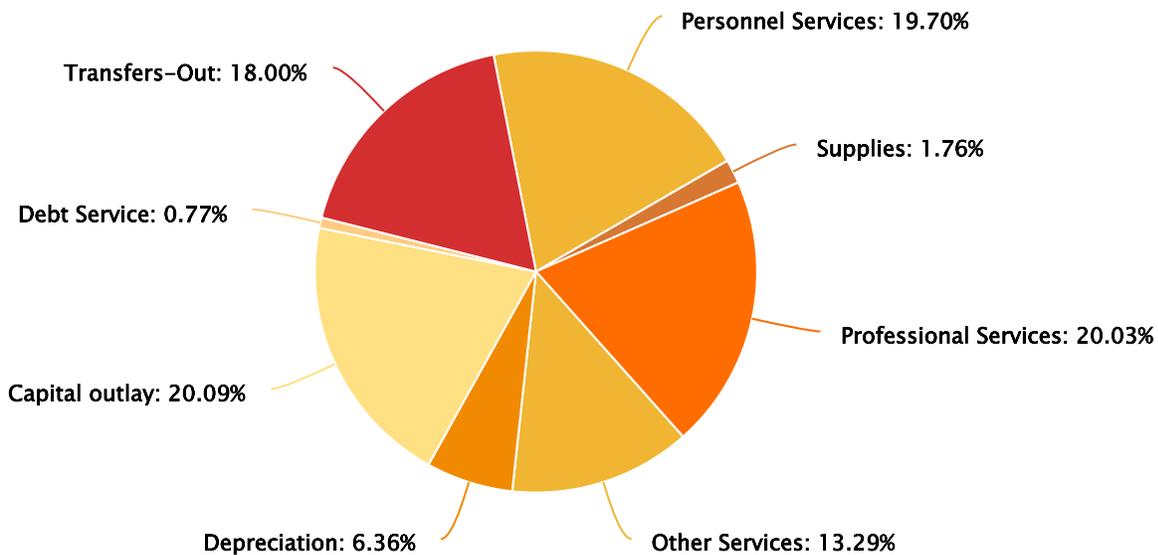
2026 All Funds: Adopted Expenditure Summary

2026 All Funds: Adopted Expenditure Summary

EXPENDITURES	General Fund	Special Revenue	Debt Service	Capital Projects	Water & Sewer	Internal Service Funds	Trust Funds	Component Unit Funds	GRAND TOTAL
Personnel	\$ 18,105,220	\$ 16,377,150	\$ -	\$ -	\$ 5,546,160	\$ 3,563,930	\$ 228,670	\$ 157,420	\$ 43,978,550
Supplies	469,350	1,145,630	-	182,760	1,165,310	971,340	-	5,000	3,939,390
Professional Services	9,116,570	24,057,820	-	-	6,073,000	5,173,220	29,500	260,100	44,710,210
Other Services	447,800	709,280	-	-	23,973,890	3,600,840	-	945,900	29,677,710
Transfer Out	7,899,600	5,535,580	-	18,682,950	7,724,740	-	226,070	136,080	40,205,020
Capital Outlay	-	10,223,000	-	7,226,560	6,439,730	20,954,060	-	-	44,843,350
Debt Service	-	-	-	-	1,719,890	-	-	-	1,719,890
Depreciation	-	-	-	-	5,856,030	8,334,470	-	-	14,190,500
<b>TOTAL EXPENDITURES</b>	<b>\$ 36,038,540</b>	<b>\$ 58,048,460</b>	<b>\$ -</b>	<b>\$ 26,092,270</b>	<b>\$ 58,498,750</b>	<b>\$ 42,597,860</b>	<b>\$ 484,240</b>	<b>\$ 1,504,500</b>	<b>\$ 223,264,620</b>

**Note:** Transfer-In total does NOT equal Transfer-Out total due to funds that are Transferred-Out to the Rochester Avon Recreation Authority’s (RARA) and the Older Person’s Commission’s (OPC) Operating Funds which are not presented as part of the City of Rochester Hills Budget Plan.

2026 All Funds – Adopted Expenditure Summary



All Funds: Actual/Adopted/Projected Revenue Summary

All Funds: Actual/Adopted/Projected Revenue Summary

		ACTUAL / AMENDED / ADOPTED / PROJECTED REVENUES					
	REVENUES	Actual 2023	Audited 2024	Amended 2025	Adopted 2026	Projected 2027	Projected 2028
101	General Fund	\$ 34,656,691	\$ 32,942,143	\$ 32,777,400	\$ 32,817,100	\$ 33,128,750	\$ 33,590,190
202	Major Roads Fund	10,403,973	9,215,155	9,451,710	8,744,260	8,843,670	8,880,170
203	Local Roads Fund	9,913,716	12,187,230	10,792,820	11,354,330	10,510,490	10,653,150
206	Fire Operating Fund	14,816,823	15,868,193	17,010,290	17,034,550	17,497,480	17,938,220
207	Police Fund	10,980,213	11,901,797	13,122,310	15,484,730	16,005,330	16,410,640
208	Park Facilities Fund	703,707	754,882	801,060	809,950	831,020	876,110
213	R.A.R.A. Millage Fund	765,214	814,638	861,460	886,210	909,810	931,890
214	Pathway Maintenance Fund	768,238	808,537	1,069,510	869,550	890,780	912,110
232	Tree Fund	385,002	156,081	105,000	86,810	83,260	79,610
244	Water Resource Fund	346,464	763,766	1,865,000	773,390	783,150	791,860
265	OPC Millage Fund	1,708,253	1,408,567	1,481,540	1,524,290	1,564,890	1,602,870
285	ARPA Grant	240,807	-	-	-	-	-
286	EGLE Grant	100,000	879,073	981,560	275,000	275,000	275,000
	Green Space & Natural Features	719,464	107,542	370,140	326,390	328,320	330,010
299	Features	719,464	107,542	370,140	326,390	328,320	330,010
331	Drain Debt Fund	152,491	148,488	132,440	-	-	-
402	Fire Capital Fund	3,153,986	4,051,715	723,570	660,330	490,030	141,440
403	Pathway Construction Fund	433,500	871,159	505,760	964,410	404,810	468,080
420	Capital Improvement Fund	8,632,164	16,187,068	6,170,780	6,561,540	6,958,530	2,607,950
592	Water & Sewer Operating Fund	36,280,171	37,521,259	40,285,700	42,117,100	45,898,010	48,625,850
593	Water & Sewer Capital Fund	8,871,805	8,052,671	10,094,160	7,944,310	8,433,130	7,351,900
595	Water & Sewer Debt Fund	1,158,159	1,159,729	1,192,280	1,719,890	2,403,080	2,889,520
596	Solid Waste Management Fund	676,664	838,495	719,660	735,870	752,570	769,770
631	Facilities Fund	18,031,443	27,044,945	15,031,220	23,028,030	8,155,330	10,626,810
	Management Information Systems	2,477,992	2,411,972	3,142,400	3,687,810	3,655,970	3,640,110
661	Fleet Equipment Fund	3,659,251	3,764,292	4,362,270	4,410,160	4,464,570	4,348,090
677	Insurance Fund	451,497	528,046	680,400	534,010	534,130	533,450
736	Retiree Health Trust Fund	343,048	241,608	109,300	100,660	93,840	86,810
752	Cemetery Trust Fund	507,642	510,565	335,580	340,390	357,160	374,770
761	Green Space PC Trust	819,419	583,460	290,090	326,880	331,120	335,480
243	Brownfield Revolving	14,228	20,925	22,030	29,500	30,340	31,210
844	Brownfield Redev. Auth.-Legacy Brownfield Redevelopment Authority - Avon @ Rochester	476,028	621,760	708,790	947,170	970,480	994,360
845	Local Development Finance	-	12,238	28,820	35,930	36,820	37,740
848	Auth	1,182,295	1,250,120	1,288,480	1,155,420	1,189,080	1,225,860
870	RH Museum Foundation	535	2,771	100	100	100	100
<b>TOTAL REVENUES</b>		<b>\$ 173,830,883</b>	<b>\$ 193,630,890</b>	<b>\$ 176,513,630</b>	<b>\$ 186,286,070</b>	<b>\$ 176,811,050</b>	<b>\$ 178,361,130</b>

Note: Fund Totals provided include Interfund Charges and Interfund Transfers

All Funds: Actual/Adopted/Projected Expenditure Summary

All Funds: Actual/Adopted/Projected Expenditure Summary

		ACTUAL / AMENDED / ADOPTED / PROJECTED EXPENDITURES					
EXPENDITURES		Actual 2023	Audited 2024	Amended 2025	Adopted 2026	Projected 2027	Projected 2028
<b>101</b>	General Fund	\$ 30,127,910	\$ 40,282,788	\$ 33,920,040	\$ 36,038,540	\$ 37,195,790	\$ 33,432,880
<b>202</b>	Major Roads Fund	6,587,220	9,556,947	10,249,970	8,324,170	10,517,020	12,681,020
<b>203</b>	Local Roads Fund	9,395,218	10,406,111	11,727,060	12,697,230	11,784,320	11,877,700
<b>206</b>	Fire Operating Fund	14,079,943	16,582,968	16,396,010	17,017,120	17,553,230	17,899,930
<b>207</b>	Police Fund	10,672,619	11,649,287	13,188,780	14,272,560	16,005,330	16,316,390
<b>208</b>	Park Facilities Fund	699,323	732,412	801,060	825,550	-	-
<b>213</b>	R.A.R.A. Millage Fund	765,214	814,638	861,460	886,210	909,810	931,890
<b>214</b>	Pathway Maintenance Fund	754,953	736,450	1,081,050	921,900	891,090	920,830
<b>232</b>	Tree Fund	162,789	157,220	205,000	205,000	205,000	205,000
<b>244</b>	Water Resource Fund	674,365	823,808	1,941,620	773,390	783,150	791,860
<b>265</b>	OPC Millage Fund	1,708,253	1,408,567	1,481,540	1,524,290	1,564,890	1,602,870
<b>285</b>	ARPA Grant	338,475	-	-	-	-	-
<b>286</b>	EGLE Grant	22,768	453,573	1,128,780	275,000	275,000	275,000
<b>299</b>	Green Space & Natural Features	709,110	222,716	324,640	326,040	327,860	329,580
<b>331</b>	Drain Debt Fund	222,117	227,658	230,170	-	-	-
<b>402</b>	Fire Capital Fund	902,368	5,123,674	2,940,850	5,880,190	4,923,930	2,065,810
<b>403</b>	Pathway Construction Fund	238,547	660,976	807,250	2,244,130	450,000	975,000
<b>420</b>	Capital Improvement Fund	8,164,995	14,628,185	10,729,980	17,967,950	4,675,000	3,692,500
<b>592</b>	Water & Sewer Operating Fund	37,362,563	36,855,597	40,601,310	43,497,230	45,741,000	48,018,090
<b>593</b>	Water & Sewer Capital Fund	10,207,651	12,450,295	25,756,510	12,545,760	14,937,450	15,995,140
<b>595</b>	Water & Sewer Debt Fund	1,174,768	1,166,414	1,192,280	1,719,890	2,403,080	2,889,520
<b>596</b>	Solid Waste Management Fund	450,278	557,210	719,660	735,870	752,570	769,770
<b>631</b>	Facilities Fund	18,464,492	22,234,731	30,939,590	29,879,580	15,145,800	18,073,040
<b>636</b>	Management Information Systems	2,783,958	2,242,016	4,504,750	5,386,500	4,795,990	5,241,260
<b>661</b>	Fleet Equipment Fund	5,391,899	4,148,568	7,073,890	6,801,780	8,204,160	8,757,730
<b>677</b>	Insurance Fund	261,945	484,917	505,000	530,000	557,000	585,000
<b>736</b>	Retiree Health Trust Fund	199,702	207,930	247,530	237,170	234,420	227,730
<b>752</b>	Cemetery Trust Fund	3,927	4,972	436,490	5,000	5,000	5,000
<b>761</b>	Green Space PC Trust	724,964	110,319	285,140	242,070	243,990	345,680
<b>844</b>	Brownfield Redev. Auth.-Legacy	420,589	613,501	708,790	947,170	970,480	994,360
<b>845</b>	Brownfield Redevelopment Authority - Avon @ Rochester	-	12,178	28,820	35,930	36,820	37,740
<b>848</b>	Local Development Finance Auth	308,457	3,125,458	922,820	521,300	419,210	323,420
<b>870</b>	RH Museum Foundation	20	20	100	100	100	100
<b>TOTAL EXPENDITURES</b>		<b>\$ 163,981,400</b>	<b>\$ 198,682,104</b>	<b>\$ 221,937,940</b>	<b>\$ 223,264,620</b>	<b>\$ 202,508,490</b>	<b>\$ 206,261,840</b>

Note: Fund Totals provided include Interfund Charges and Interfund Transfers

All Funds: Actual/Adopted/Projected Fund Balance Summary

All Funds: Actual/Adopted/Projected Fund Balance Summary

		ACTUAL / AMENDED / ADOPTED / PROJECTED GOVERNMENTAL FUND BALANCES					
FUND BALANCE		Actual 2023	Audited 2024	Amended 2025	Adopted 2026	Projected 2027	Projected 2028
<b>101</b>	General Fund	\$ 25,746,579	\$ 18,405,934	\$ 17,263,294	\$ 14,041,854	\$ 9,974,814	\$ 10,132,124
<b>202</b>	Major Roads Fund	11,466,373	11,124,581	10,326,321	10,746,411	9,073,061	5,272,211
<b>203</b>	Local Roads Fund	6,222,465	8,003,584	7,069,344	5,726,444	4,452,614	3,228,064
<b>206</b>	Fire Operating Fund	4,199,326	3,484,551	4,098,831	4,116,261	4,060,511	4,098,801
<b>207</b>	Police Fund	4,129,282	4,381,792	4,315,322	5,527,492	5,527,492	5,621,742
<b>208</b>	Park Facilities Fund	18,129	40,599	40,599	24,999	856,019	1,732,129
<b>214</b>	Pathway Maintenance Fund	120,710	192,797	181,257	128,907	128,597	119,877
<b>232</b>	Tree Fund	1,327,974	1,326,835	1,226,835	1,108,645	986,905	861,515
<b>244</b>	Water Resource Fund	386,665	326,623	250,003	250,003	250,003	250,003
<b>285</b>	ARPA Grant	3,560	3,560	3,560	3,560	3,560	3,560
<b>286</b>	EGLE Grant	77,232	502,732	355,512	355,512	355,512	355,512
<b>299</b>	Green Space & Natural Features	150,830	35,656	81,156	81,506	81,966	82,396
<b>331</b>	Drain Debt Fund	176,900	97,730	-	-	-	-
<b>402</b>	Fire Capital Fund	17,138,057	16,066,098	13,848,818	8,628,958	4,195,058	2,270,688
<b>403</b>	Pathway Construction Fund	2,307,868	2,518,051	2,216,561	936,841	891,651	384,731
<b>420</b>	Capital Improvement Fund	16,781,235	18,340,118	13,780,918	2,374,508	4,658,038	3,573,488
<b>TOTAL GOVT FUND BALANCES</b>		<b>\$ 90,253,185</b>	<b>\$ 84,851,241</b>	<b>\$ 75,058,331</b>	<b>\$ 54,051,901</b>	<b>\$ 45,495,801</b>	<b>\$ 37,986,841</b>

## Significant Changes to Fund Balance Summary

### Significant Changes to Fund Balance Summary

#### Significant Fund Balance Changes for FY 2026:

- General Fund [101] is planned to decrease by (\$3,221,440) in FY 2026 to gradually reduce the General Fund Balance level to 35% of annual operating expenditures by FY 2027 per the City's adopted Governmental Fund Balance Policy
  - Funding in excess of 35% of annual operating expenditures in General Fund Balance shall be transferred-out to the Capital Improvement Fund [420]
- Major Road Fund [202] is planned to increase by +\$420,090 in FY 2026 due to funding the City's share of \$3,128,000 of proposed major road construction projects including:
  - Hamlin Road @ Crooks Road Reconstruction
  - Adams Road Improvements @ Nowicki Park
  - Star Batt Left Turn Signals @ Crooks
  - Livernois Left Turn Signal @ Drexelgate
  - Livernois Fence Replacement [Avon - Walton]
- Local Street Fund [203] is planned to decrease by (\$1,342,900) in FY 2026 to maintain the Local Street Fund Balance level at 25% of annual expenditures per the City's adopted Governmental Fund Balance Policy
- Fire Operating Fund [206] is planned to increase by +\$17,430 in FY 2026 to maintain the Fire Operating Fund Balance level at 25% of annual operating expenditures per the City's adopted Governmental Fund Balance Policy
- Police Fund [207] is planned to increase by +\$1,212,170 in FY 2026 to set the Police millage at a consistent level anticipated to be able to set Police Fund Balance level at 25% of annual operating expenditures per the City's adopted Governmental Fund Balance Policy in 2030
- Tree Fund [232] is planned to decrease by (\$118,190) in FY 2026 due to funding the City's share of projects including:
  - City Tree Planting Program
- Fire Capital Fund [402] is planned to decrease by (\$5,219,860) in FY 2026 due to funding the City's share of \$5,697,430 of proposed Fire Capital projects including:
  - Laptop & Mobile Data Computer Replacements
  - Helmet Replacements
  - Video Laryngoscope
  - Auto Extrication Equipment
  - Thermal Imaging Camera Replacements
  - Stair Chair Replacements
  - Air Monitor Replacement
  - 5 Ambulances [Lead time is approx. 3 years]
  - Fire Station #1: Exterior Improvements
- Pathway Construction Fund [403] is planned to decrease by (\$1,279,720) in FY 2026 due to funding the City's share of \$2,244,130 of proposed pathway construction projects including:
  - Pathway Rehabilitation Program

## Significant Changes to Fund Balance Summary

- Pedestrian Bridge & Structure Repair Program
- Tienken & Medinah Mid-Block Crossing
- Hamlin Elementary HAWK Signal
- S Adams Pathway Connections
- Capital Improvement Fund [420] is planned to decrease by (\$11,406,410) in FY 2026 after funding \$17,882,950 in proposed funding to other funds for the following City projects:
  - Local Street Fund: Childress Paving SAD
  - Local Street Fund: Dunning (East of Eastwood) Paving SAD
  - W&S Capital Fund: DPS Garage Vehicle Exhaust System
  - W&S Capital Fund: DPS Facility Master Plan
  - Facilities Fund: Conference Room Upgrades
  - Facilities Fund: Bloomer Park Drainage Study
  - Facilities Fund: Borden Park Fuel Tanks @ Maintenance Yard
  - Facilities Fund: Innovation Hills Electrical Upgrades
  - Facilities Fund: Avondale Park Playground Replacement
  - Facilities Fund: Stoney Creek Historical Signs
  - Facilities Fund: Bloomer and Yates Park Signs
  - Facilities Fund: Isometric Mapping/Signage/Wayfinding/Park Rules
  - Facilities Fund: Nowicki Park Development
  - Facilities Fund: Pedestrian Bridge & Structure Repair Program
  - Facilities Fund: Citywide LED Lighting Upgrades



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### Total General Fund

The General Fund is the primary operating fund of the City. All revenues that are not specifically allocated by law or contractual agreement to a specific fund are accounted for within the General Fund. With the exception of subvention or grant revenues which may be restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose. Departments and divisions in the General Fund include: City Council, Mayor’s Office, Fiscal, Purchasing, Media, Elections, Accounting, Assessing, Clerks, Board of Review, Treasury, Cemetery, Crossing Guards, Building, Ordinance, Weed Control, Planning Commission, Planning and Economic Development, Zoning Board of Appeals, Special Street Lighting, Community Development Block Grant, Parks, Ground Maintenance, Community Events, Natural Resources, Museum and Historic Districts Commission.

#### Statement of Revenues / Expenditures and Changes in Fund Balance

<b>Grand Total General Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
City Taxes	\$ 12,139,722	\$ 12,565,323	\$ 13,131,430	\$ 13,542,920	\$ 13,899,260	\$ 14,232,150
Licenses & Permits	3,035,852	3,032,680	2,717,000	2,535,270	2,396,460	2,296,460
Federal Grants	491,916	141,732	170,000	170,000	170,000	170,000
State Grants	8,517,300	8,487,235	8,600,000	8,700,000	8,800,000	8,900,000
Other Intergovernmental	51,817	2,868	70,000	20,000	-	-
Service Charges	6,002,562	6,311,905	6,456,900	7,185,010	7,295,840	7,396,340
Investment Earnings	1,746,037	1,975,070	1,358,000	517,900	421,190	299,240
Other Revenue	2,327,662	413,106	96,000	96,000	96,000	246,000
Transfer - In	343,823	12,224	178,070	50,000	50,000	50,000
<b>TOTAL REVENUES</b>	<b>\$ 34,656,691</b>	<b>\$ 32,942,143</b>	<b>\$ 32,777,400</b>	<b>\$ 32,817,100</b>	<b>\$ 33,128,750</b>	<b>\$ 33,590,190</b>
<b>General Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
General Government	\$ 9,250,542	\$ 10,428,319	\$ 11,551,700	\$ 11,969,430	\$ 12,321,810	\$ 12,677,680
Public Service	1,455,191	1,627,644	1,979,680	2,057,590	2,039,930	2,090,970
Public Safety	3,773,750	3,716,969	4,819,240	5,084,170	5,230,330	5,348,490
Economic Development	1,254,888	1,299,554	1,519,730	1,602,820	1,630,990	1,657,600
Parks & Recreation	5,225,169	5,478,972	6,688,560	7,424,930	7,311,110	7,394,660
Transfer-Out	9,168,370	17,731,330	7,361,130	7,899,600	8,661,620	4,263,480
<b>TOTAL EXPENDITURES</b>	<b>\$ 30,127,910</b>	<b>\$ 40,282,788</b>	<b>\$ 33,920,040</b>	<b>\$ 36,038,540</b>	<b>\$ 37,195,790</b>	<b>\$ 33,432,880</b>
Excess Revenue Over / (Under) Expenditures	\$ 4,528,781	\$ (7,340,645)	\$ (1,142,640)	\$ (3,221,440)	\$ (4,067,040)	\$ 157,310
<b>Fund Balance - Beginning</b>	<b>21,217,790</b>	<b>25,746,571</b>	<b>18,405,926</b>	<b>17,263,286</b>	<b>14,041,846</b>	<b>9,974,806</b>
<b>Fund Balance - Ending</b>	<b>\$ 25,746,571</b>	<b>\$ 18,405,926</b>	<b>\$ 17,263,286</b>	<b>\$ 14,041,846</b>	<b>\$ 9,974,806</b>	<b>\$ 10,132,116</b>

For more detailed information, see the General Fund section, pages 131-203.

Total Special Revenue Funds

Total Special Revenue Funds

Special Revenue Funds are used to account for the proceeds from specific revenue sources (other than trusts or major capital projects) that are legally restricted to expenditures for specific purposes. Major Special Revenue Funds include: Major Road Fund, Local Street Fund, Fire Fund and Police Fund. Non-Major Special Revenue Funds include: Parks Infrastructure Millage Fund, RARA Millage Fund, Pathway Maintenance Fund, Tree Fund, Water Resources Fund, OPC Millage Fund, EGLE Grant Fund, and Green Space and Natural Features Fund.

Statement of Revenues / Expenditures and Changes in Fund Balance

Grand Total Special Revenue Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 28,793,983	\$ 30,426,340	\$ 33,028,170	\$ 36,301,210	\$ 37,273,370	\$ 38,183,020
Licenses & Permits	33,184	62,118	54,500	54,500	54,500	54,500
Federal Grants	1,231,314	11,591	545,650	100,000	100,000	-
State Grants	10,163,035	10,211,643	11,359,540	10,610,770	10,712,040	10,814,330
Other Intergovernmental	601,874	691,320	785,760	754,570	823,230	866,170
Service Charges	4,304,184	4,226,719	4,332,130	4,448,220	4,562,530	4,683,490
Investment Earnings	2,064,293	2,247,963	1,774,210	1,223,680	1,280,230	1,221,000
Other Revenue	1,304,871	759,937	617,410	451,720	469,320	469,900
Transfer - In	3,355,136	6,227,830	5,415,030	4,224,790	3,247,980	3,389,230
<b>TOTAL REVENUES</b>	<b>\$ 51,851,874</b>	<b>\$ 54,865,461</b>	<b>\$ 57,912,400</b>	<b>\$ 58,169,460</b>	<b>\$ 58,523,200</b>	<b>\$ 59,681,640</b>
Special Revenue Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Public Service	1,273,047	1,680,902	2,639,720	1,719,010	1,727,540	1,701,360
Public Safety	22,895,182	25,059,945	29,584,110	31,289,680	33,558,560	34,216,320
Streets	6,266,078	6,441,305	8,859,630	8,955,150	8,916,940	9,080,870
Parks & Recreation	263,234	222,778	324,640	326,040	327,860	329,580
Capital Outlay	8,412,369	11,990,968	12,477,400	10,223,000	11,522,720	13,597,550
Transfer-Out	7,460,340	8,148,799	5,501,470	5,535,580	4,763,080	4,906,390
<b>TOTAL EXPENDITURES</b>	<b>\$ 46,570,250</b>	<b>\$ 53,544,697</b>	<b>\$ 59,386,970</b>	<b>\$ 58,048,460</b>	<b>\$ 60,816,700</b>	<b>\$ 63,832,070</b>
Excess Revenue Over / (Under) Expenditures	\$ 5,281,624	\$ 1,317,369	\$ (1,474,570)	\$ 121,000	\$ (2,293,500)	\$ (4,150,430)
Fund Balance - Beginning	<b>22,820,766</b>	28,102,390	29,419,759	27,945,189	28,066,189	25,772,689
<b>Fund Balance - Ending</b>	<b>\$ 28,102,390</b>	<b>\$ 29,419,759</b>	<b>\$ 27,945,189</b>	<b>\$ 28,066,189</b>	<b>\$ 25,772,689</b>	<b>\$ 21,622,259</b>

For more detailed information, see the Special Revenue Funds section, pages 205-269

Total Debt Service Funds

Total Debt Service Funds

Debt Service Funds are used to account for accumulation of resources related to the payment of general long-term debt principal and interest. The Drain Debt Fund is the only fund currently in this section and this debt issue was completely paid off in FY 2025.

Statement of Revenues / Expenditures and Changes in Fund Balance

Grand Total Debt Service Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 142,858	\$ 142,529	\$ 131,210	\$ -	\$ -	\$ -
Investment Earnings	9,633	5,959	1,230	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 152,491</b>	<b>\$ 148,488</b>	<b>\$ 132,440</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Debt Service Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Debt Service:						
Principal Retirement	210,000	220,000	225,000	-	-	-
Interest and Fiscal Charges	11,838	7,400	2,540	-	-	-
Other Debt Service	279	258	280	-	-	-
Transfer-Out	-	-	2,350	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 222,117</b>	<b>\$ 227,658</b>	<b>\$ 230,170</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Excess Revenue Over / (Under)						
Expenditures	\$ (69,626)	\$ (79,170)	\$ (97,730)	\$ -	\$ -	\$ -
Fund Balance - Beginning	246,526	176,900	97,730	-	-	-
<b>Fund Balance - Ending</b>	<b>\$ 176,900</b>	<b>\$ 97,730</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Total Capital Improvement Funds

Total Capital Improvement Funds

Capital Improvement Funds are used to account for financial resources used in acquiring major capital assets or building major capital facilities other than those financed by Proprietary Funds and Trust Funds. Capital Improvements Funds include: Fire Capital Fund, Pathway Construction Fund and Capital Improvement Fund.

Statement of Revenues / Expenditures and Changes in Fund Balance

Grand Total Capital Project Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Federal Grants	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -
Other Intergovernmental	-	-	42,750	384,750	-	-
Service Charges	155	30	-	-	-	-
Investment Earnings	1,511,223	1,694,572	1,369,000	895,390	358,220	292,340
Other Revenue	20,612	12,000	101,570	244,870	231,160	15,590
Transfer - In	10,087,660	19,403,340	5,886,790	6,661,270	7,263,990	2,909,540
<b>TOTAL REVENUES</b>	<b>\$ 12,219,650</b>	<b>\$ 21,109,942</b>	<b>\$ 7,400,110</b>	<b>\$ 8,186,280</b>	<b>\$ 7,853,370</b>	<b>\$ 3,217,470</b>
Capital Project Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
General Government	\$ 5,420	\$ 4,002	\$ 45,500	\$ -	\$ -	\$ -
Public Safety	97,150	203,509	80,000	182,760	85,720	214,030
Capital Outlay	857,320	1,131,034	3,177,780	7,226,560	5,948,210	1,311,780
Transfer-Out	8,346,020	19,074,290	11,174,800	18,682,950	4,015,000	5,207,500
<b>TOTAL EXPENDITURES</b>	<b>\$ 9,305,910</b>	<b>\$ 20,412,835</b>	<b>\$ 14,478,080</b>	<b>\$ 26,092,270</b>	<b>\$ 10,048,930</b>	<b>\$ 6,733,310</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 2,913,740	\$ 697,107	\$ (7,077,970)	\$ (17,905,990)	\$ (2,195,560)	\$ (3,515,840)
Fund Balance - Beginning	<b>\$ 33,313,420</b>	36,227,160	36,924,267	29,846,297	11,940,307	9,744,747
<b>Fund Balance - Ending</b>	<b>\$ 36,227,160</b>	<b>\$ 36,924,267</b>	<b>\$ 29,846,297</b>	<b>\$ 11,940,307</b>	<b>\$ 9,744,747</b>	<b>\$ 6,228,907</b>

For more detailed information, see the Capital Improvement Funds section, pages 271-279.

Total Governmental Funds

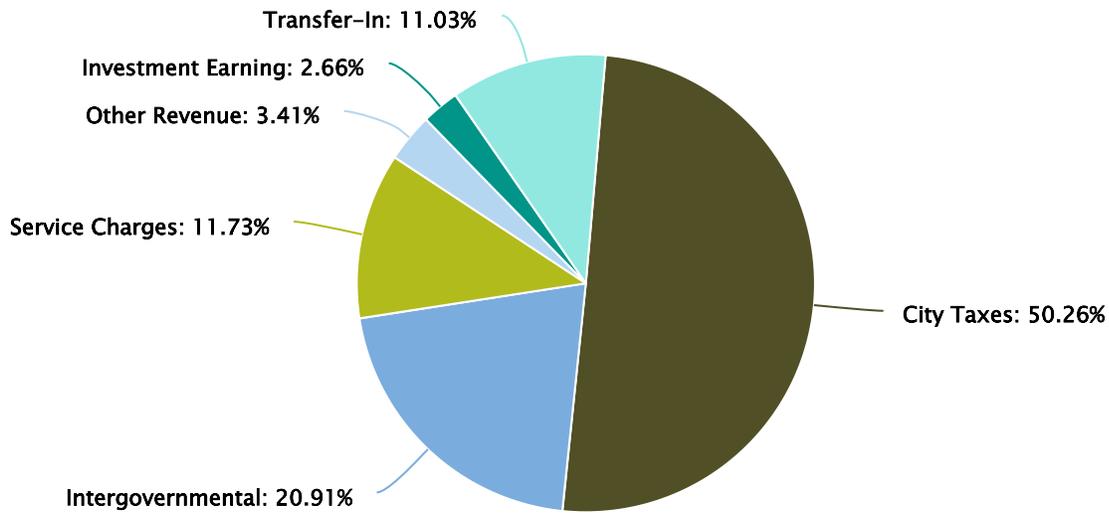
Total Governmental Funds

Statement of Revenues / Expenditures  
and Changes in Fund Balance

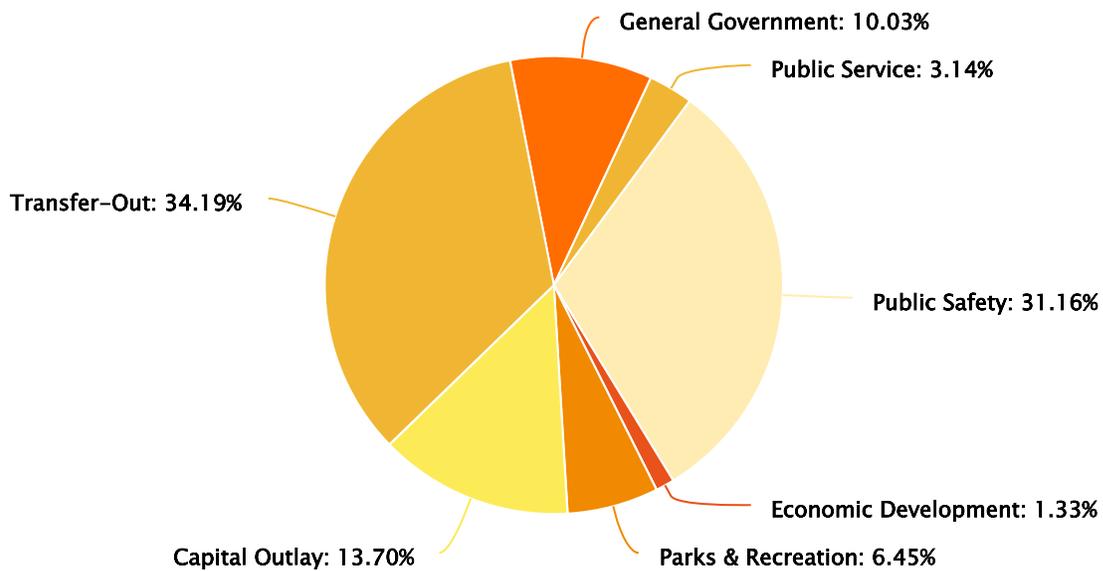
Grand Total Governmental Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 41,076,563	\$ 43,134,192	\$ 46,290,810	\$ 49,844,130	\$ 51,172,630	\$ 52,415,170
Licenses & Permits	3,069,036	3,094,798	2,771,500	2,589,770	2,450,960	2,350,960
Federal Grants	2,323,230	153,323	715,650	270,000	270,000	170,000
State Grants	18,680,335	18,698,878	19,959,540	19,310,770	19,512,040	19,714,330
Other Intergovernmental	653,691	694,188	898,510	1,159,320	823,230	866,170
Service Charges	10,306,901	10,538,654	10,789,030	11,633,230	11,858,370	12,079,830
Investment Earnings	5,331,186	5,923,564	4,502,440	2,636,970	2,059,640	1,812,580
Other Revenue	3,653,145	1,185,043	814,980	792,590	796,480	731,490
Transfer - In	13,786,619	25,643,394	11,479,890	10,936,060	10,561,970	6,348,770
<b>TOTAL REVENUES</b>	<b>\$ 98,880,706</b>	<b>\$ 109,066,034</b>	<b>\$ 98,222,350</b>	<b>\$ 99,172,840</b>	<b>\$ 99,505,320</b>	<b>\$ 96,489,300</b>
Governmental Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
General Government	\$ 9,263,222	\$ 10,454,391	\$ 11,649,540	\$ 12,051,830	\$ 13,194,210	\$ 12,700,080
Public Service	2,728,085	3,527,703	5,804,230	3,776,430	3,767,300	3,792,180
Public Safety	26,858,051	29,425,362	34,925,380	37,449,020	40,868,550	40,023,900
Streets	6,269,030	6,440,950	8,900,080	8,954,100	9,110,890	9,162,440
Economic Development	1,254,888	1,299,554	1,519,730	1,602,820	1,630,990	1,657,600
Parks & Recreation	5,934,279	5,701,688	7,013,200	7,750,970	7,638,970	7,724,240
Capital Outlay	8,714,833	12,432,729	13,926,680	16,467,130	14,401,970	14,551,750
Debt Service:						
Principal Retirement	210,000	220,000	225,000	-	-	-
Interest and Fiscal Charges	11,838	7,400	2,540	-	-	-
Other Debt Service	7,231	3,782	9,130	8,840	8,840	8,700
Transfer-Out	24,974,730	44,954,419	24,039,750	32,118,130	17,439,700	14,377,370
<b>TOTAL EXPENDITURES</b>	<b>\$ 86,226,187</b>	<b>\$ 114,467,978</b>	<b>\$ 108,015,260</b>	<b>\$ 120,179,270</b>	<b>\$ 108,061,420</b>	<b>\$ 103,998,260</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 12,654,519	\$ (5,401,944)	\$ (9,792,910)	\$ (21,006,430)	\$ (8,556,100)	\$ (7,508,960)
Fund Balance - Beginning	\$ 77,597,702	\$ 90,252,221	\$ 84,850,277	\$ 75,057,367	\$ 54,050,937	\$ 45,494,837
<b>Fund Balance - Ending</b>	<b>\$ 90,252,221</b>	<b>\$ 84,850,277</b>	<b>\$ 75,057,367</b>	<b>\$ 54,050,937</b>	<b>\$ 45,494,837</b>	<b>\$ 37,985,877</b>

Total Governmental Funds

2026 Governmental Funds:  
Adopted Revenue Summary



2026 Governmental Funds:  
Adopted Expenditure Summary



Total Enterprise Funds

Total Enterprise Funds

Enterprise Funds account for operations and services that are provided to residents and are financed primarily through user charges. Enterprise Funds include: Water and Sanitary Sewer Fund, Water and Sanitary Sewer Capital Fund, Water and Sanitary Sewer Debt Service Fund and Solid Waste Fund.

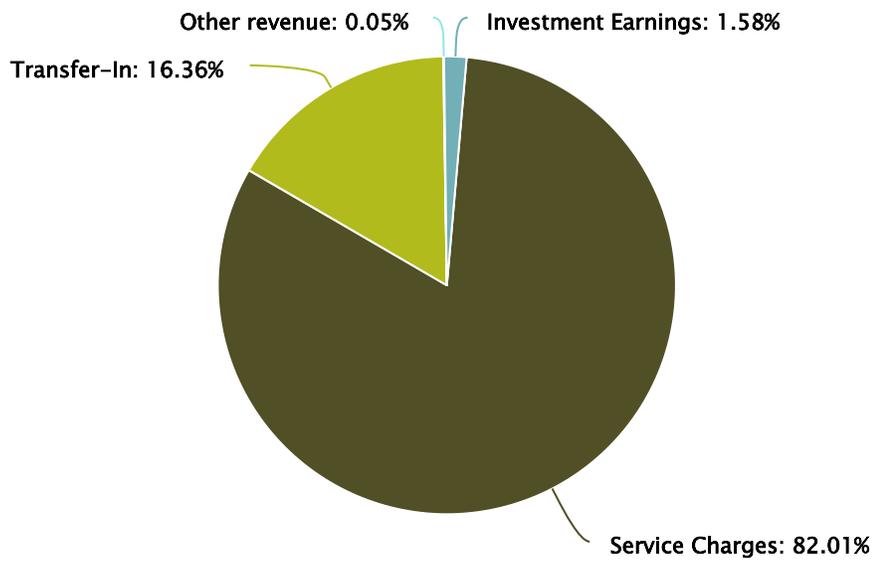
Statement of Revenues / Expenses and Changes in Retained Earnings

Grand Total Enterprise Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Licenses & Permits	\$ 13,300	\$ 13,075	\$ 13,200	\$ 13,200	\$ 13,200	\$ 13,200
Federal Grants	817,262	-	-	-	-	-
State Grants	286,798	97,992	315,000	-	-	-
Service Charges	36,135,716	37,382,452	40,592,540	42,594,800	46,433,810	49,174,150
Investment Earnings	1,858,710	2,191,458	1,686,410	1,004,430	1,000,670	992,860
Other Revenue	968,584	1,369,248	255,000	255,000	255,000	255,000
Transfer - In	6,906,429	6,517,929	9,429,650	8,649,740	9,784,110	9,201,830
<b>TOTAL REVENUES</b>	<b>\$ 46,986,799</b>	<b>\$ 47,572,154</b>	<b>\$ 52,291,800</b>	<b>\$ 52,517,170</b>	<b>\$ 57,486,790</b>	<b>\$ 59,637,040</b>
Enterprise Fund Expenses	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 4,379,391	\$ 4,596,808	\$ 5,386,270	\$ 5,546,160	\$ 5,741,960	\$ 5,911,270
Supplies	586,893	507,919	1,138,790	1,165,310	1,142,970	1,142,970
Professional Services	4,673,398	5,016,018	6,164,930	6,073,000	5,827,300	5,845,300
Other Services	21,714,553	21,048,569	22,565,150	23,973,890	25,297,230	26,686,490
Depreciation	4,983,201	4,872,414	5,779,850	5,856,030	6,087,310	6,274,510
Capital Outlay	4,927,027	7,470,815	19,486,660	6,439,730	8,850,140	9,720,630
Debt Service:						
Principal Retirement	929,690	941,211	950,890	1,186,670	1,499,850	2,018,370
Interest and Fiscal Charges	244,924	225,049	239,890	531,720	901,730	869,650
Other Debt Service	154	154	1,500	1,500	1,500	1,500
Transfer-Out	6,756,029	6,350,559	6,555,830	7,724,740	8,484,110	9,201,830
<b>TOTAL EXPENSES</b>	<b>\$ 49,195,260</b>	<b>\$ 51,029,516</b>	<b>\$ 68,269,760</b>	<b>\$ 58,498,750</b>	<b>\$ 63,834,100</b>	<b>\$ 67,672,520</b>
Excess Revenue Over / (Under)						
Expenses	\$ (534,366)	\$ 108,363	\$ (10,198,110)	\$ (125,550)	\$ (260,000)	\$ (1,760,970)
<b>Net Assets - Beginning</b>	<b>46,110,980</b>	<b>45,576,614</b>	<b>45,684,977</b>	<b>35,486,867</b>	<b>35,361,317</b>	<b>35,101,317</b>
<b>Net Assets - Ending</b>	<b>\$ 45,576,614</b>	<b>\$ 45,684,977</b>	<b>\$ 35,486,867</b>	<b>\$ 35,361,317</b>	<b>\$ 35,101,317</b>	<b>\$ 33,340,347</b>

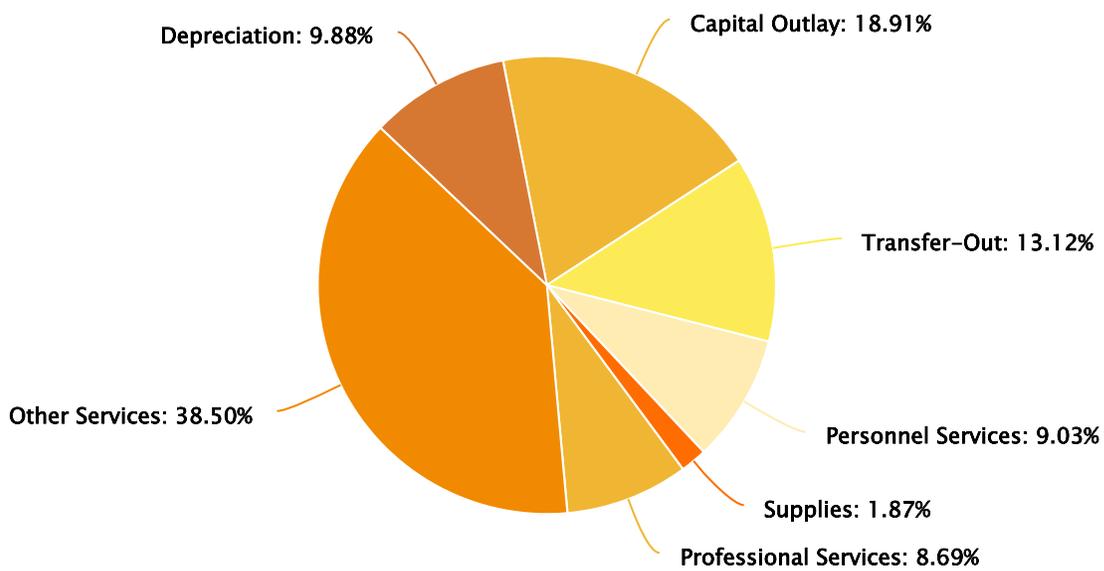
For more detailed information, see the Enterprise Funds section, pages 281-294.

Total Enterprise Funds

2026 Enterprise Funds:  
Adopted Revenue Summary



2026 Enterprise Funds:  
Adopted Expense Summary



Total Internal Service Funds

Total Internal Service Funds

Internal Services Funds are used to finance and account for the financing of goods, services, and certain replacement capital costs provided by one internal City cost center to other internal City cost centers on a cost-reimbursement basis. Internal Service Funds include the Facilities, Management Information Systems (MIS), Fleet Equipment, and Insurance Funds.

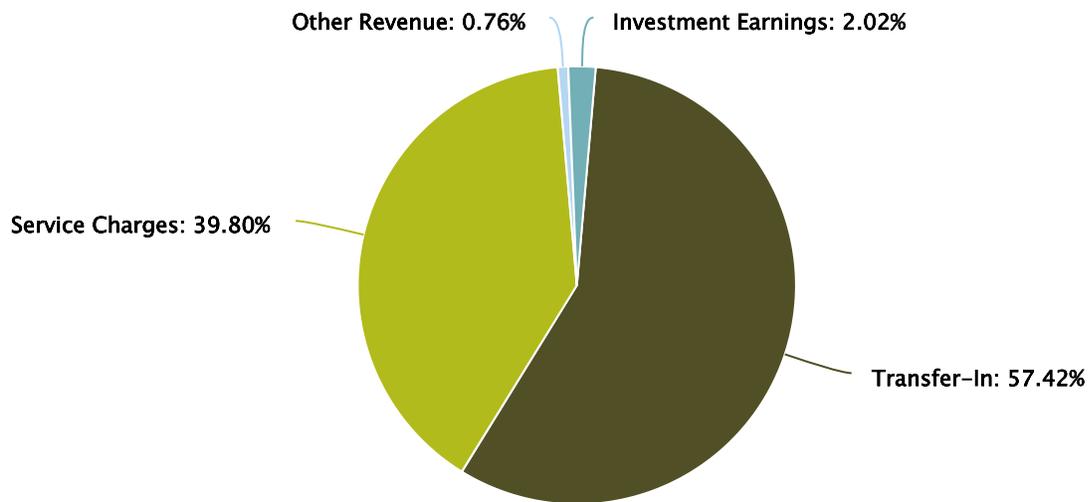
Statement of Revenues / Expenses  
and Changes in Fund Balance

Grand Total Internal Service Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Federal Grants	\$ 3,217,849	\$ 131,400	\$ 100,000	\$ -	\$ -	\$ -
Other Intergovernmental	10,000	1,906,873	1,006,690	-	-	-
Service Charges	9,204,879	9,835,689	11,640,250	12,601,630	12,612,320	12,619,980
Investment Earnings	1,073,049	1,518,833	1,560,250	638,870	560,780	481,580
Other Revenue	1,710,986	381,280	281,730	239,990	305,880	223,380
Transfer - In	9,403,420	19,975,180	8,627,370	18,179,520	3,331,020	5,823,520
<b>TOTAL REVENUES</b>	<b>\$ 24,620,183</b>	<b>\$ 33,749,255</b>	<b>\$ 23,216,290</b>	<b>\$ 31,660,010</b>	<b>\$ 16,810,000</b>	<b>\$ 19,148,460</b>
Internal Service Fund Expenses	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	3,052,135	2,777,968	3,471,930	3,563,930	3,701,370	3,830,670
Supplies	388,344	328,268	768,700	971,340	651,350	698,300
Professional Services	2,649,934	3,013,301	5,177,770	5,173,220	5,259,590	5,311,120
Other Services	2,673,925	2,234,723	3,924,850	3,600,840	3,794,840	3,759,990
Depreciation	4,929,286	5,505,073	4,681,970	8,334,470	9,252,660	11,141,540
Capital Outlay	13,208,670	15,250,899	24,998,010	20,954,060	6,043,140	7,915,410
<b>TOTAL EXPENSES</b>	<b>\$ 26,902,294</b>	<b>\$ 29,110,232</b>	<b>\$ 43,023,230</b>	<b>\$ 42,597,860</b>	<b>\$ 28,702,950</b>	<b>\$ 32,657,030</b>
Excess Revenue Over / (Under) Expenses	\$ 1,217,566	\$ 10,985,279	\$ (15,124,970)	\$ (2,603,380)	\$ (2,640,290)	\$ (2,367,030)
Net Position - Beginning	<b>\$ 24,218,366</b>	25,435,932	36,421,211	21,296,241	18,692,861	16,052,571
<b>Net Position - Ending</b>	<b>\$ 25,435,932</b>	<b>\$ 36,421,211</b>	<b>\$ 21,296,241</b>	<b>\$ 18,692,861</b>	<b>\$ 16,052,571</b>	<b>\$ 13,685,541</b>

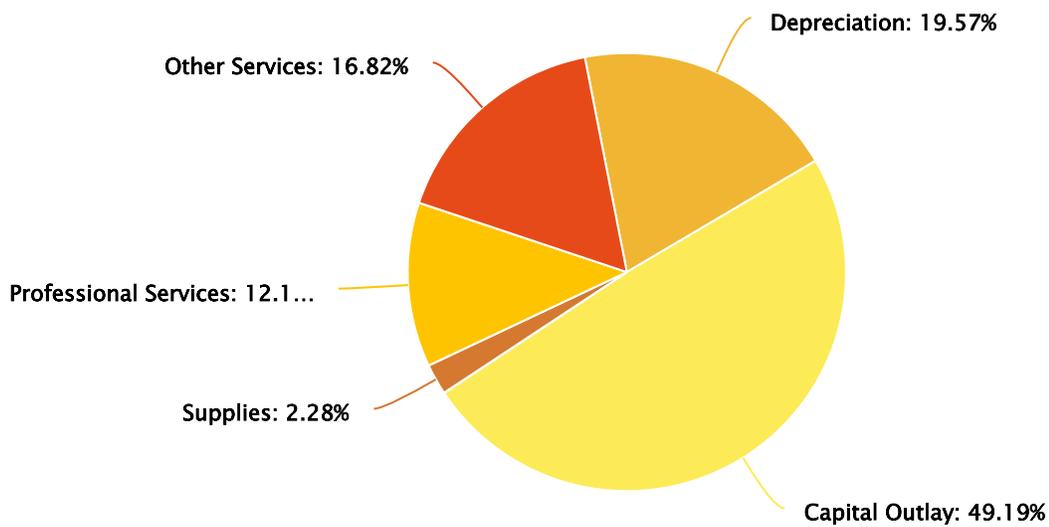
For more detailed information, see the Internal Service Funds section, pages 297-317.

Total Internal Service Funds

2026 Internal Service Funds:  
Adopted Revenue Summary



2026 Internal Service Funds:  
Adopted Expense Summary



Grand Total All City Funds

Grand Total All City Funds

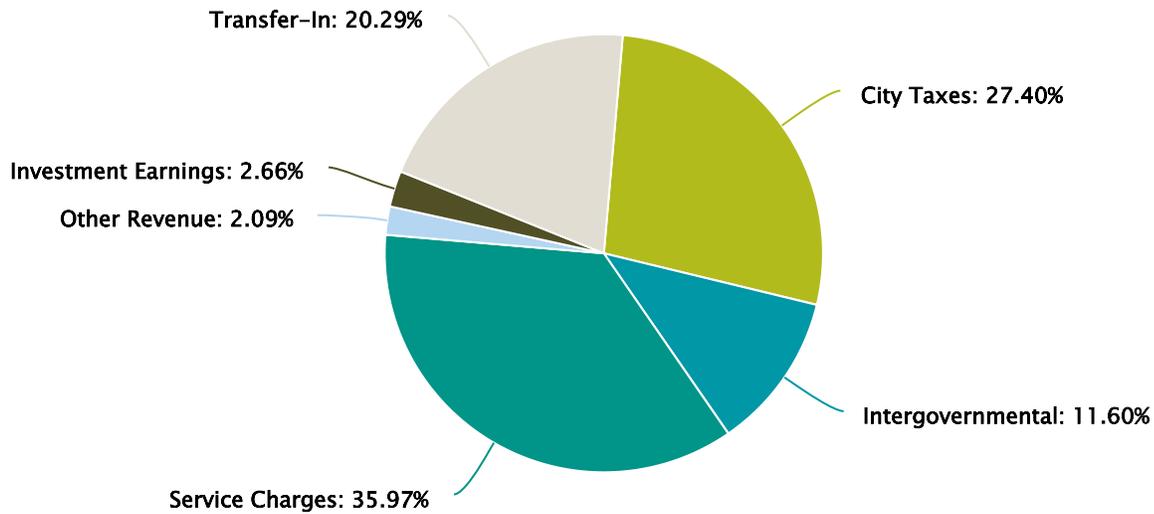
Statement of Revenues / Expenditures

Grand Total All Funds Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 41,923,813	\$ 44,064,612	\$ 47,381,520	\$ 51,033,890	\$ 52,379,450	\$ 53,638,520
Licenses & Permits	3,082,336	3,107,873	2,784,700	2,602,970	2,464,160	2,364,160
Federal Grants	6,358,341	284,723	815,650	270,000	270,000	170,000
State Grants	18,967,133	18,796,870	20,274,540	19,310,770	19,512,040	19,714,330
Other Intergovernmental	1,223,620	3,330,715	2,722,580	2,026,310	1,712,000	1,776,890
Service Charges	55,826,930	57,990,880	63,199,540	67,007,380	71,082,220	74,051,680
Investment Earnings	9,931,499	10,914,803	8,416,860	4,952,650	4,326,810	4,030,900
Other Revenue	6,332,715	2,937,721	1,351,710	1,287,580	1,357,360	1,209,870
Transfer - In	30,184,496	52,202,693	29,566,530	37,794,520	23,707,010	21,404,780
<b>TOTAL REVENUES</b>	<b>\$ 173,830,883</b>	<b>\$ 193,630,890</b>	<b>\$ 176,513,630</b>	<b>\$ 186,286,070</b>	<b>\$ 176,811,050</b>	<b>\$ 178,361,130</b>

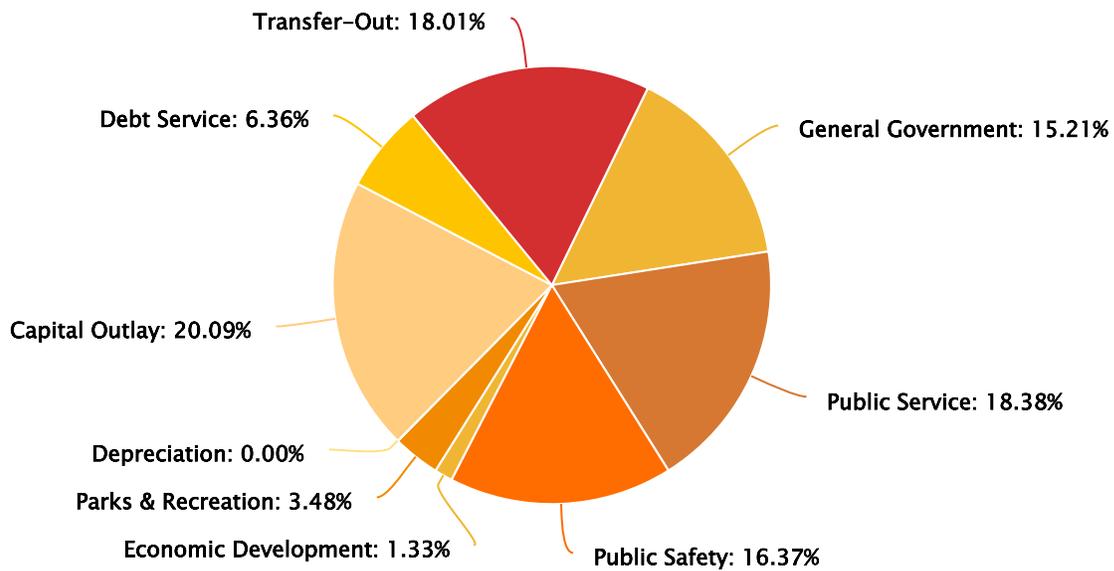
All Funds Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
General Government	\$ 9,458,216	\$ 10,644,370	\$ 11,847,070	\$ 12,209,000	\$ 12,558,630	\$ 12,907,810
Public Service	3,178,363	3,819,948	5,338,890	4,512,300	4,519,870	4,561,950
Public Safety	26,761,730	28,978,227	34,478,380	36,551,590	38,869,590	39,773,820
Streets	6,265,139	6,440,950	8,858,580	8,954,100	8,915,890	9,079,940
Economic Development	1,771,730	2,029,771	2,564,840	2,969,140	3,025,590	2,980,460
Parks & Recreation	5,498,254	5,712,027	7,029,300	7,767,070	7,655,070	7,740,340
Personnel	7,431,526	7,374,776	8,858,200	9,110,090	9,443,330	9,741,940
Supplies	975,237	836,187	1,907,490	2,136,650	1,794,320	1,841,270
Professional Services	6,873,054	7,517,859	10,623,040	10,510,350	10,334,320	10,386,650
Other Services	24,388,478	23,283,292	26,490,000	27,574,730	29,092,070	30,446,480
Depreciation	9,912,487	10,377,487	10,461,820	14,190,500	15,339,970	17,416,050
Capital Outlay	27,405,386	35,843,716	60,139,850	44,843,350	32,364,210	32,545,370
Debt Service:						
Principal Retirement	1,139,690	1,161,211	1,175,890	1,186,670	1,499,850	2,018,370
Interest and Fiscal Charges	256,762	232,449	242,430	531,720	901,730	869,650
Other Debt Service	7,385	3,936	12,630	12,340	12,340	12,200
Transfer-Out	32,657,963	54,425,898	31,909,530	40,205,020	26,181,710	23,939,540
<b>TOTAL EXPENDITURES</b>	<b>\$ 163,981,400</b>	<b>\$ 198,682,104</b>	<b>\$ 221,937,940</b>	<b>\$ 223,264,620</b>	<b>\$ 202,508,490</b>	<b>\$ 206,261,840</b>

Grand Total All City Funds

2026 All Funds:  
Adopted Revenue Summary



2026 All Funds:  
Adopted Expenditure Summary



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**Summary of Changes Between Proposed and Adopted Budget**

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**Summary of Changes Between Proposed and Adopted Budget**

At the August 18, 2025 Budget Workshop, Councilperson Morlan proposed a straw poll question to change the current Part-Time Museum Maintenance Specialist position to a Full-Time Museum Maintenance Specialist position in the FY 2026 Budget. The proposed change will increase the Museum Division Salaries & Benefits in the General Fund (802 - Cost Center) by the additional +\$64,270 for the FY 2026 Budget, and will make an offsetting reduction in the General Fund Transfer-Out to the Capital Improvement Fund by (\$64,270) to offset the staff cost increase.

The vote came back 6-1 in favor of increasing the Museum Maintenance Specialist position from part-time to full-time.

Yes: Blair, Carlock, Morlan, Mungiolli, Neubauer, Walker

No: Deel

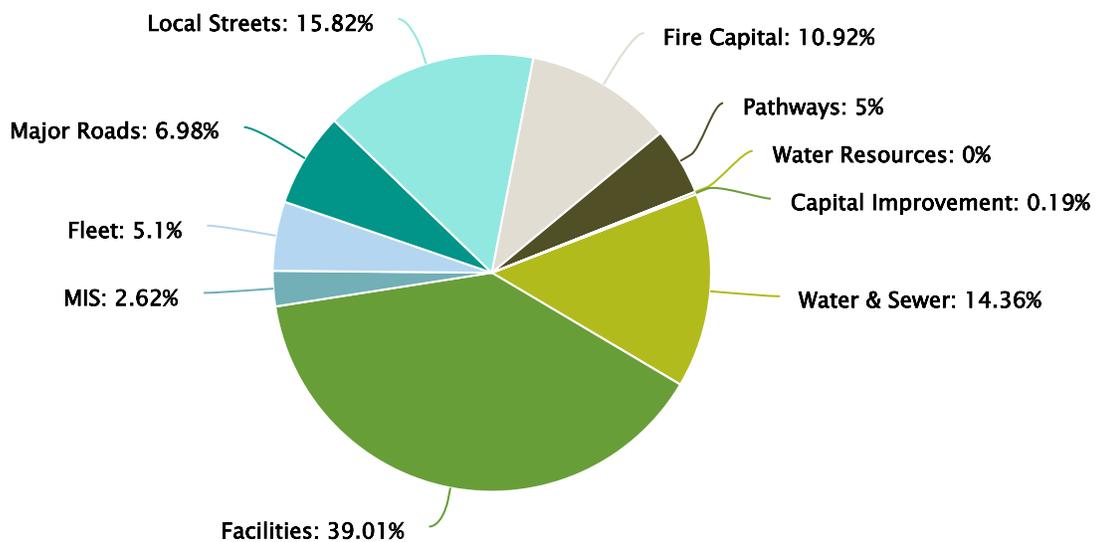
FY 2026 Citywide Capital Improvement Summary

## FY 2026 Citywide Capital Improvement Summary

### 2026 Adopted Capital Budget Summary

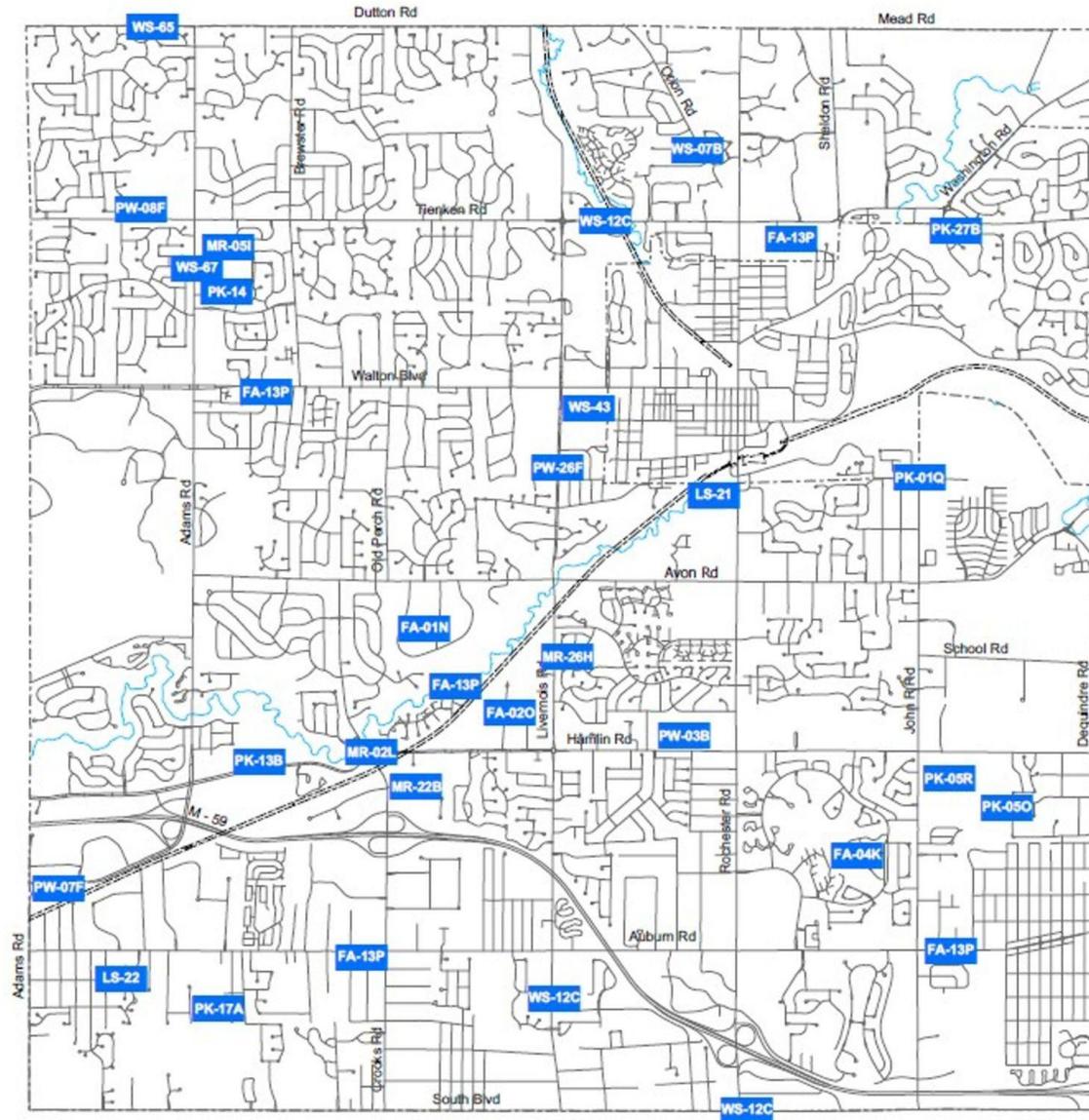
Major Roads Fund	\$3,128,000
Local Roads Fund	\$7,095,000
<b>Total Special Revenue Funds</b>	<b>\$10,223,000</b>
Fire Capital Fund	\$4,897,430
Pathway Construction Fund	\$2,244,130
Capital Improvement Fund	\$85,000
<b>Total Capital Project Funds</b>	<b>\$7,226,560</b>
<b>Total Governmental Funds</b>	<b>\$17,449,560</b>
Water & Sewer Capital Fund	\$6,439,730
<b>Total Enterprise Funds</b>	<b>\$6,439,730</b>
Facilities Fund	\$17,493,500
Management Information Systems	\$1,175,000
Fleet Equipment Fund	\$2,285,560
<b>Total Internal Service Funds</b>	<b>\$20,954,060</b>
<b>GRAND TOTAL - FY 2026 CAPITAL OUTLAY</b>	<b>\$44,843,350</b>

### 2026 Adopted Capital Budget Summary



FY 2026 Citywide Capital Improvement Summary

### Composite Map of FY 2026 Adopted Capital Improvements



Legend

Proposed Project

Modified Date: 7/22/2025  
Published by DPS Department  
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## 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		
			Project Cost	City Cost	Project Cost												
Major Roads Fund	MR-02L Hamlin Road Near Crooks Road Reconstruction	104	590,000	590,000	-	-	-	-	-	-	-	-	-	-	640,000	640,000	100%
	MR-05H Adams Road Widening [Hamlin to Walton Blvd]	102	-	-	-	-	-	-	-	-	-	-	4,872,750	487,275	5,248,850	499,775	10%
	MR-05I **NEW** Adams Road Improvements @ Nowicki Park	98	1,825,500	1,825,500	-	-	-	-	-	-	-	-	-	-	2,005,500	2,005,500	100%
	MR-06B Tienken Road @ Kings Cove Traffic Signal Upgrade	82	-	-	5,000	5,000	93,000	93,000	-	-	-	-	-	-	98,000	98,000	100%
	MR-12 Major Road System: Traffic Calming Program	73	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	254,124	140,000	100%
	MR-21B E Nawakwa Road Rehabilitation [Rochester - Joshua]	87	-	-	70,000	70,000	815,500	815,500	-	-	-	-	-	-	885,500	885,500	100%
	MR-22B **NEW** Star Batt Left Turn Signals @ Crooks	87	37,500	18,750	-	-	-	-	-	-	-	-	-	-	37,500	18,750	50%
	MR-26H **NEW** Livernois Left Turn Signal @ Drexelgate	90	75,000	18,750	-	-	-	-	-	-	-	-	-	-	75,000	18,750	25%
	MR-27 Major Road System: Bridge Rehabilitation Program	127	15,000	15,000	100,000	100,000	15,000	15,000	100,000	100,000	15,000	15,000	100,000	100,000	1,025,498	458,000	100%
	MR-29B John R Road Rehabilitation [Avon to Auburn]	85	-	-	-	-	400,000	400,000	3,600,000	3,600,000	-	-	-	-	4,000,000	4,000,000	100%
	MR-36D Hampton Circle Rehabilitation	75	-	-	470,000	470,000	5,405,000	5,405,000	-	-	-	-	-	-	5,875,000	5,875,000	100%
	MR-41B Rochester Road Rehabilitation [M-59 to Avon]	134	-	-	2,337,500	292,188	-	-	-	-	-	-	-	-	2,337,500	292,188	12.5%
	MR-41C Rochester Road Rehabilitation [Avon to Clinton River; Paint Creek to Tienken]	134	-	-	1,671,220	118,489	-	-	-	-	-	-	-	-	1,671,220	118,489	7.09%
	MR-42F M-59 Sound Barrier Maintenance	71	-	-	-	-	-	-	-	-	350,000	350,000	-	-	350,000	350,000	100%

## 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		
			Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	City Share								
	MR-49C	88	-	-	-	-	69,500	69,500	374,750	374,750	-	-	-	-	444,250	444,250	100%
	MR-61B	99	-	-	-	-	-	-	150,000	150,000	1,747,500	1,747,500	-	-	1,897,500	1,897,500	100%
	PS-08	124	150,000	150,000	-	-	-	-	-	-	-	-	200,000	200,000	618,796	350,000	100%
	PW-01	134	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	700,000	700,000	100%
	PW-12B	98	40,000	40,000	560,000	560,000	-	-	-	-	-	-	-	-	828,740	828,740	100%
	PW-21	76	-	-	39,000	39,000	368,550	368,550	-	-	-	-	-	-	407,550	407,550	100%
	PW-26F	98	350,000	350,000	-	-	-	-	-	-	-	-	-	-	350,000	350,000	100%
	PW-31F	96	-	-	-	-	5,000	5,000	46,000	46,000	-	-	-	-	51,000	51,000	100%
	PW-49C	83	-	-	-	-	156,000	156,000	844,000	844,000	-	-	-	-	1,000,000	1,000,000	100%
<b>Major Roads Fund Total</b>			<b>3,203,000</b>	<b>3,128,000</b>	<b>5,372,720</b>	<b>1,774,677</b>	<b>7,447,550</b>	<b>7,447,550</b>	<b>5,234,750</b>	<b>5,234,750</b>	<b>2,232,500</b>	<b>2,232,500</b>	<b>5,292,750</b>	<b>907,275</b>	<b>30,801,528</b>	<b>21,428,992</b>	

## 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share	
			Project Cost	City Cost														
Local Roads Fund	LS-01	117	6,000,000	-	6,000,000	-	6,000,000	-	6,000,000	-	6,000,000	-	6,000,000	-	6,000,000	-	89,877,468	-
	LS-12	73	25,000	-	25,000	-	25,000	-	25,000	-	25,000	-	25,000	-	25,000	-	219,032	-
	LS-21	89	637,500	-	-	-	-	-	-	-	-	-	-	-	-	-	737,500	-
	LS-22	85	382,500	-	-	-	-	-	-	-	-	-	-	-	-	-	442,500	-
<b>Local Roads Fund Total</b>			<b>7,045,000</b>	<b>-</b>	<b>6,025,000</b>	<b>-</b>	<b>91,276,499</b>	<b>-</b>										

### 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		
			Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	City Share
Fire Capital Fund	IS-04D SCBA Replacement Program	131	-	-	1,674,960	1,674,960	-	-	-	-	-	-	-	-	2,715,033	1,674,960	100%
	IS-04G EMS Equipment Replacement Schedule	112	203,880	203,880	247,500	247,500	91,120	91,120	272,250	272,250	-	-	165,560	165,560	1,855,343	1,327,310	100%
	IS-04H Hazmat / Tech Rescue Equipment Replacement Schedule		15,000	-	16,500	-	18,150	-	20,000	-	20,000	-	20,000	-	109,650	-	
	IS-04I Fitness Equipment Replacement Schedule		10,000	-	10,000	-	10,000	-	10,000	-	10,000	-	10,000	-	60,000	-	
	IS-08 Fire Vehicle & Apparatus Replacement Schedule	108	4,000,000	4,000,000	2,624,250	2,624,250	61,700	61,700	319,020	319,020	-	-	190,560	190,560	15,364,832	7,257,230	100%
<b>Fire Capital Fund Total</b>			<b>4,228,880</b>	<b>4,203,880</b>	<b>4,573,210</b>	<b>4,546,710</b>	<b>180,970</b>	<b>152,820</b>	<b>621,270</b>	<b>591,270</b>	<b>30,000</b>	<b>-</b>	<b>386,120</b>	<b>356,120</b>	<b>20,104,858</b>	<b>10,259,500</b>	

## 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share
			Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	
Pathway Construction Fund	PW-01	134	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	2,725,000	2,725,000	100%
	PW-03B	94	375,000	375,000	-	-	-	-	-	-	-	-	-	-	375,000	375,000	100%
	PW-06D	83	-	-	-	-	-	-	105,450	105,450	359,500	359,500	-	-	464,950	464,950	100%
	PW-07F	88	491,630	491,630	-	-	-	-	-	-	-	-	-	-	534,380	534,380	100%
	PW-08F	75	70,000	70,000	-	-	-	-	-	-	-	-	-	-	100,000	100,000	100%
	PW-15	86	-	-	50,000	50,000	575,000	575,000	-	-	-	-	-	-	625,000	625,000	100%
	PW-16	104	907,500	907,500	-	-	-	-	-	-	-	-	-	-	1,200,000	1,200,000	100%
<b>Pathway Construction Fund Total</b>			<b>2,244,130</b>	<b>2,244,130</b>	<b>450,000</b>	<b>450,000</b>	<b>975,000</b>	<b>975,000</b>	<b>505,450</b>	<b>505,450</b>	<b>759,500</b>	<b>759,500</b>	<b>400,000</b>	<b>400,000</b>	<b>6,024,330</b>	<b>6,024,330</b>	

### 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share
			Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	
Capital Improvement Fund	IS-18	95	-	-	850,000	-	-	-	-	-	-	-	-	-	-	1,421,855	-
	IS-19B	95	25,000	-	25,000	-	25,000	-	25,000	-	25,000	-	25,000	-	258,650	-	
<b>Capital Improvement Fund Total</b>			<b>25,000</b>	<b>-</b>	<b>875,000</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>1,680,505</b>	<b>-</b>	

### 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share
			Project Cost	City Cost													
Water & Sewer Capital Fund	FA-04I	DPS Garage: FOB System Extension & Security Cameras	106	-	-	-	-	-	25,000	-	325,000	-	-	-	350,000	-	
	FA-04K	DPS Garage: Vehicle Exhaust System	108	675,000	-	-	-	-	-	-	-	-	-	-	750,000	-	
	FA-04M	DPS Garage: Dirt Barn Replacement	108	-	-	-	-	-	187,500	-	1,437,500	-	-	-	1,625,000	-	
	PS-14	**NEW** DPS Facility Master Plan	75	250,000	-	-	-	-	-	-	-	-	-	-	250,000	-	
	SS-01B	SCADA System Upgrade Schedule	92	-	-	-	-	-	500,000	-	-	-	-	-	8,850,834	-	
	SS-02B	Sanitary Sewer Rehabilitation Program	106	1,000,000	-	200,000	-	2,000,000	-	200,000	-	2,000,000	-	200,000	-	13,586,948	-
	SS-12	Industrial Drive Sanitary Sewer Extension	69	-	-	-	-	-	468,750	-	-	-	-	-	468,750	-	
	WS-07B	**NEW** Booster Station No. 1 Improvements	123	251,250	-	-	-	-	-	-	-	-	-	-	291,250	-	
	WS-12C	PRV #10, #23 & #24 Removal	87	364,100	-	-	-	-	-	-	-	-	-	-	386,600	-	
	WS-12E	PRV #20 Replacement [Dequindre, South of Avon]	98	75,300	-	907,500	-	-	-	-	-	-	-	-	982,800	-	
	WS-12F	PRV #6, 7 & 8 Relocation	99	40,000	-	96,900	-	1,540,000	-	-	-	-	-	-	1,676,900	-	
	WS-20B	E. Nawakwa Road Water Main Replacement	95	-	-	28,750	-	330,630	-	-	-	-	-	-	359,380	-	
	WS-41	Advanced Metering Infrastructure (AMI)	48	-	-	-	-	-	-	-	150,000	-	1,500,000	-	1,650,000	-	
	WS-42	Bellbrook Water Main Replacement	85	81,940	-	942,290	-	-	-	-	-	-	-	-	1,024,230	-	
	WS-43	Henry Ford Rochester Hospital Water Main Improvement	97	1,257,820	-	-	-	-	-	-	-	-	-	-	1,257,820	-	

### 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share
			Project Cost	City Cost													
WS-44	London Bridge Drive Water Main Replacement	91	-	-	-	-	-	-	-	-	-	-	1,617,200	-	1,617,200	-	
WS-46	RC-02 Improvements	114	31,400	-	255,200	-	-	-	-	-	-	-	-	-	286,600	-	
WS-46B	RC-01 Improvements	93	54,100	-	506,000	-	-	-	-	-	-	-	-	-	560,100	-	
WS-47B	**NEW** Tienken Road Water Main Replacement and PRV No. 8 Improvements	110	-	-	100,000	-	5,575,000	-	500	-	500	-	500	-	5,676,500	-	
WS-48	Stratford Knolls & Stratford Manor Water Main Replacement	96	-	-	-	-	-	-	-	-	-	-	7,462,500	-	7,462,500	-	
WS-51	Oakwood Park Condos Water Main Replacement	91	85,000	-	977,500	-	-	-	-	-	-	-	-	-	1,062,500	-	
WS-52	Knorrwood Hills Subdivision Water Main Replacement	91	-	-	-	-	-	-	-	-	-	-	2,203,130	-	2,203,130	-	
WS-53	Hampton Plaza Water Main Replacement	91	64,000	-	736,000	-	-	-	-	-	-	-	-	-	800,000	-	
WS-54	Fairwood Villas Condos Water Main Replacement	91	-	-	-	-	-	703,130	-	-	-	-	-	-	703,130	-	
WS-55	Eyster's Avon Gardens Subdivision Water Main Replacement	95	-	-	-	-	-	1,093,750	-	-	-	-	-	-	1,093,750	-	
WS-56	Charles Hamlet & Woodside Apartments Water Main Replacement	95	-	-	-	-	-	1,625,000	-	-	-	-	-	-	1,625,000	-	
WS-59B	Auburn Road Water Main Replacement [Crooks - Livernois]	107	-	-	-	-	-	-	-	-	3,156,250	-	-	-	3,156,250	-	

### 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share
			Project Cost	City Cost	Project Cost	City Cost											
	WS-60	Great Oaks West / Long Meadows Water Main Replacement	108	-	-	-	-	-	-	-	-	-	-	4,843,750	-	4,843,750	-
	WS-63	Meadowbrook Valley Sub & Spring Hill South Water Main Replacement	111	-	-	-	-	-	-	-	-	-	-	4,062,500	-	4,062,500	-
	WS-64	Rochester Glen Subdivision Water Main Replacement	102	-	-	-	-	-	-	-	-	-	-	3,140,620	-	3,140,620	-
	WS-65	Dutton Road Water Main Replacement	100	1,006,250	-	-	-	-	-	-	-	-	-	-	-	1,006,250	-
	WS-66	Kings Cove Water Main Replacement	91	-	-	-	-	-	-	-	392,000	-	4,508,000	-	4,900,000	-	
	WS-67	**NEW** Nowicki Park Water & Sanitary Sewer Extension	104	803,570	-	-	-	-	-	-	-	-	-	-	-	803,570	-
	WS-68	**NEW** DPS Fuel Island Replacement	119	-	-	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000	-
<b>Water &amp; Sewer Capital Fund Total</b>				<b>6,039,730</b>	<b>-</b>	<b>6,050,140</b>	<b>-</b>	<b>9,445,630</b>	<b>-</b>	<b>4,803,630</b>	<b>-</b>	<b>7,461,250</b>	<b>-</b>	<b>29,538,200</b>	<b>-</b>	<b>79,813,862</b>	<b>-</b>

## 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share
			Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	
Water Resource Fund	SW-08C Clinton River: Natural Channel Restoration	110	-	-	-	-	-	-	-	-	438,750	219,375	-	-	438,750	219,375	50%
	SW-12 Watertowns Storm Water Improvements	98	-	-	-	-	-	-	-	-	73,250	36,625	-	-	73,250	36,625	50%
	SW-13 Storm Water BMP Retrofit	106	-	-	-	-	-	35,000	17,500	100,000	50,000	-	-	135,000	67,500	50%	
	SW-16 Stratford Knolls Sub #3, #6 Roadside/ Sideyard Culvert Replacement	92	-	-	-	-	-	70,600	70,600	650,270	650,270	-	-	720,870	720,870	100%	
	SW-17 Eastlawn Drainage Improvements	82	-	-	-	-	-	70,000	70,000	675,750	675,750	-	-	745,750	745,750	100%	
	SW-18 Elmdale & Juengel's Orchards Subdivision Drainage Improvements	86	-	-	-	-	-	74,000	74,000	756,500	756,500	-	-	830,500	830,500	100%	
	SW-19 Denison Acres Ditching Improvements	86	-	-	-	-	-	84,000	84,000	1,250,000	1,250,000	-	-	1,334,000	1,334,000	100%	
<b>Water Resource Fund Total</b>			-	-	-	-	-	<b>333,600</b>	<b>316,100</b>	<b>3,944,520</b>	<b>3,638,520</b>	-	-	<b>4,278,120</b>	<b>3,954,620</b>		

### 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share
			Project Cost	City Cost													
Facilities Fund	FA-01N City Hall: Resource Room Redesign	75	50,000	-	-	-	-	-	-	-	-	-	-	-	-	50,000	-
	FA-01O **NEW** City Hall Carpet Replacement	67	-	-	850,000	-	-	-	-	-	-	-	-	-	-	850,000	-
	FA-01P **NEW** City Hall Conference Room Scheduling Displays	49	-	-	30,000	-	-	-	-	-	-	-	-	-	-	30,000	-
	FA-02O Fire Station 1: Exterior Improvements	81	200,000	-	-	-	-	-	-	-	-	-	-	-	-	200,000	-
	FA-07C Citywide HVAC Maintenance & Repairs Schedule	97	-	-	500,000	-	-	-	-	-	-	-	-	-	-	4,352,909	-
	FA-10B Citywide Parking Lot Replacements	98	-	-	590,000	-	4,500,000	-	-	-	-	-	-	-	-	20,541,997	-
	FA-11 ADA Compliance Implementation	131	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	-	524,548	-
	FA-13O Fire Station #5 Detention Basin Retrofit	104	-	-	15,000	-	40,000	-	-	-	-	-	-	-	-	55,000	-
	FA-13P **NEW** Fire Stations Exhaust System Replacement	119	600,000	-	-	-	-	-	-	-	-	-	-	-	-	600,000	-
	FA-17 Electric Vehicle Charging Stations	65	-	-	-	-	-	-	-	-	-	-	500,000	-	-	500,000	-
	FA-19 City-Wide LED Lighting Upgrades	113	120,000	-	120,000	-	120,000	-	120,000	-	120,000	-	120,000	-	-	960,000	-
	PK-01P Bloomer Park Redevelopment	77	-	-	-	-	-	-	452,000	-	2,962,000	-	-	-	-	3,414,000	-
	PK-04K Spencer Park Redevelopment	72	-	-	-	-	438,000	-	3,705,950	-	-	-	2,240,000	-	-	6,783,950	-
	PK-05R **NEW** Borden Park: Fuel Tanks at Borden Maintenance Yard	103	150,000	-	-	-	-	-	-	-	-	-	-	-	-	150,000	-
	PK-09 Trail Access & Conditions Improvement Program	128	30,000	-	260,000	-	-	-	-	-	-	-	-	-	-	596,000	-
	PK-10F Clinton River Trail Resurfacing	108	-	-	-	-	-	-	-	-	1,300,000	-	-	-	-	1,300,000	-
	PK-11 Clinton River Access [Parking Lot & Canoe Launch]	46	-	-	-	-	-	-	112,500	-	862,500	-	-	-	-	975,000	-

### 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL			
			Project Cost	City Cost	Project Cost	City Cost												
	**NEW** Innovation Hills Electrical Upgrade	90	150,000	-	-	-	-	-	-	-	-	-	-	-	-	150,000	-	-
	PK-14 Nowicki Park Development	71	14,500,000	-	-	-	-	-	-	-	-	-	-	-	-	15,209,000	-	-

### 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share
			Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	
Management Information Systems	IS-02B	56	75,000	-	-	-	-	-	-	-	75,000	-	-	-	219,926	-	
	IS-07	62	-	-	-	-	-	-	-	-	300,000	-	-	-	948,855	-	
	IS-10B	87	1,060,000	-	560,000	-	560,000	-	280,000	-	530,000	-	280,000	-	5,799,936	-	
	IS-10D	118	-	-	-	-	200,000	-	-	-	-	-	-	-	493,689	-	
	IS-23	97	60,000	-	10,000	-	10,000	-	10,000	-	10,000	-	10,000	-	170,000	-	
<b>Management Information Systems Total</b>			<b>1,195,000</b>	<b>-</b>	<b>570,000</b>	<b>-</b>	<b>770,000</b>	<b>-</b>	<b>290,000</b>	<b>-</b>	<b>915,000</b>	<b>-</b>	<b>290,000</b>	<b>-</b>	<b>7,632,406</b>	<b>-</b>	

## 2026-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

Fund Name	Project Number and Name	Average Rating	2026		2027		2028		2029		2030		2031		TOTAL		City Share
			Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	Project Cost	City Cost	
Fleet Equipment Fund	FA-20	Tow Behind Air Compressor	85	-	-	-	-	25,000	-	-	-	-	-	-	-	25,000	-
	IS-05A	Citywide Fleet Replacement Schedule	83	2,549,990	-	2,906,190	-	2,023,660	-	980,400	-	1,178,010	-	983,200	-	21,269,291	-
<b>Fleet Equipment Fund Total</b>				<b>2,549,990</b>	<b>-</b>	<b>2,906,190</b>	<b>-</b>	<b>2,048,660</b>	<b>-</b>	<b>980,400</b>	<b>-</b>	<b>1,178,010</b>	<b>-</b>	<b>983,200</b>	<b>-</b>	<b>21,294,291</b>	<b>-</b>



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# Financial Trends

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN

## Synopsis

To sustain prosperity, municipalities must be aware of both their short-term and long-term financial health. Administration and local officials must constantly monitor, analyze, and respond to changing environments in order to ensure the present and future sustainability and livability of the community.

The City of Rochester of Hills utilizes trend analysis to monitor changes and to serve as a management tool to help anticipate future opportunities and/or threats. This section identifies several factors that affect financial conditions and presents them in a manner to facilitate analysis and measurement. This analysis combines information from the City's budgetary and financial documents with relevant economic and demographic data. This data creates a series of financial indicators that when plotted over time, can be used to monitor changes in financial conditions and potential issues. Indicators are grouped into categories as follows:

### Community Growth Trends:

Community Growth Trends provide information about indicators that influence the financial performance of the City. A redeveloping community will have certain demands placed upon it for service delivery as well as infrastructure improvements.

### Comparative Trends:

Comparative Trends compare the population and financial health of the City of Rochester Hills with comparable communities.

### Revenue Trends:

Revenue Trends provide detailed analysis of the City's property tax base and tax rate. Other significant revenue sources are included, such as state-shared revenue and gas and weigh tax revenues (Act 51).

### Expenditure Trends:

Expenditure Trends are provided to illustrate the cost(s) of providing various City services.

### Balance Sheet Trends:

Balance Sheet Trends focus on the City's Governmental Funds and Enterprise Funds. Monitoring changes in fund balances, relative to future capital requirements, provides insight into the fiscal health of the City and its ability to respond to the community's needs.

### Debt Service Trends:

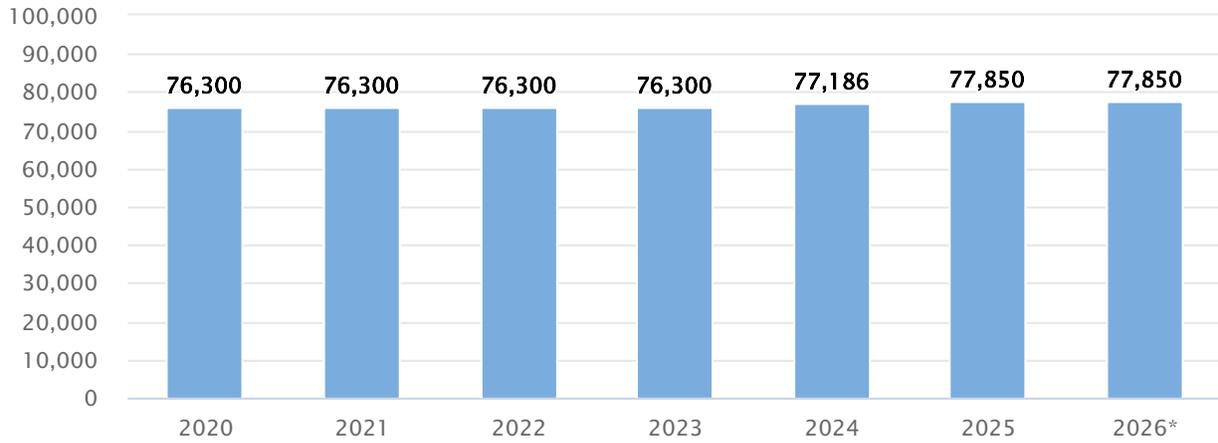
Debt Service Trends provide an overview of the City's ability to issue debt and the cost of debt per capita. The amount of debt the City can issue is limited by State Law and City Policy.

### Long Term Financial Planning:

The Long-Term Financial Planning provides a comprehensive financial history and 5-Year Forecast for five of the City's major funds (General Fund, Major Road, Local Street, Fire, and Special Police Funds).

Population Trend

City of Rochester Hills Population



Source:  
 (2020) City ACFR  
 (2021-2022) 2020 U.S. Census  
 (2023-2025) SEMCOG  
 (2026) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

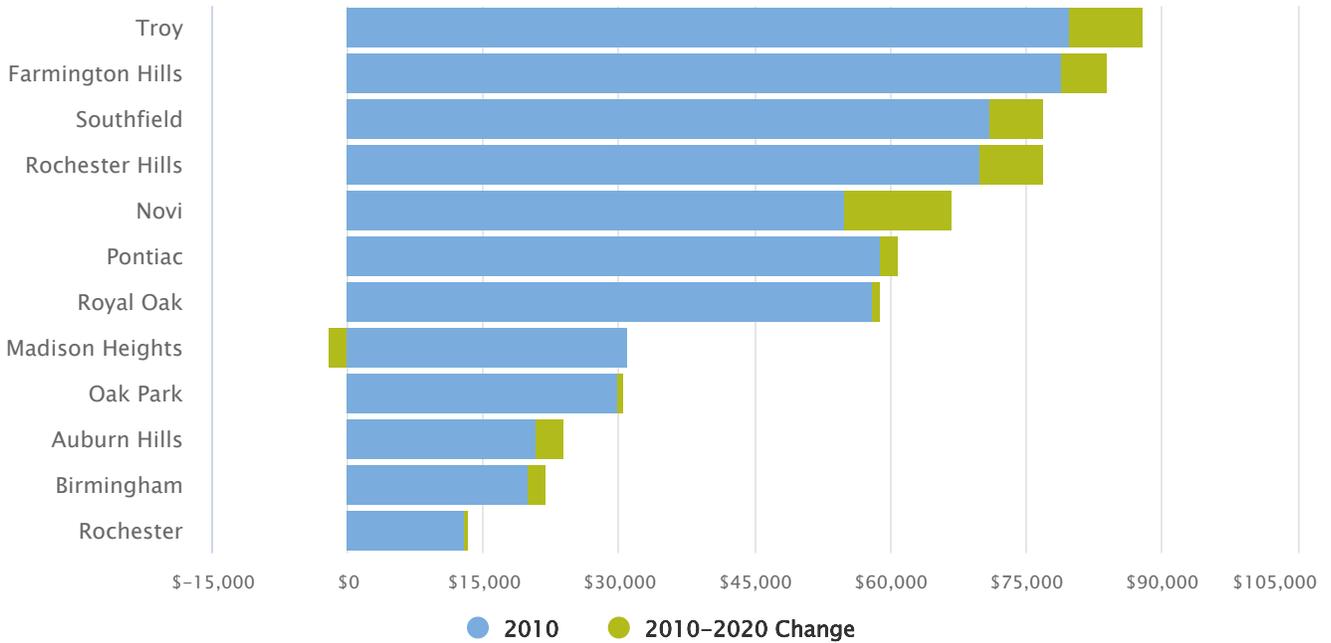
Population changes can directly affect governmental revenues and service delivery. For example, as the City’s population changes, so do residential demands for police and fire protection, infrastructure, as well as for parks and recreational facilities. In addition, some City revenue sources are distributed on a percapita basis; including intergovernmental sources such as state shared revenue and gas and weigh taxes.

**Trend Analysis:**

Over the past several years the City’s population level has steadily increased. Total population growth is anticipated to slow into the future as the City nears build-out.

Population Comparison

Population Comparison (2010 to 2020 Census Data)



Source:  
US Census Bureau Census 2010, 2020

**Indicator Description:**

The FY 2010 and FY 2020, populations listed above are taken from communities that are considered to be “comparable” to the City of Rochester Hills based on the most recent U.S. Census Bureau data. The comparison is based on factors such as proximity, types of services provided, demographics, area serviced, and property values.

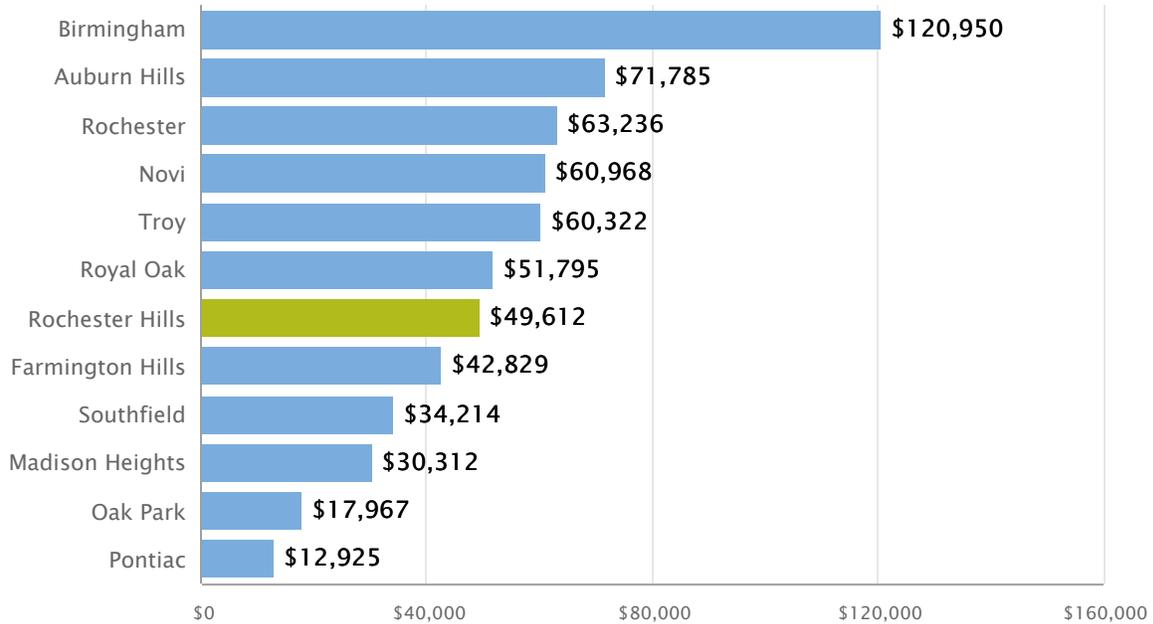
Increases in population tend to lead to increases in demand for service delivery. It is also prudent to be aware of the changes in the population of neighboring communities. Communities in close proximity to one another place demands upon the infrastructure and services that each provides. For this reason, it is in the City’s best interest to continue to actively seek partnering opportunities with surrounding communities (e.g., City of Rochester, City of Auburn Hills, and City of Troy).

**Trend Analysis:**

The City of Rochester Hills population is in the upper-middle-range of the twelve municipalities shown above. From FY 2010 to FY 2020, the City experienced steady growth in population from 70,995 to 76,300, representing a +7.5% increase.

**Taxable Value per Capita Comparison**

**2020 Taxable Value per Capita Comparison**



Source:  
 US Census Bureau Census (2020)  
 Oakland County Equalization Department (2020)

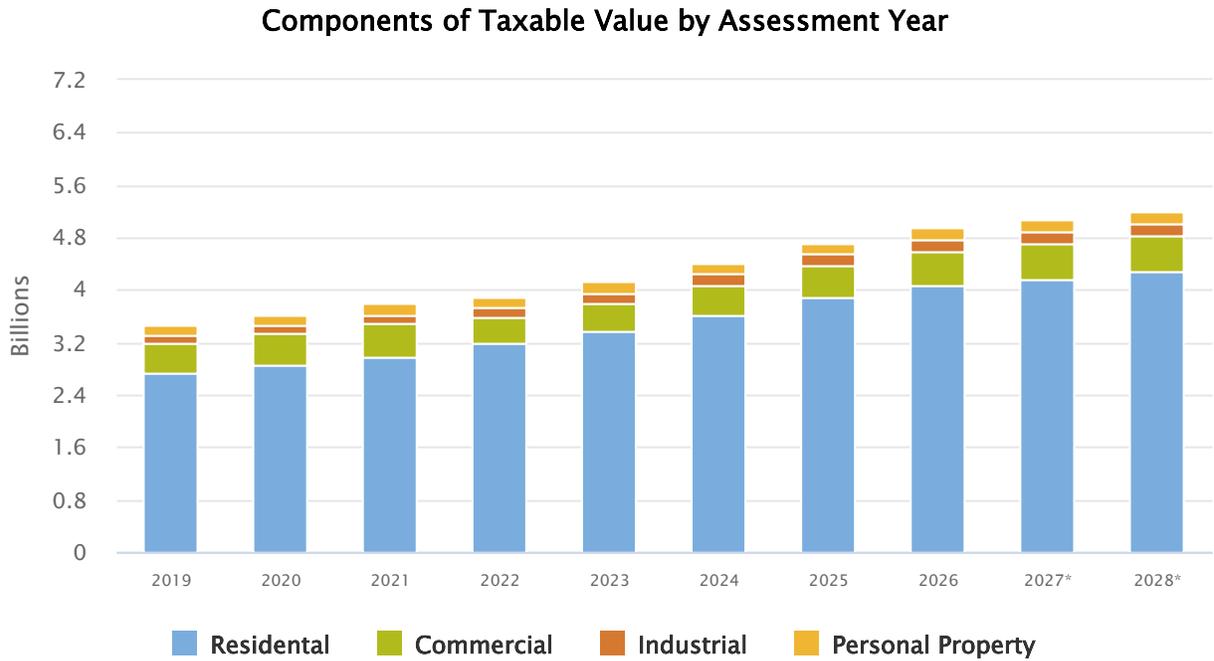
**Indicator Description:**

This indicator presents a comparison of the City of Rochester Hills’ taxable value per resident with that of comparable communities. Taxable value per resident gives an indication of the level of services that a City can provide and the tax base available to pay for services. Communities with a higher taxable value per capita also tend to have a higher proportion of commercial and/or industrial tax base per capita.

**Trend Analysis:**

Of the twelve communities listed above, the City of Rochester Hills is in the middle-range in taxable value per resident, while maintaining one of the lowest millage rates among all cities in Oakland County. For FY 2025, approximately 82% of the City’s taxable value represents residential housing stock with the remaining 18% representing personal property, commercial, and industrial developments. As a result of the City’s predominantly residential tax base, the majority of the burden for funding services falls upon the residents of the community.

Taxable Value Components by Assessment Year Trend



Source:  
 (2019–2024) Oakland County Equalization Department  
 (2025–2028) City of Rochester Hills Assessing & Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

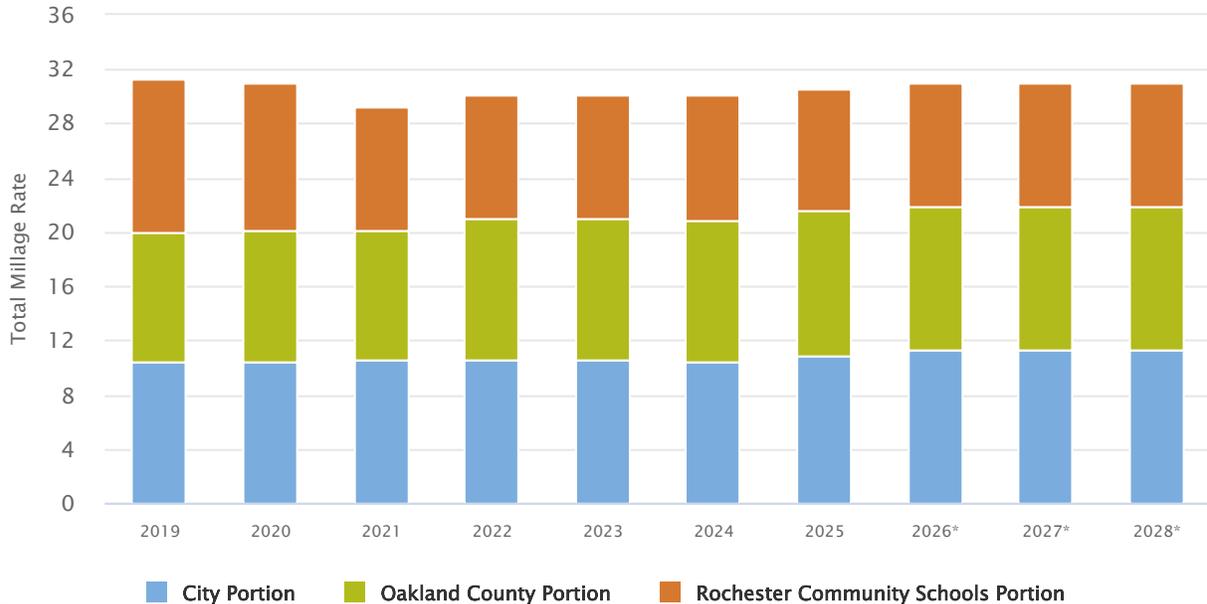
Taxable value serves as the basis for property tax revenues. The different components of taxable value are Residential, Commercial, Industrial, and Personal Property. Property tax revenues in Michigan are calculated using the taxable value of the property as a result of Proposal A, which was passed in FY 1994. Proposal A annually caps the annual taxable value growth to either the Consumer Price Index (CPI) or 5.0% (whichever is less), until the property ownership is transferred.

**Trend Analysis:**

Taxable valuations are set to increase by +4.62% for FY 2026. Based on the impact of the State of Michigan Proposal A legislation, taxable valuations can only increase at the rate of inflation. The City of Rochester Hills conservatively projects taxable value increases of +2.75% for FY 2027 and +2.50% for FY 2028 and beyond.

Aggregate Property Tax Components

Aggregate Property Tax Components



Source:  
 (2019–2025) Oakland County Equalization Department  
 (2026–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

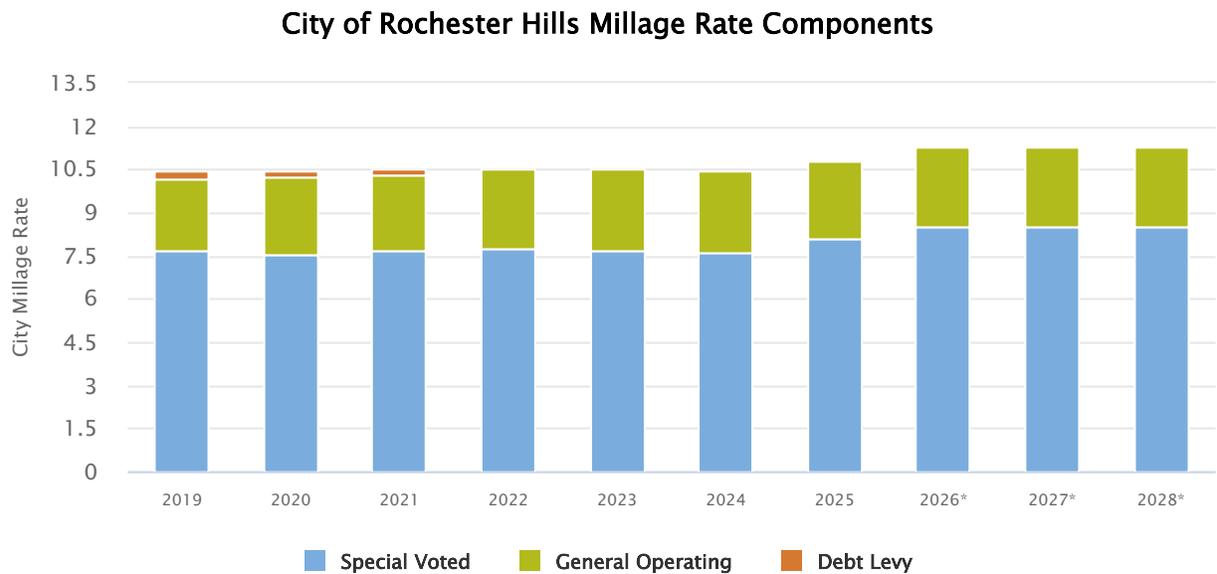
This chart illustrates the total tax rate for the City of Rochester Hills in comparison with overlapping taxing districts. For FY 2025, sixty-four percent (64%) of all property taxes shown above are anticipated to be billed, collected, and allocated by the City of Rochester Hills for other taxing jurisdictions (Oakland County and either Rochester Community Schools or Avondale School Districts).

**Trend Analysis:**

The 2025 Winter Tax levy (for FY 2026) for homestead property is projected at 30.5054 mill, which comprises the City portion of 11.2753 mill, Oakland County portion of 10.6820 mill, and Rochester Community Schools portion of 8.9761 mill.

\* Note: The City has two (2) school districts within its boundaries, the Rochester Community Schools (RCS) and Avondale Schools District (ASD). RCS was used in this summary because this district covers a larger area of the City. The ASD tax rate is currently slightly higher than that of the RCS District.

City of Rochester Hills Millage Rate Components



Source:  
 (2019–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

The City of Rochester Hills tax structure is very different from that of most home-rule cities. The majority of Michigan’s home-rule cities are authorized to levy up to twenty (20) mills for general governmental services (law enforcement, fire protection, road maintenance/rehabilitation, administrative operations, etc.). However the City of Rochester Hills Charter restricts the authorized levy up to five (5) mill for the general levy, up to three (3) mill for fire protection, and one (1) mill is also authorized by State Statute to be levied for library purposes (note: each of these millage amounts have been reduced by Headlee rollbacks). All other millages are voter approved with established expiration dates. In addition, amounts are able to be levied as required to pay the current portion of principal and interest due on outstanding General Obligation bonds.

**Trend Analysis:**

For FY 2024, OPC no longer levied their Transportation Millage due to the newly voter approved Oakland County Transit Millage. This decreased the City’s Millage rate by (0.0937). In August 2024, the City’s voters approved a new Library Operating millage of +0.39 mill, increasing the City’s millage rate to 10.8473. In FY 2025, the City paid off the last of the Chapter 20 Drain Debt Millage. The small [0.0275] Drain Debt Millage is proposed to be rolled into the General Levy starting in FY 2026. Due to a +36% increase from Oakland County for Sheriff Services which the City was notified in December of 2024 and started in FY 2025 through 2027, it is proposed to increase the Police Millage by +0.4280 mill to maintain the current level of police protection in the City. The total City operating millage for FY 2026 is proposed at 11.2753 mill.

## City of Rochester Hills Millage Summary

### General Levy / City Charter

5.0000 mill authorized by Charter (limited to 3.7418 mill by Headlee rollback). 2.7416 mill has been proposed to be levied for Fiscal Year 2026.

### Local Street / Voter Approved 11/5/2019

Up to 1.0965 mill (limited to 1.0531 mill by Headlee rollback) for ten (10) years through FY 2030 for local street improvements and maintenance. The entire authorized millage has been proposed to be levied for Fiscal Year 2026.

### Fire / City Charter

3.0000 mill authorized by Charter (limited to 2.7798 mill by Headlee rollback) for Fire protection services. 2.7000 mill has been proposed to be levied for Fiscal Year 2026.

### Police / Voter Approved 11/07/2023

Up to 3.4661 mill (limited to 3.4355 mill by Headlee rollback) for ten (10) years through FY 2034 for Police protection services. 2.8460 mill has been proposed to be levied for Fiscal Year 2026.

### Pathway / Voter Approved 11/07/2006

Up to 0.1858 mill (limited to 0.1715 mill by Headlee rollback) for twenty (20) years through FY 2026 to establish, construct, maintain, and repair pathways and surfaces for use by bicycles, non-motorized vehicles, and pedestrians along main, arterial, and collector roads, on the Clinton River Trail, and to create linkages to pathways and schools in the City. The entire authorized millage has been proposed to be levied for Fiscal Year 2026.

### RARA Operating / Voter Approved 11/03/2015

Up to 0.1948 mill (limited to 0.1802 mill by Headlee rollback) for ten (10) years through FY 2026 for Rochester Avon Recreation Authority operating expenditures. The entire authorized millage has been proposed to be levied for Fiscal Year 2026.

### OPC Operating / Voter Approved 8/04/2020

Up to 0.3200 mill (limited to 0.3099 mill by Headlee rollback) for ten (10) years through FY 2030 for Older Person's Commission operating expenditures. The entire authorized millage has been proposed to be levied for Fiscal Year 2026.

### Library Operating / City Charter

Up to 1.0000 mill (limited to 0.7245 mill by Headlee Rollback) is levied for library purposes pursuant to Public Act 164 of 1877 as amended. The entire authorized millage has been proposed to be levied for Fiscal Year 2026.

### Park System Facilities / Voter Approved 11/02/2021

Up to 0.1660 mill (limited to 0.1620 by Headlee rollback) for ten (10) years through FY 2031 is levied to be used for improving and enhancing the City's park system facilities. The entire authorized millage has been proposed to be levied for Fiscal Year 2026.

### Library Operating / Voter Approved 8/06/2024

Up to 0.3900 mill (limited to 0.3865 by Headlee rollback) for ten (10) years through FY 2035. The entire authorized millage has been proposed to be levied for Fiscal Year 2025.

City of Rochester Hills Millage Summary

City of Rochester Hills Tax Levy (FY 2022 - FY 2026)

Operating Millages	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2026 \$\$'s Generated
General Fund (Charter)	2.7457	2.8285	2.8157	2.6872	2.7416	\$ 12,940,720
Local Street I (Voted)	1.0781	1.0687	1.0687	1.0625	1.0531	\$ 5,097,830
Fire Fund (Charter)	2.7000	2.7000	2.7000	2.7000	2.7000	\$ 13,070,110
Special Police I (Voted)	1.1459	1.1359	1.1359	2.4180	2.8460	\$ 13,776,660
Special Police II (Voted)	1.1658	1.1197	1.1345	-	-	\$ -
Park System Facilities	0.1660	0.1645	0.1645	0.1635	0.1620	\$ 784,210
Pathway (Voted)	0.1758	0.1742	0.1742	0.1731	0.1715	\$ 830,190
RARA Operating (Voted)	0.1846	0.1829	0.1829	0.1818	0.1802	\$ 872,310
OPC Operating (Voted)	0.3174	0.3146	0.3146	0.3127	0.3099	\$ 1,500,160
OPC Transportation (Voted)	0.0946	0.0937	-	-	-	\$ -
Library Operating I (Charter)	0.7418	0.7353	0.7353	0.7310	0.7245	\$ 3,507,150
Library Operating II (Voted)	-	-	-	0.3900	0.3865	\$ 1,870,960
<b>Operating - Subtotal</b>	<b>10.5157</b>	<b>10.5180</b>	<b>10.4263</b>	<b>10.8198</b>	<b>11.2753</b>	<b>54,250,300</b>
						<b>\$\$'s</b>
Debt Millages	2022	2023	2024	2025	2026	Generated
Chapter 20 Drain Debt	0.0353	0.0330	0.0310	0.0275	-	\$ -
OPC Building (Voted)	-	-	-	-	-	\$ -
Debt - Subtotal	0.0353	0.0330	0.0310	0.0275	-	\$ -
<b>TOTAL</b>	<b>10.5510</b>	<b>10.5510</b>	<b>10.4573</b>	<b>10.8473</b>	<b>11.2753</b>	<b>54,250,300</b>

Taxable Value Example

Citywide Assessment Change					4.62%
Sample Taxable Value	\$ 200,000		\$ 209,240		
Operating Millages	FY 2025		FY 2026		2025-26
	City Millage	City Taxes	City Millage	City Taxes	City Tax Change
General Fund (Charter)	2.6872	\$ 537.44	2.7416	\$ 573.65	\$ 36.21
Local Street I (Voted)	1.0625	\$ 212.50	1.0531	\$ 220.35	\$ 7.85
Fire Fund (Charter)	2.7000	\$ 540.00	2.7000	\$ 564.95	\$ 24.95
Special Police I (Voted)	2.4180	\$ 483.60	2.8460	\$ 595.50	\$ 111.90
Special Police II (Voted)	-	\$ -	-	\$ -	\$ -
Park System Facilities (Voted)	0.1635	\$ 32.70	0.1620	\$ 33.90	\$ 1.20
Pathway (Voted)	0.1731	\$ 34.62	0.1715	\$ 35.88	\$ 1.26
RARA Operating (Voted)	0.1818	\$ 36.36	0.1802	\$ 37.71	\$ 1.35
OPC Operating (Voted)	0.3127	\$ 62.54	0.3099	\$ 64.84	\$ 2.30
OPC Transportation (Voted)	-	\$ -	-	\$ -	\$ -
Library Operating I (Charter)	0.7310	\$ 146.20	0.7245	\$ 151.59	\$ 5.39
Library Operating II (Voted)	0.3900	\$ 78.00	0.3865	\$ 80.87	\$ 2.87
<b>Operating - Subtotal</b>	<b>10.8198</b>	<b>2,163.96</b>	<b>11.2753</b>	<b>2,359.24</b>	<b>195.28</b>
<b>Debt Millages</b>					
Chapter 20 Drain Debt	0.0275	\$ 5.50	-	\$ -	\$ (5.50)
<b>Debt - Subtotal</b>	<b>0.0275</b>	<b>\$ 5.50</b>	<b>-</b>	<b>\$ -</b>	<b>\$ (5.50)</b>
<b>TOTAL: CITY MILLAGE / CITY TAXES</b>	<b>10.8473</b>	<b>\$ 2,169.46</b>	<b>11.2753</b>	<b>\$ 2,359.24</b>	<b>\$ 189.78</b>

Note: A house with a market value of \$400,000, would have a Taxable Value of \$200,000

City of Rochester Hills Millage Forecast

**Estimated City of Rochester Hills Tax Projection (FY 2026-2032)**

Operating Millages	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
General Fund (Charter)	2.7416	2.7416	2.7416	2.7416	2.7416	2.7416	2.7416
Local Street I (Voted)	1.0531	1.0531	1.0531	1.0531	1.0531	1.0531	1.0531
Fire Fund (Charter)	2.7000	2.7000	2.7000	2.7000	2.7000	2.7000	2.7000
Special Police I (Voted)	2.8460	2.8460	2.8460	2.8460	2.8460	3.0412	3.0567
Park System Facilities (Voted)	0.1620	0.1620	0.1620	0.1620	0.1620	0.1620	0.1620
Pathway (Voted)	0.1715	0.1715	0.1715	0.1715	0.1715	0.1715	0.1715
RARA Operating (Voted)	0.1802	0.1802	0.1802	0.1802	0.1802	0.1802	0.1802
OPC Operating (Voted)	0.3099	0.3099	0.3099	0.3099	0.3099	0.3099	0.3099
Library Operating I (Charter)	0.7245	0.7245	0.7245	0.7245	0.7245	0.7245	0.7245
Library Operating II (Voted)	0.3865	0.3865	0.3865	0.3865	0.3865	0.3865	0.3865
<b>Operating - Subtotal</b>	<b>11.2753</b>	<b>11.2753</b>	<b>11.2753</b>	<b>11.2753</b>	<b>11.2753</b>	<b>11.4705</b>	<b>11.4860</b>
<b>Debt Millages</b>							
Chapter 20 Drain Debt	-	-	-	-	-	-	-
Debt - Subtotal	-	-	-	-	-	-	-
<b>TOTAL MILLAGES</b>	<b>11.2753</b>	<b>10.8473</b>	<b>10.8473</b>	<b>10.8473</b>	<b>10.8473</b>	<b>10.8473</b>	<b>10.8473</b>

**Assumptions:**

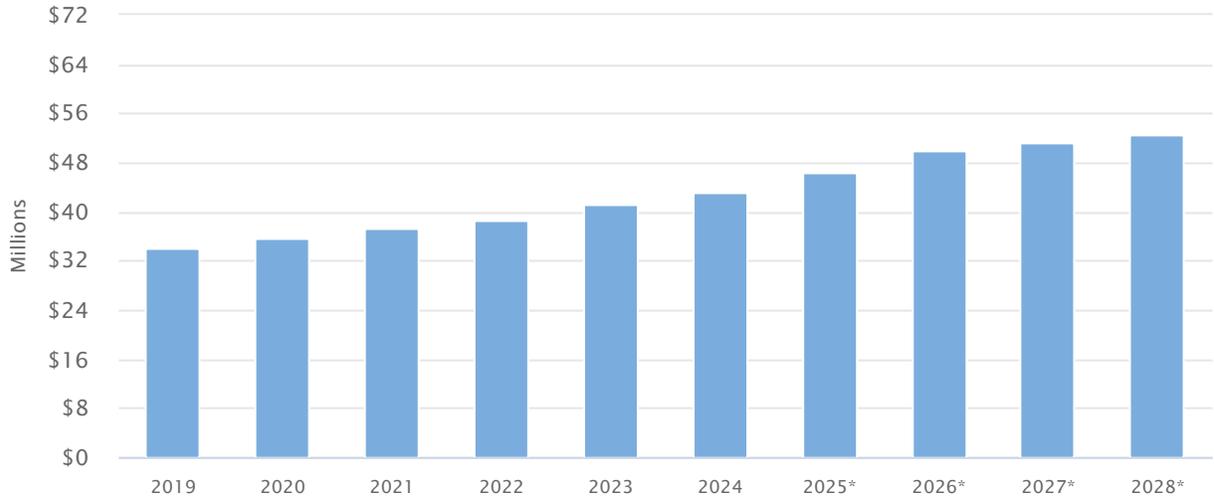
- No Headlee Rollback is assumed in this projection
- Straight millage rate renewals are assumed for all non-debt millages in the forecast period
- In 2024, OPC chose to not levy the OPC Transportation Millage going forward
- In 2023, the City’s voters approved the renewal of the two (2) separate Special Police millages (I and II) into one (1) single combined Special Police millage beginning in FY 2025
- In 2024, the City’s voters approved a new Library Operating millage
- In 2025, the City made the final payment on the last Chapter 20 Drain debt
- In 2025, due to a +36% increase from Oakland County for Sheriff Services it is proposed to increase the Police millage by +.04280 mill to maintain the same level of Police services in the City.

**Trend Analysis:**

The City proposes to increase the millage rate to 11.2753 mill for FY 2026 and anticipates maintaining this bottom line millage rate through FY 2030. Potential millage rate increases may be necessary in FY 2031 and beyond due to Police services cost increases.

Governmental Property Tax Revenue Trend

Governmental Funds Property Tax Revenue



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

Taxes are charges levied by the City for the purpose of funding services that are performed for the collective benefit of its residents. This revenue category does not include charges made against a particular property for a specific benefit, such as a special assessment.

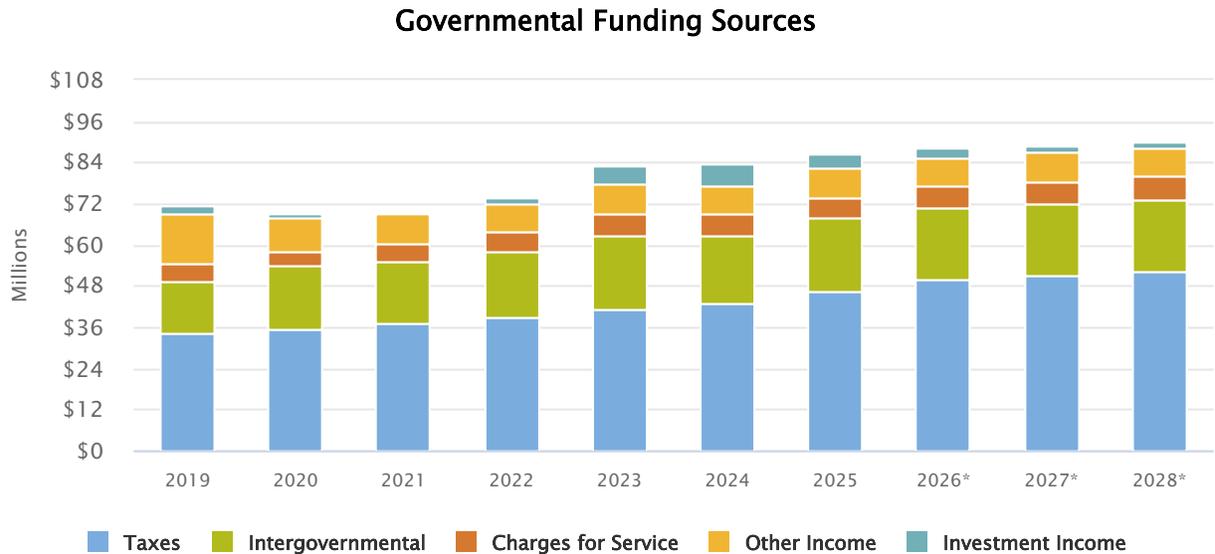
There are several variables that affect the growth or decline of taxable revenues:

- The addition or loss of taxable value
- Statutory regulations
- The addition or expiration of dedicated millages

**Trend Analysis:**

Taxable valuations are projected to increase by 4.62% for FY 2026. Based on the impact of the State of Michigan Proposal A legislation, taxable valuations can only increase at the rate of inflation plus new additions. The City of Rochester Hills conservatively projects taxable value increases of +2.75% for FY 2027 and +2.50% for FY 2028 and beyond.

Governmental Funding Sources Trend



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

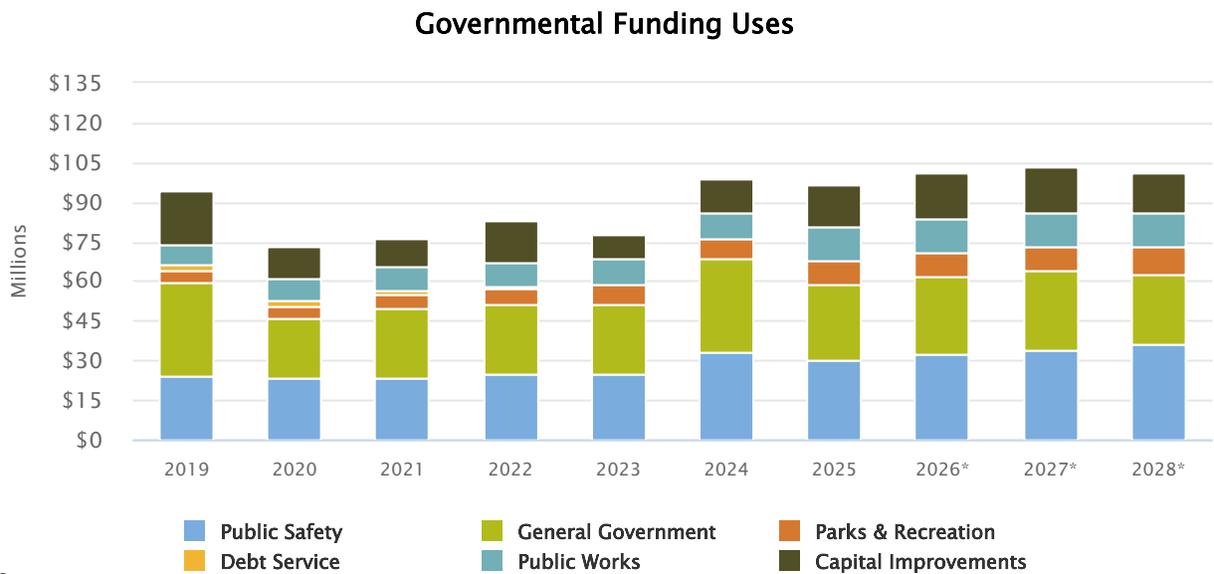
This chart details the various sources of governmental fund revenue, not including governmental transfers-in. Governmental funds are comprised of the General Fund, all Special Revenue Funds, Debt Funds, and Capital Project Funds.

**Trend Analysis:**

The two major sources of governmental revenue are property taxes and intergovernmental revenue. Tax revenues are anticipated to steadily increase due to the increase in taxable value which is largely based on CPI. Intergovernmental revenues primarily include State-Shared revenue and Act 51 Gasoline Tax revenue from the State of Michigan and are projected to conservatively increase by +1.0% per year.

For FY 2026, governmental funds are anticipated to made up of approximately 56% tax revenue and 24% intergovernmental revenue.

Governmental Funding Uses Trend



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

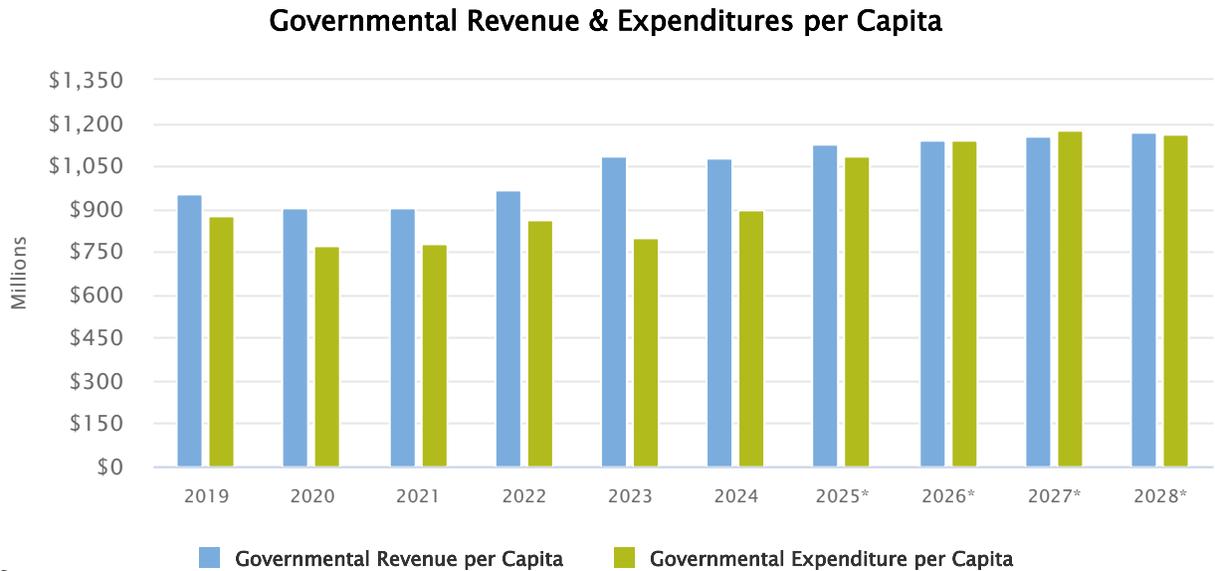
**Indicator Description:**

This chart details the various uses of governmental funds, not including governmental transfers-out. Governmental funds are comprised of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds. The allocation of revenue represents the City’s expenditure policies and program priorities. Changes in expenditure policy occur as priorities change from one year to the next.

**Trend Analysis:**

Capital improvements represent the City’s significant investment in infrastructure including major roads, local streets, pathways, fire stations, and fire apparatus. The City also significantly invests in Public Safety, which includes both fire and police services.

Governmental Revenue & Expenditure per Capita Trend



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

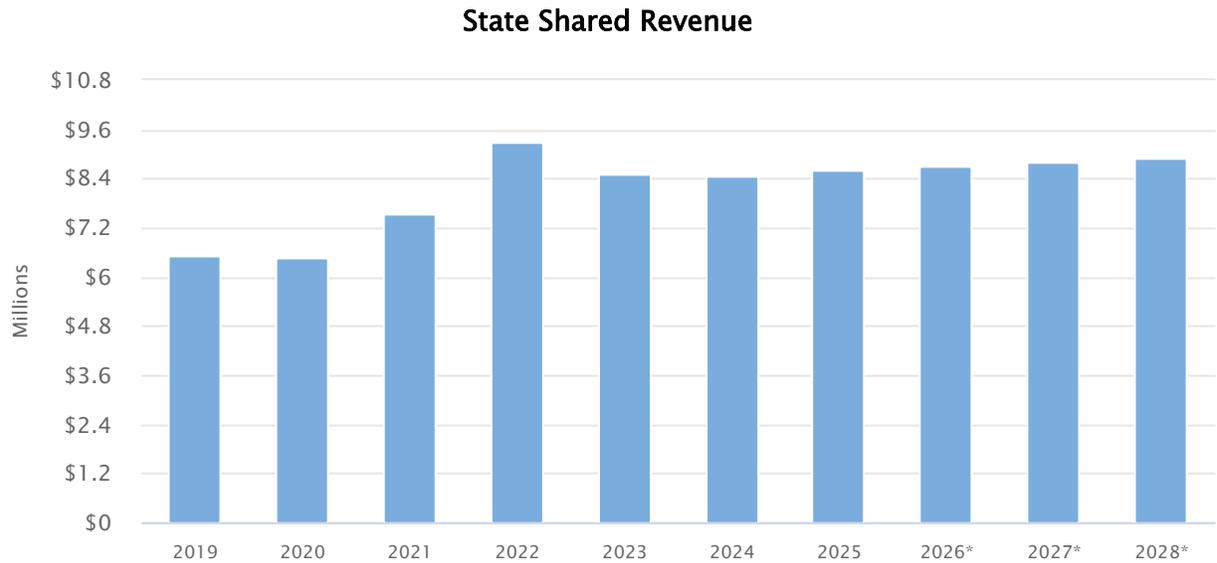
**Indicator Description:**

This chart details the changes in revenues and expenditures per capita relative to general governmental functions (including: police & fire protection, infrastructure maintenance, parks & recreation, administration, debt service, capital outlay, etc.). This trend analysis can indicate problematic areas.

**Trend Analysis:**

The increase in expenditures from FY 2025 to FY 2028 is primarily due the City's significant investment in infrastructure including parks, City facilities, major roads, local streets, pathways, and fire apparatus which were funded by funds on hand utilizing accumulated fund balances and grants. Revenues are anticipated to increase conservatively in FY 2026 and beyond.

State Shared Revenue Trend



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

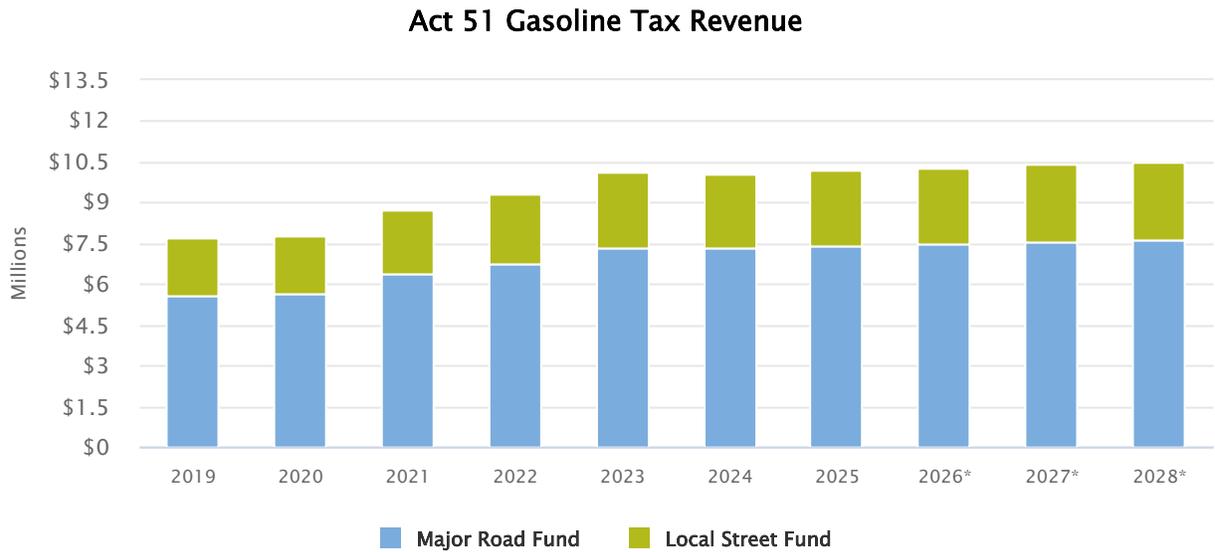
**Indicator Description:**

State-shared revenue represents the share of sales tax distributed to the City of Rochester Hills by the State of Michigan. The City uses this revenue source to reduce the financial burden on our taxpayers, as well as to provide for general governmental service delivery. Distributions of the revenue are provided by the State Constitution and via statutory provisions. Fluctuations vary depending on the strength of the State economy, actual sales tax revenues, and annual appropriation bills for the statutory portion.

**Trend Analysis:**

In FY 2022, State-shared revenues increased by +23% primarily due to the City’s +7.5% population increase in the 2020 Census, as well as one-time 2020-21 Lookback True-up payment received in FY 2022 from the City’s updated 2020 Census figures. It is conservatively estimated that State-Shared Revenue will continue to increase +1.0% for FY 2026-2028. Given the importance of State-Shared revenue, the City will continue to closely monitor all legislative actions.

Act 51 Gasoline Tax Revenue Trend



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

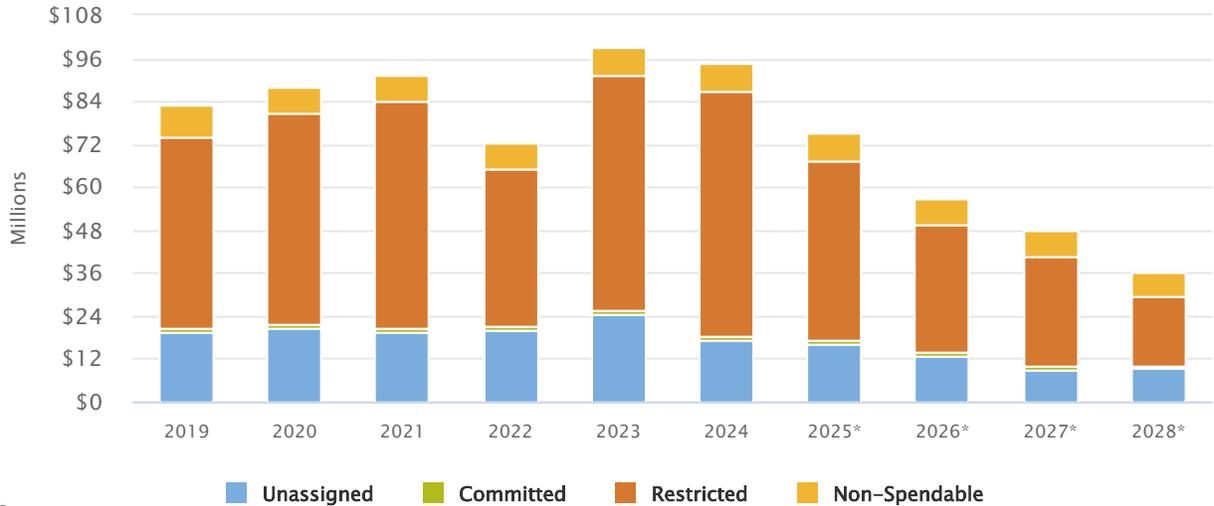
Historically, the State of Michigan gasoline tax had been levied at a rate of \$0.19 per gallon (diesel at a rate of \$0.15 per gallon). Beginning January 1, 2017 the tax was raised to \$0.263 per gallon for both gasoline and diesel, and will increase with the CPI beginning in 2025. These Act 51 revenues collected by the State of Michigan are then distributed to cities and villages in accordance with two formulas: 75% allocated to major roads and 25% allocated to local streets; distribution is based 60% on population and 40% on miles of public roads.

**Trend Analysis:**

Fluctuation in Act 51 revenues vary depending upon the strength of the state economy, actual gasoline tax revenues, vehicle registrations, and statutory changes. The increase from 2020-2023 is largely due to the increase in City population per the 2020 Census. However, with the transition to electric vehicles, the future is less certain for this vital revenue source. The current conservative forecast provides for +1.0% growth for revenue source in FY 2026.

Governmental Funds: Fund Balance by Component

Governmental Funds: Fund Balance by Component



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

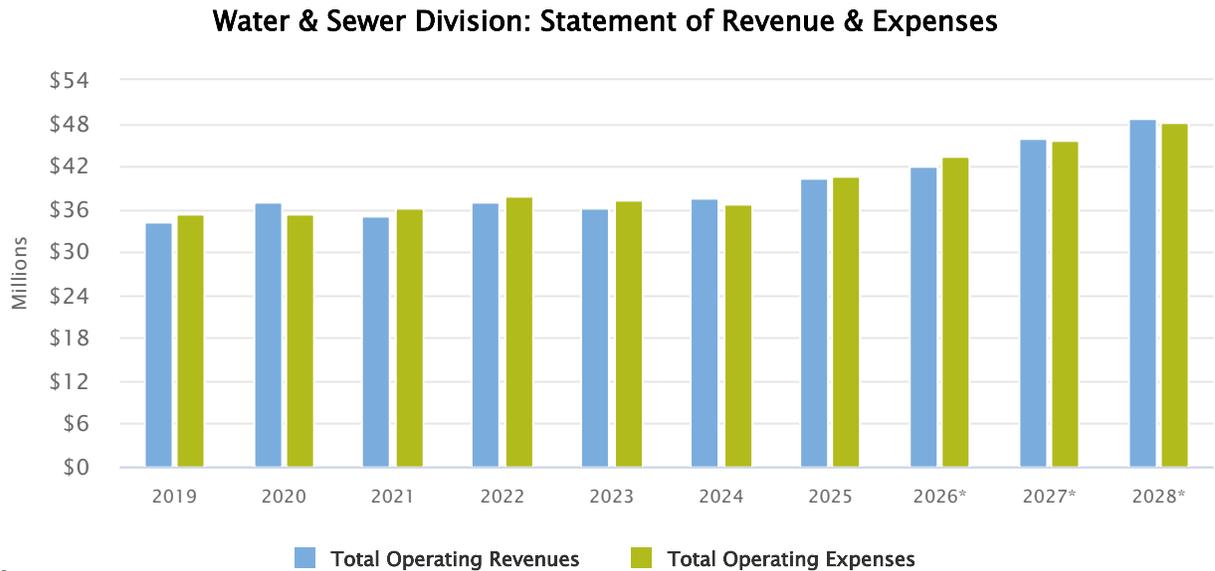
The City’s Adopted Fund Balance Policy (June 24, 2024) establishes the desired funding levels under normal operating conditions that the City of Rochester Hills will strive to maintain in various governmental fund balance reserves, the specific conditions under which the reserves may be used, and how the reserves may be funded.

Restricted fund balance represents amounts that are constrained by the government’s intent that they will be used for specific purposes (i.e. Fire, Police, Local Street, Debt Service, etc.). Committed fund balance represents funds formally set aside by the City Council for a specific purpose (i.e. Capital Improvements, Budget Stabilization Fund, etc.). The use of committed funds must be approved by City Council through the budget process. Unassigned fund balance indicates that the City has the flexibility to use these financial resources for any general government purpose and is only reported in the General Fund.

**Trend Analysis:**

The redirection of Unassigned Fund Balance to Restricted Fund Balance in FY 2025-2028 is primarily due to the gradual decrease of General Fund Balance from 80% to 35% of annual operating expenditures, transferring the balance to the Capital Improvement Fund. The decrease in restricted fund balance from FY 2025-2028 is also due to the City’s significant investment in infrastructure including major roads, local streets, pathways, parks, facilities, and fire apparatus funded in part by funds on hand utilizing accumulated fund balances.

Water & Sewer Division: Statement of Revenues & Expenses Trend



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

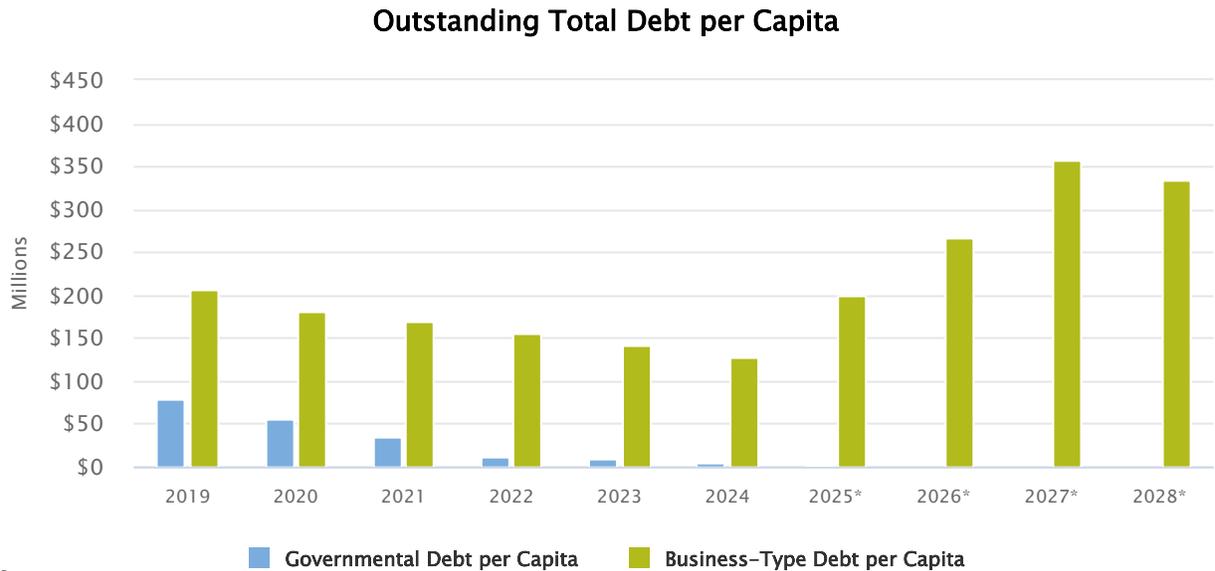
**Indicator Description:**

Enterprise Funds such as the Water & Sewer Fund receive no tax revenue to support operations or service delivery, as the full cost of operating this system is supported by the users of the system. Revenue sources are primarily composed of customer service charges for the sale of water and for sanitary sewage disposal. Total operating expenses include water acquisition or wastewater treatment, annual system depreciation, repairs & maintenance, professional services, salaries & wages, and supplies.

**Trend Analysis:**

It is the goal of the Water Service Advisory Council (WSAC) to set water & sanitary sewer commodity rates at appropriate levels to generate adequate revenues in order for the system to breakeven, to maintain appropriate operating fund balance levels, and to enable the continual reinvestment to water & sanitary sewer infrastructure. The operating reserve target level per the Water & Sewer System Policy is equal to 90-days of annual operating expenses.

Citywide Outstanding Debt per Capita Trend



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

Long-term debt has the City’s “full faith and credit” behind it and does not include self-supporting revenue debt or the debt of overlapping jurisdictions. Subject to applicable provisions of State Law, Rochester Hills City Charter, and the City’s proposed Debt Management Policy, the City Council may authorize the borrowing of money and the issuance of bonds.

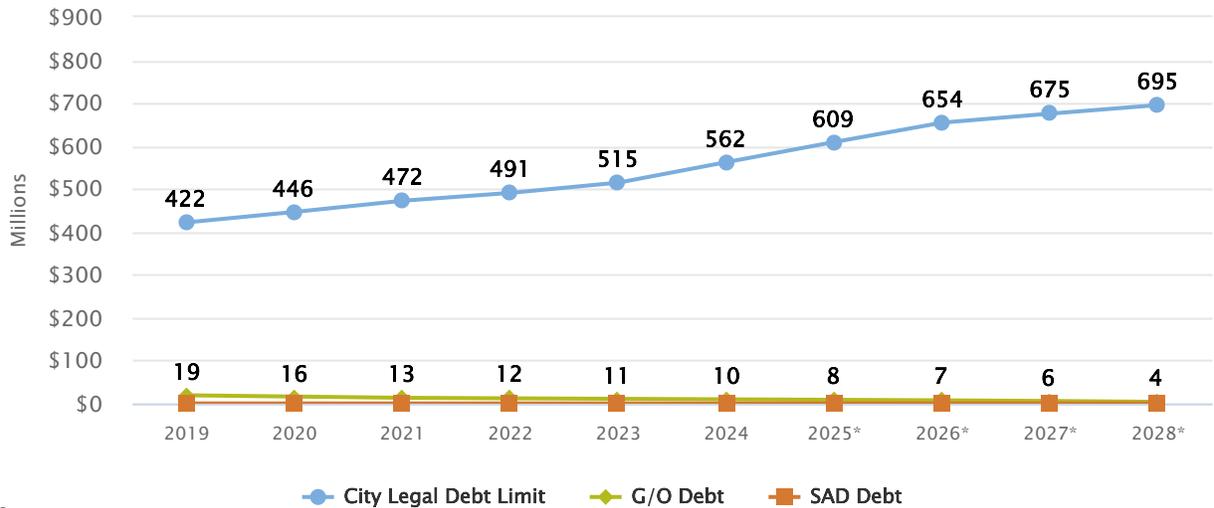
**Trend Analysis:**

Historically, the City has proposed a “pay-as-you-go” philosophy towards funding capital projects, which has resulted in lower reliance on long-term debt for financing purposes. The City has also taken advantage of recent market interest rates to refinance debt issues where appropriate. In FY 2025, the City of Rochester Hills fully paid off its final portion of Governmental Debt and now has no remaining Governmental Debt owed. This extremely low level of debt gives the City great flexibility when approaching any potential financing needs and places minimal strain on the City’s ability to deliver services.

Business-Type Debt per capita will begin increasing in FY 2025 due to several large debt issuances from the Oakland County Water Resources Commission (OCWRC) from 2025-2027 due to several large and critical sanitary sewer system infrastructure improvements they have recently identified.

Citywide Legal Debt Limit Trend

Citywide Outstanding Debt per Capita



Source:  
 (2019–2024) City ACFR  
 (2025–2028) City of Rochester Hills Fiscal Division  
 \* = Estimated / Projected

**Indicator Description:**

In accordance with Public Act 279, the statutory debt limits of bonded indebtedness shall not exceed 10% of a city’s State Equalized Valuation (SEV) of taxable property. This limit may be exceeded by 3/8 of 1% for emergency bonds.

**Trend Analysis:**

Based on the City’s December 31, 2025, SEV of \$6,093,250,460, the City of Rochester Hills had a corresponding debt limit of \$609,325,046 (or 10% of the SEV). The City’s outstanding debt as of December 31, 2025, subject to the statutory limitation, was \$10 million (or 1.4% of what is allowed by State law). Legally, the City has the ability to issue an additional \$553 million in debt.

The City of Rochester Hills has an extremely low debt level when compared with the legally allowable debt limit which is a positive position for the City and its residents.

## Long-Term Financial Planning

### Introduction:

The long-term financial model is continually updated and modified. It serves as a valuable tool for the City as it:

- Provides City officials with an in-depth forecast of future financial conditions in order to plan for service levels and financing.
- Tracks historical data and projects revenues and expenditures for the upcoming five-year period (at minimum).
- Provides a financial framework to evaluate the on-going financial condition of the City.
- Allows staff to develop, quantify, and evaluate financial impacts that may result from “what if” scenarios of various policy decisions.

### Major Revenue Assumptions:

#### Property Tax Assumption:

Taxable Value estimates have been prepared by the City’s Assessing Department and communication with Oakland County’s Equalization Division. Using these resources, the projected taxable value changes are:

FY 2026	4.62%	Projected
FY 2027	2.75%	Projected
FY 2028	2.50%	Projected
FY 2029	2.50%	Projected
FY 2030	2.50%	Projected

Property tax estimates incorporate the tax limitations which are statutorily required through the passage of Proposal A.

Long-Term Financial Planning

**State-Shared Revenue Assumptions:**

State-shared revenues are a major funding source and are closely monitored. State-shared revenue is anticipated to increase by a conservative +1.0% throughout the forecast period.

**Development Assumptions:**

Housing and commercial starts (construction activity) are expected to continue signs of growth in the near term. However, for the remainder of the forecast period, construction activity is expected to level off and corresponding revenues are projected to remain constant. Long-term, activity is anticipated to shift from initial development to redevelopment.

**Interest / Cash Balances Assumptions:**

The projected interest rate assumptions on the level of fund balance are:

FY 2026	3.00%	Projected
FY 2027	3.00%	Projected
FY 2028	3.00%	Projected
FY 2029	3.00%	Projected
FY 2030	3.00%	Projected

**Major Expenditure Assumptions:**

**Staffing Level Assumptions:**

- Staffing Changes:
  - 1 x Crew Leader-Grounds – General Fund / Grounds Maintenance Division
  - 1 x Administrative Assistant – Planning & Economic Development Department
    - Part-Time to Full-Time
  - 1 x Museum Maintenance Specialist - Museum
    - Part-Time to Full-Time

**Salaries & Benefit Assumptions:**

One of the fastest growing expenditure categories is healthcare. We are currently projecting that healthcare costs will increase +6.0% per year for FY 2026-2028.

**General Inflationary Assumptions:**

General inflationary increase factors for citywide supplies, materials, and services were obtained from the United States Congressional Budget Office (CBO). The City anticipates an increase in inflation for FY 2026 and beyond of +2.5% - +5.0% per year depending on the product or service needed. Many material and project budgets were increased by higher inflationary levels for the FY 2026 Adopted Budget due to recently announced tariff impacts, particularly materials and projects which utilize metal products including steel, aluminum, or copper.

Long-Term Financial Planning

General Fund: Long-Term Financial Planning

General Fund:

The General Fund will continue an annual transfer-out to the Local Street Fund in order to fund the annual level of Local Street rehabilitation. Until alternative funding sources are identified, proposed, and implemented, this support subsidy will continue.

Per the City’s FY 2018 Adopted Governmental Fund Balance Policy, General Fund Balance was maintained at 70-80% of annual operating expenditures with any funding above this level transferred to the Capital Improvement Fund.

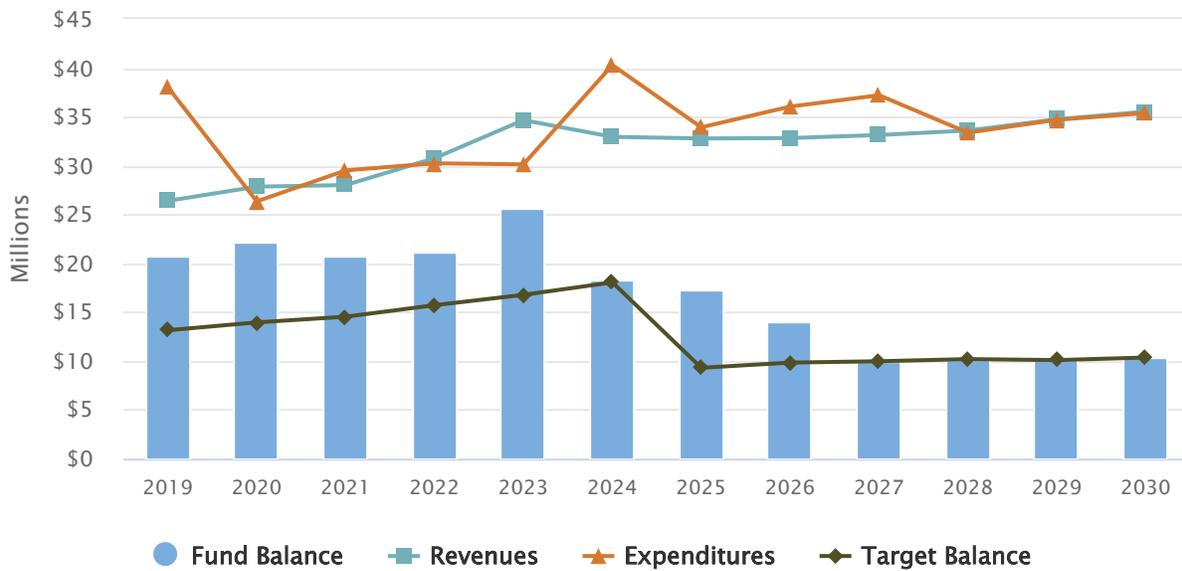
Per the City’s updated FY 2024 Adopted Governmental Fund Balance Policy, the City shall maintain the General Fund Balance at 25-35% of annual operating expenditures, any funding above this level shall be transferred out to the Capital Improvement Fund to fund citywide capital improvement projects. The City is gradually decreasing General Fund Balance to settle at 35% of annual operating expenditures by FY 2027.

General Fund Historical Revenues and Expenditures

REVENUES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Fund Balance	\$ -	\$ -	\$ -	\$ 21,217,790	\$ 25,746,579	\$ 18,405,933
City Taxes	8,791,602	9,805,692	10,304,791	10,900,169	12,139,722	12,565,323
Licenses & Permits	3,957,164	3,919,350	3,460,733	3,612,832	3,035,852	3,032,680
Federal Grants	189,332	1,066,886	332,754	192,823	491,916	141,732
State Grants	6,523,340	6,493,552	7,554,613	9,267,828	8,517,300	8,487,235
Other Intergovernmental	22,884	(7,385)	-	13,325	51,817	2,868
Service Charges	5,789,134	5,868,857	5,980,806	5,997,651	6,002,562	6,311,905
Investment Earnings	897,792	383,099	82,959	513,068	1,746,037	1,975,070
Other Revenue	219,005	251,831	260,835	213,957	2,327,662	413,106
Transfer - In	-	60,000	27,212	48,403	343,823	12,224
<b>TOTAL</b>	<b>\$ 26,390,253</b>	<b>\$ 27,841,882</b>	<b>\$ 28,004,703</b>	<b>\$ 51,977,846</b>	<b>\$ 60,403,270</b>	<b>\$ 51,348,076</b>
EXPENDITURES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Personnel	11,220,970	12,068,783	12,610,654	13,415,143	14,025,399	14,842,447
Supplies	253,411	317,341	267,280	350,843	396,049	417,022
Professional Services	4,834,907	4,950,042	5,059,042	5,675,777	6,324,411	7,036,179
Other Services	106,383	95,229	223,211	189,850	213,681	255,810
Transfer Out	21,605,810	8,906,220	11,349,520	10,601,560	9,168,370	17,731,330
<b>TOTAL</b>	<b>\$ 38,021,481</b>	<b>\$ 26,337,615</b>	<b>\$ 29,509,707</b>	<b>\$ 30,233,173</b>	<b>\$ 30,127,910</b>	<b>\$ 40,282,788</b>
Excess Revenue Over / (Under) Expenditures	\$ (11,631,228)	\$ 1,504,267	\$ (1,505,004)	\$ 21,744,673	\$ 30,275,360	\$ 11,065,288
<b>Beginning Fund Balance</b>	<b>\$ 32,322,875</b>	<b>\$ 20,691,647</b>	<b>\$ 22,195,914</b>	<b>\$ 20,690,910</b>	<b>\$ 42,435,583</b>	<b>\$ 72,710,943</b>
<b>Ending Fund Balance</b>	<b>\$ 20,691,647</b>	<b>\$ 22,195,914</b>	<b>\$ 20,690,910</b>	<b>\$ 42,435,583</b>	<b>\$ 72,710,943</b>	<b>\$ 83,776,231</b>

Long-Term Financial Planning

General Fund



General Fund Projected Revenues and Expenditures

	Amended 2025	Adopted 2026	Projected 2027	Projected 2028	Estimated 2029	Estimated 2030
<b>REVENUES</b>						
City Taxes	\$ 13,131,430	\$ 13,542,920	\$ 13,899,260	\$ 14,232,150	\$ 14,573,350	\$ 14,923,080
Licenses & Permits	2,717,000	2,535,270	2,396,460	2,296,460	2,270,210	2,244,880
Federal Grants	170,000	170,000	170,000	170,000	173,400	176,880
State Grants	8,600,000	8,700,000	8,800,000	8,900,000	8,989,000	9,078,890
Other Intergovernmental	70,000	20,000	-	-	-	-
Service Charges	6,456,900	7,185,010	7,295,840	7,396,340	7,532,960	7,646,220
Investment Earnings	1,358,000	517,900	421,190	299,240	303,960	305,490
Other Revenue	96,000	96,000	96,000	246,000	846,000	1,096,000
Transfer - In	178,070	50,000	50,000	50,000	50,000	50,000
<b>TOTAL</b>	<b>\$ 32,777,400</b>	<b>\$ 32,817,100</b>	<b>\$ 33,128,750</b>	<b>\$ 33,590,190</b>	<b>\$ 34,738,880</b>	<b>\$ 35,521,440</b>
<b>EXPENDITURES</b>						
Personnel	\$ 17,243,240	\$ 18,105,220	\$ 18,773,430	\$ 19,520,290	\$ 19,826,570	\$ 20,539,380
Supplies	541,560	469,350	476,950	488,650	498,430	508,360
Professional Services	8,268,060	9,116,570	8,870,470	8,746,820	9,063,520	9,086,070
Other Services	506,050	447,800	413,320	413,640	(578,270)	(569,890)
Transfer Out	7,361,130	7,899,600	8,661,620	4,263,480	5,879,970	5,815,800
<b>TOTAL</b>	<b>\$ 33,920,040</b>	<b>\$ 36,038,540</b>	<b>\$ 37,195,790</b>	<b>\$ 33,432,880</b>	<b>\$ 34,690,220</b>	<b>\$ 35,379,720</b>
Excess Revenue Over / (Under)						
Expenditures	\$ (1,142,640)	\$ (3,221,440)	\$ (4,067,040)	\$ 157,310	\$ 48,660	\$ 141,720
<b>Beginning Fund Balance</b>	<b>\$ 18,405,933</b>	<b>\$ 17,263,293</b>	<b>\$ 14,041,853</b>	<b>\$ 9,974,813</b>	<b>\$ 10,132,123</b>	<b>\$ 10,180,783</b>
<b>Ending Fund Balance</b>	<b>\$ 17,263,293</b>	<b>\$ 14,041,853</b>	<b>\$ 9,974,813</b>	<b>\$ 10,132,123</b>	<b>\$ 10,180,783</b>	<b>\$ 10,322,503</b>

### Major Road Fund: Long-Term Financial Planning

#### Major Road Fund:

The most significant source of revenue for the Major Road Fund is gasoline and weigh tax revenue (Act 51). There is no dedicated tax levy revenue source for major road operations, maintenance, or construction/rehabilitation.

The model reflects the use of fund balance to fund project development and construction costs using the buildup of fund balance from prior years which was intended to fund future major road capital outlays.

This model assumes the full City share of capital projects presented as part of the Adopted FY 2025-2030 Capital Improvement Plan (CIP) throughout the forecast period.

In FYs 2021-22 and 2024-25, Major Road Fund utilized a portion of Fund Balance for major road related construction projects. In FY 2026 will see Major Road contributing to Fund Balance. In FY 2027-29 Major Road Fund Balance is anticipated to be utilized for additional Major Road projects. FY 2030 will again see Major Road contributing to Fund Balance.

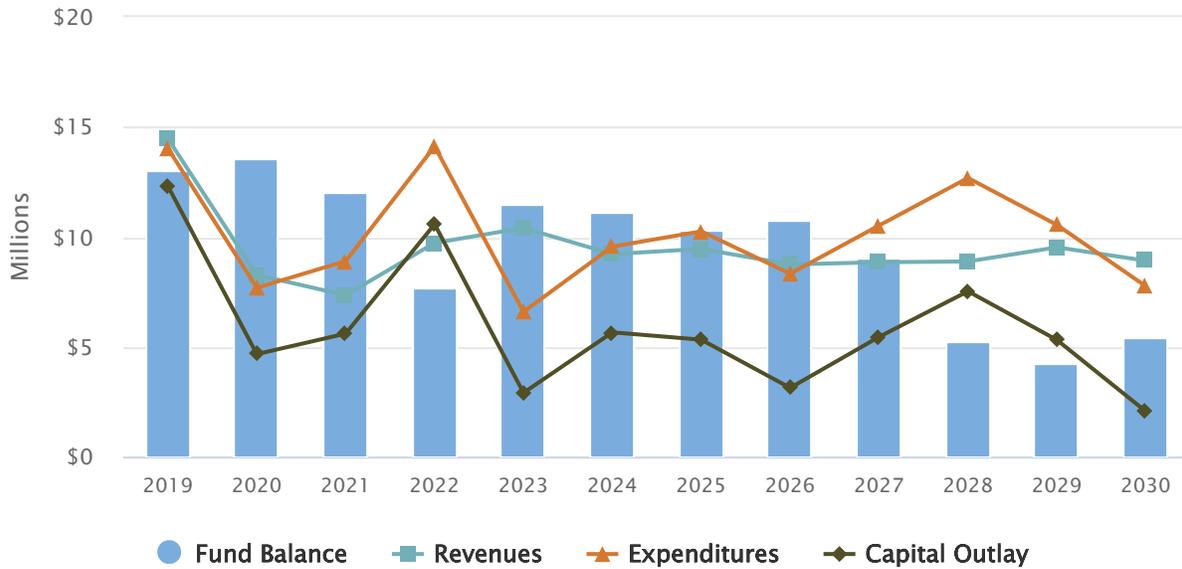
In FY 2020, the Major Road Fund reinstated the annual transfer out of 25% of Major Road Act 51 monies to the Local Street Fund to help support Local Street operations and maintenance.

#### Major Road Fund Historical Revenues and Expenditures

REVENUES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Fund Balance	\$ -	\$ -	\$ -	\$ 7,649,619	\$ 11,466,373	\$ 11,124,581
Federal Grants	-	54,331	-	-	1,190,000	-
State Grants	6,233,379	6,412,828	6,349,210	6,779,484	7,324,187	7,331,068
Service Charges	291,657	310,988	361,790	394,798	411,956	382,099
Investment Earnings	264,011	128,547	34,201	136,157	388,744	558,742
Other Revenue	5,232,696	301,230	35,778	53,631	676,686	64,546
Transfer - In	2,442,240	1,059,130	560,170	2,360,340	412,400	878,700
<b>TOTAL</b>	<b>\$ 14,463,983</b>	<b>\$ 8,267,054</b>	<b>\$ 7,341,149</b>	<b>\$ 17,374,029</b>	<b>\$ 21,870,346</b>	<b>\$ 20,339,736</b>
EXPENDITURES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Personnel	679,615	604,170	751,734	784,156	754,213	870,936
Supplies	128,347	106,198	112,814	111,369	109,316	110,752
Professional Services	908,924	969,272	929,958	911,462	1,009,737	1,067,944
Other Services	1,318	1,259	33,065	82,926	62,562	103,491
Capital Outlay	12,306,738	4,662,247	5,595,714	10,575,050	2,901,392	5,653,824
Transfer Out	-	1,337,500	1,475,000	1,650,000	1,750,000	1,750,000
<b>TOTAL</b>	<b>\$ 14,024,942</b>	<b>\$ 7,680,646</b>	<b>\$ 8,898,285</b>	<b>\$ 14,114,963</b>	<b>\$ 6,587,220</b>	<b>\$ 9,556,947</b>
Excess Revenue Over / (Under) Expenditures	\$ 439,041	\$ 586,408	\$ (1,557,136)	\$ 3,259,066	\$ 15,283,126	\$ 10,782,789
<b>Beginning Fund Balance</b>	<b>\$ 12,571,852</b>	<b>\$ 13,010,893</b>	<b>\$ 13,597,301</b>	<b>\$ 12,040,165</b>	<b>\$ 7,649,612</b>	<b>\$ 11,466,365</b>
<b>Ending Fund Balance</b>	<b>\$ 13,010,893</b>	<b>\$ 13,597,301</b>	<b>\$ 12,040,165</b>	<b>\$ 15,299,231</b>	<b>\$ 22,932,738</b>	<b>\$ 22,249,154</b>

Long-Term Financial Planning

Major Road Fund



Major Road Fund Projected Revenues and Expenditures

	Amended 2025	Adopted 2026	Projected 2027	Projected 2028	Estimated 2029	Estimated 2030
<b>REVENUES</b>						
Federal Grants	\$ -	\$ -	\$ -	\$ -	\$ 666,270	\$ -
State Grants	7,415,000	7,488,000	7,561,730	7,636,200	7,711,410	7,787,370
Service Charges	457,570	425,090	425,090	425,090	427,270	429,480
Investment Earnings	427,000	309,790	322,390	272,190	158,170	127,450
Other Revenue	73,280	37,300	37,300	37,300	37,300	37,300
Transfer - In	1,078,860	484,080	497,160	509,390	521,920	534,770
<b>TOTAL</b>	<b>\$ 9,451,710</b>	<b>\$ 8,744,260</b>	<b>\$ 8,843,670</b>	<b>\$ 8,880,170</b>	<b>\$ 9,522,340</b>	<b>\$ 8,916,370</b>
<b>EXPENDITURES</b>						
Personnel	\$ 1,176,880	\$ 1,213,350	\$ 1,252,810	\$ 1,288,520	\$ 1,324,090	\$ 1,360,820
Supplies	248,730	258,880	258,550	258,550	263,730	269,010
Professional Services	1,552,600	1,750,560	1,563,820	1,596,270	1,611,900	2,008,120
Other Services	127,780	130,130	132,440	134,830	137,530	140,280
Capital Outlay	5,318,980	3,128,000	5,447,720	7,522,550	5,309,750	2,057,500
Transfer Out	1,825,000	1,843,250	1,861,680	1,880,300	1,899,100	1,918,090
<b>TOTAL</b>	<b>\$ 10,249,970</b>	<b>\$ 8,324,170</b>	<b>\$ 10,517,020</b>	<b>\$ 12,681,020</b>	<b>\$ 10,546,100</b>	<b>\$ 7,753,820</b>
Excess Revenue Over / (Under) Expenditures	\$ (798,260)	\$ 420,090	\$ (1,673,350)	\$ (3,800,850)	\$ (1,023,760)	\$ 1,162,550
<b>Beginning Fund Balance</b>	<b>\$ 11,124,581</b>	<b>\$ 10,326,321</b>	<b>\$ 10,746,411</b>	<b>\$ 9,073,061</b>	<b>\$ 5,272,211</b>	<b>\$ 4,248,451</b>
<b>Ending Fund Balance</b>	<b>\$ 10,326,321</b>	<b>\$ 10,746,411</b>	<b>\$ 9,073,061</b>	<b>\$ 5,272,211</b>	<b>\$ 4,248,451</b>	<b>\$ 5,411,001</b>

### Local Street Fund: Long-Term Financial Planning

#### Local Street Fund:

There are four (4) significant sources of revenue for the Local Street Fund:

- Dedicated Local Street millage of 1.0531 mill
- Gasoline and weigh tax revenue (Act 51) funding
- Transfer-in from the General Fund
- Transfer-in from the Major Road Fund

The General Fund will continue an annual transfer-out to the Local Street Fund in order to maintain the Local Street Fund Balance at 20-25% of annual expenditures, however, the transfer is not proposed to be necessary until FY 2029. Until alternative funding sources are identified, proposed, and implemented, this support subsidy will continue.

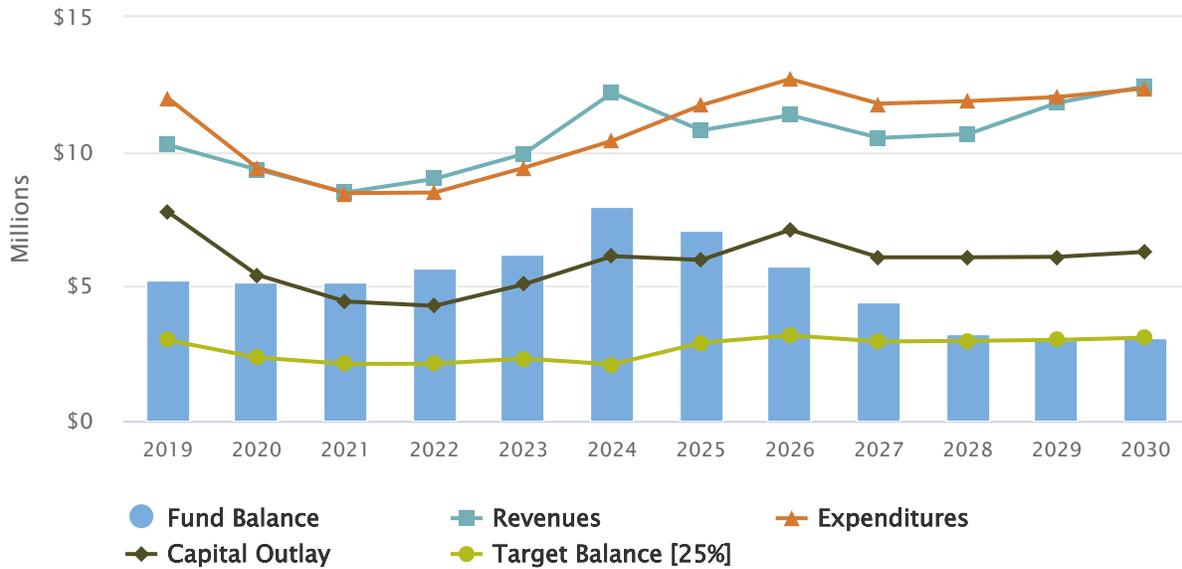
In FY 2020, the Major Road Fund reinstated the annual transfer out of 25% of Major Road Act 51 monies to the Local Street Fund to help support Local Street operations and maintenance.

#### Local Road Fund Historical Revenues and Expenditures

REVENUES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Fund Balance	\$ -	\$ -	\$ -	\$ 5,703,973	\$ 6,222,465	\$ 8,003,591
City Taxes	3,902,649	4,058,005	4,167,840	4,278,261	4,471,767	4,760,615
Licenses & Permits	37,810	47,578	47,750	55,432	28,804	58,188
Federal Grants	-	11,873	-	-	-	-
State Grants	2,119,903	2,137,492	2,406,091	2,549,011	2,767,095	2,739,444
Other Intergovernmental	-	-	5,250	25,000	-	-
Service Charges	192,743	219,316	137,602	119,910	136,726	135,113
Investment Earnings	205,601	82,270	29,670	103,043	368,471	469,060
Other Revenue	198,098	265,828	216,827	208,095	191,567	199,810
Transfer - In	3,593,950	2,515,770	1,475,000	1,650,000	1,949,286	3,825,000
<b>TOTAL</b>	<b>\$ 10,250,754</b>	<b>\$ 9,338,132</b>	<b>\$ 8,486,030</b>	<b>\$ 14,692,725</b>	<b>\$ 16,136,181</b>	<b>\$ 20,190,821</b>
EXPENDITURES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Personnel	\$ 1,792,710	\$ 1,613,963	\$ 1,715,161	\$ 1,722,175	\$ 1,734,127	\$ 1,856,571
Supplies	263,325	251,852	328,342	330,616	295,817	327,801
Professional Services	2,039,892	1,956,938	1,848,380	2,038,090	2,172,367	1,978,463
Other Services	128,439	157,463	135,373	119,500	127,939	125,347
Capital Outlay	7,764,349	5,427,515	4,431,799	4,271,048	5,064,968	6,117,929
<b>TOTAL</b>	<b>\$ 11,988,715</b>	<b>\$ 9,407,731</b>	<b>\$ 8,459,055</b>	<b>\$ 8,481,429</b>	<b>\$ 9,395,218</b>	<b>\$ 10,406,111</b>
Excess Revenue Over / (Under) Expenditures	\$ (1,737,961)	\$ (69,599)	\$ 26,975	\$ 6,211,296	\$ 6,740,963	\$ 9,784,710
<b>Beginning Fund Balance</b>	<b>\$ 6,977,233</b>	<b>\$ 5,239,272</b>	<b>\$ 5,169,673</b>	<b>\$ 5,196,648</b>	<b>\$ 11,407,944</b>	<b>\$ 18,148,907</b>
<b>Ending Fund Balance</b>	<b>\$ 5,239,272</b>	<b>\$ 5,169,673</b>	<b>\$ 5,196,648</b>	<b>\$ 11,407,944</b>	<b>\$ 18,148,907</b>	<b>\$ 27,933,617</b>

Long-Term Financial Planning

Local Street Fund



Local Road Fund Projected Revenues and Expenditures

REVENUES	Amended 2025	Adopted 2026	Projected 2027	Projected 2028	Estimated 2029	Estimated 2030
City Taxes	\$ 5,030,990	\$ 5,179,740	\$ 5,317,680	\$ 5,446,760	\$ 5,578,910	\$ 5,714,420
Licenses & Permits	50,000	50,000	50,000	50,000	50,000	50,000
Federal Grants	220,000	-	-	-	-	-
State Grants	2,770,500	2,797,770	2,825,310	2,853,130	2,881,230	2,909,610
Service Charges	188,440	195,010	200,340	207,270	214,030	221,100
Investment Earnings	416,960	217,270	186,190	146,400	108,070	99,870
Other Revenue	181,510	51,290	69,290	69,290	69,290	69,290
Transfer - In	1,934,420	2,863,250	1,861,680	1,880,300	2,907,700	3,370,730
<b>TOTAL</b>	<b>\$ 10,792,820</b>	<b>\$ 11,354,330</b>	<b>\$ 10,510,490</b>	<b>\$ 10,653,150</b>	<b>\$ 11,809,230</b>	<b>\$ 12,435,020</b>

EXPENDITURES	Amended 2025	Adopted 2026	Projected 2027	Projected 2028	Estimated 2029	Estimated 2030
Personnel	\$ 2,130,000	\$ 2,201,830	\$ 2,279,190	\$ 2,348,980	\$ 2,414,910	\$ 2,483,060
Supplies	521,550	541,460	556,620	569,710	581,050	592,620
Professional Services	2,912,060	2,661,980	2,669,230	2,676,840	2,730,390	2,785,010
Other Services	190,030	196,960	204,280	207,170	211,290	215,490
Capital Outlay	5,973,420	7,095,000	6,075,000	6,075,000	6,092,200	6,277,800
<b>TOTAL</b>	<b>\$ 11,727,060</b>	<b>\$ 12,697,230</b>	<b>\$ 11,784,320</b>	<b>\$ 11,877,700</b>	<b>\$ 12,029,840</b>	<b>\$ 12,353,980</b>
Excess Revenue Over / (Under) Expenditures	\$ (934,240)	\$ (1,342,900)	\$ (1,273,830)	\$ (1,224,550)	\$ (220,610)	\$ 81,040

<b>Beginning Fund Balance</b>	<b>\$ 8,003,588</b>	<b>\$ 7,069,348</b>	<b>\$ 5,726,448</b>	<b>\$ 4,452,618</b>	<b>\$ 3,228,068</b>	<b>\$ 3,007,458</b>
<b>Ending Fund Balance</b>	<b>\$ 7,069,348</b>	<b>\$ 5,726,448</b>	<b>\$ 4,452,618</b>	<b>\$ 3,228,068</b>	<b>\$ 3,007,458</b>	<b>\$ 3,088,498</b>

### Fire Department Fund: Long-Term Financial Planning

#### Fire Department Fund:

The primary source of Fire Department funding was established with the adoption of the City Charter in FY 1984 as voters approved 2.5000 mill as a maximum Charter millage rate for the operation of the Fire Department. In 2014, a ballot initiative was approved by City voters to increase the Fire Charter Millage to 3.0000 mill (limited to 2.7798 mill per Headlee Rollback). With the increased Fire millage, the City was able to add additional Full-Time Firefighter positions to redesign its Paid-On-Call Firefighter system to a Full-Time Firefighter/Paramedic system which has allowed the City to staff each of the City’s five (5) fire stations 24 hours per day / 7 days per week. For FY 2015-2025, Fire millage was levied at 2.7000 mill. The millage rate is projected to be held constant for the remainder of the forecast period (FY 2026-2030).

In FY 2025, the City and Fire Union settled a new contract to increase Fire Union salaries to bring the Fire Department employees to a level +5.0% over the average market rate. This increase going forward will put a strain on the level of transfer out to the Fire Capital Fund.

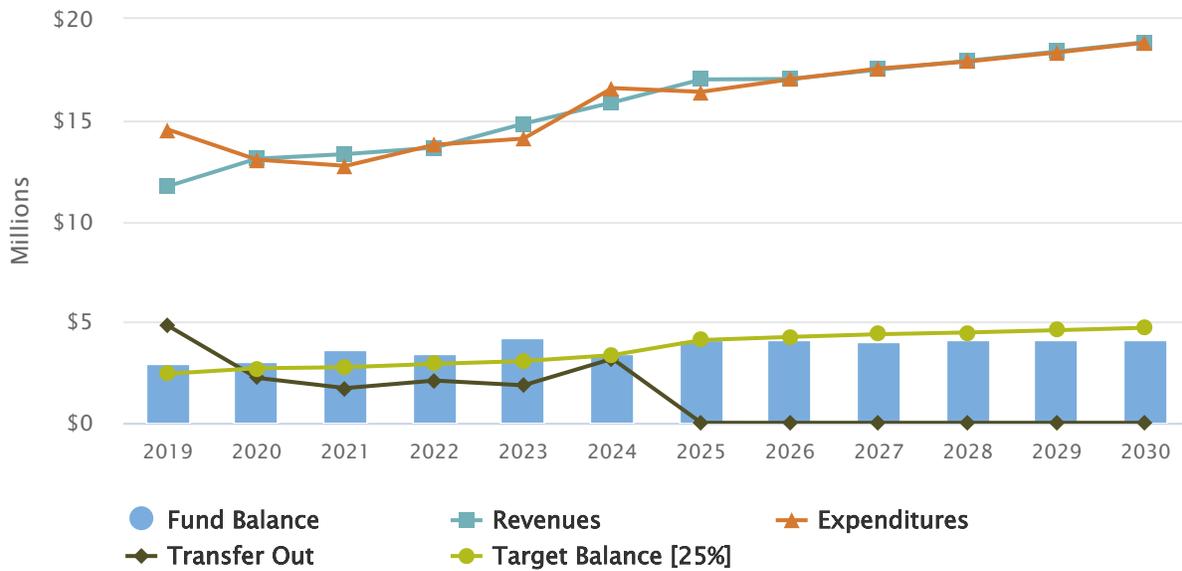
Per the City’s adopted Governmental Fund Balance Policy, the City shall maintain the Fire Department Fund Balance at 20-25% of annual operating expenditures, any funding above this level shall be transferred out to the Fire Capital Fund to fund Fire Department capital improvement projects.

#### Fire Department Fund Historical Revenues and Expenditures

REVENUES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Fund Balance	\$ -	\$ -	\$ -	\$ 3,461,491	\$ 4,199,326	\$ 3,484,551
City Taxes	9,415,128	9,849,392	10,230,001	10,564,063	11,139,501	11,921,994
Licenses & Permits	4,775	4,470	4,410	4,140	4,380	3,930
Federal Grants	-	1,103,802	687,234	377,643	35,614	5,591
State Grants	-	-	-	-	896	2,689
Other Intergovernmental	-	-	1,406	800	2,063	-
Service Charges	2,011,816	1,998,585	2,367,894	2,569,668	3,154,972	3,345,351
Investment Earnings	211,534	101,198	14,643	111,008	465,461	564,787
Other Revenue	76,834	28,376	5,102	5,860	13,936	23,851
<b>TOTAL</b>	<b>\$ 11,720,087</b>	<b>\$ 13,085,823</b>	<b>\$ 13,310,690</b>	<b>\$ 17,094,673</b>	<b>\$ 19,016,149</b>	<b>\$ 19,352,744</b>
EXPENDITURES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Personnel	7,070,873	8,029,252	8,222,570	8,752,615	8,938,695	9,968,718
Supplies	155,851	326,994	134,065	155,639	210,012	151,454
Professional Services	2,416,797	2,390,013	2,607,985	2,731,390	3,005,817	3,186,473
Other Services	74,475	65,317	44,510	42,300	68,039	104,013
Transfer Out	4,812,210	2,225,580	1,719,980	2,092,460	1,857,380	3,172,310
<b>TOTAL</b>	<b>\$ 14,530,206</b>	<b>\$ 13,037,156</b>	<b>\$ 12,729,110</b>	<b>\$ 13,774,404</b>	<b>\$ 14,079,943</b>	<b>\$ 16,582,968</b>
Excess Revenue Over / (Under)						
Expenditures	\$ (2,810,119)	\$ 48,667	\$ 581,580	\$ 3,320,269	\$ 4,936,206	\$ 2,769,776
<b>Beginning Fund Balance</b>	<b>\$ 5,782,590</b>	<b>\$ 2,972,471</b>	<b>\$ 3,021,138</b>	<b>\$ 3,602,718</b>	<b>\$ 3,462,446</b>	<b>\$ 8,398,652</b>
<b>Ending Fund Balance</b>	<b>\$ 2,972,471</b>	<b>\$ 3,021,138</b>	<b>\$ 3,602,718</b>	<b>\$ 6,922,987</b>	<b>\$ 8,398,652</b>	<b>\$ 11,168,428</b>

Long-Term Financial Planning

Fire Department Fund



Fire Department Fund Projected Revenues and Expenditures

REVENUES	Amended 2025	Adopted 2026	Projected 2027	Projected 2028	Estimated 2029	Estimated 2030
City Taxes	\$ 12,696,010	\$ 13,188,890	\$ 13,542,550	\$ 13,873,470	\$ 14,212,290	\$ 14,559,680
Licenses & Permits	4,000	4,000	4,000	4,000	4,000	4,000
Service Charges	3,376,440	3,511,860	3,615,300	3,721,830	3,831,560	3,944,590
Investment Earnings	394,000	320,800	326,630	329,920	336,150	342,770
Other Revenue	9,000	9,000	9,000	9,000	9,000	9,000
Transfer - In	530,840	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 17,010,290</b>	<b>\$ 17,034,550</b>	<b>\$ 17,497,480</b>	<b>\$ 17,938,220</b>	<b>\$ 18,393,000</b>	<b>\$ 18,860,040</b>
EXPENDITURES	Amended 2025	Adopted 2026	Projected 2027	Projected 2028	Estimated 2029	Estimated 2030
Personnel	\$ 12,109,380	\$ 12,446,930	\$ 12,886,300	\$ 13,221,120	\$ 13,576,580	\$ 13,943,480
Supplies	276,700	272,290	284,710	291,010	296,830	302,760
Professional Services	3,842,970	4,121,120	4,201,890	4,204,030	4,285,240	4,398,040
Other Services	166,280	176,780	180,330	183,770	187,460	191,210
Transfer Out	680	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 16,396,010</b>	<b>\$ 17,017,120</b>	<b>\$ 17,553,230</b>	<b>\$ 17,899,930</b>	<b>\$ 18,346,110</b>	<b>\$ 18,835,490</b>
Excess Revenue Over / (Under) Expenditures	\$ 614,280	\$ 17,430	\$ (55,750)	\$ 38,290	\$ 46,890	\$ 24,550
<b>Beginning Fund Balance</b>	<b>\$ 3,484,551</b>	<b>\$ 4,098,831</b>	<b>\$ 4,116,261</b>	<b>\$ 4,060,511</b>	<b>\$ 4,098,801</b>	<b>\$ 4,145,691</b>
<b>Ending Fund Balance</b>	<b>\$ 4,098,831</b>	<b>\$ 4,116,261</b>	<b>\$ 4,060,511</b>	<b>\$ 4,098,801</b>	<b>\$ 4,145,691</b>	<b>\$ 4,170,241</b>

**Police Fund: Long-Term Financial Planning**

**Police Fund:**

On November 7, 2023 the voters of Rochester Hills approved combining two (2) separate police millages, Police I and Police II, into one (1) combined Police millage of up to 3.4864 mill (limited to 3.4355 mill by Headlee Rollback) for ten (10) years starting in FY 2025 through FY 2034.

In December of 2024, the City was notified that the Oakland County Board of Commissioners had approved Oakland County Sheriff’s Office (OCSO) contractual rate increases for 2025-27 with a +36% increase. After much discussion and consideration by Administration and City Council, the City is proposing an increase to the Police millage from 2.4180 mill in FY 2025 to 2.8460 mill in FY 2026 (an increase of +0.4280 mill) to enable the City to maintain the same level of policing services in the City.

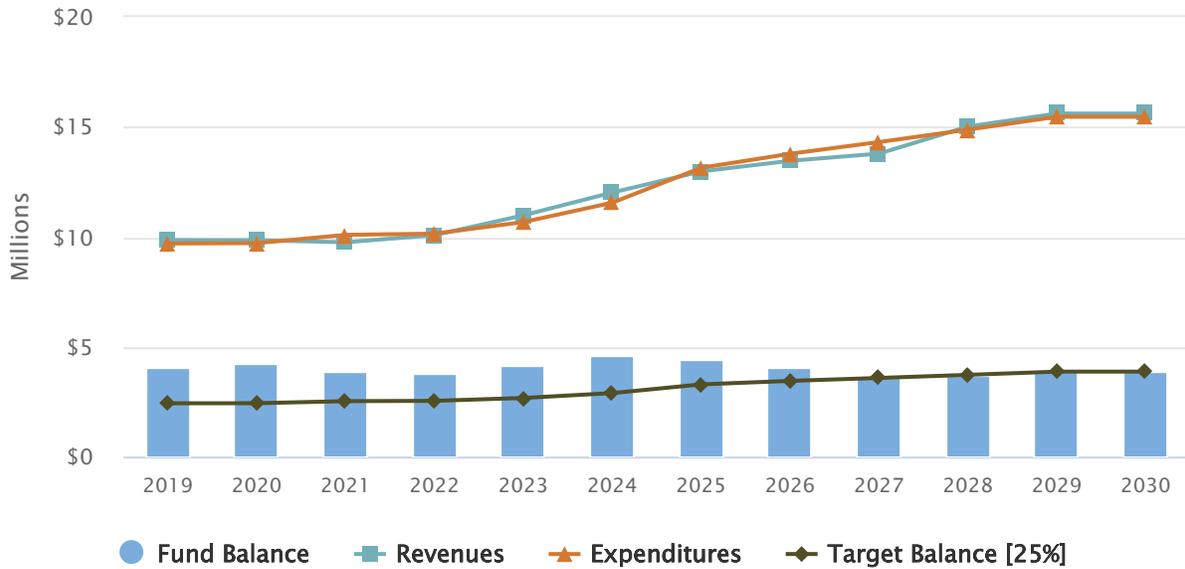
It is anticipated that this proposed Police millage rate will be able to fund the same continued level of policing services through the next 2028-2030 OCSO contract.

**Police Fund Historical Revenues and Expenditures**

REVENUES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Fund Balance	\$ -	\$ -	\$ -	\$ 3,821,686	\$ 4,129,282	\$ 4,381,791
City Taxes	8,539,290	8,502,656	8,881,674	9,046,039	9,307,985	10,024,371
Federal Grants	4,600	70,229	5,250	5,000	5,700	6,000
State Grants	49,017	48,793	55,769	58,662	55,857	62,322
Other Intergovernmental	285,611	288,672	300,764	390,612	599,811	691,320
Service Charges	167,099	56,284	101,494	127,548	144,826	210,711
Investment Earnings	220,309	114,870	20,531	123,574	471,080	518,646
Other Revenue	585,845	764,045	386,831	326,470	394,954	388,427
<b>TOTAL</b>	<b>\$ 9,851,771</b>	<b>\$ 9,845,549</b>	<b>\$ 9,752,313</b>	<b>\$ 13,899,591</b>	<b>\$ 15,109,495</b>	<b>\$ 16,283,588</b>
EXPENDITURES	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024
Supplies	12,658	12,961	13,289	13,262	17,450	12,550
Professional Services	9,368,808	9,498,969	10,077,520	10,130,950	10,652,560	11,635,133
Other Services	946	326	(745)	1,201	2,609	1,604
Transfer Out	315,350	201,471	-	-	-	-
<b>TOTAL</b>	<b>\$ 9,697,762</b>	<b>\$ 9,713,727</b>	<b>\$ 10,090,064</b>	<b>\$ 10,145,413</b>	<b>\$ 10,672,619</b>	<b>\$ 11,649,287</b>
Excess Revenue Over / (Under) Expenditures	\$ 154,009	\$ 131,822	\$ (337,751)	\$ 3,754,178	\$ 4,436,876	\$ 4,634,301
<b>Beginning Fund Balance</b>	<b>\$ 3,941,120</b>	<b>\$ 4,095,129</b>	<b>\$ 4,226,951</b>	<b>\$ 3,889,200</b>	<b>\$ 3,821,692</b>	<b>\$ 4,129,286</b>
<b>Ending Fund Balance</b>	<b>\$ 4,095,129</b>	<b>\$ 4,226,951</b>	<b>\$ 3,889,200</b>	<b>\$ 7,643,378</b>	<b>\$ 8,258,568</b>	<b>\$ 8,763,587</b>

Long-Term Financial Planning

Police Fund

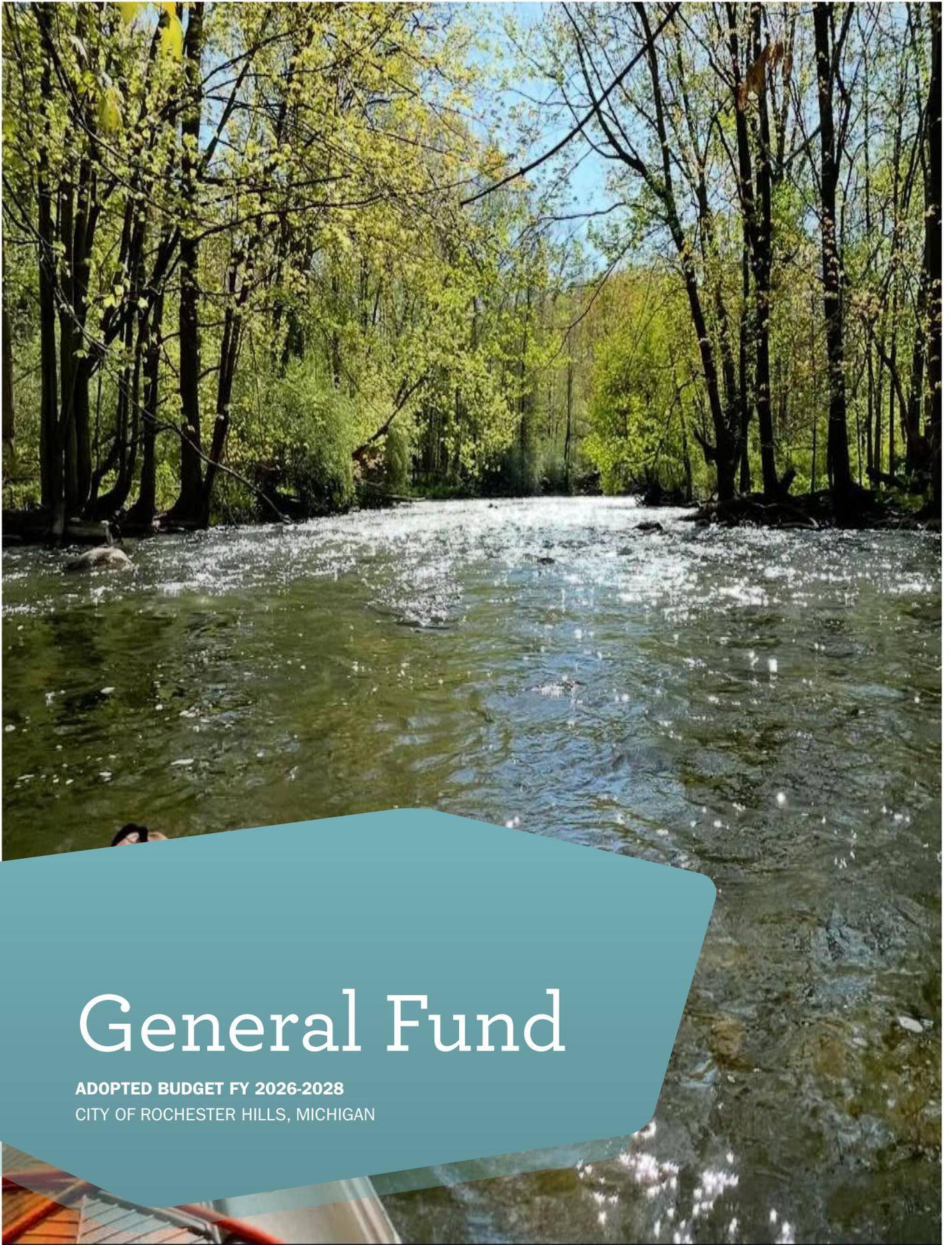


Police Fund Projected Revenues and Expenditures

	Amended 2025	Adopted 2026	Projected 2027	Projected 2028	Estimated 2029	Estimated 2030
<b>REVENUES</b>						
City Taxes	\$ 11,364,600	\$ 13,881,840	\$ 14,254,520	\$ 14,603,220	\$ 14,959,820	\$ 15,325,430
Federal Grants	5,650	-	-	-	-	-
State Grants	50,000	50,000	50,000	50,000	50,000	50,000
Other Intergovernmental	785,760	754,570	823,230	866,170	911,350	958,890
Service Charges	150,680	157,260	162,800	170,300	178,190	186,490
Investment Earnings	425,000	299,930	374,050	379,640	387,700	383,310
Other Revenue	340,620	341,130	340,730	341,310	341,010	339,740
<b>TOTAL</b>	<b>\$ 13,122,310</b>	<b>\$ 15,484,730</b>	<b>\$ 16,005,330</b>	<b>\$ 16,410,640</b>	<b>\$ 16,828,070</b>	<b>\$ 17,243,860</b>
<b>EXPENDITURES</b>						
Supplies	\$ 20,500	\$ 20,500	\$ 20,500	\$ 20,500	\$ 20,500	\$ 21,320
Professional Services	13,164,040	14,247,820	15,980,590	16,291,650	16,291,650	18,007,010
Other Services	4,240	4,240	4,240	4,240	4,240	4,320
<b>TOTAL</b>	<b>\$ 13,188,780</b>	<b>\$ 14,272,560</b>	<b>\$ 16,005,330</b>	<b>\$ 16,316,390</b>	<b>\$ 16,316,390</b>	<b>\$ 18,032,650</b>
Excess Revenue Over / (Under) Expenditures	\$ (66,470)	\$ 1,212,170	\$ -	\$ 94,250	\$ 511,680	\$ (788,790)
<b>Beginning Fund Balance</b>	<b>\$ 4,129,286</b>	<b>\$ 3,443,376</b>	<b>\$ 3,123,296</b>	<b>\$ 2,596,486</b>	<b>\$ 2,737,476</b>	<b>\$ 2,884,066</b>
<b>Ending Fund Balance</b>	<b>\$ 4,062,816</b>	<b>\$ 4,655,546</b>	<b>\$ 3,123,296</b>	<b>\$ 2,690,736</b>	<b>\$ 3,249,156</b>	<b>\$ 2,095,276</b>



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# General Fund

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN

## 101 – General Fund Revenue

General Fund revenues come primarily from the following sources: property taxes, licenses and permits, state shared revenue, and charges for services.

Tax revenue is authorized under the City Charter Section 4.2. Secondary sources of revenue include Federal grants, rental fees, interest and dividend earnings on City-held funds, fines and forfeitures, contributions and donations, and transfers-in to the General Fund.

**Goals:**

<b>Department</b>	Provide for the proper collection of revenues to defray the cost-of-service delivery for general purpose operations of the municipal government of the City of Rochester Hills
<b>City Council</b>	Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Strive for diversified, stable revenue sources in order to protect against short- or longterm fluctuations in any one source, which could adversely affect the delivery of essential services

**Significant Revenue & Program Notes:**

- Other Governmental decreased [(72%) or (\$50,000)] due to final year of three year OLSHA Senior Chore Grant in FY 2026
- Investment Earnings decreased [(62%) or (\$840,100)] due to conservative revenue estimate anticipating lower interest rates in the future

### Budget Summary Report

101 General Fund Revenue	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 12,139,722	\$ 12,565,323	\$ 13,131,430	\$ 13,542,920	\$ 13,899,260	\$ 14,232,150
Licenses & Permits	3,035,852	3,032,680	2,717,000	2,535,270	2,396,460	2,296,460
Federal Grants	491,916	141,732	170,000	170,000	170,000	170,000
State Grants	8,517,300	8,487,235	8,600,000	8,700,000	8,800,000	8,900,000
Other Intergovernmental	51,817	2,868	70,000	20,000	-	-
Service Charges	6,002,562	6,311,905	6,456,900	7,185,010	7,295,840	7,396,340
Investment Earnings	1,746,037	1,975,070	1,358,000	517,900	421,190	299,240
Other Revenue	2,327,662	413,106	96,000	96,000	96,000	246,000
Transfer - In	343,823	12,224	178,070	50,000	50,000	50,000
<b>TOTAL</b>	<b>\$ 34,656,691</b>	<b>\$ 32,942,143</b>	<b>\$ 32,777,400</b>	<b>\$ 32,817,100</b>	<b>\$ 33,128,750</b>	<b>\$ 33,590,190</b>
Per Capita	\$ 454.22	\$ 431.74	\$ 429.59	\$ 430.11	\$ 434.19	\$ 440.24

102 – City Council

102 – City Council



**The mission of the Rochester Hills City Council is to sustain the City as a distinctive, progressive, and premier community of choice to live, work, and raise a family by enhancing our vibrant residential character complemented by an attractive business community.**

The Rochester Hills City Council consists of seven members: four district members and three at-large members. They are each elected to four-year terms and, due to term limiting, can serve no more than two consecutive terms for a maximum of eight years. Council members serve as the legislative body for the City and serve on various boards, commissions, and committees.

**Goal #1: Public Safety**

Protect the residents, businesses, and visitors of Rochester Hills by providing high quality public safety

**City Council Objectives:**

- On-Going** Continue to examine current levels of Police and Fire service for effectiveness and efficiency.
- On-Going** Continue to monitor Police and Fire’s Funding Structure to ensure long-term viability.
- On-Going** Continue to implement the Fire Department Strategic Plan.

**Goal #2: Fiscal Management**

Establish policies for fiscal responsibility that ensure short and long-term prosperity through effective fiscal planning and efficient management of the taxpayers’ assets

**City Council Objectives:**

- On-Going** Continue the policy of conservatively forecasting revenues, expenses, and critical factors for the next seven years on a rolling basis. Continue long-term strategic analysis of the years beyond.
- On-Going** Continue to provide a three-year budget plan.
- On-Going** Monitor the efficiency and effectiveness of the City’s internal financial controls to provide proper safeguarding of the City’s assets.
- On-Going** Monitor fiscal policies of partner organizations for financial impact to the City of Rochester Hills

**Goal #3: Infrastructure Management**

Provide reliable, safe, and effective infrastructure (roadways, utilities, buildings, etc.) throughout the City

**City Council Objectives:**

- On-Going** Review the condition of existing City infrastructure to ensure it is safe and aesthetically pleasing, to optimize administrative efficiency and to preserve City-owned assets so that our residents, businesses, and employees feel valued.
- On-Going** Continue to maintain clean and reliable water service throughout the City.
- On-Going** Continue to maintain reliable sanitary sewer service throughout the City.
- On-Going** Continue neighborhood storm water education programs (including HOA leadership).
- On-Going** Continue sump pump discharge inspection program (sanitary vs. storm drain).
- On-Going** Continue cross connection education and enforcement program.

**Goal #4: Effective Governance**

Provide clear policy direction to Administration for the execution of City programs and services to ensure the efficient use of taxpayer funds

**City Council Objectives:**

<b>On-Going</b>	Encourage administration to identify grants and/or opportunities to share project costs with other agencies.
<b>On-Going</b>	Ensure the safety and security of our Information Technology (Management Information Systems).
<b>On-Going</b>	Promote cooperative purchases with other communities, i.e. MITN.
<b>On-Going</b>	Explore opportunities for new public/private partnerships, collaborative efforts with other municipalities, and possibilities for consolidation of City services.
<b>On-Going</b>	Continue to annually review and update the Emergency Operating Plan by staff and City Council
<b>Short-Term</b>	Implement a Strategic Plan for Information Technology (Management Information Systems).

**Goal #5: Recreation, Parks, Cultural**

Preserve the City of Rochester Hills’ natural resources and recreational character

**City Council Objectives:**

<b>On-Going</b>	Implement components of the Parks Strategic Plan.
<b>On-Going</b>	Continue maintenance programs and the acquisition of Green Space and natural feature City owned property.
<b>On-Going</b>	Conduct and implement components of a Grounds Maintenance Management Study, determining appropriate service levels and effective use of resources by function Citywide.

**Goal #6: Community / Neighborhoods**

Protect the family-oriented community from adverse events and conditions by strategic planning and proactive management in all aspects of municipal governance

**City Council Objectives:**

<b>Short-Term</b>	Maintain a comprehensive notification system, including social media, to alert residents of emergency situations and other information.
<b>Short-Term</b>	Maintain and improve relationships with homeowner associations/neighborhoods to further neighborhood stability to make the community a better place to live.
<b>On-Going</b>	Continue to implement code enforcement/blight ordinance effectively to preserve existing neighborhoods
<b>On-Going</b>	Continue to evaluate and make recommendation(s) to reduce the adverse impact of the wildlife population in the City, and educate HOA leadership and homeowners.
<b>On-Going</b>	Maintain an accurate database of HOA leadership and points of contact, including new developments.

**Goal #7: Economic / Tax Base**

Retain investment, maintain the tax and employment base, support redevelopment, and uphold high property values in the City

**City Council Objectives:**

<b>On-Going</b>	Continue to attract and retain businesses such as, R&D, High-Tech, as well as, small businesses to promote a robust business community in the City of Rochester Hills.
<b>On-Going</b>	Continue to enforce policies and ordinances for maintenance of existing residential and commercial buildings.
<b>On-Going</b>	Implement components of the City Master Plan.

102 – City Council

**Goal #8: City Workforce**

Attract and retain qualified, responsive, productive, and innovative workforce

**City Council Objectives:**

<b>On-Going</b>	Continue to offer competitive compensation and benefit programs
<b>On-Going</b>	Encourage and support training and continuing education to retain and maximize talent
<b>On-Going</b>	Use social media and other targeted outlets to attract best prospects.
<b>On-Going</b>	Build a pipeline of skilled workers through proactive partnerships and internship programs
<b>On-Going</b>	Provide fair and equitable hiring and promotion process within the City’s workforce culture

**Goal #9: Community Trust & Participation**

Promote effective communication between City Council, administration, residents, businesses, and visitors so that decisions reflect the community’s desires and expectations.

**City Council Objectives:**

<b>On-Going</b>	Utilize technology to further enhance communication with residents, and allow for online delivery of certain services, including but not limited to social media and the City website.
<b>On-Going</b>	Maintain and improve openness and transparency in conducting City business by way of cable broadcast and web cast of City Council meetings, and accessibility to City documents.
<b>On-Going</b>	Continue notification of new developments to ensure that neighboring property owners are advised.
<b>On-Going</b>	Continue the policy of bi-annual public input via a community survey.
<b>On-Going</b>	Involve youth in leadership growth and in the development of City’s future by way of encouraging their participation on the Rochester Hills Government Youth Council

**Goal #10: Environmental**

Promote conservation of water, electricity, etc.

**City Council Objectives:**

<b>Short-Term</b>	Support the execution of the EGLE Grant and support additional environmental clean-up to provide a safe and clean environment for our residents & businesses.
<b>On-Going</b>	Continue to invest in alternative energy infrastructure where cost effective.
<b>On-Going</b>	Continue education on water conservation, including enforcement of the City’s Automatic Irrigations Systems ordinance.

**Significant Expenditure, Staffing & Program Notes:**

- Operating Supplies decreased [(69%) or (\$10,000)] due to postage for the Pathway Millage Renewal Education in FY 2025.
- Professional Services decreased [(21%) or (\$27,660)] due to the decrease of printing and publishing due to the Pathway Millage Renewal Education in FY 2025, which is offset slightly by an increase to additional proposed training.

**Budget Summary Report**

<b>102 City Council Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 106,337	\$ 111,258	\$ 114,390	\$ 118,100	\$ 119,880	\$ 121,520
Supplies	8,951	776	14,500	4,500	4,500	4,500
Professional Services	77,000	365,242	128,860	101,200	101,780	103,710
Other Services	31,517	31,033	54,530	54,530	54,530	54,530
<b>TOTAL</b>	<b>\$ 223,805</b>	<b>\$ 508,309</b>	<b>\$ 312,280</b>	<b>\$ 278,330</b>	<b>\$ 280,690</b>	<b>\$ 284,260</b>
Per Capita	\$ 2.93	\$ 6.66	\$ 4.09	\$ 3.65	\$ 3.68	\$ 3.73

**City Council / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
City Council Meetings:							
Regular Meetings	22	22	25	22	11	21	24
Average Number of Items on Regular Meeting Agenda	20	18	20	20	18	22	22
Special Meetings	7	12	9	9	3	6	6
Closed Sessions	5	9	7	7	4	4	4
<b>Total City Council Meetings</b>	<b>34</b>	<b>43</b>	<b>35</b>	<b>35</b>	<b>18</b>	<b>32</b>	<b>32</b>
Committee Meetings:							
Boards and Commissions	53	100	70	63	34	65	65
Technical Review Committees	11	9	25	12	7	20	20
Other Meetings/Events	-	-	10	191	60	175	175
<b>Total Committee Meetings</b>	<b>64</b>	<b>109</b>	<b>105</b>	<b>266</b>	<b>101</b>	<b>100</b>	<b>260</b>
<b>GRAND TOTAL MEETINGS</b>	<b>98</b>	<b>152</b>	<b>140</b>	<b>301</b>	<b>119</b>	<b>132</b>	<b>292</b>

## 171 - Mayor's Department

## 171 - Mayor's Department



**The mission of the Mayor's Department is to provide for the overall administration of the City of Rochester Hills with primary focus on policy implementation, enforcement of City ordinances, strategic planning, administration, and effective management of City departments and services.**

The Mayor is the City's Chief Administrative Officer and as such holds the single most responsible position for the management of all operations citywide. The Mayor oversees the administration of eleven (11) departments, with police services contracted through the Oakland County Sheriff's Office (OCSO). The Mayor's Department is made up of several specialized areas: Administration, Finance (including Fiscal, Procurement, Accounting, and Treasury), and Media. Additionally, the Mayor's Office provides support to the City's efforts in researching and identifying grants and alternative funding sources for various projects, and administering those funds in full compliance with all conditions required by the funding source and City's policies and procedures. In

collaboration with City Council and resident input, the Mayor's Office helps to establish a vision of what our City should be in the coming years. This office works directly with the City Council (the legislative branch of city government) to carry out services the City provides.

The Fiscal Division advises the Mayor, City Council, and department directors on fiscal matters so that informed decisions are made regarding programs, services, and capital improvements. Specifically, the Fiscal Division prepares, presents, and monitors the City Budget including quarterly amendments as needed; coordinates and prepares the City's Capital Improvement Plan (CIP); develops short-term and long-range financial forecasts; develops water and sewer rates; administers cost allocations and user charges for internal service funds; develops ad-hoc financial reports and analysis; and assists with the annual audit. In addition, the Fiscal Office is responsible for administration of the City's Community Development Block Grant (CDBG) as well as risk management coordination, including obtaining proper coverage and tracking and investigating incidents. The Chief Financial Officer also serves as the Pension Plan and Retiree Health Care Trust co-trustee.

The Procurement Division is responsible for administration of the City's Purchasing Ordinance, which maximizes the value of public funds through best value procurements. Functions include economical and timely procurements for the efficient operation of the City; planning, development, and administration of competitive solicitations; participation in cooperative procurement efforts with other governmental agencies; and support of e-procurement strategies. The Procurement Division administers the City's procurement card program, suppliers' insurance certificates, and coordination of the sale and disposal of obsolete City items.

171 - Mayor's Department

**Mayor's Office:**

**Goals:**

**Department** Position Rochester Hills as the preeminent place to live, work, and raise a family in the United States

**City Council** Economic / Tax Base (#7); Community / Neighborhoods (#6); Effective Governance (#4)

**Departmental Objectives:**

**On-Going** Create a community image and focus that will enable the City of Rochester Hills to sustain the level of services and quality of life desired by our residents and businesses

**On-Going** Provide first class customer service to the citizens and businesses of Rochester Hills

**On-Going** Design events that enhance community engagement, elevate residents' quality of life, and enrich their overall experience

**On-Going** Support the continuous professional development of City staff

**Goals:**

**Department** Support City efforts by actively researching and pursuing Federal, State, and Foundation grant funding opportunities through the coordination of the department directors and staff

**City Council** Fiscal Management (#2)

**Departmental Objectives:**

**On-Going** Prepare grant applications for submittal and prepare quarterly / annual reports as required by granting agencies

**On-Going** Coordinate activities related to grants that support capital improvement projects for DPS, Planning & Development, Parks & Natural Resources, Fire Department, and others

**On-Going** Identify intergovernmental and other regional partnering opportunities that will enable the City to improve service levels through cooperation, economies of scale, or the elimination of duplicative costs

**Fiscal Division:**

**Goals:**

**Department** Develop a Budget Plan that excels as an operational, financial, policy, and communication document to residents, businesses, City Council, and the general public.

**City Council** Fiscal Management (#2) / Effective Governance (#4) / Community Trust (#9)

**Departmental Objectives:**

**On-Going** Obtain the GFOA Distinguished Budget Presentation Award

**On-Going** Receive the Government Finance Officers Association (GFOA) certificate for the City's Popular Annual Financial Report (PAFR)

**Goals:**

**Department** Forecast and analyze the City's short and long-term finances to assist with the City's long range strategic plan

**City Council** Fiscal Management (#2) / Effective Governance (#4)

**Departmental Objectives:**

**On-Going** Coordinate strategic planning of the City's capital expenditure needs through adoption of the annual Capital Improvement Plan (CIP)

**On-Going** Provide effective forecasting to achieve a variance within 5% of amended budget to actual budget within operating funds.

171 - Mayor's Department

**Procurement Division:**

**Goals:**

**Department** Maintain public trust and focus on best value, while encouraging innovation and advantageous procurement decisions

**City Council** Community Trust (#9)

**Departmental Objectives:**

**Short-Term** Encourage the use of the Procurement Card program in an effort to decrease processing costs and improve efficiencies

**On-Going** Promote vendor evaluations

**On-Going** Increase networking and cooperative/collaborative purchasing initiatives

**Goals:**

**Department** Promote best practices and excellent customer service to City taxpayers, internal City departments, and the vendor community

**City Council** Effective Governance (#4)

**Departmental Objectives:**

**On-Going** Conduct departmental training on effective processes and best value procurements

**On-Going** Provide tools to departments including cooperative contracts and collaborative initiatives through the Michigan Intergovernmental Trade Network (MITN) system and other groups

**On-Going** Initiate procurement opportunities through networking on the MITN website

**Short-Term** Focus efforts towards involvement at the initial project planning stages involving procurements to demonstrate value-added efficiencies

**Significant Expenditure, Staffing & Program Notes:**

- Professional Services decreased [(\$55,050) or (6%)] due to Contract Management Software and Resident Opinion Survey in FY 2025 which is offset slightly due to increase in printing and publishing for proposed additional publications

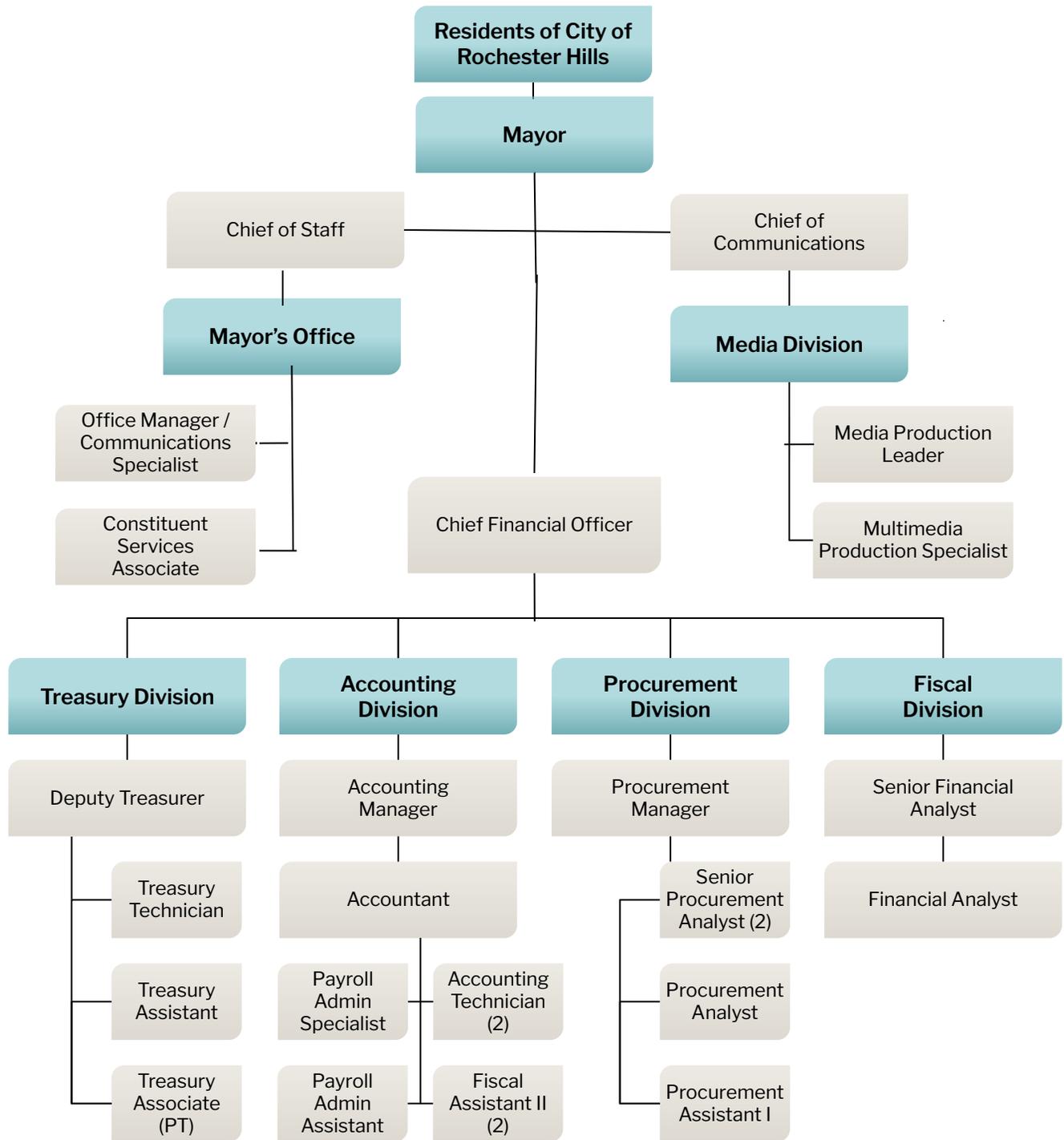
**Budget Summary Report**

171 Mayor's Department Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 1,838,561	\$ 1,918,716	\$ 2,108,050	\$ 2,181,330	\$ 2,266,010	\$ 2,337,340
Supplies	32,340	29,543	48,750	46,750	47,250	47,750
Professional Services	644,248	702,675	932,000	876,950	908,130	889,410
Other Services	156	342	1,000	1,000	1,000	1,000
<b>TOTAL</b>	<b>\$ 2,515,305</b>	<b>\$ 2,651,276</b>	<b>\$ 3,089,800</b>	<b>\$ 3,106,030</b>	<b>\$ 3,222,390</b>	<b>\$ 3,275,500</b>
Per Capita	\$ 32.97	\$ 34.75	\$ 40.50	\$ 40.71	\$ 42.23	\$ 42.93

**Personnel Staffing Trend**

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Chief Financial Officer	0.50	0.50	0.50	0.50	0.50	0.50
Chief of Communications	0.00	0.00	0.00	0.00	0.00	0.75
Chief of Staff	1.00	1.00	1.00	1.00	1.00	1.00
Constituent Services Associate	0.00	1.00	1.00	1.00	1.00	1.00
Executive Office Manager & Communications Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Financial Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Mayor	1.00	1.00	1.00	1.00	1.00	1.00
Media Production Lead	0.25	0.25	0.25	0.25	0.25	0.25
Multimedia Production Specialist	0.25	0.25	0.25	0.25	0.25	0.25
Procurement Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Procurement Assistant I	1.00	1.00	1.00	1.00	1.00	1.00
Procurement Manager	1.00	1.00	1.00	1.00	1.00	1.00
Senior Advisor, Strategy & Communications	1.00	1.00	1.00	0.75	0.75	0.00
Senior Financial Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Senior Procurement Analyst	1.00	1.00	2.00	2.00	2.00	2.00
	<b>11.00</b>	<b>12.00</b>	<b>13.00</b>	<b>12.75</b>	<b>12.75</b>	<b>12.75</b>
<b>Part-Time/Temporary Positions:</b>						
Department Associate - Mayor	1	0	0	0	0	0
Interns	0	0	0	0	2	2
Procurement Analyst	0	1	0	0	0	0
	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>

171 - Mayor's Department



**Mayor's Department / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
<b>Fiscal Division</b>							
# of Consecutive Years Received GFOA Distinguished							
Budget Presentation Award	25	26	27	28	-	29	30
City Property - Incidents Processed	22	18	17	15	9	15	15
City Property - Claims Processed	1	-	-	1	-	1	1
Third Party - Incidents Processed	23	39	46	44	18	35	35
Third Party - Claims Processed	22	13	10	9	3	10	10
<b>Purchasing Division</b>							
Total # of Quotes Solicited	105	106	76	76	34	100	100
Total # of Vendor Responses for Quotes	292	323	250	250	125	250	250
<b>Ave. # of Vendor Responses per Quote</b>	<b>2.8</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3.7</b>	<b>2.5</b>	<b>2.5</b>
Total # of Bids / Proposals Solicited	71	68	60	60	47	60	60
Total # of Vendor Responses for Proposals	269	290	278	278	141	150	150
<b>Ave. # of Vendor Responses per Proposal</b>	<b>3.8</b>	<b>4.3</b>	<b>4.6</b>	<b>4.6</b>	<b>3</b>	<b>2.5</b>	<b>2.5</b>
Total # of Suppliers on Vendor List	16,493	20,724	26,000	26,000	27,020	28,500	28,500
Purchasing Card (P-Card) Transactions	4,857	5,576	5,651	5,651	2,902	5,000	5,000
Cooperative Purchases	27	29	25	25	13	25	25
City Extended Purchases to MITN Coop	3	7	3	3	2	5	5
<b>Mayor's Office</b>							
Fundraising Dollars Collected							
Special Events	\$ 114,500	\$ 99,550	\$ 127,450	\$ 116,507	\$ 143,545	n/a	n/a
Museum Events	\$ 84,640	\$ 68,344	\$ 101,663	\$ 280,410	\$ 17,545	n/a	n/a
Museum Capital	\$ 1,435	\$ -	\$ 4,950	\$ 12,320	\$ 14,300	n/a	n/a
Youth Council	\$ -	\$ 3,259	2250	\$ 2,161	\$ 2,100	n/a	n/a
Mayor's Business Council	\$ 4,500	\$ 16,425	\$ 7,015	\$ 16,728	\$ 16,500	n/a	n/a
Innovation Hills	\$ 663,671	\$ 37,010	\$ 9,100	\$ 272,750	\$ 200	n/a	n/a
Grants - Federal, State & Private	\$ 591,010	\$ 906,793	\$ 6,724,019	\$ 1,893,480	\$ 352,469	n/a	n/a
Miscellaneous Contributions	\$ -	\$ 9,586	\$ -	\$ 4,755	\$ 4,496	n/a	n/a

191 - Elections Division

191 - Elections Division



**The mission of the Elections Division is to conduct voter registration and elections in an efficient, ethical, and professional manner meeting the requirements of Federal and State Election Law and the City Charter.**

The Elections Division of the Clerk’s Office maintains the City’s Qualified Voter File (QVF - Voter Registration Master File) for the State of Michigan and is responsible for the conduct of all elections in the City. Voter registration is maintained on a daily basis pursuant to the rules of the statewide Qualified Voter File and Michigan Compiled Laws (Election Law). Elections are conducted as scheduled through Consolidated Election Law (the City averages two elections per year).

The Elections Division conducts fair, safe and secure elections, while striving to provide a consistent, convenient and positive voter experience. Voter registration drives are conducted annually at community high schools.

Registration is also provided regularly, on site, at senior housing developments within the City. Staff continually attends training programs to assure up-to-date compliance with all applicable election laws.

**Goals:**

**Department** Comply with Federal and State laws, the City Charter, and Adopted Procedures

**City Council** Community Trust (#9)

**Departmental Objectives:**

**On-Going** Process and conduct all elections accurately, efficiently, and in accordance with Federal and State laws, the City Charter, and Adopted Procedures

**Goals:**

**Department** Train staff and election workers in latest practices, laws, and technology

**City Council** Effective Governance (#4)

**Departmental Objectives:**

**On-Going** Prior to every election, instruct all election workers in the most current equipment and correct procedures

**On-Going** Require all staff members to attend election training, enabling them to help election workers in all aspects of election procedures and machinery

**Significant Expenditure, Staffing & Program Notes:**

- Personnel Services increased [20% or \$87,250] due to increase in Election Worker wages

**Budget Summary Report**

<b>191 Elections Division Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 198,724	\$ 493,955	\$ 431,910	\$ 519,160	\$ 529,220	\$ 703,790
Supplies	41,320	67,892	32,000	33,700	33,700	47,400
Professional Services	150,416	158,826	160,360	166,790	166,840	182,390
Other Services	68,148	69,740	74,500	74,500	74,500	74,500
<b>TOTAL</b>	<b>\$ 458,608</b>	<b>\$ 790,413</b>	<b>\$ 698,770</b>	<b>\$ 794,150</b>	<b>\$ 804,260</b>	<b>\$ 1,008,080</b>
Per Capita	\$ 6.01	\$ 10.36	\$ 9.16	\$ 10.41	\$ 10.54	\$ 13.21

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Election Specialist	1.00	1.00	1.00	1.00	1.00	1.00
	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Part-Time/Temporary Positions:</b>						
Absentee Voter Chairperson	1	1	1	1	1	1
Absentee Voter Inspector	12	12	12	12	12	12
Absentee Voter Table Captain	4	4	4	4	4	4
Absentee Voter Tabulator	4	4	4	4	4	4
Early Voting Chairperson	0	0	0	0	0	2
Early Voting Election Inspector	0	0	0	0	0	12
Election Assistant	5	5	5	10	10	10
Election Chairperson	32	32	32	32	32	21
Election Co-Chairperson	32	32	32	32	32	21
Election Day Troubleshooters	2	2	2	2	2	2
Election Inspector	80	80	80	80	85	147
Election Student Inspector	60	60	60	60	60	60
Receiving Team	14	14	14	14	14	14
	<b>246</b>	<b>246</b>	<b>246</b>	<b>251</b>	<b>256</b>	<b>310</b>

191 - Elections Division

**Percent of Registered Voters Voting in Election Held:**

75.93%	November 5, 2024	General Presidential	36.50%	November 3, 2015	City General Election
28.11%	August 6, 2024	Primary Partisan	29.90%	May 5, 2015	Special Election
33.16%	February 27, 2024	Presidential Primary	22.60%	August 5, 2014	Primary Partisan
30.03%	November 7, 2023	City General Election	13.70%	November 5, 2013	City General Election
64.60%	November 8, 2022	General Gubernatorial	74.60%	November 6, 2012	General Presidential
30.40%	August , 2022	State Primary Election	25.30%	August 7, 2012	Primary Partisan
22.60%	November 2, 2021	City General Election	23.40%	February 28, 2012	Presidential Primary
78.90%	November 3, 2020	General Presidential	21.40%	November 8, 2011	City General Election
39.30%	August 4, 2020	Primary Partisan	13.10%	August 2, 2011	City Primary
36.50%	March 10, 2020	Presidential Primary	54.60%	November 2, 2010	General Gubernatorial
27.20%	November 5, 2019	City General Election	31.10%	August 3, 2010	Primary Partisan
68.00%	November 6, 2018	General Gubernatorial	17.20%	November 3, 2009	City General Election
36.10%	August 7, 2018	Primary Partisan	9.50%	September 15, 2009	City Primary
15.70%	November 7, 2017	City General Election	78.60%	November 4, 2008	General Presidential
76.40%	November 8, 2016	General Presidential	24.80%	August 5, 2008	Primary Partisan
18.40%	August 2, 2016	Primary Partisan			
43.70%	March 8, 2016	Presidential Primary			

**Elections Division / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Elections	1	2	2	3	0	1	2
Number of Registered Voters	57,693	57,100	54,827	57,480	59,306	60,000	60,500
Daily In-Box Transactions	14,343	16,525	13,322	15,654	8,285	14,500	14,500
New Valid Registrations	4,542	5,291	4,032	5,258	1,826	4,000	5,000
Challenged Voters	588	677	596	203	427	500	500
Verify Voters	2318	579	79	79	2,133	3,000	500
Voters Cancelled (NVRA, deceased, voter-request, relocated)	4,332	840	1,508	1,004	2,284	3,000	1,000
Absentee Voter Applications Processed/Ballots Issued	12,506	33,018	14,046	53,786	0	13,000	50,000
Professional Development Days	14	50	12	14	11	16	12
Staff Hours Training Election Workers per Election	40	33	40	54	0	40	50
Election Workers Worked per Election	210	285	250	303	0	200	250
% of Election Workers Trained per Election	100%	100%	100%	100%	100%	100%	100%
Average Overtime Hours Worked per Election	129	67	75	51	0	25	55

## 201 - Accounting Division

**The mission of the Accounting Division is to provide accurate and timely water and sewer billing, payroll, payment to vendors, and comprehensive accounting of all City financial transactions to the Mayor, City Council, Administration, and residents.**

The Accounting Division is a component of the Finance Department and is responsible for recording, maintaining, and reconciling all City financial transactions. Financial statements are prepared in accordance with generally accepted accounting principles (GAAP), the Governmental Accounting Standards Board (GASB), and the uniform accounting procedures and classification of accounts as developed by the State of Michigan.

The Accounting Division is under the direction of the Accounting Manager, and is responsible for the following functions: City audits (financial, federal award, state grant, and workers compensation), general ledger, financial reporting, financial record retention, bank reconciliation, accounts payable, miscellaneous accounts receivable, water and sewer utility billing, payroll processing, employee maintenance, payments, withholdings, reporting to state and federal agencies, employee benefit payments, calculations, and allocations, pension administration, capital asset records, and depreciation calculation.

### Goals:

<b>Department</b>	Ensure compliance with financial reporting standards set by GAAP, GASB, GFOA, State of Michigan, and the Federal Government
<b>City Council</b>	Community Trust (#9)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Set up, monitor, update, and change the reporting of financial and payroll standards to be compliant with external agencies
<b>On-Going</b>	Provide professional development opportunities for staff members to keep up to date with changes to all reporting requirements
<b>On-Going</b>	Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's ACFR

### Goals:

<b>Department</b>	Record, monitor, and balance all financial transactions accurately, timely, and cost- effectively while providing accounting support to our internal and external customers
<b>City Council</b>	Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Achieve a clean opinion from the City's Auditor and ensure full compliance with financial reporting standards. Auditing standards have significantly raised the bar on what is expected of management and the communication to the governing body for all procedures, processes, and internal controls.
<b>On-Going</b>	Continue to dispose of financial records that are stored off-site per the record retention schedule to avoid unnecessary storage costs
<b>On-Going</b>	Deliver payment to vendors and employees as scheduled, meet all required tax withholding and reporting deadlines, and distribute all elected withholdings from employee checks as directed. Continue to promote direct payment to reduce printing and preparing for distribution

201 - Accounting Division

Goals:

<b>Department</b>	Provide utility customers with accurate and timely water and sewer billings
<b>City Council</b>	Fiscal Management (#2); Community Trust (#9)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Process water and sewer billings timely and continue to promote enrollment in paperless bills to reduce the costs of printing and mailing water and sewer bills

Significant Expenditure, Staffing, & Program Notes:

- No significant changes in FY 2026

Budget Summary Report

201 Accounting Division Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 923,872	\$ 980,163	\$ 1,062,020	\$ 1,092,050	\$ 1,138,290	\$ 1,173,760
Supplies	3,003	3,733	9,700	8,000	8,000	8,000
Professional Services	387,089	471,985	333,820	394,840	400,270	405,690
<b>TOTAL</b>	<b>\$ 1,313,964</b>	<b>\$ 1,455,881</b>	<b>\$ 1,405,540</b>	<b>\$ 1,494,890</b>	<b>\$ 1,546,560</b>	<b>\$ 1,587,450</b>
Per Capita	\$ 17.22	\$ 19.08	\$ 18.42	\$ 19.59	\$ 20.27	\$ 20.81

Personnel Staffing Trend

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Accountant	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	0.95	0.95	0.95
Accounting Technician - A/P	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Technician - Billing	1.00	1.00	1.00	1.00	1.00	1.00
Chief Financial Officer	0.25	0.25	0.25	0.25	0.25	0.25
Fiscal Assistant II	2.00	2.00	2.00	2.00	2.00	2.00
Payroll Admin Specialist	0.90	0.90	0.90	1.00	1.00	1.00
Payroll Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
	<b>8.15</b>	<b>8.15</b>	<b>8.15</b>	<b>8.20</b>	<b>8.20</b>	<b>8.20</b>

Accounting Division / Performance Indicators

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
# of Consecutive Years Received GFOA							
Certificate of Achievement for Excellence in							
Financial Reporting	33	34	35	36	n/a	37	38
General Ledger Batched Transactions	8,807	8,762	8,935	8,879	4,440	9,000	9,000
Payroll Checks / Direct Deposit	11,427	11,850	11,934	12,015	6,000	12,000	12,000
W-2's Prepared	975	871	887	992	n/a	950	950
Account Payable Checks Issued	1,443	1,912	1,968	2,026	1,000	2,100	2,100
Accounts Payable EFT Transfers	942	1,274	1,306	1,324	675	1,350	1,350
1099's Prepared	38	43	53	55	n/a	60	60
Total Utility Billing Related Transactions	148,258	152,705	159,352	162,540	82,000	164,000	165,000

209 - Assessing Department

**The mission of the Assessing Department is to assure that property assessment rolls are lawful, accurate, and equitable.**

The Assessing Department develops an annual tax roll pursuant to mandates of State Property Tax Law and the City Charter for use by all taxing authorities located within Rochester Hills. Parts of this process include maintaining: Property Record and Valuation files; Property Sales files; Property Tax maps; up-to-date Name and Address files; Homeowner’s Principal Residence Exemption Affidavit files; Property Transfer Affidavit files; and Equalization files for reporting purposes. The Assessing Department also coordinates activities of the Board of Review, the Land Division Process, and the development of special assessment rolls.

**Goals:**

**Department** Provide programs and procedures that ensure a fair and equitable assessment administration system, according to the City Charter and Michigan General Property Tax Laws

**City Council** Economic / Tax base (#7)

**Departmental Objectives:**

**On-Going** Research new programs and services to improve departmental service levels

**On-Going** Complete 12 Personal Property Audits annually

**On-Going** Maintain a residential door-to-door reappraisal program of 500 properties per year

**On-Going** Complete a reappraisal of 100 commercial/industrial real property parcels per year

**Goals:**

**Department** Provide efficient data retrieval and analysis options for the users of assessing records to promote alternative options which the public can access property information

**City Council** Community Trust (#9)

**Departmental Objectives:**

**Short-Term** Enhance data storage/retrieval and increase the access to assessment related data online by converting commercial and industrial real property drawings into an electronic format which will allow the City to more efficiently store, retrieve, and share information via the internet and link it to the internal GIS program

**Short-Term** Complete the conversion of 1,000 property drawings into the electronic Apex Sketch program

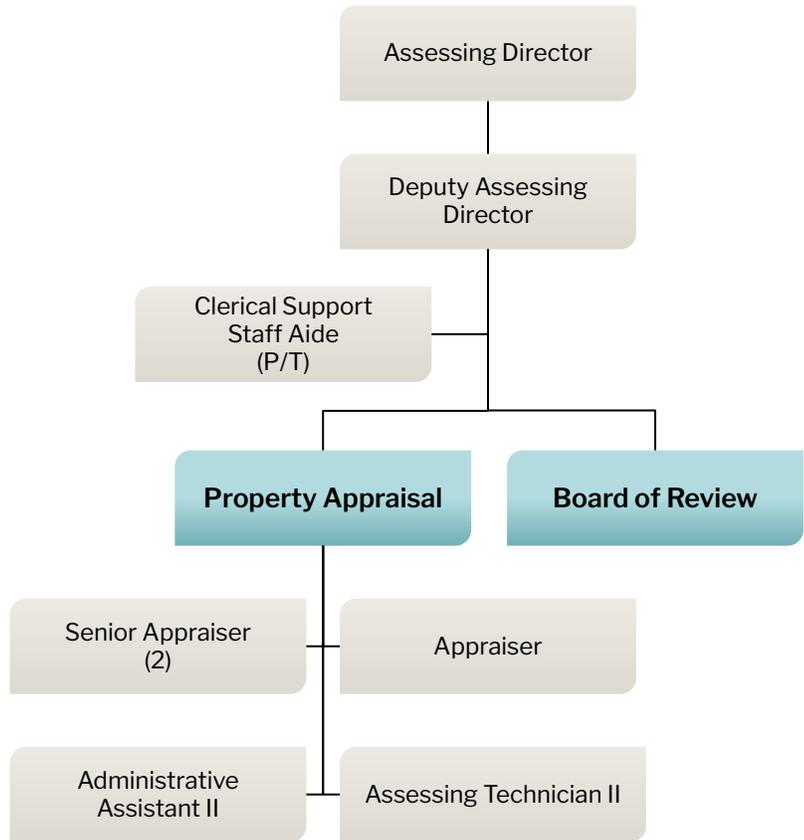
**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

209	2023	2024	2025	2026	2027	2028
Assessing Department Expenditures	Audited Actual	Audited Actual	Amended Budget	Adopted Budget	Projected Budget	Projected Budget
Personnel	\$ 971,017	\$ 956,834	\$ 1,113,330	\$ 1,156,650	\$ 1,206,590	\$ 1,247,060
Supplies	15,809	16,449	25,500	26,000	26,500	27,000
Professional Services	192,021	227,287	313,230	343,620	343,620	343,620
Other Services	1,389	860	3,220	3,160	3,160	3,160
<b>TOTAL</b>	<b>\$ 1,180,236</b>	<b>\$ 1,201,430</b>	<b>\$ 1,455,280</b>	<b>\$ 1,529,430</b>	<b>\$ 1,579,870</b>	<b>\$ 1,620,840</b>
Per Capita	\$ 15.47	\$ 15.75	\$ 19.07	\$ 20.04	\$ 20.71	\$ 21.24

209 - Assessing Department



**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Assistant II - Assessing	1.00	1.00	1.00	1.00	1.00	1.00
Appraiser	1.00	1.00	1.00	1.00	1.00	1.00
Assessing Director	1.00	1.00	1.00	1.00	1.00	1.00
Assessing Technician II	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Assessing Director	1.00	1.00	1.00	1.00	1.00	1.00
Senior Appraiser	2.00	2.00	2.00	2.00	2.00	2.00
	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Part-Time/Temporary Positions:</b>						
Administrative Assistant - Assessing	1	1	1	1	0	0
Interns	0	0	0	0	1	1
	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

**Assessing Department / Performance Indicators**

Captured Taxable Value	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
State Equalized Value	\$ 4,723,510,276	\$ 4,907,374,840	\$ 5,146,817,230	\$ 5,624,122,950	\$ 6,264,208,633	\$ 6,715,731,734	\$ 6,715,731,734
Taxable Value	\$ 3,785,426,246	\$ 3,903,385,710	\$ 4,123,961,640	\$ 4,421,012,510	\$ 4,738,561,143	\$ 4,960,527,374	\$ 4,960,527,374
Non-Taxable Value	\$ 938,084,030	\$ 1,003,989,130	\$ 1,022,855,590	\$ 1,203,110,440	\$ 1,525,647,490	\$ 1,755,204,360	\$ 1,755,204,360
Non-Taxable SEV %-age	19.9%	20.5%	19.9%	21.4%	24.4%	26.1%	26.1%

**Assessing Department / Performance Indicators**

Time Frame	# of Sales	Aggregate Sales Value	Average Sale Price
4/1/24 - 3/31/25	604	\$285,355,009	\$472,442
4/1/23 - 3/31/24	616	\$280,327,391	\$455,077
4/1/22 - 3/31/23	882	\$395,246,426	\$448,125
4/1/21 - 3/31/22	1,128	\$453,859,089	\$402,357
4/1/20 - 3/31/21	1,045	\$371,328,210	\$355,338
4/1/19 - 3/31/20	915	\$319,260,668	\$348,918
4/1/18 - 3/31/19	1,006	\$340,085,286	\$338,057
4/1/17 - 3/31/18	1,078	\$345,455,683	\$320,459
4/1/16 - 3/31/17	1,035	\$303,554,074	\$293,289
4/1/15 - 3/31/16	958	\$277,269,673	\$289,425
10/01/15 - 9/30/16	820	\$212,503,809	\$259,151
10/01/14 - 9/30/15	748	\$201,599,979	\$269,519
10/01/13 - 9/30/14	707	\$169,470,021	\$239,703
10/01/12 - 9/30/13	634	\$142,663,704	\$225,022

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Projected 2025	Projected 2026
<b>Reappraisal Program</b>						
Residential Exterior Review	777	618	0	44	100	100
Residential Land Reviews	2612	1783	1,271	127	1,500	1,500
Commercial / Industrial Permit Review	191	182	95	82	150	150
Sales Reviewed Year-end Total	372	292	140	218	250	250
Tax Tribunal Docket Review, Residential	-	2	1	3	5	5
Tax Tribunal Docket Review, Comm/Ind	8	4	4	10	10	10
Residential Permits Reviewed	740	447	464	501	450	450
Residential, Full Property Review	124	386	735	1241	1,200	1,200
Desk/Exterior Review	885	0	170	82	50	50
<b>Residential Property Sales Study</b>						
Sales	1,214	939	625	604	1,000	1,000
Residential Improved Parcels	24,345	24,883	24,868	24,938	25,000	25,000
Turnover, Residential (%)	5.00%	3.77%	4.00%	2.40%	4.00%	4.00%
Average Assessed Value (AV)	\$169,287	\$189,203	\$216,497	\$232,110	\$240,000	\$240,000
Average Taxable Value (TV)	\$134,150	\$147,265	\$158,124	\$165,320	\$167,000	\$167,000

210 - Legal Services

210 - Legal Services

The City of Rochester Hills utilizes contractual legal services for routine issues, lawsuits, contract administration, labor relations, pension/benefit related administration, interpretation and preparation of ordinances, prosecution of ordinance violations, and review of City Charter issues.

In order to obtain high-quality legal services at the best price possible, the City contracts with outside law firms for all legal services, as the City employs no in-house attorneys.

Goals:

**Department** Provide timely and logical responses to all questions and issues assigned to the law firm

**City Council** Fiscal Management (#2)

**Departmental Objectives:**

**On-Going** Issue solid and defensible legal opinions on all issues referred to the law firm

Goals:

**Department** Represent the City vigorously and effectively in lawsuits filed on behalf of, or against, the City of Rochester Hills

**City Council** Fiscal Management (#2)

**Departmental Objectives:**

**On-Going** Remain knowledgeable and informed about legal issues that may affect City government, and provide proactive advice to City Council and Administration regarding such issues

Goals:

**Department** Assist with the review of City ordinances; provide advice related modifications on the repeal of existing ordinances and/or the need for new ordinances

**City Council** Effective Governance (#4)

**Departmental Objectives:**

**On-Going** Provide legal assistance on issues being reviewed by City Council, the Mayor, or staff

Significant Expenditure, Staffing & Program Notes:

- No significant changes in FY 2026

Budget Summary Report

210 Legal Services Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ 254,128	\$ 235,012	\$ 280,100	\$ 285,100	\$ 315,100	\$ 295,100
<b>TOTAL</b>	<b>\$ 254,128</b>	<b>\$ 235,012</b>	<b>\$ 280,100</b>	<b>\$ 285,100</b>	<b>\$ 315,100</b>	<b>\$ 295,100</b>
Per Capita	\$ 3.33	\$ 3.08	\$ 3.67	\$ 3.74	\$ 4.13	\$ 3.87

215 - Clerk's Office



**The mission of the Clerk's Office is to perform duties as prescribed by Federal and State Law and the City Charter, while providing superior customer service to internal and external customers.**

The Clerk's Office is keeper of records for the City including: minutes of all boards and commissions, birth and death records, deeds, contracts, lawsuits, legal notices, recorded documents, historical documents, and codified ordinances. The Clerk's Office records and transcribes minutes for City Council regular, special and joint meetings and serves as coordinator for the Rochester Hills Government Youth Council. The Clerk's Office provides scheduling and notices for City Council,

boards, commissions, committees, and Rochester Hills Government Youth Council meetings in accordance with the Open Meetings Act. The Clerk's Office also maintains the City's cemetery database and serves as the City's Freedom of Information Act (FOIA) coordinator.

The Clerk's Office administers all elections and offers a wide range of services to internal and external customers, including passport acceptance service, notary service, sales of printed materials (including maps), issuance of certified copies of birth and death records, research and retrieval of City documents, internal mail service for all City departments, and issuance of various types of licenses. The Clerk's Office is tasked with the implementation, oversight and use of the city's Enterprise Content Management System. Services provided by the Clerk's Office are delivered in an impartial, ethical, and equitable manner.

**Goals:**

**Department** Comply with State laws, the City Charter, and Adopted procedures

**City Council** Effective Governance (#4)

**Departmental Objectives:**

**On-Going** Notice and record all meetings in conjunction with State of Michigan laws and local ordinances

**On-Going** Respond to all FOIA requests in the time period and manner prescribed by State of Michigan laws and local ordinances

**Goals:**

**Department** Implement efficient and cost-effective practices

**City Council** Effective Governance (#4)

**Departmental Objectives:**

**On-Going** Continuously research ways to maximize resources, work creatively, and do more with less without jeopardizing service to the residents and customers

**On-Going** Consult with other Clerk's Offices as to their best practices and procedures and put into operation those which would have a positive impact on our office

215 - Clerk's Office

Goals:

<b>Department</b>	Empower staff to grow professionally
<b>City Council</b>	Community Trust (#9)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Require consistent cross-training of all staff members so that multiple individuals are educated in a task or process
<b>On-Going</b>	Encourage staff to find and discuss ways to do things better, quicker, and easier
<b>On-Going</b>	Foster an environment that allows employees to grow professionally. Encourage advanced education through public/private institutions, as well as continued education through the International Association of Municipal Clerks, Michigan Association of Municipal Clerks, and State of Michigan Bureau of Elections.

Goals:

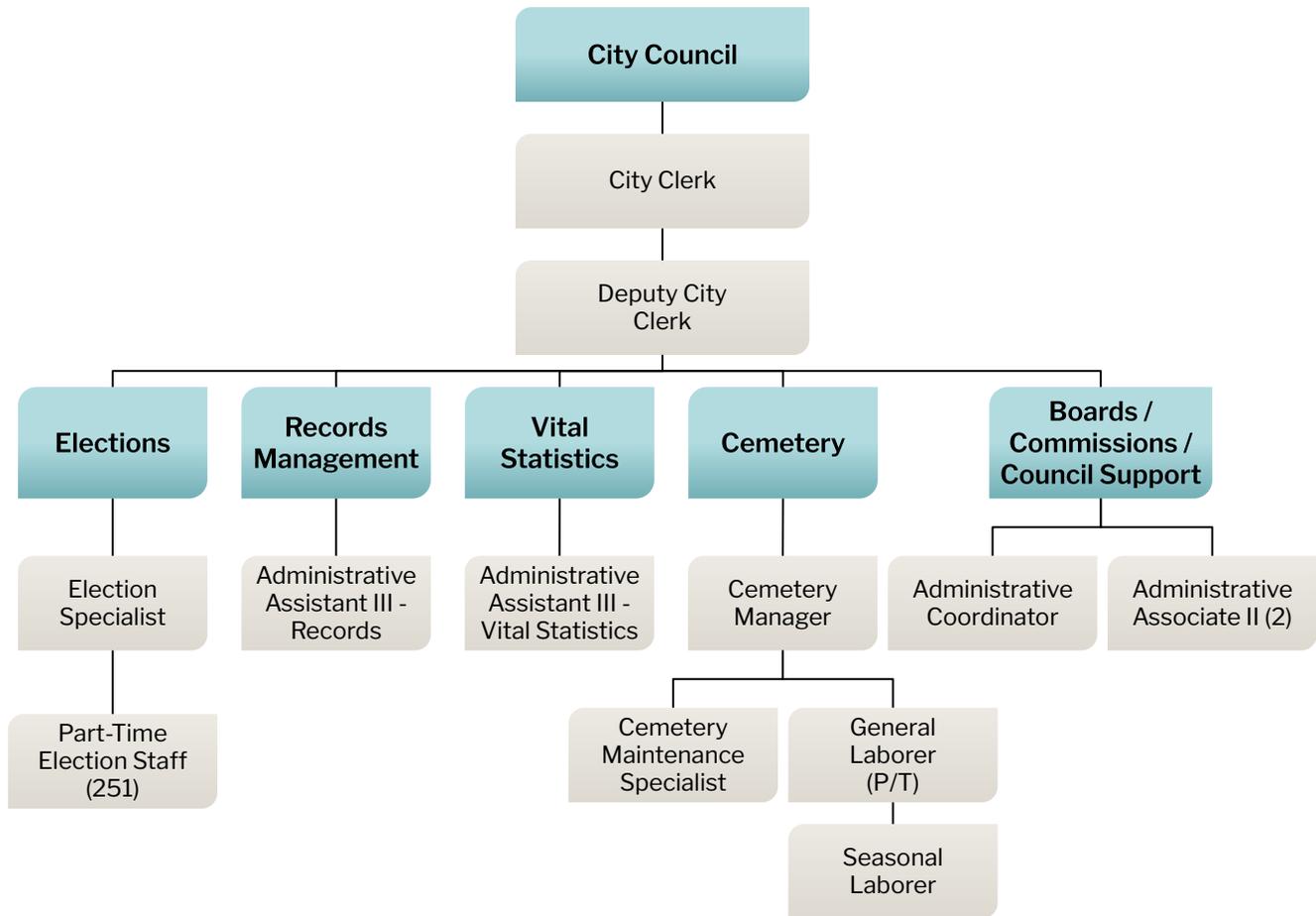
<b>Department</b>	Engage Rochester Hills youth in the community and City government
<b>City Council</b>	Community Trust (#9)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Partner with local school districts to educate students on local government operations, actively involving students in hands-on training
<b>On-Going</b>	Involve Youth Council members with civic and charitable projects which benefit the residents of Rochester Hills

Significant Expenditure, Staffing & Program Notes:

- No significant changes in FY 2026

Budget Summary Report

215 Clerks Department Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 784,035	\$ 769,932	\$ 923,800	\$ 963,740	\$ 1,002,290	\$ 1,038,420
Supplies	16,475	13,761	21,000	21,000	21,000	21,000
Professional Services	515,945	461,583	583,150	611,750	610,950	610,950
Other Services	2,924	3,021	2,700	2,700	2,700	2,700
<b>TOTAL</b>	<b>\$ 1,319,379</b>	<b>\$ 1,248,297</b>	<b>\$ 1,530,650</b>	<b>\$ 1,599,190</b>	<b>\$ 1,636,940</b>	<b>\$ 1,673,070</b>
Per Capita	\$ 17.29	\$ 16.36	\$ 20.06	\$ 20.96	\$ 21.45	\$ 21.93



**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Admin Assistant III - Records	1.00	1.00	1.00	1.00	1.00	1.00
Admin Assistant III - Vital Stats	0.70	0.70	0.70	0.70	0.75	0.75
Administrative Associate II - Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Associate II - Youth Council	0.00	1.00	1.00	1.00	1.00	1.00
Administrative Coordinator - CC	1.00	1.00	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
	<b>5.70</b>	<b>6.70</b>	<b>6.70</b>	<b>6.70</b>	<b>6.75</b>	<b>6.75</b>
<b>Part-Time/Temporary Positions:</b>						
Administrative Associate II - Youth Council	1	0	0	0	0	0
	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

215 - Clerk's Office

**Clerks Office / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
Birth and Death Records Filed	1,470	1,425	1,625	1,995	973	2,000	2,000
Birth and Death Certificate Applications	1,249	1,131	1,339	1,141	571	2,000	2,000
Birth and Death Certificate Copies	7,325	6,467	6,526	5,027	1,868	6,500	6,500
Documents Notarized	228	103	74	74	62	150	150
Mail - Outgoing Processed	48,038	88,721	79,084	111,380	17,460	65,000	65,000
Boxes Sent for Permanent Storage	145	178	166	159	2	200	200
Passports Issued	1,183	1,310	1,769	719	567	1,300	1,300
**Data not available due to system changes/ upgrades							
<b>Freedom of Information Act (FOIA)</b>							
Freedom Of Information Act (FOIA) Requests	243	410	509	462	181	300	300
% of FOIA's Responded to With Legal Time Frame	100%	100%	100%	100%	100%	100%	100%
<b>Boards/Commissions/Committees</b>							
City Council Agendas Prepared	29	33	30	31	14	31	31
City Council Synopsis & Minutes Prepared	22	66	60	38	26	60	31
Technical Review Committee Notices	11	8	30	12	7	75	75
RHGYC Meetings and Events	18	25	35	29	14	35	35
Candidate Questionnaires Maintained	141	116	140	140	142	145	145
Number of Vacancies	87	55	82	109	12	20	20

**233 - Human Resources**

**The mission of the Human Resources Department is to align with the City of Rochester Hills’ vision as a “Community of Choice for Families and Business” by supporting our most valued assets—a talented, innovative and engaged workforce—through effective delivery of programs and services.**

The Human Resources Department performs key internal service functions, including staffing, compensation and benefits administration, safety program coordination, employee development support, employee and labor relations, and personnel records administration.

**Goals:**

**Department** Drive workforce sustainability and retain talent in government service through internally equitable, market-competitive, total rewards-based compensation strategies.

**City Council** City Workforce (#8)

**Departmental Objectives:**

**Short-term** Conduct market survey and compensation review for all full-time employees based on the City’s target market position.

**Goals:**

**Department** Foster a workplace culture that supports collaboration, professional development, diversity, employee safety and personal wellbeing.

**City Council** City Workforce (#8)

**Departmental Objectives:**

**Short-term** Engage staff participation in training and development program for all full-time and regular part-time staff utilizing in-person training and City’s learning management system.

**Short-term** Engage staff participation in promotion of the City’s employer brand and recruitment opportunities through social media.

**Short-term** Make information digitally accessible to employees, with regards to benefits, leaves, professional development, personal and workplace wellbeing.

**Short-term** Revitalize and refocus attention to employee engagement, with updated Wellness Committee and Safety Committee schedules, including consistent meetings and employee engagement opportunities. Online presence to engage employees in different sites.

**Goals:**

**Department** Integrate diversity, equity and inclusion in the hiring and promotional processes.

**City Council** City Workforce (#8)

**Departmental Objectives:**

**Short-term** Implement implicit bias interview training for supervisors and hiring managers.

**Short-term** Implement interview training and development opportunities for employees interested in promotional opportunities.

**Short-term** Utilize de-identified applicant assessments with skills-based questions to ascertain top candidates for interview and selection process.

**Short-term** Build relationships with community partners, with ability to create recruitment and development opportunities for staff and community partners (ex: mock interviews)

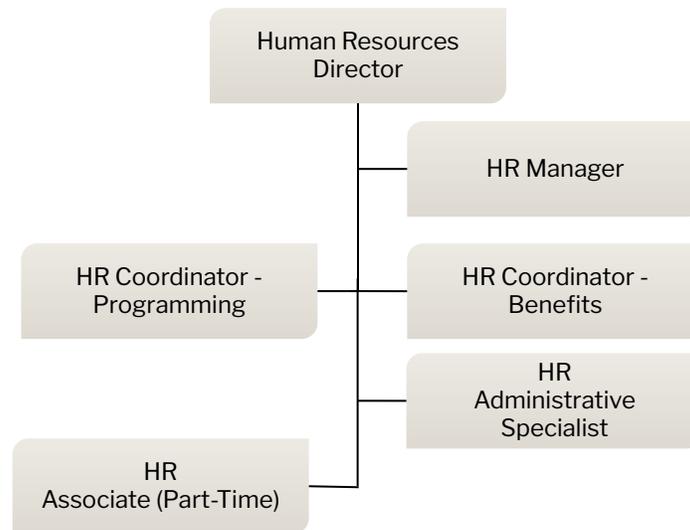
233 - Human Resources

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

233 Human Resources Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 667,844	\$ 731,864	\$ 856,470	\$ 880,780	\$ 910,540	\$ 933,720
Supplies	2,879	3,622	10,150	6,150	6,150	6,150
Professional Services	264,480	498,144	483,360	553,090	562,090	508,090
Other Services	-	-	100	100	100	100
<b>TOTAL</b>	<b>\$ 935,203</b>	<b>\$ 1,233,630</b>	<b>\$ 1,350,080</b>	<b>\$ 1,440,120</b>	<b>\$ 1,478,880</b>	<b>\$ 1,448,060</b>
Per Capita	\$ 12.26	\$ 16.17	\$ 17.69	\$ 18.87	\$ 19.38	\$ 18.98



**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Specialist - HR	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst - Staffing	1.00	1.00	1.00	0.00	0.00	0.00
Human Resources Coordinator	1.95	1.95	1.95	1.95	1.95	1.95
Human Resources Director	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Manager	0.00	0.00	0.00	1.00	1.00	1.00
	<b>4.95</b>	<b>4.95</b>	<b>4.95</b>	<b>4.95</b>	<b>4.95</b>	<b>4.95</b>
<b>Part-Time/Temporary Positions:</b>						
Administrative Associate I - HR	1	1	1	1	1	1
Interns	0	0	0	0	2	2
	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>3</b>	<b>3</b>

**Human Resources / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
<b>Full-Time Employees</b>							
Average Full-Time Employee Headcount	248	249	241	236	253	257	260
New Full Time Hires	24	24	16	17	11	10	18
Terminations/Resignations /Retirements (Non-POC)	16	17	17	16	7	6	12
Full Time Turnover Rate	6.5%	6.8%	7.1%	6.8%	2.8%	5.3%	4.6%
<b>Part-Time &amp; Seasonal (except Election Wkrs)</b>							
Seasonal Employees Hired/Rehired	70	80	69	85	87	87	90
New Part-time Employees Hired	4	5	7	5	3	2	5
<b>Labor / Employee Relations</b>							
Grievances	1	-	-	-	1	-	1
Grievances Resolved Internally	1	-	-	-	1	-	1
<b>Liability</b>							
Worker's Comp Premium Percent Changes	22%	13%	4%	16%	-22%	N/A	9%

247 - Board of Review

247 - Board of Review

**The State of Michigan General Property Tax Law and the City Charter require that the City of Rochester Hills have a Board of Review.**

The City of Rochester Hills has two, three-member Board of Reviews with one alternate for each Board. Each March, the Board reviews the annual assessment roll and hears appeals on real and personal property assessments. In July and December, the Board corrects “clerical errors, mutual mistakes of fact, and homestead status” relative to the current and prior years’ assessment rolls.

**Goals:**

**Department** Ensure a comprehensive and impartial review of all parcels appealed before the Board of Review

**City Council** Fiscal Management (#2)

**Departmental Objectives:**

**On-Going** Provide the Board of Review with sufficient information in order to make informed decisions, including a valuation comparison analysis for each appeal appointment

**Goals:**

**Department** Provide review procedures for the Board of Review which ensures accurate and uniform assessment rolls

**City Council** Fiscal Management (#2)

**Departmental Objectives:**

**On-Going** Utilize electronic data storage and retrieval systems to enhance supporting documentation for assessments and their review

**Significant Expenditure, Staff & Program Changes:**

- No significant changes in FY 2026

**Budget Summary Report**

247 Board of Review Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 2,046	\$ 2,476	\$ 2,910	\$ 2,910	\$ 2,910	\$ 2,910
Professional Services	329	377	700	700	700	700
<b>TOTAL</b>	<b>\$ 2,375</b>	<b>\$ 2,853</b>	<b>\$ 3,610</b>	<b>\$ 3,610</b>	<b>\$ 3,610</b>	<b>\$ 3,610</b>
Per Capita	\$ 0.03	\$ 0.04	\$ 0.05	\$ 0.05	\$ 0.05	\$ 0.05

**Board of Review / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Projected 2025	Projected 2026
Hearing Days *	3	3	3	3	3	3
Appointments	24	22	26	26	50	50
Total Petitions	21	21	26	26	50	50
Parcels with Appointments	0.09%	0.09%	0.10%	0.10%	0.18%	0.18%
Parcels with Petitions	0.09%	0.09%	0.10%	0.10%	0.18%	0.18%

\* Does not include March organizational meeting, July and December meetings.

253 - Treasury Division

**The mission of the Treasury Division is to accurately and timely collect, disburse, and prudently invest the City’s monies.**

The Treasury Division is a component of the Finance Department and bills, collects, and distributes property taxes; bills and collects for City services; and is the custodian of all City monies and investments. The City of Rochester Hills is the property tax collection agent for Oakland County, Oakland Community College, Oakland Intermediate Schools, as well as for the Rochester Community and Avondale School Districts. The Treasury Division receives and records all cash bonds, bills and collects special assessment levies, and processes the sale of dog licenses for Oakland County.

**Goals:**

<b>Department</b>	Ensure compliance with City Charter and State of Michigan General Tax Laws by maintaining accurate tax rolls and implementing new statutory requirements and regulations in a timely and cost-effective manner
<b>City Council</b>	Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Provide efficient tax administration through effective communication and maintain a level of taxes collected at or above 97%
<b>On-Going</b>	Maintain openness and transparency in the conducting of Treasury functions

**Goals:**

<b>Department</b>	Review programs and procedures to maximize enhancements and efficiencies
<b>City Council</b>	Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Research and implement new payment services to improve departmental efficiency and provide increased levels of service to our constituents
<b>On-Going</b>	Maintain or increase the level of participation in the Automatic Bill Payment Program at or above 24% for office efficiency
<b>On-Going</b>	Maintain the updated Investment Policy consistent with State law and industry best practices

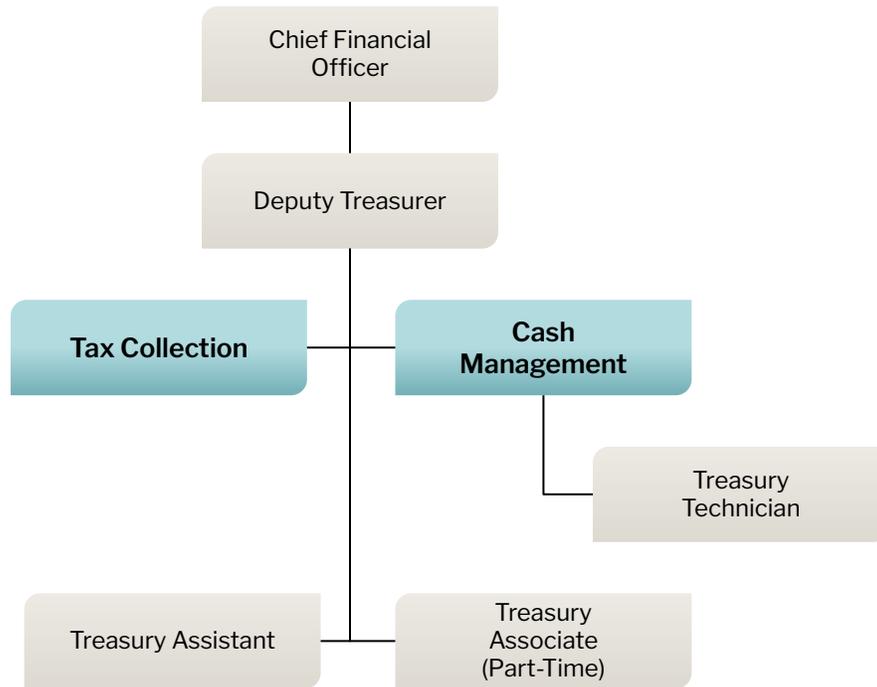
**Significant Expenditure, Staff & Program Changes:**

- No significant changes in FY 2026

**Budget Summary Report**

253 Treasury Division Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 467,642	\$ 458,264	\$ 510,030	\$ 524,070	\$ 545,510	\$ 563,010
Supplies	23,785	22,492	32,500	33,000	33,500	34,000
Professional Services	140,852	181,029	242,500	262,810	263,350	263,350
Other Services	(29)	189	5,270	5,270	5,270	5,270
<b>TOTAL</b>	<b>\$ 632,250</b>	<b>\$ 661,974</b>	<b>\$ 790,300</b>	<b>\$ 825,150</b>	<b>\$ 847,630</b>	<b>\$ 865,630</b>
Per Capita	\$ 8.29	\$ 8.68	\$ 10.36	\$ 10.81	\$ 11.11	\$ 11.35

253 - Treasury Division



**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Chief Financial Officer	0.25	0.25	0.25	0.25	0.25	0.25
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00	1.00
Treasury Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Treasury Technician	1.00	1.00	1.00	1.00	1.00	1.00
	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>
<b>Part-Time/Temporary Positions:</b>						
Treasury Associate P/T	2	2	2	1	1	1
	<b>2</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>1</b>	<b>1</b>

**Treasury Division / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
<b>Taxes Collected:</b>							
Summer Tax	99.0%	99.3%	99.0%	99.2%	n/a	99.0%	99.0%
Winter Tax	98.0%	98.1%	98.0%	97.6%	n/a	98.0%	98.0%
Tax Payment by credit card, e-check and automatic bill payments	24%	32%	33%	40%	n/a	41%	42%
Professional Development Days	3.5	3.5	3.5	3.5	n/a	3.5	3.5
Participation in Automatic Bill Payment Program for Water / Sewer Customers	26%	27%	27%	34%	34%	35%	36%

271 - Media Division



The Media Division provides the City with marketing, promotion, writing, still photography, video production, event presentation, education, emergency notification, and is a key contributor to other special programs including the Festival of the Hills, inaugurations, State of the City Address, and the televising of City Council meetings. The Media Division also coordinates student and community member visits to City Hall. Providing transparency in government, while communicating complex messages in a clear and understandable manner to a wide variety of audiences, is a critical function.

**Media Office:**

**Goals:**

**Department** Promote public awareness of and participation in City-sponsored events while providing opportunities for engagement with City government

**City Council** Effective Governance (#4) / Community Trust (#9)

**Departmental Objectives:**

**On-Going** Create live and recorded television and social media programming about City government, local businesses, and the general community that is informative, accurate, and engaging

**On-Going** Provide educational tours of City Hall and/or DPS Garage to elementary students, scouting groups, and other organizations as needed.

**Goals:**

**Department** Promote the City of Rochester Hills as the preeminent place to live, work, and raise a family in the United States

**City Council** Effective Governance (#4) / Economic / Tax Base (#7) / Community / Neighborhoods (#6)

**Departmental Objectives:**

**On-Going** Partner with local school districts, other governmental agencies, service organizations, and community groups to increase public awareness of community issues and events

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

271 Media Division Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 154,044	\$ 188,359	\$ 257,930	\$ 276,360	\$ 288,310	\$ 298,510
Supplies	4,087	6,069	8,000	8,000	8,000	8,000
Professional Services	96,694	85,718	105,930	114,640	114,640	114,640
Other Services	8,640	5,100	13,500	13,500	13,500	13,500
<b>TOTAL</b>	<b>\$ 263,465</b>	<b>\$ 285,246</b>	<b>\$ 385,360</b>	<b>\$ 412,500</b>	<b>\$ 424,450</b>	<b>\$ 434,650</b>
Per Capita	\$ 3.45	\$ 3.74	\$ 5.05	\$ 5.41	\$ 5.56	\$ 5.70

271 - Media Division

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Chief of Communications	0.00	0.00	0.00	0.00	0.00	0.25
Media Production Lead	0.75	0.75	0.75	0.75	0.75	0.75
Multimedia Production Specialist	0.75	0.75	0.75	0.75	0.75	0.75
Senior Advisor, Strategy & Communications	0.00	0.00	0.00	0.25	0.25	0.00
	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.75</b>	<b>1.75</b>	<b>1.75</b>
<b>Part-Time/Temporary Positions:</b>						
Interns	1	1	1	1	1	1
	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

**Media Division / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
<b>Media Division</b>							
# of Visitors accommodated for group tours	0	500	500	500	0	750	750
# of Viewers for On-line Channels	260,000	400,000	400,000	400,000	329,073	500,000	500,000
# of Followers on Facebook & Instagram	N/A	19,430	22,542	26,112	28,540	29,000	30,000

276 - Cemetery Division



**Cemeteries are a cornerstone of the community. They also provide an important link to the community’s heritage. The Cemetery staff is committed to meeting the needs of the community by providing a beautiful park-like setting, ensuring a peaceful, serene atmosphere for those who visit.**

The Van Hoosen Jones-Stoney Creek Cemetery is adjacent to the Stoney Creek Historic District. It is comprised of 16.8 acres atop rolling terrain and is truly a beautiful and serene place. The cemetery opened in 1978 and consists of 12,874 burial spaces. In addition, multiple cremation options are available.

In addition to the Van Hoosen Jones-Stoney Creek Cemetery, the City maintains two historic cemeteries - Brewster Cemetery and Old Stoney Creek Cemetery. These cemeteries receive the same level of care and maintenance as the Van Hoosen Jones-Stoney Creek Cemetery, although there are no lots for purchase and only an occasional burial in the Old Stoney Creek Cemetery.

**Goals:**

**Department** Provide compassionate and professional assistance to people and families in their time of need

**City Council** Community Trust (#9)

**Departmental Objectives:**

**On-Going** Continue to review policies and procedures to establish the best methods of assistance

**Goals:**

**Department** Maintain the Cemetery in a beautiful and serene manner

**City Council** Infrastructure Management (#3)

**Departmental Objectives:**

**On-Going** Continue the Cemetery planting and maintenance program

**On-Going** Continue the preservation and restoration of monuments in the historic cemeteries

**Goals:**

**Department** Determine the appropriate levels of service, costs/rates for services, desired features, and other aspects of the Cemetery’s operations

**City Council** Fiscal Management (#2)

**Departmental Objectives:**

**Short-Term** Continue to develop the Columbarium structure to provide additional options for families

**On-Going** Continue to evaluate our fee structure and product offering, ensuring that we are in-line with other cemeteries in regards to what we charge and what we have to offer

**Significant Expenditure, Staffing & Program Notes:**

- Supplies decreased [(25%) or (\$9,000)] due to less proposed operating equipment in FY 2026
- Professionals Services increased [25% or \$59,920] due the Cemetery Master Plan in FY 2026

276 - Cemetery Division

**Budget Summary Report**

276 Cemetery Division Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 246,194	\$ 312,011	\$ 346,230	\$ 365,620	\$ 381,350	\$ 392,900
Supplies	14,837	46,880	36,000	27,000	27,000	27,000
Professional Services	114,081	165,925	235,690	295,610	220,610	220,610
Other Services	3,390	8,923	15,700	12,200	12,200	12,200
<b>TOTAL</b>	<b>\$ 378,502</b>	<b>\$ 533,739</b>	<b>\$ 633,620</b>	<b>\$ 700,430</b>	<b>\$ 641,160</b>	<b>\$ 652,710</b>
Per Capita	\$ 4.96	\$ 7.00	\$ 8.30	\$ 9.18	\$ 8.40	\$ 8.55

**Personnel Staffing Trend**

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Admin Assistant III - Vital Stats	0.30	0.30	0.30	0.30	0.25	0.25
Cemetery Administrator	0.00	0.00	0.00	0.00	1.00	1.00
Cemetery Maintenance Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Sexton	1.00	1.00	1.00	1.00	0.00	0.00
	<b>2.30</b>	<b>2.30</b>	<b>2.30</b>	<b>2.30</b>	<b>2.25</b>	<b>2.25</b>
<b>Part-Time/Temporary Positions:</b>						
General Laborer P/T	1	1	1	1	1	1
Laborer - Seasonal	0	0	0	0	1	1
	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>

**Cemetery/ Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Burials	83	92	80	106	46	100	100
Spaces Sold	114	148	90	191	97	150	150
Monuments Sold	13	1	20	61	11	50	60

315 - Crossing Guards



**The Crossing Guard Program ensures the safety of pedestrian students of the Rochester Community and Avondale School Districts.**

The Crossing Guard Program provides adult guidance by certified individuals at identified school crossing locations in order to create gaps in traffic ensuring for the safe flow of pedestrian students and vehicular traffic.

**Goals:**

- Department** Provide for the safe crossing of students to and from school during the school year
- City Council** Public Safety (#1) / Community / Neighborhoods (#6)
- Departmental Objectives:**
- On-Going** Encourage students to learn and maintain safe habits as they traverse all road-crossing areas of the City

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

315	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
<b>Crossing Guards Expenditures</b>						
Personnel	\$ 62,145	\$ 73,460	\$ 79,300	\$ 79,230	\$ 79,230	\$ 79,230
Supplies	1,438	1,011	1,000	1,000	1,000	1,000
Professional Services	2,814	2,692	3,200	3,220	3,220	3,220
<b>TOTAL</b>	<b>\$ 66,397</b>	<b>\$ 77,163</b>	<b>\$ 83,500</b>	<b>\$ 83,450</b>	<b>\$ 83,450</b>	<b>\$ 83,450</b>
Per Capita	\$ 0.87	\$ 1.01	\$ 1.09	\$ 1.09	\$ 1.09	\$ 1.09

**Personnel Staffing Trend**

	2021	2022	2023	2024	2025	2026
<b>Part-Time/Temporary Positions:</b>						
Crossing Guard	10	10	11	11	11	11
	<b>10</b>	<b>10</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>

371 - Building Department

371 - Building Department



**The mission of the Building Department is focusing on being the best in the eyes of our customers and peers.**

The Building Department’s mission is to be a dedicated partner in public safety, ensuring all buildings within our community are safe for everyone. We achieve this by expertly reviewing plans, issuing permits, and performing thorough inspections across all construction disciplines, including plumbing, mechanical, electrical, and fire systems. Our commitment extends to monitoring projects, enforcing state and local codes, and collaborating with city departments and the Fire Department to maintain the integrity

and safety of both new and existing structures.

**Goals:**

<b>Department</b>	Provide safe buildings throughout our community
<b>City Council</b>	Public Safety (#1)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Maintain a high level of professionalism by maintaining our Building Department Accreditation from the International Accreditation Service (IAS)
<b>On-Going</b>	Keep up with changes in codes, technologies, and materials by attending training classes and obtaining ICC certifications

**Goals:**

<b>Department</b>	Utilize the Building Department staff and resources to provide additional value to the community by creating networking opportunities with our customers
<b>City Council</b>	Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Use Building Department staff to troubleshoot electrical, plumbing, HVAC, and building problems to assist the Facility Maintenance Division
<b>On-Going</b>	Explore opportunities to partner and/or provide Building Department services with neighboring communities
<b>On-Going</b>	Train Facilities staff to perform minor electrical, plumbing, and mechanical repairs safely and effectively

371 - Building Department

**Goals:**

<b>Department</b>	Be a helpful partner and resource in the construction and economic development process
<b>City Council</b>	Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Update guidebooks and brochures for residents and businesses to aid in keeping them informed and up to date with code and ordinance changes.
<b>On-Going</b>	Focus on how we can provide services that meet our customer’s schedule. Complete 90% of plan reviews within 10 days.
<b>On-Going</b>	Open lines of communication through pre-plan review, pre-Construction meetings and meet on-site when necessary.
<b>On-Going</b>	Focus on keeping projects moving forward by following our procedures that include plan review and inspection checklists to be consistent to our customers. Evaluate our processes and develop a more efficient process for our customers.

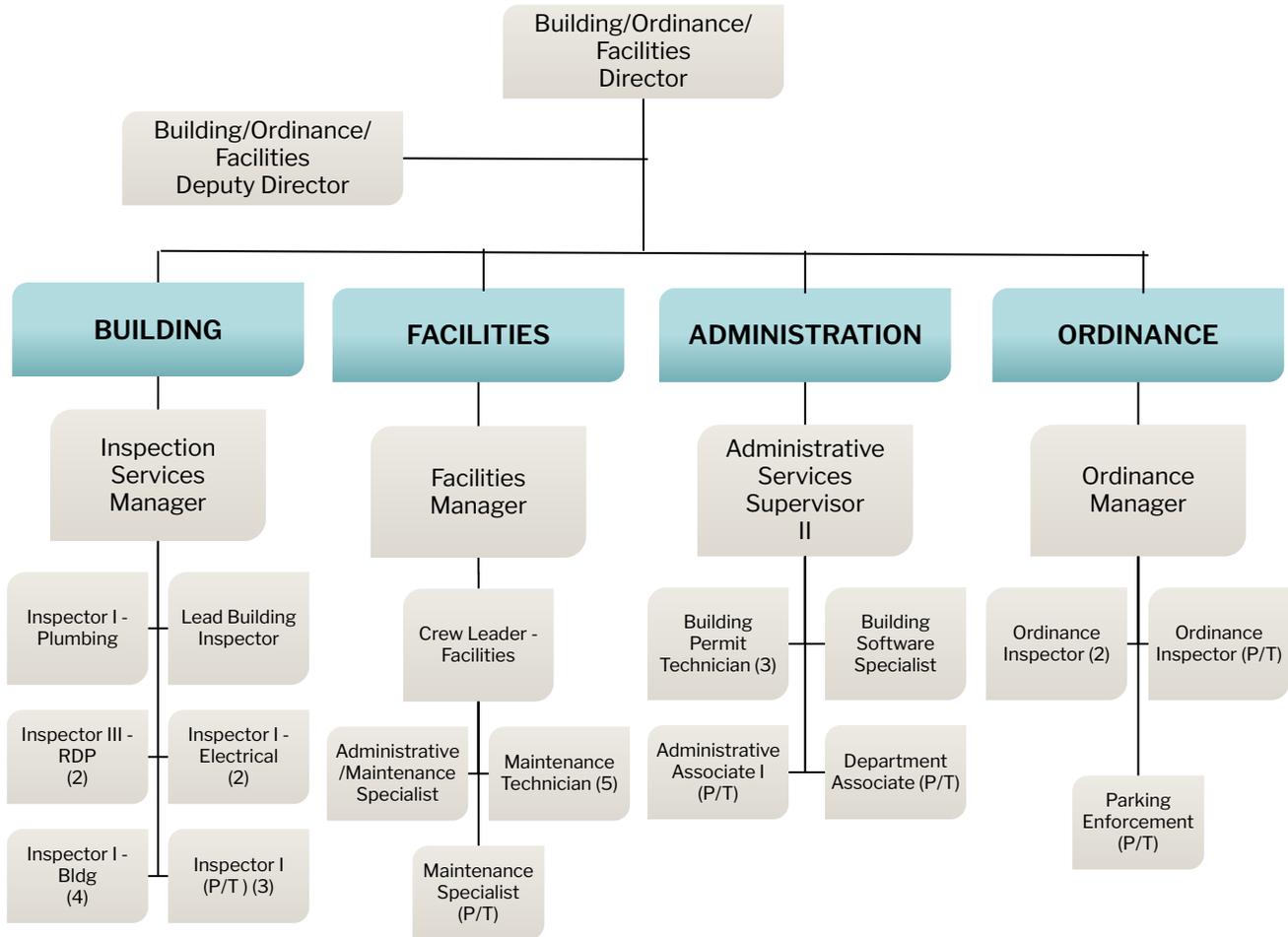
**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

<b>371 Building Department Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 1,664,447	\$ 1,670,478	\$ 2,407,120	\$ 2,502,640	\$ 2,585,820	\$ 2,655,280
Supplies	10,299	13,073	28,500	28,500	28,500	28,500
Professional Services	621,137	645,196	850,750	927,380	943,370	949,870
Other Services	252	355	3,800	3,800	3,800	3,800
<b>TOTAL</b>	<b>\$ 2,296,135</b>	<b>\$ 2,329,102</b>	<b>\$ 3,290,170</b>	<b>\$ 3,462,320</b>	<b>\$ 3,561,490</b>	<b>\$ 3,637,450</b>
Per Capita	\$ 30.09	\$ 30.53	\$ 43.12	\$ 45.38	\$ 46.68	\$ 47.67

371 - Building Department



371 - Building Department

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Admin Services Supervisor II	0.30	0.30	0.30	0.30	0.35	0.35
Building Software Specialist	0.30	0.30	0.30	0.30	0.35	0.35
Building Technician - Permits	0.90	0.90	0.90	1.10	1.10	1.10
Building/Ordinance/Facilities Deputy Director	0.50	0.50	0.50	0.50	0.75	0.75
Building/Ordinance/Facilities Director	0.35	0.35	0.35	0.35	0.60	0.60
Inspection Services Manager	0.60	0.60	0.60	0.60	0.75	0.75
Inspector I - Building	2.10	2.10	3.10	3.10	3.50	3.50
Inspector I - Electrical	1.00	1.00	2.00	2.00	2.00	2.00
Inspector I - Plumbing	1.00	1.00	1.00	1.00	-	-
Inspector II - Multi Trade	-	-	-	-	1.00	1.00
Inspector III - RDP	1.60	1.60	1.60	1.60	2.00	2.00
Lead Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Ordinance Technician	0.20	0.20	0.20	-	-	-
	<b>9.85</b>	<b>9.85</b>	<b>11.85</b>	<b>11.85</b>	<b>13.40</b>	<b>13.40</b>
<b>Part-Time/Temporary Positions:</b>						
Administrative Associate II (PT) - Bldg	1	1	1	1	1	1
Department Associate P/T	1	1	1	1	1	1
P/T - Inspector I	4	4	3	3	3	3
	<b>6</b>	<b>6</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

371 - Building Department

**Building Department/ Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
<b>Permits</b>							
New Residential Permits Issued	181	83	30	32	16	30	50
Alter/Add Residential Permits Issued	812	1,213	846	1,213	507	1,000	1,000
Alter Non-Residential	163	155	134	158	82	140	140
New Commercial / Industrial Permits Issued	13	10	2	6	12	18	18
Full Certificate of Occupancy	232	242	312	193	74	140	140
Temporary Certificate of Occupancy	75	151	94	54	18	35	35
Demolition - Residential	10	14	9	11	6	12	10
Demolition - Non-Residential	0	3	3	2	4	6	6
Sign Permits Issued	193	188	162	147	70	140	140
Trade and Fire Protection Permits Issued	3,555	3,762	3,079	2,930	1,233	2,500	2,500
Special Event Permits Issued	29	24	21	20	8	15	15
Permit Processing Accuracy	99%	98%	98%	98%	98%	95%	95%
Average Number of Days to Complete 1st Plan	19	15	8	10	10	10	10
Average Number of Days for Building Permit Process Submittal to Issuance (Commercial)	28	34	23	21	20	20	20
<b>Inspections</b>							
Building Trade and Fire Protection Inspections	15,965	17,548	13,864	14,662	6,062	12,000	12,000
% of Total Inspections Completed Within 24 Hours of Being Requested	95%	97%	98%	98%	99%	98%	98%
<b>Plan Review</b>							
Building Trade and Fire Protection Plan Reviews	2,430	2,167	1,548	1,904	701	1,450	1,450
Grade Plan Reviews	700	399	341	437	286	500	500
1st Full Plan Review Completed Within 15 Days (Commercial)	65%	76%	95%	93%	99%	99%	99%
<b>Customer Service</b>							
Number of FOIA's	380	294	254	273	147	325	325

## 372 - Ordinance Compliance



Example of an Ordinance Violation

**The mission of the Ordinance Compliance Division is to maintain the status of Rochester Hills as the preferred location to live, work, invest, and raise a family, by providing equitable, expeditious and effective enforcement while establishing a working partnership with our community.**

Working to promote, protect and improve our commercial, industrial, and residential neighborhoods, the Ordinance Compliance Division is a facilitator in public safety by administering a fair and unbiased inspection program. By proactively patrolling the neighborhoods or

responding to complaints, the Ordinance Compliance Division ensures that ordinance violations are quickly identified and resolved. Ordinance Inspectors enforce local ordinances dealing with problems such as blight, inoperable/unlicensed vehicles, noxious weeds, animals, recreational vehicles, commercial vehicles, solid waste, land-use and other issues that can have a detrimental effect on property values.

The Ordinance Compliance Division staff works closely with other departments such as Engineering, Forestry, and Fire Inspectors to actively enforce the City’s ordinances, facilitate voluntary compliance, and participate in community education. The staff also reviews sign permits, residential plot plans for zoning and grading compliance and is responsible for both the residential weed and waste hauler contracts. The Ordinance Compliance staff focuses on customer service and public awareness, while respecting the property rights of our residents as they do their part to preserve and protect the safety and welfare of the city’s residents, business owners and visitors.

**Goals:**

<b>Department</b>	Preserve our existing neighborhoods by effectively and proactively enforcing the blight and property maintenance ordinances;
<b>City Council</b>	Community / Neighborhoods (#6)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Investigate 95% of complaints within 24 hours and generate 85% of compliance action by proactively patrolling neighborhoods
<b>On-Going</b>	Actively seek and encourage stakeholder input from residents, businesses, and the Mayor’s Business Council
<b>On-Going</b>	Host a Homeowner Association and New Resident event in the fall of each year to educate homeowners and enlist their support in both identifying and amending property maintenance concerns within the community.
<b>On-Going</b>	Strengthen existing relationships with homeowner associations, business associations, and property managers by hosting forum discussions, accepting invitations to association meetings, and providing current information in the “Guide to Neighborhood Living” manual

**Goals:**

<b>Department</b>	Review, revise, and develop new ordinances that will enhance and preserve our community
<b>City Council</b>	Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Continue monitor and maintain ordinances to align with changing conditions with the city

372 - Ordinance Compliance

Significant Expenditure, Staffing & Program Notes:

- No significant changes in FY 2026

Budget Summary Report

372 Ordinance Compliance Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 1,157,941	\$ 1,061,439	\$ 1,114,220	\$ 1,171,870	\$ 1,217,580	\$ 1,258,580
Supplies	998	1,006	2,800	2,800	2,800	2,800
Professional Services	252,026	248,125	328,250	363,430	364,710	365,910
Other Services	253	134	300	300	300	300
<b>TOTAL</b>	<b>\$ 1,411,218</b>	<b>\$ 1,310,704</b>	<b>\$ 1,445,570</b>	<b>\$ 1,538,400</b>	<b>\$ 1,585,390</b>	<b>\$ 1,627,590</b>
Per Capita	\$ 18.50	\$ 17.18	\$ 18.95	\$ 20.16	\$ 20.78	\$ 21.33

Personnel Staffing Trend

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Admin Services Supervisor II	0.55	0.55	0.55	0.55	0.55	0.55
Building Software Specialist	0.65	0.65	0.65	0.65	0.65	0.65
Building Technician - Permits	1.10	1.10	1.10	1.10	1.80	1.80
Building/Ordinance/Facilities Deputy Director	0.50	0.50	0.50	0.50	0.25	0.25
Building/Ordinance/Facilities Director	0.45	0.45	0.45	0.45	0.25	0.25
Inspection Services Manager	0.40	0.40	0.40	0.40	0.25	0.25
Inspector I - Building	0.90	0.90	0.90	0.90	0.50	0.50
Inspector III - RDP	0.40	0.40	0.40	0.40	0.00	0.00
Ordinance Inspector	1.90	1.90	1.90	1.90	1.90	1.90
Ordinance Manager	0.90	0.90	0.90	0.90	0.90	0.90
Ordinance Technician	0.70	0.70	0.70	0.70	0.00	0.00
	<b>8.45</b>	<b>8.45</b>	<b>8.45</b>	<b>8.45</b>	<b>7.05</b>	<b>7.05</b>
Part-Time/Temporary Positions:						
Ordinance Inspector P/T	1	1	1	1	1	1
Parks Enforcement Officer (PT)	0	0	0	0	0	1
	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>2</b>

Ordinance Compliance / Performance Indicators

	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
<b>Permits</b>								
Red Tags Issued	1,292	1,286	2,373	1,973	2,271	891	1,600	1,600
Code Compliance Requests Issued	21	857	897	857	1,102	624	600	600
Civil Infractions Issued	0	19	12	44	33	11	100	100
Appearance Citations Issued	0	23	21	20	27	10	20	20
Complaints	1,403	935	708	558	560	301	800	1,000
Percent of Code Compliance Requests Generated by Proactive Enforcement	28%	64%	74%	74%	76%	74%	70%	70%
Complaints Investigated within 24 Hours	81%	84%	100%	100%	100%	100%	100%	100%
Confiscated Signs	2,821	1,775	2,520	3,272	3,120	903	2,500	2,500
New Addressing Assigned	1,357	323	121	228	228	56	100	150

400 - Planning Commission



**The mission of the Planning Commission (PC) is to serve as the administrative board to oversee the development and adoption of the City’s Master Plan, ancillary Subarea Plans, Thoroughfare Plan, Parks Plan and Capital Improvement Plan, which are all designed to serve as a comprehensive framework for long term decision making; guiding sustainable development/redevelopment of the City.**

The nine member Planning Commission, including one City Council representative, is intended to serve the citizens and businesses of Rochester Hills as City Council affirmed representatives. The Planning Commission is responsible for reviewing and approving site plans, plats, site condominium plans, and tree removal permits and making advisory recommendations and evaluations on specific requests such as rezonings, planned unit developments (PUDs), conditional uses, and wetland use permits to the City Council. The Planning Commission also provides recommendations to the City Council on proposed amendments to the City’s Zoning Ordinance.

**Goals:**

<b>Department</b>	Develop policies that ensure compatibility and harmony between land uses in the community
<b>City Council</b>	Infrastructure Management (#3) / Economic/Tax Base (#7) / Community/Neighborhoods (#6) / Trust & Participation (#9) / Environment (#10)

**Departmental Objectives:**

<b>On-Going</b>	Adopt and review goals for land use policies that promote the livability and sustainability of the City
<b>On-Going</b>	Continually evaluate merits of policies, techniques, and use of best management practices to ensure the desires of community sustainability are being met

**Goals:**

<b>Department</b>	Oversee the development and approval of various plans and development standards that establish the framework for decision-making regarding the highest and best use of land
<b>City Council</b>	Infrastructure Management (#3) / Economic/Tax Base (#7) / Community/Neighborhoods (#6) / Trust & Participation (#9) / Environment (#10)

**Departmental Objectives:**

<b>Short term</b>	Work to implement the recommendations of the Master Plan
<b>On-Going</b>	Develop select subarea or topical plans that work to identify means to improve access, appearance, and function

**Significant Expenditure, Staffing & Program Notes:**

- Personnel Services decreased [(17%) or (\$2,350)] due to the decrease in regular scheduled meetings

400 - Planning Commission

**Budget Summary Report**

<b>400 Planning Commission Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 11,038	\$ 16,637	\$ 14,140	\$ 11,790	\$ 11,790	\$ 11,790
Supplies	75	847	900	900	900	900
Professional Services	9,053	3,291	9,600	9,600	9,600	9,600
<b>TOTAL</b>	<b>\$ 20,166</b>	<b>\$ 20,775</b>	<b>\$ 24,640</b>	<b>\$ 22,290</b>	<b>\$ 22,290</b>	<b>\$ 22,290</b>
Per Capita	\$ 0.26	\$ 0.27	\$ 0.32	\$ 0.29	\$ 0.29	\$ 0.29

**Planning Commission / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
Meetings Held	12	12	12	16	7	16	16

401 - Planning & Economic Development Department

The mission of the Planning & Economic Development (PED) Department is to support and promote quality development. By *Preserving* what Rochester Hills already has, *Enhancing* those elements that can be improved and *Diversifying* options, Rochester Hills can continue to be among the nation’s preeminent places to live, work and raise a family for many years to come.

<p style="text-align: center;"><b>Preserve</b></p> <ul style="list-style-type: none"> <li>Established neighborhoods</li> <li>Irreplaceable natural environment</li> <li>Healthy business community</li> <li>First-rate quality of life</li> <li>Historical assets</li> </ul>	<p style="text-align: center;"><b>Enhance</b></p> <ul style="list-style-type: none"> <li>Role as a regional destination</li> <li>Commitment to sustainability</li> <li>Real estate options</li> <li>Pedestrian environment</li> <li>Access to cultural resources</li> </ul>	<p style="text-align: center;"><b>Diversify</b></p> <ul style="list-style-type: none"> <li>Housing choices</li> <li>Transportation alternatives</li> <li>Employment opportunities</li> <li>Businesses &amp; services</li> <li>Tax base</li> </ul>
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PED staff provide relevant zoning and land development assistance to existing and prospective residents and businesses including guidance to applicants seeking approval for zoning ordinance amendments or re-zonings, variances, site plans, planned unit developments (PUDs), wetland use permits, tree removal permits, historic preservation certificates of appropriateness, and brownfield redevelopment plans for Tax Increment Financing (TIF).

PED staff also assist businesses by establishing and implementing a business expansion and retention program, site and facility location assistance, providing guidance when seeking state and local incentives for establishing and/or locating a business, and introductions to resources that support companies’ talent and business development needs.

PED staff provide support to the Planning Commission, Zoning/Sign Board of Appeals, Historic Districts Commission and Study Committee, Mayor’s Business Council, Rochester Hills Innovators and Senior Executives, Brownfield Redevelopment Authority, and Local Development Finance Authority.

The PED Department continues to provide coordination with other City departments and organizes the Development Review Committee (DRC) and sits on a number of other internal committees. Externally, the PED department engages with various agencies such as the Oakland County Department of Planning and Economic Development, Oakland University, Oakland Community College, Rochester Christian University, Michigan Economic Development Corporation, Michigan Association of Planning, Southeastern Michigan Council of Governments (SEMCOG), Rochester Regional Chamber, the Small Business Development Center, the Detroit Regional Chamber, the French and German Chambers of Commerce, and the International Council of Shopping Centers (ICSC).

401 - Planning & Economic Development Department

Goals:

<b>Department</b>	Provide for a diverse business base that generates high-quality employment opportunities and a strong tax revenue base
<b>City Council</b>	Infrastructure Management (#3) / Economic / Tax Base (#7) / Environment (#10)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Monitor growth industries and foster an environment that supports a strong supply chain in these markets
<b>On-Going</b>	Implement the Economic Development Strategy and identify refinements to the strategy based on lessons learned from previous efforts
<b>On-Going</b>	Maintain a strong business retention, expansion and attraction program including increasing the number of programs offered to small businesses
<b>On-Going</b>	Develop and implement marketing strategies that work to differentiate the City within the region for the purposes of promoting City assets, commercial and industrial opportunities, and attracting investment and talent

Goals:

<b>Department</b>	Align land development codes and standards to reflect policies and directions contained within the City's various plans to support and promote the community's desired land use mix and appearance
<b>City Council</b>	Public Safety (#1) / Infrastructure Management (#3) / Community/Neighborhood (#6) / Economic/Tax Base (#7) / Trust & Participation (#9) / Environment (#10)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Conduct subarea and topical studies for areas identified by the City with the intent to improve an area and demonstrate how an area can be enhanced encouraging private reinvestment
<b>On-Going</b>	Evaluate the various development codes to ensure the goals and objectives of the Master Land Use Plan and City standards are being met, and initiate actions to improve/revise where necessary
<b>On-Going</b>	Implement the recommendations of various subarea and topical studies such as the Auburn Road Corridor Study and the Gateways and Streetscape Plan

Goals:

<b>Department</b>	Continue efforts with the Mayor's Business Council as a means to strengthen Economic Development Services
<b>City Council</b>	Infrastructure Management (#3) / Economic/ Tax Base (#7) / Trust & Participation (#9) / Environment (#10)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Assist in the coordination of up to six Mayor's Business Council and RHISE meetings annually – all while maintaining a sponsorship base that financially supports all annual expenses
<b>On-Going</b>	Identify specific areas where internal departmental procedures could be improved upon to provide better service to the public and to expedite administrative and approval reviews
<b>On-Going</b>	Continue to implement targeted strategies, such as talent and business development, that strengthen existing businesses and serve to attract others

Significant Expenditure, Staffing & Program Notes:

- Personnel increased [2% or \$13,220] due to the conversion of 1 Administrative Assistant II from Part-time to Full-time in the Planning and Economic Development Department; cost is offset by reallocating the Economic Development Specialist to a 50% split between the General Fund and the LDFA
- Professional Services increased [16% or \$71,470] due to the implementation of the City's Master Plan and Gateway & Streetscape Plan in FY 2026

401 - Planning & Economic Development Department

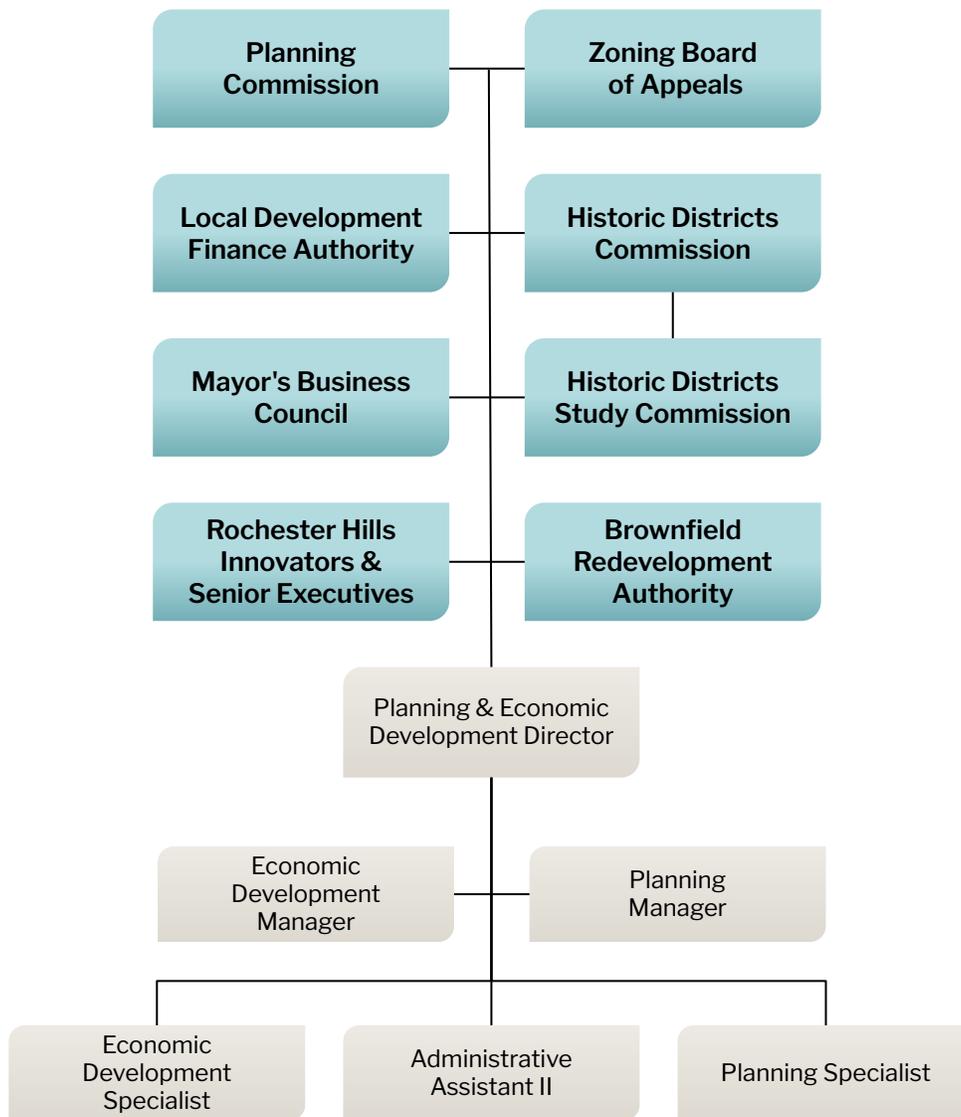
**Budget Summary Report**

<b>401 Planning &amp; Economic Development Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 700,468	\$ 745,491	\$ 836,510	\$ 849,730	\$ 878,550	\$ 905,110
Supplies	5,131	2,067	13,000	13,000	13,000	13,000
Professional Services	336,372	355,390	451,140	522,610	522,610	522,610
<b>TOTAL</b>	<b>\$ 1,041,971</b>	<b>\$ 1,102,948</b>	<b>\$ 1,300,650</b>	<b>\$ 1,385,340</b>	<b>\$ 1,414,160</b>	<b>\$ 1,440,720</b>
Per Capita	\$ 13.66	\$ 14.46	\$ 17.05	\$ 18.16	\$ 18.53	\$ 18.88

**Planning Department / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
New Site Plans	42	33	28	28	12	28	28
Revised Site Plans	52	62	90	90	43	85	85
Concept Plans	14	19	14	14	5	12	12
Wetland Determinations	2	5	3	3	3	6	6
Zoning Determination Letters	27	29	21	21	7	21	21
Historic Study Committee Meetings	0	0	6	6	0	0	0
Company Connections	80	115	400	546	294	550	600
Retained Jobs		169	162	53	0	50	50
Companies Attracted	3	7	6	5	2	4	5
Total Jobs Created	25	150	143	98	77	100	100
New Investment (in millions)	2	24	19	9	8	12	15
Accrued Investment since '06 (in millions)	720	744	763	772	780	784	799
Tax Abatements Processed		0	1	0	0	0	1
Mayors Business Council/RHISE Mtgs	4	5	3	3	2	5	4
Industrial/High Tech Vacancy Rate	2%	2%	2%	4%	7%	8%	7%
Retail Vacancy Rate	8%	4%	11%	4%	5%	6%	6%

401 - Planning & Economic Development Department



401 - Planning & Economic Development Department

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Assistant II - PED	0.00	0.00	0.00	0.00	0.00	1.00
Administrative Assistant II - PNR	0.50	0.50	0.50	0.00	0.00	0.00
Economic Development Manager	0.50	0.50	0.50	0.50	0.50	0.50
Economic Development Specialist	1.00	1.00	1.00	1.00	1.00	0.50
Planning & Economic Development Director	1.00	1.00	1.00	1.00	1.00	1.00
Planning Manager	1.00	1.00	1.00	1.00	1.00	1.00
Planning Specialist	1.00	1.00	1.00	1.00	1.00	1.00
	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>4.50</b>	<b>4.50</b>	<b>5.00</b>
<b>Part-Time/Temporary Positions:</b>						
Administrative Assistant II - PED	0	0	0	0	1	0
Administrative Assistant II - PED (PT)	0	0	0	1	0	0
Interns	0	0	0	0	1	1
	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>2</b>	<b>1</b>

410 - Zoning Board of Appeals

410 - Zoning Board of Appeals

The mission of the Zoning Board of Appeals (ZBA) is to approve or deny variances for structures, land, and uses through a public hearing process and in accordance with the manner prescribed by State and Local law. The ZBA is also tasked with the responsibility of serving as the Sign Board of Appeals (SBA) to hear matters associated with the City’s Sign Ordinance. The ZBA interprets zoning ordinances upon appeal, hears appeals of administrative decisions relative to zoning matters, and grants or denies extensions of temporary activities permitted.

The Zoning/Sign Board of Appeals (ZBA/SBA) has specific powers and duties as provided in Act 110 of the Public Acts of 2006, as amended. The ZBA/SBA is a quasi-judicial body and serves as the only board at the municipal level to hear appeals on various zoning and sign ordinance matters and to hear appeals on code interpretation as requested by any party. The seven board members are appointed by the City Council, with one of the seven members being a City Council member. Appeal of any action of the ZBA/SBA is to the Circuit Court.

Goals:

<b>Department</b>	Hear and decide appeals on ordinance interpretations, administrative decisions, modifications, use variances, and ordinance variances in a timely and efficient manner
<b>City Council</b>	Community Trust (#9)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Ensure proper and timely notice is provided in accordance with State and Local laws as to those matters requiring public notice
<b>On-Going</b>	Prepare minutes of all ZBA/SBA meetings; maintain files for public record of actions taken by the ZBA/SBA, and conduct public discussion with the ZBA/SBA as to any concerns regarding the Zoning and Sign ordinance as written and enforced

Significant Expenditure, Staffing & Program Notes:

- No significant changes in FY 2026

Budget Summary Report

410 Zoning Board of Appeals Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 2,670	\$ 2,670	\$ 5,920	\$ 5,920	\$ 5,920	\$ 5,920
Professional Services	2,051	1,818	2,700	2,800	2,800	2,850
<b>TOTAL</b>	<b>\$ 4,721</b>	<b>\$ 4,488</b>	<b>\$ 8,620</b>	<b>\$ 8,720</b>	<b>\$ 8,720</b>	<b>\$ 8,770</b>
Per Capita	\$ 0.06	\$ 0.06	\$ 0.11	\$ 0.11	\$ 0.11	\$ 0.11

Zoning Board of Appeals / Performance Indicators

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Meetings Held	5	5	5	3	3	5	5

448 - Special Street Lighting

Street Lighting is a pass-through account for lighting within the Christian Hills and Denison Acres Subdivisions. The City of Rochester Hills collects a special assessment from the lot owners who reside within those subdivisions and in turn, pays Detroit Edison for the electrical service. Detroit Edison will not contract directly with individual homeowner associations, so the City acts as an intermediary.

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

448 Street Lighting Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Other Services	\$ 7,003	\$ 7,586	\$ 7,010	\$ 6,710	\$ 6,870	\$ 7,050
<b>TOTAL</b>	<b>\$ 7,003</b>	<b>\$ 7,586</b>	<b>\$ 7,010</b>	<b>\$ 6,710</b>	<b>\$ 6,870</b>	<b>\$ 7,050</b>
Per Capita	\$ 0.09	\$ 0.10	\$ 0.09	\$ 0.09	\$ 0.09	\$ 0.09

535 - Weed Control

**535 - Weed Control**

**The mission of the Weed Control Division is to effectively administer the Weed Control Ordinance to ensure that all Rochester Hills properties are maintained in a manner that will preserve and promote the quality of life in the community.**

The Ordinance Compliance Division is responsible for ensuring that all Rochester Hills properties comply with the International Property Maintenance Code. This involves proactively patrolling the City and monitoring properties for compliance; investigating all weed control complaints; coordinating with the City’s weed cutting contractor; violation processing, bill processing, and responding to any billing complaints from property owners.

**Goals:**

**Department** Monitor properties in the City to ensure they are maintained in compliance with the Weed Control Ordinance to preserve and protect the quality of life in our community

**City Council** Community / Neighborhoods (#6)

**Departmental Objectives:**

**On-Going** Obtain reports, closely monitor vacant homes, and respond within 72 hours to those out of compliance

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

535 Weed Control Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 47,487	\$ 37,358	\$ 29,060	\$ 30,570	\$ 31,860	\$ 33,080
Supplies	248	177	500	500	500	500
Professional Services	23,562	24,842	40,000	40,000	40,000	40,000
<b>TOTAL</b>	<b>\$ 71,297</b>	<b>\$ 62,377</b>	<b>\$ 69,560</b>	<b>\$ 71,070</b>	<b>\$ 72,360</b>	<b>\$ 73,580</b>
Per Capita	\$ 0.93	\$ 0.82	\$ 0.91	\$ 0.93	\$ 0.95	\$ 0.96

**Personnel Staffing Trend**

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Admin Services Supervisor II	0.05	0.05	0.05	0.05	0.00	0.00
Building Software Specialist	0.05	0.05	0.05	0.05	0.00	0.00
Building/Ordinance/Facilities Director	0.05	0.05	0.05	0.05	0.00	0.00
Ordinance Inspector	0.10	0.10	0.10	0.10	0.10	0.10
Ordinance Manager	0.10	0.10	0.10	0.10	0.10	0.10
	<b>0.35</b>	<b>0.35</b>	<b>0.35</b>	<b>0.35</b>	<b>0.20</b>	<b>0.20</b>

**Weed Control / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Weed Cuttings	165	125	221	382	125	250	250

666 - Community Development Block Grant (CDBG)

666 - Community Development Block Grant (CDBG)



Front porch repair needed for safety as Minor Home Repair

The mission guiding Community Development Block Grant (CDBG) funding is to improve living conditions for low-and moderate-income residents through community revitalization, home improvement, and human services.

CDBG funding is provided by the U.S. Department of Housing and Urban Development (HUD) and is allocated by the Oakland County Community & Home Improvement Division to participating communities. The Fiscal Division of the Mayor’s Office administers the program for the City.

Rochester Hills City Council holds an annual public hearing when deciding how to allocate CDBG funding. By participating with Oakland County, Rochester Hills’ residents also have access to programs administered through Oakland County such as the Home Improvement Loan Program and Housing Counseling.

**Goals:**

**Department** Ensure that funds continue to be distributed as equitably and efficiently as possible to qualified residents while satisfying mandatory Federal allocation requirements

**City Council** Community / Neighborhoods (#6)

**Departmental Objectives:**

**On-Going** Obtain best value for purchases by soliciting at least three quotes for each Minor Home Repair project

**On-Going** Provide information to residents about additional assistance programs available through Oakland County and other entities

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

666 Community Development Block Grant Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ 181,488	\$ 163,305	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000
<b>TOTAL</b>	<b>\$ 181,488</b>	<b>\$ 163,305</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>
Per Capita	\$ 2.38	\$ 2.14	\$ 2.23	\$ 2.23	\$ 2.23	\$ 2.23

**CDBG / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Minor Home Repair Projects Completed	44	43	43	44	25	45	45
Average Minor Home Repair Cost/Project	\$2,950	\$3,300	\$3,300	\$2,500	\$3,500	\$3,500	\$3,500
# Assisted through Yard Services Program	53	51	51	53	64	60	60

756 - Parks Department

756 - Parks Department



**The Mission of the Parks Division, as part of the Parks and Natural Resources Department, is:**

***We build connections in our community: Neighbor to Neighbor; Neighbor to Nature; and Neighbor to History. We do this by preserving our history, conserving our green infrastructure, and engaging our community in the outdoors.***

The Parks Division is responsible for the operation, maintenance, staffing, planning, and development of all City parks. The park system consists of neighborhood parks such as Avondale, Allen, the Brooklands

Splashpad and Wabash. Larger regional parks provide outdoor activities year-round and include a guarded swimming beach, fishing, boating, ice skating, and picnicking at Spencer Park; walking/hiking/biking/cross-country skiing trails on the Clinton River Trail and Paint Creek Trail, picnicking, sledding, fitness pad, cricket, and shelter rentals at Bloomer Park; and active sports facilities at Borden Park that include baseball, soccer, tennis, pickleball, basketball, roller hockey, and batting cages, as well as gathering, walking, biking, kayaking, fishing and significant play opportunities at Innovation Hills.

**Goals:**

<b>Department</b>	Implement the Department Strategic Plan
<b>City Council</b>	Fiscal Management (#2), Effective Governance (#4), Recreation, Parks, Cultural (#5)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Develop a staffing level plan that allows pursuit of a “Best in the Midwest” park system in regards to operations, policies, and available facilities
<b>Short-Term</b>	Design and build Nowicki Park
<b>Short-Term</b>	Develop and implement an operations and staffing plan for Nowicki Park
<b>Long-Term</b>	Evaluate the support and need for pursuing national Department accreditation

**Goals:**

<b>Department</b>	Develop a long-term vision for capital replacement
<b>City Council</b>	Infrastructure Management (#3), Effective Governance (#4), Recreation, Parks, Cultural (#5)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Working in conjunction with Fiscal and Facilities, develop a Parks CIP policy to balance renovation and replacement needs with citizen desires for new amenities
<b>Medium Term</b>	Develop a 20-year replacement schedule for existing amenities to support the annual CIP request process

**Significant Expenditure, Staffing & Program Notes:**

- Operating Supplies decreased [(29%) or (\$37,110)] due to less proposed operating equipment in FY 2026
- Professional Services increased [36% or \$490,460] due to Bloomer Park Drainage Study, PNR Master Plan Updated Schedule, Winter Ice Skating Rink at Borden Park, and Recreation Management Software in FY 2026

**Budget Summary Report**

<b>756 Parks Department Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 1,760,247	\$ 1,867,997	\$ 2,175,090	\$ 2,231,240	\$ 2,310,170	\$ 2,385,600
Supplies	108,585	94,960	126,510	89,400	99,400	95,900
Professional Services	1,168,980	1,119,071	1,343,890	1,834,350	1,569,750	1,508,170
Other Services	12,243	50,460	134,070	135,180	120,540	120,680
<b>TOTAL</b>	<b>\$ 3,050,055</b>	<b>\$ 3,132,488</b>	<b>\$ 3,779,560</b>	<b>\$ 4,290,170</b>	<b>\$ 4,099,860</b>	<b>\$ 4,110,350</b>
Per Capita	\$ 39.97	\$ 41.05	\$ 49.54	\$ 56.23	\$ 53.73	\$ 53.87

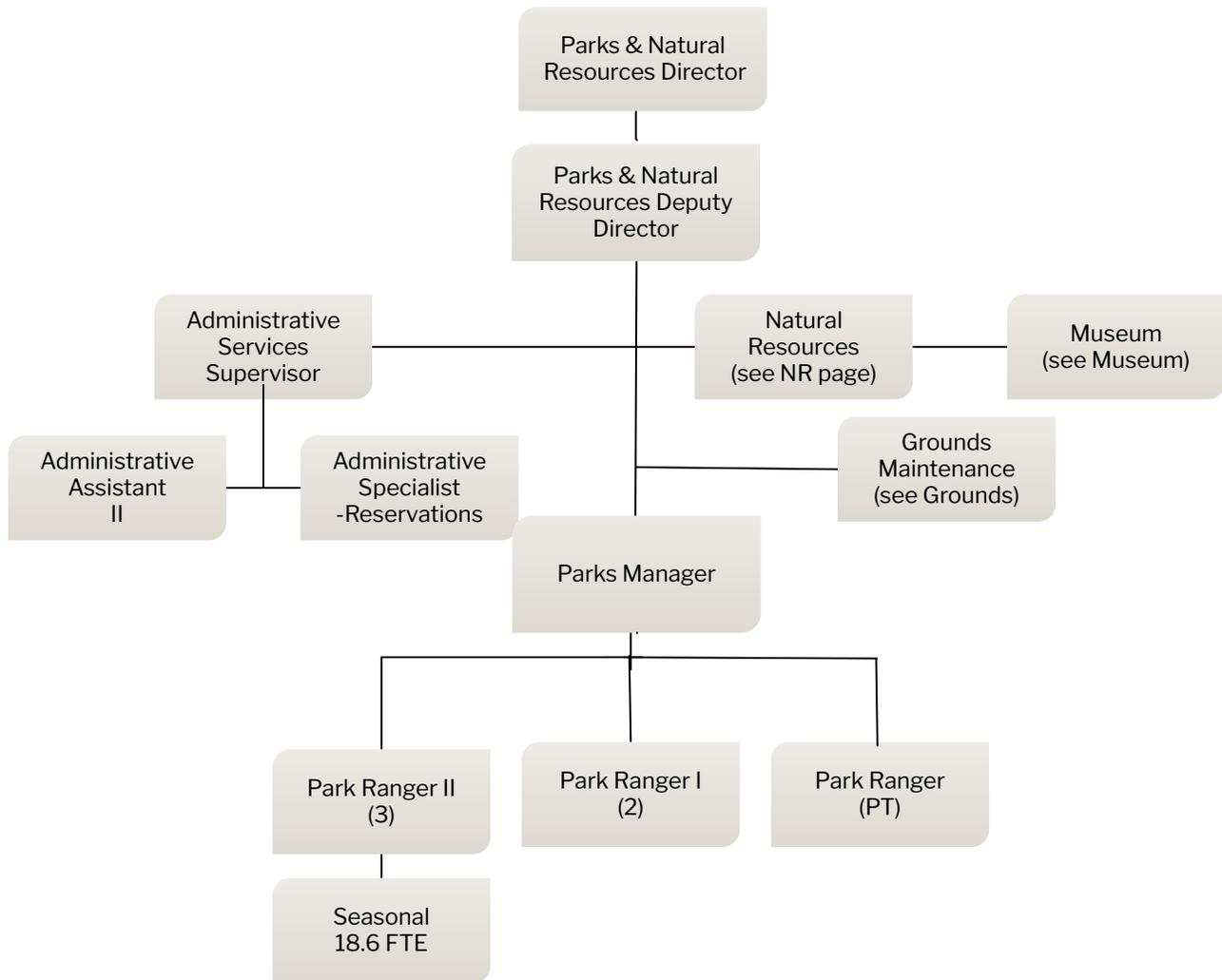
**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Admin Services Supervisor	0.95	0.95	0.95	0.95	0.95	0.95
Administrative Assistant II - PNR	0.75	0.75	0.75	0.50	0.50	0.50
Administrative Specialist - Reservations	0.00	0.00	0.00	0.70	0.70	0.70
Park Ranger A	2.00	2.00	2.00	2.00	1.00	1.00
Park Ranger B - Aquatics	1.00	1.00	1.00	1.00	1.00	1.00
Park Ranger B - Playground	0.00	0.00	0.00	0.00	1.00	1.00
Park Ranger B - Sports	1.00	1.00	1.00	1.00	1.00	1.00
Park Ranger I	0.00	0.00	1.00	1.00	1.00	1.00
Parks & Natural Resources Deputy Director	0.00	0.00	0.00	0.00	0.40	0.40
Parks & Natural Resources Director	0.60	0.60	0.60	0.60	0.60	0.60
Parks Manager	1.00	1.00	1.00	1.00	1.00	1.00
	<b>7.30</b>	<b>7.30</b>	<b>8.30</b>	<b>8.75</b>	<b>9.15</b>	<b>9.15</b>
<b>Part-Time/Temporary Positions:</b>						
Assistant Park Ranger	0	0	0	0	1	1
Beach Front Supervisor	1	1	1	1	1	1
Lifeguard	10	10	10	10	10	10
Lifeguard Capt. (w Certification)	2	2	2	2	2	2
Park Attendant	30	33	33	33	33	33
Ranger Assistant	1	1	1	1	13	13
Summer Assistant	5	6	6	6	0	0
	<b>49</b>	<b>53</b>	<b>53</b>	<b>53</b>	<b>60</b>	<b>60</b>

## 756 - Parks Department

## Parks Department / Performance Indicators

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Total Vehicle Count	416,754	489,587	337,892	593,231	321,369	438,000	428,012
<b>Borden Park</b>							
Vehicle Count	185,885	169,585	203,694	217,296	109,241	225,000	230,000
Inbound Phone Calls	151	154	151	131	35	150	150
Shelter Rentals	0	0	0	0	0	2	2
Soccer	3,540	3,337	3,675	3,992	1,086	4,100	4,000
Baseball/Softball	1,960	1,806	1,728	1,678	815	2,000	2,100
<b>Bloomer Park</b>							
Vehicle Count	91,125	65,534	43,686	85,165	30,729	80,000	85,000
Inbound Phone Calls	88	73	312	248	127	300	300
Shelter/Tent Rentals	170	149	78	151	50	150	150
Cross Country Meets	6	11	-	5	-	7	8
5K Events	2	8	-	6	2	8	8
Games Played: Cricket	62	70	-	41	41	100	100
<b>Spencer Park</b>							
Vehicle Count	53,422	55,016	53,586	30,596	39,784	60,000	65,000
Inbound Phone Calls	760	491	564	371	212	600	600
Watercraft Rentals	1,076	1,059	850	709	450	1,000	1,000
Shelter/Tent Rentals	65	63	78	44	34	80	80
<b>Innovation Hills</b>							
Vehicle Count	112,191	162,005	197,417	201,265	106,993	215,000	220,000
Inbound Phone Calls	-	-	6	19	19	20	20
Shelter Rentals	-	-	45	33	15	35	35
<b>Trails</b>							
Clinton River Trail - Person Count	-	-	99,830	151,656	95,121	195,000	210,000
Paint Creek Trail - Person Count	-	-	137,438	184,108	94,993	195,000	210,000
<b>Yates Roadside Park</b>							
Vehicle Count	38,251	-	-	11,896	11,439	25,000	25,000
<b>Neighborhood Parks</b>							
Shelter Rentals	-	-	-	-	6	10	10
Vehicle Count	48,071	39,447	36,920	47,013	23,183	48,000	50,000
<b>City Hall Office</b>							
Inbound Phone Calls	3,174	3,047	3,055	4,130	2,177	3,800	3,800
Front desk service requests	302	434	389	677	892	1,500	1,500



759 - Grounds Maintenance Division

759 - Grounds Maintenance Division



**The Mission of the Grounds Maintenance Division, as part of the Department of Parks and Natural Resources is:**

**We build connections in our community: Neighbor to Neighbor; Neighbor to Nature; and Neighbor to History. We do this by preserving our history, conserving our green infrastructure, and engaging our community in the outdoors.**

Grounds Division is responsible for grounds maintenance and improvement on all City properties (not road right-of-way). This includes new landscape responsibilities for Eddington Blvd, Auburn Road Corridor, Hamlin Road median landscaping, road roundabouts (six), significant landscaping at Innovation Hills, and upcoming City gateway entrance landscaping.

In addition, Grounds is responsible for outdoor project repairs and installation (benches, bridges, and signage), park mowing and trimming, flower bed planting and maintenance, irrigation and pump repairs, specialized field mowing, Museum grounds assistance, trail vegetation maintenance, snow removal, supporting the Festival of the Hills event, as well as renovation and improvement of sports fields.

**Goals:**

<b>Department</b>	Conduct the recommended Grounds Maintenance Study from the PNR Strategic Plan
<b>City Council</b>	Fiscal Management (#2), Effective Governance (#4), Recreation, Parks, Cultural (#5)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Request initial staffing recommendations to secure current landscaping conditions as workload grows (addition of Gateways and Nowicki Park)
<b>Short-Term</b>	Implement grow, don't mow program, to improve environmental quality and reduce workload a small amount
<b>Medium Term</b>	Implement Grounds Maintenance study staffing and best practices plan

**Goals:**

<b>Department</b>	Maintain and improve soccer fields and City landscaping
<b>City Council</b>	Effective Governance (#4), Recreation, Parks, Cultural (#5)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Continue to improve field drainage and install new soccer goal mouths
<b>Short-Term</b>	Continue to maintain current level of city-wide landscaping as new amenities are added
<b>Medium Term</b>	Increase level of city-wide landscaping in high priority areas such as auburn corridor, showcase parks
<b>Long-Term</b>	Implement city-wide asset management system combined with inspections and workorders

**Significant Expenditure, Staffing & Program Notes:**

- Personnel Services increased [15% or \$154,910] due to addition of:
  - (1) Lead Groundskeeper

759 - Grounds Maintenance Division

- Professional Services decreased [(30%) of (\$68,310)] due to Grounds Maintenance Study in FY 2025

**Budget Summary Report**

759 Grounds Maintenance Division Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 703,532	\$ 823,677	\$ 999,590	\$ 1,154,500	\$ 1,203,430	\$ 1,247,800
Supplies	22,699	33,797	37,400	37,400	37,400	37,400
Professional Services	141,992	145,680	227,350	159,040	159,040	159,040
Other Services	70,200	61,516	97,750	97,750	97,750	97,750
<b>TOTAL</b>	<b>\$ 938,423</b>	<b>\$ 1,064,670</b>	<b>\$ 1,362,090</b>	<b>\$ 1,448,690</b>	<b>\$ 1,497,620</b>	<b>\$ 1,541,990</b>
Per Capita	\$ 12.30	\$ 13.95	\$ 17.85	\$ 18.99	\$ 19.63	\$ 20.21

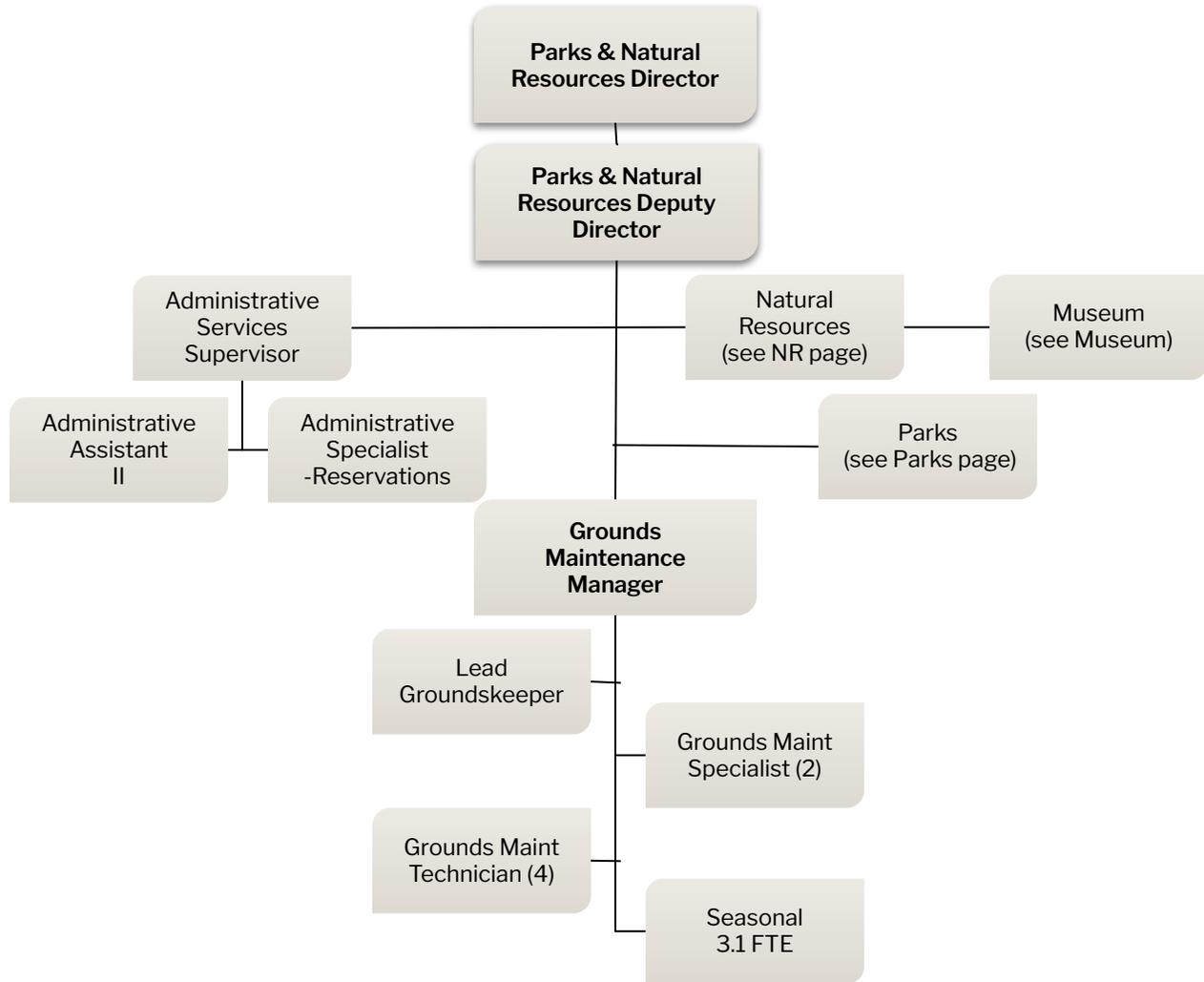
**Personnel Staffing Trend**

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Admin Services Supervisor	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Specialist - Reservations	0.00	0.00	0.00	0.30	0.30	0.30
Crew Leader - Grounds Maint	0.00	0.00	0.00	0.00	0.00	1.00
Grounds Maintenance Manager	1.00	1.00	1.00	1.00	1.00	1.00
Grounds Maintenance Specialist	2.00	2.00	2.00	3.00	4.00	2.00
Grounds Maintenance Technician	2.00	2.00	2.00	3.00	2.00	4.00
Parks & Natural Resources Deputy Director	0.00	0.00	0.00	0.00	0.25	0.25
Parks & Natural Resources Director	0.10	0.10	0.10	0.10	0.10	0.10
	<b>5.15</b>	<b>5.15</b>	<b>5.15</b>	<b>7.45</b>	<b>7.70</b>	<b>8.70</b>
<b>Part-Time/Temporary Positions:</b>						
Laborer - Seasonal	0	0	0	0	7	7
Laborer I - Seasonal - Groundskeeping	9	9	9	7	0	0
	<b>9</b>	<b>9</b>	<b>9</b>	<b>7</b>	<b>7</b>	<b>7</b>

**Grounds Maintenance Division / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Baseball setups	1,692	1,591	1,425	1,500	800	1,600	1,700
Mowing (hours)	3,360	3,400	3,135	3,300	1,700	3,400	3,500
Fields lined (in miles)	120	124	103	128	656	130	140
Grounds Projects Completed	51	67	45	60	35	70	80
Landscaping (hours)	2,855	3,380	2,883	3,000	1,650	3,300	3,500
Festival of the Hills (hours)	484	686	1,302	700	700	700	700

Grounds Maintenance Division



760 - Community Events



The Community Events cost center was established to account for community related events and promotions that are not related to a specific department.

Each year the City of Rochester Hills proudly hosts a wide variety of strategic community events that bring together tens of thousands of friends and neighbors. The City’s family friendly programs range from interesting and informative to fun and fabulous, and include something for everyone. These programs, several of which are funded through donations, are one of the many reasons Rochester Hills is the award-winning community that it is.

Goals:

**Department** Provide community events that contribute to the quality of life within Rochester Hills, promote the City within the region, and generate economic activity while minimizing the expense to City taxpayers

**City Council** Community / Neighborhoods (#6)

Departmental Objectives:

**On-Going** Continue successful fundraising efforts for the Festival of the Hills and Light the Village

**On-Going** Expand programming efforts to support constituent engagement throughout the year.

Significant Expenditure, Staffing & Program Notes:

- No significant changes in FY 2026

Budget Summary Report

760 Community Events Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ 151,824	\$ 149,493	\$ 174,430	\$ 180,930	\$ 181,430	\$ 181,430
<b>TOTAL</b>	<b>\$ 151,824</b>	<b>\$ 149,493</b>	<b>\$ 174,430</b>	<b>\$ 180,930</b>	<b>\$ 181,430</b>	<b>\$ 181,430</b>
Per Capita	\$ 1.99	\$ 1.96	\$ 2.29	\$ 2.37	\$ 2.38	\$ 2.38

774 - Natural Resources Division

774 - Natural Resources Division



**The mission of the Natural Resources Division, as part of the Parks and Natural Resources Department, is:**

***We build connections in our community: Neighbor to Neighbor; Neighbor to Nature; and Neighbor to History. We do this by preserving our history, conserving our green infrastructure, and engaging our community in the outdoors.***

This division consists of the following functions:

- Forestry
- Green Space Operations
- Wildlife Operations
- Outdoor Engagement Programs
- Natural Resource Planning and Implementation

The Forestry function maintains more than 20,000 trees along City right-of-ways. In addition, Forestry provides a municipal street tree planting program of 500 trees a year.

The Green Space function can be found under the description of the Green Space Fund Narrative.

Wildlife Operations consist of working weekly with residents to address wildlife concerns as well as working with the Deer Management Advisory Committee.

Outdoor Engagement Program functions consist of developing and implementing programs not only to teach about outdoors, but to develop programs that actively engage our residents and groups to allow them to experience the full benefit of all the outdoor opportunities Rochester Hills provides.

Natural resource planning involves development of management plans for all of our parks to ensure that they are maintained with a balance between natural resources and for the purpose of maintaining their long-term use for generations to come. Additionally, this function includes management of our other natural features such as our rivers and provides support and guidance to residents on their stewardship efforts (e.g., Community Phragmites Program).

**Goals:**

<b>Department</b>	Preserve and enhance natural features within the City
<b>City Council</b>	Recreation, Parks, Cultural (#5), Community/Neighborhoods (#6), Environment (#10)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Continue stewardship plans and invasive species removal on parks and green spaces
<b>Short-Term</b>	Complete internally developed city-wide Tree Canopy plan
<b>Medium Term</b>	Implement river improvement and protection efforts while pursuing grant matching funds
<b>Medium Term</b>	Implement Forestry code recommendations based on community Tree Canopy study
<b>Medium Term</b>	Expand support to HOAs on managing natural features in common area

774 - Natural Resources Division

**Goals:**

**Department** Expand Outdoor Engagement offerings to meet resident demand

**City Council** Recreation, Parks, Cultural (#5), Environment (#10)

**Departmental Objectives:**

**Medium Term** Develop and implement mobile OE component to reach new audiences and spaces

**Medium Term** Provide weekly OE program opportunities, including self-directed outdoor activities

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

774 Natural Resources Division Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 806,101	\$ 830,434	\$ 959,190	\$ 959,380	\$ 999,540	\$ 1,037,630
Supplies	15,116	13,002	22,550	22,550	22,550	22,550
Professional Services	174,815	175,584	281,050	290,750	290,750	290,750
Other Services	2,357	4,922	6,700	6,700	6,700	6,700
<b>TOTAL</b>	<b>\$ 998,389</b>	<b>\$ 1,023,942</b>	<b>\$ 1,269,490</b>	<b>\$ 1,279,380</b>	<b>\$ 1,319,540</b>	<b>\$ 1,357,630</b>
Per Capita	\$ 13.09	\$ 13.42	\$ 16.64	\$ 16.77	\$ 17.29	\$ 17.79

**Personnel Staffing Trend**

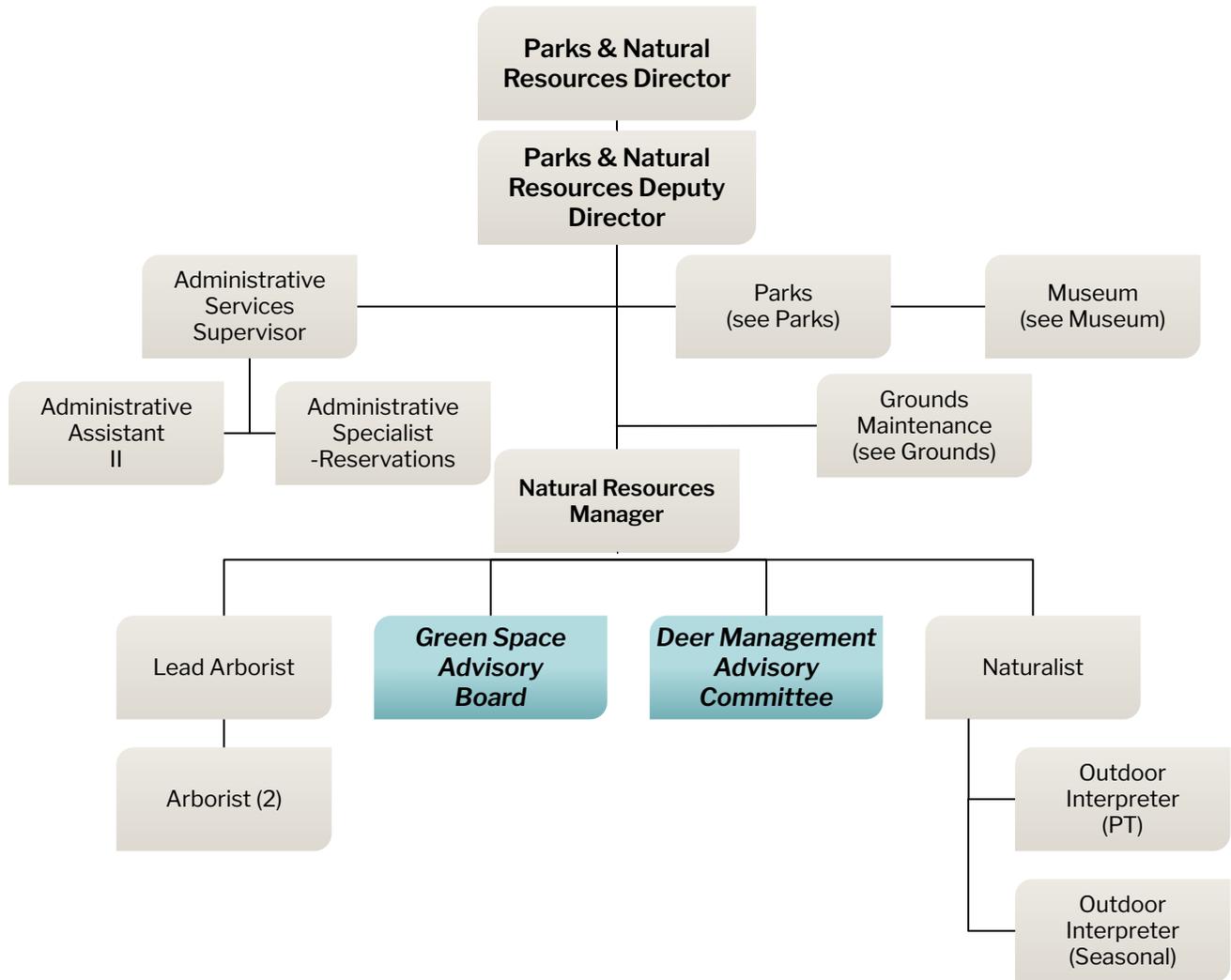
Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Administrative Assistant II - PNR	0.75	0.75	0.60	0.50	0.50	0.50
Arborist	2.00	2.00	2.00	2.00	2.00	2.00
Lead Arborist	1.00	1.00	1.00	1.00	1.00	1.00
Natural Resources Manager	0.90	0.90	0.90	0.90	0.90	0.90
Naturalist	0.90	0.90	0.90	0.90	0.90	0.90
Parks & Natural Resources Deputy Director	0.00	0.00	0.00	0.00	0.20	0.20
Parks & Natural Resources Director	0.10	0.10	0.10	0.10	0.10	0.10
Water Resources Specialist	0.05	0.05	0.05	0.05	0.05	0.05
	<b>5.70</b>	<b>5.70</b>	<b>5.55</b>	<b>5.45</b>	<b>5.65</b>	<b>5.65</b>
<b>Part-Time/Temporary Positions:</b>						
Outdoor Interpreter - Seasonal	0	0	0	0	1	1
Outdoor Interpreter P/T	1	1	1	1	1	1
Outdoor Interpreter Seasonal	0	0	1	1	0	0
	<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

774 - Natural Resources Division

**Natural Resources Division / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
<b>Natural Resources</b>							
Inbound Phone Calls	544	428	351	343	158	350	350
<b>Forestry</b>							
Tree Inventory	20,068	20,402	20,466	20,062	20,099	20,200	20,200
Trees Trimmed	2,583	2,024	2,290	2,474	1,691	2,500	2,500
Trees Removed	319	253	309	316	171	350	350
Trees Maintained	2,902	2,277	2,599	2,790	1,862	2,850	2,850
Trees Planted	695	633	790	772	408	700	700
Stumps Ground	130	104	126	121	65	100	100
Service Requests	440	365	424	543	247	500	500
Plan Reviews	81	113	116	125	498	50	50
<b>Outdoor Engagement</b>							
Programs Offered	51	53	60	60	24	60	60
Program Attendance	1,337	1,628	2,657	4,315	1,791	3,000	3,000
<b>Wildlife</b>							
Service Requests	307	120	154	128	113	200	200

774 – Natural Resources Division



802 - Museum Division

802 - Museum Division



The mission of the Museum Division, as part of the Parks and Natural Resources Department, is:

*We build connections in our community: Neighbor to Neighbor; Neighbor to Nature; and Neighbor to History. We do this by preserving our history, conserving our green infrastructure, and engaging our community in the outdoors.*

The Rochester Hills Museum at Van Hoosen Farm is the primary site for learning about and preserving the history of the greater Rochester area. Located in Stoney Creek Village, which is listed in the National Register of Historic Places, the 16-acre museum complex was home to the Taylor and Van Hoosen families dating back to 1823. It features structures original to the property from 1840 to the early 20th century.

The Museum is used to showcase the area’s history in the Dairy Barn through well-designed and informative exhibits highlighting the settlement, agriculture, industry and cultural evolution of the community. The Stoney Creek Schoolhouse hosts school tours throughout the year. The Farmhouse, gazebo and museum grounds are available to rent for weddings or photographic events. The newly restored Calf Barn rents out for receptions and large meetings. In addition to these services, the Museum hosts a number of annual events and provides for a variety of environmental and cultural heritage educational opportunities.

**Goals:**

<b>Department</b>	Expand Museum support
<b>City Council</b>	Fiscal Management (#2), Effective Governance (#4), Recreation, Parks, Cultural (#5)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Increase the number of Museum Members
<b>Medium Term</b>	Develop a plan to build the Big Barn Building
<b>Medium Term</b>	Develop a parking lot replacement design in conjunction with possible Big Barn concepts
<b>Long-Term</b>	Initiate a Museum endowment campaign

**Significant Expenditure, Staffing & Program Notes:**

- Personnel Services increased [8% or \$71,740] due to:
  - Upgrade of part-time Museum Maintenance Specialist
  - Increase of Museum Seasonal Hours
- Operating Supplies decreased [(16%) or (\$11,500)] due to Calf Barn Multimedia Equipment in FY 2025
- Professional Services increased [3% or \$19,110] due to Big Barn Concept design in FY 2025

802 - Museum Division

**Budget Summary Report**

<b>802 Museum Division Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 746,348	\$ 785,733	\$ 888,960	\$ 1,020,510	\$ 1,051,570	\$ 1,080,260
Supplies	67,974	45,865	69,700	58,200	54,700	54,700
Professional Services	417,131	443,092	577,850	596,960	596,960	596,960
Other Services	5,238	7,124	10,400	10,400	10,400	10,400
<b>TOTAL</b>	<b>\$ 1,236,691</b>	<b>\$ 1,281,814</b>	<b>\$ 1,546,910</b>	<b>\$ 1,686,070</b>	<b>\$ 1,713,630</b>	<b>\$ 1,742,320</b>
Per Capita	\$ 16.21	\$ 16.80	\$ 20.27	\$ 22.10	\$ 22.46	\$ 22.84

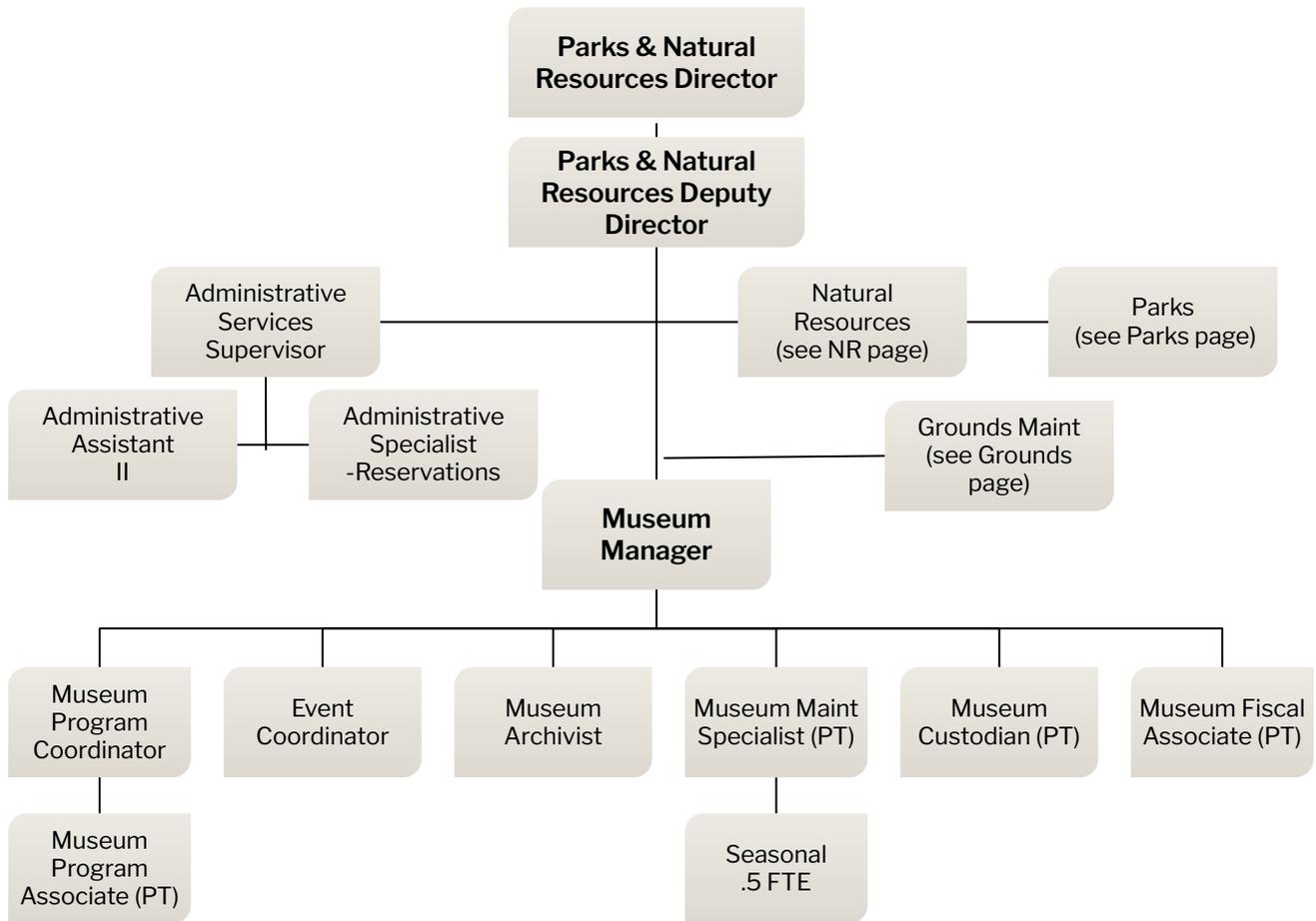
**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Assistant II - PNR	0.00	0.00	0.15	0.15	0.00	0.00
Museum Archivist Full-Time	0.00	0.00	1.00	1.00	1.00	1.00
Museum Event Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Museum Maintenance Specialist P/T	0.00	0.00	0.00	0.00	0.00	1.00
Museum Manager	1.00	1.00	1.00	1.00	1.00	1.00
Museum Program Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Parks & Natural Resources Deputy Director	0.00	0.00	0.00	0.00	0.15	0.15
Parks & Natural Resources Director	0.15	0.15	0.15	0.15	0.15	0.15
	<b>3.15</b>	<b>3.15</b>	<b>4.30</b>	<b>4.30</b>	<b>4.30</b>	<b>5.30</b>
<b>Part-Time/Temporary Positions:</b>						
Interns	0	0	0	0	2	2
Laborer - Seasonal	2	2	2	2	2	2
Museum Archivist	1	1	0	0	0	0
Museum Custodian P/T	1	1	1	1	1	1
Museum Fiscal Associate P/T	1	1	1	1	1	1
Museum Interpretive Associate P/T	0	1	1	1	1	1
Museum Maintenance Specialist P/T	1	1	1	1	1	0
	<b>6</b>	<b>7</b>	<b>6</b>	<b>6</b>	<b>8</b>	<b>7</b>

**Museum Division / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
*Vehicle Count	20,616	29,917	33,500	24,411	5,072	25,000	25,000
Volunteer Hours	5,683	3,923	3,880	3,880	967	3,880	3,880
Museum Members	413	433	434	442	439	455	455
Wedding Ceremony	5	13	14	12	2	13	13
Wedding Reception	-	6	10	10	1	12	12
Other Rentals	64	162	161	162	17	162	162
Grounds Rental Total	69	181	185	184	20	187	187
Inbound Phone Calls	1,397	1,141	1,186	975	339	1,100	1,100

802 - Museum Division



804 - Historic Districts Commission



**The mission of the Historic Districts Commission (HDC) is to promote, retain, and restore historic and culturally significant resources (structures, land parcels, and natural amenities) within the City, that serve to preserve the heritage of the community.**

The HDC and the Historic Districts Study Committee are established by Chapter 118, Article II of the Code of Ordinances, pursuant to State Law (PA 169 of 1970). The HDC is a nine member commission and is intended to consider applications regarding

proposed modifications to registered historic resources in the City of Rochester Hills and provides guidance and direction towards the historic and cultural value of the resource. The HDC grants Certificates of Appropriateness that detail specific changes to historic structures and lands that adhere to “the spirit” of the resource; and provides guidance and direction to applicants proposing changes to historic structures and lands. The Historic District Study Committee is composed of five members, at least two of which are also HDC members. The HDSC conducts inventories and research of historic resources and provides reports relative to the creation, modification or elimination of historic districts.

**Goals:**

<b>Department</b>	Promote historic districts for the education, enjoyment, and welfare of citizens
<b>City Council</b>	Community / Neighborhoods (#6)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Provide support to City Council and the Historic District Study Committee to conduct reviews and recommendations regarding potential structure and/or land parcel designation
<b>On-Going</b>	Encourage the preservation of significant historic sites by providing guidance and direction to property owners proposing restoration and/or upkeep of their properties
<b>On-Going</b>	Conduct educational programs such as the National Historic Preservation Month Celebration that further citizen respect and pride for the community’s heritage

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

804 Historic Districts Commission Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 2,659	\$ 3,241	\$ 7,070	\$ 7,070	\$ 7,070	\$ 7,070
Supplies	-	-	600	1,000	600	600
Professional Services	3,883	4,797	8,150	8,400	8,150	8,150
<b>TOTAL</b>	<b>\$ 6,542</b>	<b>\$ 8,038</b>	<b>\$ 15,820</b>	<b>\$ 16,470</b>	<b>\$ 15,820</b>	<b>\$ 15,820</b>
Per Capita	\$ 0.09	\$ 0.11	\$ 0.21	\$ 0.22	\$ 0.21	\$ 0.21

804 - Historic Districts Commission

**Historic Districts Commission / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Meetings	3	3	3	3	1	6	6

## 852 - Community Programs

**The mission guiding Community Programs funding is to improve living conditions for low-and moderate-income residents through community revitalization, home improvement, and human services.**

Funding is provided by the U.S. Department of Housing and Urban Development (HUD) and is allocated by the Oakland County Community & Home Improvement Division to participating communities for a one time Senior Chore Grant. In FY 2024-26, the City of Rochester Hills will be offering programs to assist with yard maintenance, lawn services, and snow removal for low-and-moderate income senior citizens living within the City. The Fiscal Division of the Mayor’s Office administers the program for the City.

**Goals:**

**Department** Ensure that funds and programs continue to be distributed as equitably and efficiently as possible to qualified residents, businesses and non-profits while satisfying mandatory Federal and State allocation requirements

**City Council** Fiscal Management (#2), Community / Neighborhoods (#6)

**Departmental Objectives:**

**On-Going** Provide information to residents, businesses and non-profits about additional assistance programs available through the City, Oakland County and other entities

**Significant Expenditure, Staffing & Program Notes:**

- Other Services decreased [(74%) or (\$55,500)] due to final year of three (3) year OLSHA Senior Chore Grant in FY 2026

### Budget Summary Report

852 Community Programs Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Other Services	\$ -	\$ 4,505	\$ 75,500	\$ 20,000	\$ -	\$ -
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 4,505</b>	<b>\$ 75,500</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>
Per Capita	\$ -	\$ 0.06	\$ 0.99	\$ 0.26	\$ -	\$ -

990-General Fund: Transfer-Out

### 990-General Fund: Transfer-Out

The General Fund: Transfer Out cost center transfers funding collected by the City’s General Fund to various other special purpose funds. Some of the receiving funds may already have an established funding source, but those specific source(s) may not be adequate to provide the full level of funding necessary to provide for the desired level of service.

**Goals:**

<b>Department</b>	Provide a mechanism for the purpose of transferring money to various funds as necessary to provide for desired service levels
<b>City Council</b>	Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Evaluate the level of funding from the General Fund to support service levels in various funds such as the Local Street and Water Resource Funds

**Significant Expenditure, Staffing & Program Notes:**

- Transfers-Out increased [7% or +\$538,470] primarily due to:
  - An increase to the Major Road Fund
    - 0.1000 mill annual transfer
  - An increase to the Water Resources Fund
    - To set Water Resources Fund Balance at 25% of annual Water Resources operating expenditure
  - An increase to the Capital Improvement Fund
    - To set General Fund Balance at 35% of annual General Fund operating expenditures
  - A decrease to the Facilities Fund
    - Reallocation of Auburn Road Corridor Placemaking in FY 2025
  - A decrease to the Retiree Healthcare Trust Fund
    - To reduce the required funding amount to maintain the Trust Fund at fully-funded status

#### Budget Summary Report

990 General Fund Transfer Out Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Transfer Out	\$ 9,168,370	\$ 17,731,330	\$ 7,361,130	\$ 7,899,600	\$ 8,661,620	\$ 4,263,480
<b>TOTAL</b>	<b>\$ 9,168,370</b>	<b>\$ 17,731,330</b>	<b>\$ 7,361,130</b>	<b>\$ 7,899,600</b>	<b>\$ 8,661,620</b>	<b>\$ 4,263,480</b>
Per Capita	\$ 120.16	\$ 232.39	\$ 96.48	\$ 103.53	\$ 113.52	\$ 55.88

Grand Total: General Fund

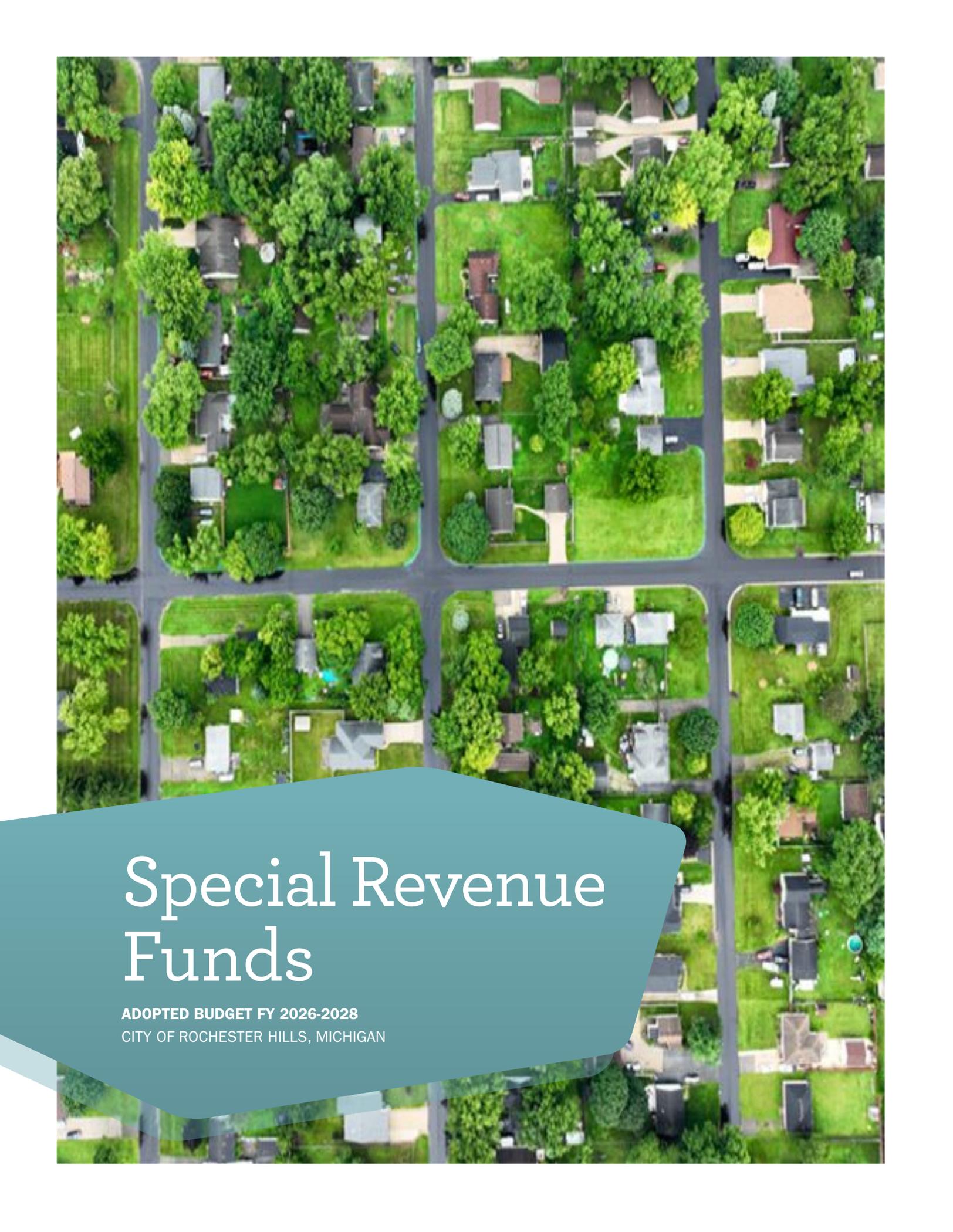
### Grand Total: General Fund

#### Statement of Revenues / Expenditures and Changes in Fund Balance

<b>Grand Total General Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
City Taxes	\$ 12,139,722	\$ 12,565,323	\$ 13,131,430	\$ 13,542,920	\$ 13,899,260	\$ 14,232,150
Licenses & Permits	3,035,852	3,032,680	2,717,000	2,535,270	2,396,460	2,296,460
Federal Grants	491,916	141,732	170,000	170,000	170,000	170,000
State Grants	8,517,300	8,487,235	8,600,000	8,700,000	8,800,000	8,900,000
Other Intergovernmental	51,817	2,868	70,000	20,000	-	-
Service Charges	6,002,562	6,311,905	6,456,900	7,185,010	7,295,840	7,396,340
Investment Earnings	1,746,037	1,975,070	1,358,000	517,900	421,190	299,240
Other Revenue	2,327,662	413,106	96,000	96,000	96,000	246,000
Transfer - In	343,823	12,224	178,070	50,000	50,000	50,000
<b>TOTAL REVENUES</b>	<b>34,656,691</b>	<b>32,942,143</b>	<b>32,777,400</b>	<b>32,817,100</b>	<b>33,128,750</b>	<b>33,590,190</b>

<b>General Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
General Government	9,250,542	10,428,319	11,551,700	11,969,430	12,321,810	12,677,680
Public Service	1,455,191	1,627,644	1,979,680	2,057,590	2,039,930	2,090,970
Public Safety	3,773,750	3,716,969	4,819,240	5,084,170	5,230,330	5,348,490
Economic Development	1,254,888	1,299,554	1,519,730	1,602,820	1,630,990	1,657,600
Parks & Recreation	5,225,169	5,478,972	6,688,560	7,424,930	7,311,110	7,394,660
Transfer-Out	9,168,370	17,731,330	7,361,130	7,899,600	8,661,620	4,263,480
<b>TOTAL EXPENDITURES</b>	<b>30,127,910</b>	<b>40,282,788</b>	<b>33,920,040</b>	<b>36,038,540</b>	<b>37,195,790</b>	<b>33,432,880</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 4,528,781	\$ (7,340,645)	\$ (1,142,640)	\$ (3,221,440)	\$ (4,067,040)	\$ 157,310
<b>Fund Balance - Beginning</b>	<b>21,217,790</b>	<b>25,746,571</b>	<b>18,405,926</b>	<b>17,263,286</b>	<b>14,041,846</b>	<b>9,974,806</b>
<b>Fund Balance - Ending</b>	<b>25,746,571</b>	<b>18,405,926</b>	<b>17,263,286</b>	<b>14,041,846</b>	<b>9,974,806</b>	<b>10,132,116</b>



# Special Revenue Funds

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN

## 202 - Major Road Fund: Revenue

**The mission of the Major Road Fund is to maintain the major road network and rights-of-way in such a manner as to ensure safety for vehicular and pedestrian traffic, as well as to present an attractive roadside environment in accordance with State Act 51 of the Public Acts of 1951 as amended.**

The City of Rochester Hills currently owns and operates 42 miles of major roadway. The Department of Public Services (DPS) through the Major Road Fund accounts for the maintenance, planning, design, construction, and improvement of the major road network. DPS coordinates improvements with the Road Commission for Oakland County (RCOC) and the Michigan Department of Transportation (MDOT) road systems located within City limits in accordance with State Act 51 of the Public Acts of 1951, as amended.

**Goals:**

<b>Department</b>	Identify long-term funding sources that will provide for the consistent operation, maintenance, reconstruction, and rehabilitation of the City's Major Road system and leverage funding with RCOC, MDOT and adjacent communities
<b>City Council</b>	Public Safety (#1) / Fiscal Management (#2) / Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-going</b>	Develop community and public education opportunities to promote the need for an adequate funding source in order to manage the needs, priorities, and strategies for the operation, maintenance, and rehabilitation of the City's Major Road system

**Significant Revenue & Program Notes:**

- Interest Earnings decreased [(27%) or (\$117,210)] due to conservative revenue estimate anticipating lower interest rates in the future
- Other Revenue decreased [(49%) or (\$35,980)] due to reimbursement from the Road Commission for Oakland County for Dequindre Road in FY 2025
- Transfer-In decreased [(55%) or (\$594,780)] due to:
  - Adams Road Study for Nowicki Park and Traffic Signal Upgrade: Technology @ Auburn in FY 2025

### Budget Summary Report

202	2023	2024	2025	2026	2027	2028
Major Road Revenue	Audited Actual	Audited Actual	Amended Budget	Adopted Budget	Projected Budget	Projected Budget
Federal Grants	\$ 1,190,000	\$ -	\$ -	\$ -	\$ -	\$ -
State Grants	7,324,187	7,331,068	7,415,000	7,488,000	7,561,730	7,636,200
Service Charges	411,956	382,099	457,570	425,090	425,090	425,090
Investment Earnings	388,744	558,742	427,000	309,790	322,390	272,190
Other Revenue	676,686	64,546	73,280	37,300	37,300	37,300
Transfer - In	412,400	878,700	1,078,860	484,080	497,160	509,390
<b>TOTAL</b>	<b>\$ 10,403,973</b>	<b>\$ 9,215,155</b>	<b>\$ 9,451,710</b>	<b>\$ 8,744,260</b>	<b>\$ 8,843,670</b>	<b>\$ 8,880,170</b>
Per Capita	\$ 136.36	\$ 120.78	\$ 123.88	\$ 114.60	\$ 115.91	\$ 116.38

442 - Major Road Fund: Transfer-Out

**442 - Major Road Fund: Transfer-Out**

The Major Road: Transfer Out cost center is responsible for transferring funding from the Major Road Fund to other funds in compliance with City policies.

**Goals:**

**Department** Provide funding in compliance with City policies and bond obligations

**City Council** Fiscal Management (#2) / Infrastructure Management (#3)

**Departmental Objectives:**

**Short-Term** Transfer funds in accordance with City Council and Administrative policies

**Significant Expenditure, Staffing, & Program Notes:**

- No significant changes for FY 2026

**Budget Summary Report**

442 Major Road Transfer Out Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Transfer Out	\$ 1,750,000	\$ 1,750,000	\$ 1,825,000	\$ 1,843,250	\$ 1,861,680	\$ 1,880,300
<b>TOTAL</b>	<b>\$ 1,750,000</b>	<b>\$ 1,750,000</b>	<b>\$ 1,825,000</b>	<b>\$ 1,843,250</b>	<b>\$ 1,861,680</b>	<b>\$ 1,880,300</b>
Per Capita	\$ 22.94	\$ 22.94	\$ 23.92	\$ 24.16	\$ 24.40	\$ 24.64

## 452 - Major Road Fund: Construction



The Major Road Construction Division of the Department of Public Services (DPS) is responsible for planning, designing, and constructing improvements to the City's 49-mile major road network and for coordinating improvements with the Road Commission for Oakland County (RCOC) and the Michigan Department of Transportation (MDOT) road systems located within City limits. This is done by recognizing needs as determined by the City's comprehensive 2021 Master Thoroughfare Plan and the City's Pavement Management System.

### Goals:

**Department** Construct and rehabilitate failing segments of the City's major road system by implementing improvements as presented in the annual Capital Improvement Plan (CIP) while balancing the sometimes-conflicting interests of safety, mobility, and environmental impact

**City Council** Public Safety (#1) / Infrastructure Management (#3)

### Departmental Objectives:

**Short-Term** Reduce the number of major roads rated Poor by 3% by 2026.

**Short-Term** Continue the planning, design, construction, and if necessary, right-of-way acquisition for improvements based on the following projects listed in the CIP:

- MR-02L / Hamlin Road Near Crooks Reconstruction
- MR-05H / Adams Road Improvements @ Nowicki
- MR-12 / Major Road: Traffic Calming Program
- MR-22B / Star Batt Left Turn Signals @ Crooks
- MR-26H / Livernois Left Turn Signals @ Drexelgate
- MR-27 / Major Road: Bridge Rehabilitation Program
- PW-01 / Pathway Rehabilitation Program
- PW-12B / Rochester Road PW @ M-59 PE
- PW-26F / Livernois Fence Replacement
- School Zone Rapid Flashing Beacons
- Urgent Utility Repairs

### Goals:

**Department** Improve the overall quality and safety of major road infrastructure by increasing capacity towards meeting traffic demands and relieving congestion where deficiencies exist

**City Council** Public Safety (#1) / Infrastructure Management (#3)

### Departmental Objectives:

**On-Going** Balance the community's desire for a safe transportation system with its willingness to endure a measure of congestion, even after major road improvements are made, so as to preserve the natural features that help to make Rochester Hills unique

### Significant Expenditure, Staffing & Program Notes:

- Capital Outlay decreased [(41%) or (\$2,190,980)] due to capital projects scheduled for FY 2026

452 - Major Road Fund: Construction

**Budget Summary Report**

<b>452 Major Road Construction Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 109,629	\$ 101,438	\$ 146,610	\$ 150,620	\$ 155,780	\$ 160,550
Supplies	-	-	800	800	800	800
Professional Services	1,282	8,707	9,800	9,800	9,800	9,800
Capital Outlay	2,901,392	5,653,824	5,318,980	3,128,000	5,447,720	7,522,550
<b>TOTAL</b>	<b>\$ 3,012,303</b>	<b>\$ 5,763,969</b>	<b>\$ 5,476,190</b>	<b>\$ 3,289,220</b>	<b>\$ 5,614,100</b>	<b>\$ 7,693,700</b>
Per Capita	\$ 39.48	\$ 75.54	\$ 71.77	\$ 43.11	\$ 73.58	\$ 100.83

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Services Supervisor	0.05	0.05	0.05	0.05	0.05	0.05
Construction Inspector II	0.05	0.05	0.05	0.05	0.05	0.05
DPS Aide II - Transportation	0.05	0.05	0.05	0.05	0.05	0.05
DPS Technician - Survey	0.05	0.05	0.05	0.05	0.05	0.05
Deputy Public Service Director / City Engineer	0.30	0.30	0.30	0.30	0.30	0.30
Project Engineer	0.20	0.20	0.20	0.20	0.20	0.20
Transportation Engineering Manager	0.10	0.10	0.10	0.10	0.10	0.10
	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>

## 462 - Major Road Fund: Preservation



The Major Road Preservation Division of the Department of Public Services (DPS) is responsible for planning and performing routine maintenance to the City’s 52-mile major road network.

Data is utilized from the City’s Pavement Management System indicating the levels of work to be performed. The types of preservation strategies employed by the City include: slab replacement (concrete roads); damaged pavement replacement (asphalt roads); curb and gutter replacements; joint/crack repairs to prevent water from reaching road base; installing drains under roads to collect

subsurface water; ditching; catch basin repair; and strict enforcement of overweight vehicles.

The City of Rochester Hills performs annual maintenance on major roads under its jurisdiction. The typical causes for road maintenance include:

- Age of the pavement surface
- Poor drainage, including catch basin failures
- Poor compaction of road base materials
- Overweight vehicles
- Freeze/Thaw Cycle

### Goals:

<b>Department</b>	Provide for a safe and adequate major road system to preserve the quality of life in the City, which enhances the attraction and retention of residents
<b>City Council</b>	Infrastructure Management (#3) / Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Maintain a comprehensive Major Road System Maintenance Plan that provides for motor vehicle travel needs along major thoroughfares within the community
<b>On-Going</b>	Proactively plan and program maintenance activities in order to maximize the available resources dedicated towards road maintenance
<b>On-Going</b>	Evaluate alternate road rehabilitation techniques to minimize reconstruction and maintenance costs
<b>On-Going</b>	Utilize the Asset Management System as well as the Pavement Management System to develop strategic programs for maintenance
<b>On-Going</b>	Predictively perform preventable maintenance activities to maintain ride quality and extend the service life of our road network
<b>On-Going</b>	Encourage other jurisdictional agencies (RCOC, MDOT) to improve the programming levels of maintenance activities on their thoroughfares within the City

### Significant Expenditure, Staffing & Program Notes:

- Supplies increased [74% or \$10,000] due to increase in crack sealing material
- Professional Services increased [7% or \$35,280] due to Gravel Road Maintenance on Livernois Road (Tienken - Dutton) in FY 2026

462 - Major Road Fund: Preservation

**Budget Summary Report**

<b>462 Major Road Preservation Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 225,233	\$ 244,282	\$ 326,000	\$ 336,310	\$ 347,890	\$ 358,210
Supplies	10,211	4,614	41,370	51,370	51,370	51,370
Professional Services	283,139	338,580	481,430	516,710	480,200	482,200
Other Services	-	-	300	300	300	300
<b>TOTAL</b>	<b>\$ 518,583</b>	<b>\$ 587,476</b>	<b>\$ 849,100</b>	<b>\$ 904,690</b>	<b>\$ 879,760</b>	<b>\$ 892,080</b>
Per Capita	\$ 6.80	\$ 7.70	\$ 11.13	\$ 11.86	\$ 11.53	\$ 11.69

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Assistant III - DPS	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Services Supervisor	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Specialist - Field Ops	0.05	0.05	0.05	0.05	0.05	0.05
Crew Leader - Operations	0.25	0.30	0.30	0.30	0.30	0.30
Crew Leader - Transportation	0.30	0.00	0.00	0.00	0.00	0.00
Field Services Manager	0.00	0.05	0.05	0.05	0.05	0.05
Heavy Equipment Operator	0.55	0.30	0.30	0.30	0.30	0.30
Laborer	1.05	0.55	0.55	0.50	0.50	0.50
Light Equipment Operator	0.40	0.95	0.95	1.00	1.00	1.00
Roads & Pathways Operations Manager	0.25	0.25	0.25	0.25	0.25	0.25
	<b>2.95</b>	<b>2.55</b>	<b>2.55</b>	<b>2.55</b>	<b>2.55</b>	<b>2.55</b>

**Major Road Fund: Preservation / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
Miles of Major Roads	48.68	49.04	49.04	49.04	49.04	49.04
Major Road Preservation Expenditures per Lane Mile	\$2,651	\$2,612	\$2,644	\$2,995	\$4,329	\$4,612
Linear Ft. of Ditches Cleaned	0	350	532	0	250	250

## 472 - Major Road Fund: Traffic Service



The Major Road Traffic Service Division of the Department of Public Services (DPS) is responsible for planning and performing traffic studies including school-walking routes, traffic counts, turning movements, and traffic signal placement; street sign fabrication and installation; pavement striping and marking placement; and bridge inspections to the City’s 49 mile major road network. This cost center is also responsible for the issuance of permits to work in City right-of-ways.

**Goals:**

**Department** Provide for the maintenance of major road system’s signs and pavement markings in order to provide for the safety and awareness of motor vehicles traveling along major thoroughfares of the community

**City Council** Public Safety (#1) / Infrastructure Management (#3) / Economic / Tax Base (#7)

**Departmental Objectives:**

**On-Going** Maintain a Street Sign Replacement Program that utilizes life cycle analysis to determine appropriate replacement dates and coordinate with the Asset Management System

**On-Going** Research and explore advances in pavement marking and sign sheeting material

**Goals:**

**Department** Minimize the City’s exposure to risk by promoting sound traffic planning in order to improve upon the safety of the major road system

**City Council** Infrastructure Management (#3)

**Departmental Objectives:**

**On-Going** Preserve the City’s existing infrastructure through permit issuance, compliance enforcement, and monitoring

**On-Going** Proactively plan and program traffic service activities such as signing, street lighting, school-walk routes, signalization, work zone safety, and permit oversight in order to maximize the available resources dedicated towards traffic service

**On-Going** Work with the RCOC and MDOT on signal optimization along with safety and capacity improvements

**On-Going** Continue remodeling, replacing, or installing streetlights for improved visibility at intersection and crosswalk locations

**Significant Expenditure, Staffing & Program Notes:**

- Professional Services decreased [(6%) or (\$31,550)] due to the completion of the HRC Grant Assistance in FY 2025 and Bridge Inspection Study in FY 2026 (every 2 year program)

472 - Major Road Fund: Traffic Service

**Budget Summary Report**

<b>472 Major Road Traffic Service Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 274,402	\$ 350,626	\$ 451,280	\$ 466,820	\$ 482,750	\$ 497,350
Supplies	24,732	37,072	50,060	50,210	49,880	49,880
Professional Services	388,812	372,321	533,820	502,270	502,040	532,490
Other Services	60,756	101,732	125,480	127,830	130,140	132,530
<b>TOTAL</b>	<b>\$ 748,702</b>	<b>\$ 861,751</b>	<b>\$ 1,160,640</b>	<b>\$ 1,147,130</b>	<b>\$ 1,164,810</b>	<b>\$ 1,212,250</b>
Per Capita	\$ 9.81	\$ 11.29	\$ 15.21	\$ 15.03	\$ 15.27	\$ 15.89

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Crew Leader - Traffic & Sign Shop	0.30	0.30	0.30	0.30	0.30	0.30
DPS Technician - Permits	0.00	0.45	0.45	0.45	0.45	0.45
DPS Technician - Survey	0.05	0.05	0.05	0.05	0.05	0.05
Field Services Manager	0.00	0.50	0.50	0.50	0.50	0.50
GIS Manager	0.00	0.00	0.00	0.25	0.25	0.25
GIS Specialist	0.00	0.00	0.00	0.50	0.25	0.25
GIS Technician	0.00	0.00	0.00	0.00	0.25	0.25
Light Equipment Operator - Sign Shop	0.30	0.30	0.30	0.30	0.30	0.30
Project Engineer	0.35	0.35	0.35	0.35	0.35	0.35
Transportation Engineering Manager	0.30	0.30	0.30	0.30	0.30	0.30
	<b>1.30</b>	<b>2.25</b>	<b>2.25</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Part-Time/Temporary Positions:</b>						
Interns	1	1	1	1	1	1
	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

482 - Major Road Fund: Winter Maintenance

## 482 - Major Road Fund: Winter Maintenance



The Major Road Winter Maintenance Division of the Department of Public Services (DPS) is responsible for planning and performing winter maintenance activities, such as snow and ice removal, to the City’s 52 mile major road network. The Road Commission of Oakland County (RCOC) also contracts with the City of Rochester Hills for winter maintenance activities along five (5) miles of County-owned roadway within the boundaries of the City.

**Goals:**

<b>Department</b>	Provide a major road winter maintenance program, including prompt and efficient snow removal and de-icing, that addresses safe motor vehicle travel needs along the major road system under the jurisdiction of the City during winter months
<b>City Council</b>	Public Safety (#1) / Infrastructure Management (#3) / Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Clear all major roads of snow and ice within 48-hours after a major snowstorm
<b>On-Going</b>	Clear all drainage structures that contribute to ice accumulation on roadways within 24- hours of notice
<b>On-Going</b>	Coordinate snow removal operations with adjoining communities in order to maintain the continuity of major thoroughfare access
<b>On-Going</b>	Communicate winter road conditions through the City’s website and other social media outlets and provide snow removal status through a public snow tracker application

**Goals:**

<b>Department</b>	Proactively plan and program winter maintenance activities in order to maximize the available resources dedicated towards winter maintenance
<b>City Council</b>	Infrastructure Management (#3) / Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Utilization of technology to further advance the efficiencies and effectiveness of winter operations
<b>On-Going</b>	Continue to research the use of alternative de-icing materials and application techniques in an effort to minimize cost and waste
<b>On-Going</b>	Utilize the Asset Management System to develop strategic programs for winter maintenance

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes for FY 2026

482 - Major Road Fund: Winter Maintenance

**Budget Summary Report**

482 Major Road Winter Maintenance Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 103,046	\$ 114,191	\$ 178,830	\$ 182,800	\$ 187,280	\$ 191,270
Supplies	74,083	68,542	155,500	155,500	155,500	155,500
Professional Services	79,679	99,656	165,580	165,580	165,580	165,580
<b>TOTAL</b>	<b>\$ 256,808</b>	<b>\$ 282,389</b>	<b>\$ 499,910</b>	<b>\$ 503,880</b>	<b>\$ 508,360</b>	<b>\$ 512,350</b>
Per Capita	\$ 3.37	\$ 3.70	\$ 6.55	\$ 6.60	\$ 6.66	\$ 6.71

**Personnel Staffing Trend**

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Administrative Assistant III - DPS	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Services Supervisor	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Specialist - Field Ops	0.05	0.05	0.05	0.05	0.05	0.05
Crew Leader - Operations	0.05	0.20	0.20	0.20	0.20	0.20
Field Services Manager	0.20	0.05	0.05	0.05	0.05	0.05
Heavy Equipment Operator	0.20	0.20	0.20	0.20	0.20	0.20
Laborer	0.15	0.15	0.15	0.15	0.00	0.00
Light Equipment Operator	0.45	0.20	0.20	0.20	0.30	0.30
Roads & Pathways Operations Manager	0.05	0.05	0.05	0.05	0.05	0.05
	<b>1.25</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.95</b>	<b>0.95</b>

**Major Road Fund: Winter Maintenance / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Projected 2025	Projected 2026
Salt (in lbs.)	2,312,460	3,048,740	2,476,040	2,247,678	2,500,000	2,500,000
Major Road Winter Maintenance Expenditures per Lane Mile	\$1,670	\$1,402	\$1,213	\$1,440	\$2,548	\$2,569
Snow Plowing Operations Overtime Hours Worked	860	626	455	170	500	500

492 - Major Road Fund: Administration

### 492 - Major Road Fund: Administration

The Major Road Administration Division of the Department of Public Services (DPS) is responsible for the overall planning, administration, and oversight of all activities that affect the conditions of the City’s major road network. This includes meeting with other jurisdictions to identify and resolve concerns as they arise.

**Goals:**

<b>Department</b>	Proactively plan and program activities in order to maximize the available resources dedicated towards major roads
<b>City Council</b>	Fiscal Management (#2) / Infrastructure Management (#3) / Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Continue to work/partner with RCOC and MDOT on the delivery and coordination of projects
<b>On-Going</b>	Attend Homeowner Association meetings as necessary to discuss major road traffic issues within the City
<b>On-Going</b>	Participate in the Community Outreach programs on regional traffic operations
<b>On-Going</b>	Encourage employees to attend educational programs

**Significant Expenditure, Staffing & Program Notes:**

- Professional Services increased [54% or \$194,230] due to Master Thoroughfare Plan update in FY 2026

#### Budget Summary Report

492 Major Road Administration Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 41,903	\$ 60,399	\$ 74,160	\$ 76,800	\$ 79,110	\$ 81,140
Supplies	290	524	1,000	1,000	1,000	1,000
Professional Services	256,825	248,680	361,970	556,200	406,200	406,200
Other Services	1,806	1,759	2,000	2,000	2,000	2,000
<b>TOTAL</b>	<b>\$ 300,824</b>	<b>\$ 311,362</b>	<b>\$ 439,130</b>	<b>\$ 636,000</b>	<b>\$ 488,310</b>	<b>\$ 490,340</b>
Per Capita	\$ 3.94	\$ 4.08	\$ 5.76	\$ 8.34	\$ 6.40	\$ 6.43

#### Personnel Staffing Trend

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Administrative Services Supervisor	0.15	0.15	0.15	0.15	0.15	0.15
Deputy Public Service Director / City Engineer	0.05	0.05	0.05	0.05	0.05	0.05
Public Services Director	0.20	0.20	0.20	0.20	0.20	0.20
	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>

492 - Major Road Fund: Administration

202 - Major Road Fund: Special Revenue Funds

Statement of Revenues / Expenditures and Changes in Fund Balance

202 Major Roads Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Federal Grants	\$ 1,190,000	\$ -	\$ -	\$ -	\$ -	\$ -
State Grants	7,324,187	7,331,068	7,415,000	7,488,000	7,561,730	7,636,200
Service Charges	411,956	382,099	457,570	425,090	425,090	425,090
Investment Earnings	388,744	558,742	427,000	309,790	322,390	272,190
Other Revenue	676,686	64,546	73,280	37,300	37,300	37,300
Transfer - In	412,400	878,700	1,078,860	484,080	497,160	509,390
<b>TOTAL REVENUES</b>	<b>10,403,973</b>	<b>9,215,155</b>	<b>9,451,710</b>	<b>8,744,260</b>	<b>8,843,670</b>	<b>8,880,170</b>
202 Major Roads Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Streets	\$ 1,430,319	\$ 1,553,605	\$ 2,344,000	\$ 2,523,660	\$ 2,547,590	\$ 2,483,440
Salaries & Wages	509,400	599,518	803,490	829,260	855,030	877,230
Capital Outlay	2,897,501	5,653,824	5,277,480	3,128,000	5,252,720	7,440,050
Transfer-Out	1,750,000	1,750,000	1,825,000	1,843,250	1,861,680	1,880,300
<b>TOTAL EXPENDITURES</b>	<b>\$ 6,587,220</b>	<b>\$ 9,556,947</b>	<b>\$ 10,249,970</b>	<b>\$ 8,324,170</b>	<b>\$ 10,517,020</b>	<b>\$ 12,681,020</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 3,816,753	\$ (341,792)	\$ (798,260)	\$ 420,090	\$ (1,673,350)	\$ (3,800,850)
<b>Fund Balance - Beginning</b>	<b>\$ 7,649,617</b>	<b>\$ 11,466,370</b>	<b>\$ 11,124,578</b>	<b>\$ 10,326,318</b>	<b>\$ 10,746,408</b>	<b>\$ 9,073,058</b>
<b>Fund Balance - Ending</b>	<b>\$ 11,466,370</b>	<b>\$ 11,124,578</b>	<b>\$ 10,326,318</b>	<b>\$ 10,746,408</b>	<b>\$ 9,073,058</b>	<b>\$ 5,272,208</b>

## 203 - Local Street Fund: Revenue



**The mission of the Local Street Fund is to facilitate the development, maintenance, and operation of the local street network through accepted engineering standards in order to meet the community’s need for a safe, efficient, and cost effective local street system.**

There are three (3) significant sources of revenue for the Local Street Fund: A dedicated Local Street millage totaling 1.0625 mill, Act 51 gas tax, and transfers-in from the General Fund and the Major Road Fund. The General Fund will continue an annual transfer-out to the Local Street Fund in order to fund \$6 million per year in Local Street rehabilitation. Until alternative funding sources are identified, proposed, and implemented this support subsidy will continue.

**Goals:**

**Department** Identify long-term funding sources that will provide for the consistent operations, maintenance, reconstruction, and rehabilitation of all neighborhood streets

**City Council** Fiscal Management (#2) / Infrastructure Management (#3)

**Departmental Objectives:**

**On-Going** Continue to provide community involvement and public information opportunities to demonstrate the need for an adequate long-term funding source in order to manage the needs, priorities, and strategies for the overall operation, maintenance, reconstruction, and rehabilitation of the local street system

**Significant Revenue & Program Notes:**

- Federal Grants decreased [(100%) or (\$220,000)] due to Safe Streets for All Grant in FY 2025
- Investment Earnings decreased [(48%) or (\$199,690)] due to conservative revenue estimate anticipating lower interest rates in the future
- Other Revenue decreased [(72%) or (\$130,220)] due to Oakland County Local Street PILOT Program not guaranteed to occur each year
- Transfer-In increased [48% or \$928,830] due to Childress and Dunning E of Eastwood Paving SAD

203 - Local Street Fund: Revenue

**Budget Summary Report**

<b>203 Local Street Revenue</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
City Taxes	\$ 4,471,767	\$ 4,760,615	\$ 5,030,990	\$ 5,179,740	\$ 5,317,680	\$ 5,446,760
Licenses & Permits	28,804	58,188	50,000	50,000	50,000	50,000
Federal Grants	-	-	220,000	-	-	-
State Grants	2,767,095	2,739,444	2,770,500	2,797,770	2,825,310	2,853,130
Service Charges	136,726	135,113	188,440	195,010	200,340	207,270
Investment Earnings	368,471	469,060	416,960	217,270	186,190	146,400
Other Revenue	191,567	199,810	181,510	51,290	69,290	69,290
Transfer - In	1,949,286	3,825,000	1,934,420	2,863,250	1,861,680	1,880,300
<b>TOTAL</b>	<b>\$ 9,913,716</b>	<b>\$ 12,187,230</b>	<b>\$ 10,792,820</b>	<b>\$ 11,354,330</b>	<b>\$ 10,510,490</b>	<b>\$ 10,653,150</b>
Per Capita	\$ 129.93	\$ 159.73	\$ 141.45	\$ 148.81	\$ 137.75	\$ 139.62

## 454 - Local Street Fund: Construction



The Local Street Construction Division of the Department of Public Services (DPS) is responsible for planning, designing, and constructing improvements to the City's 221-mile paved local street network. Local street construction and rehabilitation efforts can include the construction and/or rehabilitation of new street bases and travel surfaces as well as roadside drainage improvements.

### Goals:

**Department** Plan local street system improvement and rehabilitation projects that provide for improved motor vehicle travel needs along the neighborhood streets of the community. A safe and adequate local street system is vital to preserving the quality of life in the City, which enhances the attraction and retention of residents

**City Council** Public Safety (#1) / Infrastructure Management (#3) / Economic / Tax Base (#7)

### Departmental Objectives:

**Short-Term** Continue the planning, design, construction, and if necessary, right-of-way acquisition for improvements based on the following projects listed in the CIP:

- LS-01 / Local Street: Rehabilitation Program
- LS-12 / Local Street: Traffic Calming Program
- LS-21 / Childress Paving SAD
- LS-22 / Dunning E of Eastwood Paving SAD
- Urgent Utility Repairs

**Short-Term** Reduce the number of local streets rated Poor by 2% by 2026

**On-Going** Utilize Pavement Surface Evaluation and Rating (PASER) methodology to systematically reconstruct and rehabilitate road network

### Significant Expenditure, Staffing & Program Notes:

- Capital Outlay increased [19% or \$1,132,230] due to an increase in proposed Capital Projects in FY 2026

### Budget Summary Report

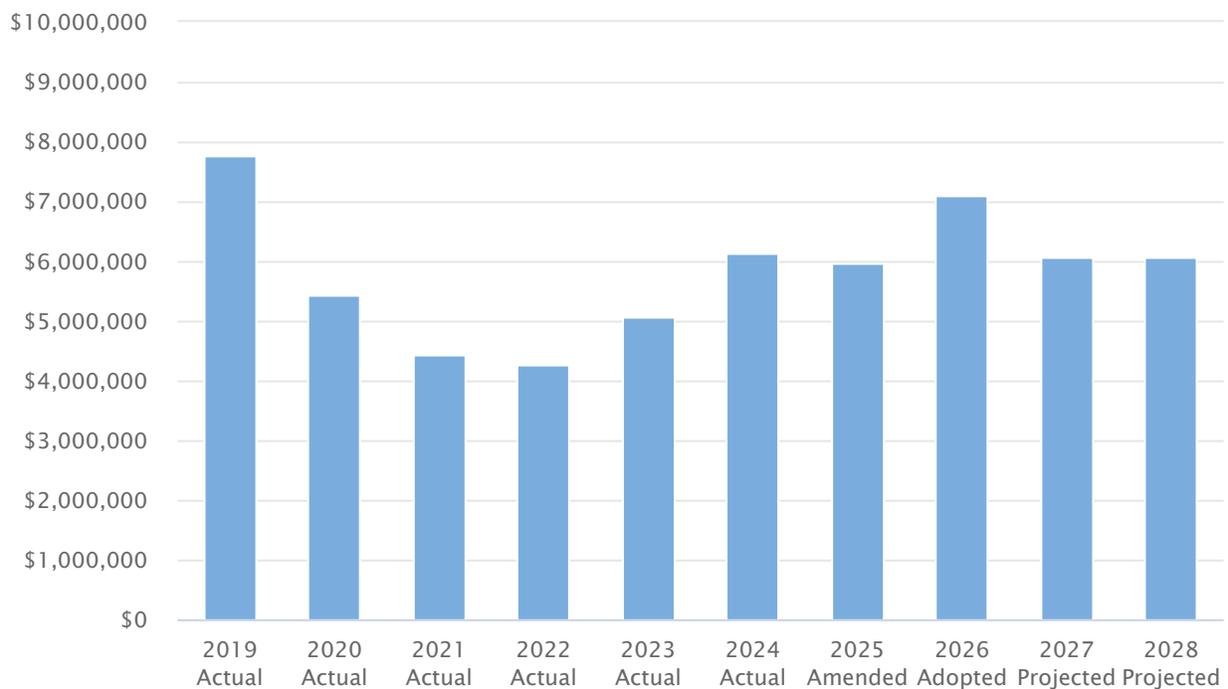
454 Local Street Construction Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 133,652	\$ 204,797	\$ 290,860	\$ 301,510	\$ 314,110	\$ 326,090
Supplies	-	536	1,000	1,000	1,000	1,000
Professional Services	29,105	11,821	58,500	58,500	58,500	58,500
Capital Outlay	5,064,968	6,117,929	5,973,420	7,095,000	6,075,000	6,075,000
<b>TOTAL</b>	<b>\$ 5,227,725</b>	<b>\$ 6,335,083</b>	<b>\$ 6,323,780</b>	<b>\$ 7,456,010</b>	<b>\$ 6,448,610</b>	<b>\$ 6,460,590</b>
Per Capita	\$ 68.52	\$ 83.03	\$ 82.88	\$ 97.72	\$ 84.52	\$ 84.67

454 - Local Street Fund: Construction

Personnel Staffing Trend

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Administrative Assistant III - DPS	0.05	0.05	0.05	0.05	0.05	0.05
Construction Inspector II	0.55	0.55	0.55	0.55	0.55	0.55
DPS Aide II - Transportation	0.80	0.80	0.80	0.80	0.80	0.80
DPS Technician - Survey	0.20	0.20	0.20	0.20	0.20	0.20
Project Engineer	0.30	0.30	0.30	0.30	0.30	0.30
Transportation Engineering Manager	0.20	0.20	0.20	0.20	0.20	0.20
Water Resources Specialist	0.10	0.10	0.10	0.10	0.10	0.10
	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>

Annual Local Street Construction / Rehabilitation



464 - Local Street Fund: Preservation

## 464 - Local Street Fund: Preservation



The Local Street Preservation Division of the Department of Public Services (DPS) is responsible for planning and performing maintenance activities to the City's 240 mile local street network. Since all but approximately 20 miles of these streets are paved, data is available from the City's Pavement Management and Asset Management Systems indicating the level of work to be performed.

Preservation activities involve crack sealing, concrete slab replacement, limited asphalt overlays/repairs, and storm sewer/catch basin cleaning. The 20-miles of non-paved streets receive regular attention through grading and dust-control activities.

**Goals:**

**Department** Provide for a comprehensive and proactive Local Street System Maintenance Plan which maximizes the resources available for local street maintenance

**City Council** Public Safety (#1) / Infrastructure Management (#3) / Economic / Tax Base (#8)

**Departmental Objectives:**

- On-Going** Create an inventory of locations for local street repairs to incorporate into the Local Street Repair Program
- On-Going** Evaluate alternate road rehabilitation techniques to minimize reconstruction and maintenance costs
- On-Going** Utilize the Asset Management System and Pavement Management System to identify preventative maintenance strategies
- On-Going** Improve maintenance practices of the City through employee training programs, community involvement and dedication of the resources necessary to successfully address needs

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

464 Local Street Preservation Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 919,897	\$ 985,159	\$ 925,930	\$ 958,180	\$ 992,000	\$ 1,022,060
Supplies	207,768	211,248	315,690	335,450	350,940	364,030
Professional Services	1,248,035	1,081,337	1,278,310	1,235,600	1,242,850	1,250,460
<b>TOTAL</b>	<b>\$ 2,375,700</b>	<b>\$ 2,277,744</b>	<b>\$ 2,519,930</b>	<b>\$ 2,529,230</b>	<b>\$ 2,585,790</b>	<b>\$ 2,636,550</b>
Per Capita	\$ 31.14	\$ 29.85	\$ 33.03	\$ 33.15	\$ 33.89	\$ 34.56

464 - Local Street Fund: Preservation

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Assistant III - DPS	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Services Supervisor	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Specialist - Field Ops	0.05	0.05	0.05	0.05	0.05	0.05
Crew Leader - Operations	1.00	1.00	1.00	1.00	1.00	1.00
Field Services Manager	0.20	0.05	0.05	0.05	0.05	0.05
Heavy Equipment Operator	1.35	1.35	1.35	1.35	1.35	1.35
Laborer	2.45	2.75	2.75	2.75	0.85	0.85
Light Equipment Operator	4.00	2.15	2.15	2.15	3.25	3.25
Roads & Pathways Operations Manager	0.50	0.50	0.50	0.50	0.50	0.50
	<b>9.65</b>	<b>7.95</b>	<b>7.95</b>	<b>7.95</b>	<b>7.15</b>	<b>7.15</b>
<b>Part-Time/Temporary Positions:</b>						
Laborer - Seasonal	1	1	1	1	1	1
	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

**Local Street Fund: Preservation / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
Miles of Local Streets Maintained	241	241	241	241	241	241
Annual Local Street Preservation Expenditures per mile of Road	\$4,204	\$4,311	\$4,923	\$4,726	\$5,247	\$5,247
Solvex / Pothole Repairs (in lbs.)	27,960	39,600	24,560	27,778	30,000	30,000

474 - Local Street Fund: Traffic Service

474 - Local Street Fund: Traffic Service



The Local Street Traffic Service Division of the Department of Public Services (DPS) is responsible for planning and performing traffic studies including school-walking routes, traffic counts, turning movements, street sign fabrication and installation, and pavement markings to the City’s 240-mile local street network. This cost center is also responsible for the issuance of permits to work in the City rights-of-ways.

Goals:

**Department** Maintain local street system signs and pavement markings to provide for the safety and awareness of motor vehicles along the neighborhood streets of the community

**City Council** Public Safety (#1) / Infrastructure Management (#3)

**Departmental Objectives:**

**On-Going** Preserve the City’s existing infrastructure through permit issuance, compliance enforcement, and monitoring

**On-Going** Minimize the City’s exposure to risk by promoting sound traffic planning and improved safety of existing and proposed local streets

**On-Going** Provide proactive planning and programming of traffic safety related activities such as signing, street lighting, school-walk routes, signalization, work zone safety, and permit oversight in order to maximize the available resources dedicated toward local street activities

**On-Going** Maintain a Street Sign Replacement Program that uses life cycle analysis to determine appropriate replacement dates and coordinate with the Asset Management System

Significant Expenditure, Staffing & Program Notes:

- Professional Services decreased [(87%) or (\$275,550)] due to Safe Streets for All Grant in FY 2025

Budget Summary Report

474 Local Street Traffic Services Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 431,620	\$ 379,696	\$ 528,930	\$ 547,150	\$ 566,660	\$ 584,430
Supplies	37,872	49,664	54,860	55,010	54,680	54,680
Professional Services	30,397	48,799	370,850	95,300	95,300	95,300
Other Services	125,522	123,541	186,980	193,910	201,230	204,240
<b>TOTAL</b>	<b>\$ 625,411</b>	<b>\$ 601,700</b>	<b>\$ 1,141,620</b>	<b>\$ 891,370</b>	<b>\$ 917,870</b>	<b>\$ 938,650</b>
Per Capita	\$ 8.20	\$ 7.89	\$ 14.96	\$ 11.68	\$ 12.03	\$ 12.30

474 - Local Street Fund: Traffic Service

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Assistant III - DPS	0.20	0.20	0.20	0.20	0.20	0.20
Crew Leader - Traffic & Sign Shop	0.65	0.65	0.65	0.65	0.65	0.65
DPS Aide II - Transportation	0.15	0.15	0.15	0.15	0.15	0.15
DPS Tech - Transportation/Storm Water	0.45	0.45	0.45	0.45	0.45	0.45
DPS Technician - Permits	0.45	0.45	0.45	0.45	0.45	0.45
DPS Technician - Survey	0.25	0.25	0.25	0.25	0.25	0.25
Field Services Manager	0.00	0.15	0.15	0.15	0.15	0.15
GIS Manager	0.00	0.00	0.00	0.25	0.25	0.25
GIS Specialist	0.00	0.00	0.00	0.50	0.25	0.25
GIS Technician	0.00	0.00	0.00	0.00	0.25	0.25
Light Equipment Operator - Sign Shop	0.65	0.65	0.65	0.65	0.65	0.65
Project Engineer	0.10	0.10	0.10	0.10	0.10	0.10
Transportation Engineering Manager	0.30	0.30	0.30	0.30	0.30	0.30
	<b>3.20</b>	<b>3.35</b>	<b>3.35</b>	<b>4.10</b>	<b>4.10</b>	<b>4.10</b>

484 - Local Street Fund: Winter Maintenance

## 484 - Local Street Fund: Winter Maintenance



The Local Street Winter Maintenance Division of the Department of Public Services (DPS) is responsible for planning and performing winter maintenance activities, such as snow and ice removal, for the City's 240-mile local street network. This division covers all of the different activities, skills and equipment required to maintain the paved streets as well as nonpaved streets.

**Goals:**

<b>Department</b>	Provide a local street winter maintenance program that addresses motor vehicle travel needs along the neighborhood streets of the community during winter months
<b>City Council</b>	Public Safety (#1) / Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Revise plow route maps as necessary to increase the efficiency of winter maintenance activities
<b>On-Going</b>	Provide proactive planning and programming of winter maintenance activities in order to maximize the resources available for winter maintenance activities
<b>On-Going</b>	Utilize the Asset Management System to record and track costs of alternative plowing methods
<b>On-Going</b>	Utilize anti-icing agents to complement application rates of snow/ice removal activities

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

### Budget Summary Report

484 Local Street Winter Maintenance Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 239,894	\$ 278,062	\$ 374,370	\$ 384,620	\$ 395,760	\$ 405,490
Supplies	49,887	65,825	149,000	149,000	149,000	149,000
Professional Services	193,420	224,616	405,000	405,000	405,000	405,000
<b>TOTAL</b>	<b>\$ 483,201</b>	<b>\$ 568,503</b>	<b>\$ 928,370</b>	<b>\$ 938,620</b>	<b>\$ 949,760</b>	<b>\$ 959,490</b>
Per Capita	\$ 6.33	\$ 7.45	\$ 12.17	\$ 12.30	\$ 12.45	\$ 12.58

484 - Local Street Fund: Winter Maintenance

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Assistant III - DPS	0.10	0.10	0.10	0.10	0.10	0.10
Administrative Services Supervisor	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Specialist - Field Ops	0.05	0.05	0.05	0.05	0.05	0.05
Crew Leader - Operations	0.30	0.30	0.30	0.30	0.30	0.30
Crew Leader - Traffic & Sign Shop	0.05	0.05	0.05	0.05	0.05	0.05
Field Services Manager	0.20	0.05	0.05	0.05	0.05	0.05
Heavy Equipment Operator	0.50	0.50	0.50	0.50	0.50	0.50
Laborer	0.50	0.50	0.50	0.50	0.10	0.10
Light Equipment Operator	1.10	0.70	0.70	0.70	0.90	0.90
Light Equipment Operator - Sign Shop	0.00	0.00	0.00	0.00	0.05	0.05
Roads & Pathways Operations Manager	0.20	0.20	0.20	0.20	0.20	0.20
	<b>3.05</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.35</b>	<b>2.35</b>

**Local Street Fund: Winter Maintenance / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
Salt (in lbs.)	2,278,340	3,387,960	1,665,200	2,173,493	2,500,000	2,500,000
Annual Local Street Winter Maintenance Expenditures per Lane Mile	\$1,113	\$1,385	\$991	\$1,179	\$1,926	\$1,947
Local Street Snow Plowing Operations Overtime Hours Worked	233	627	555	707	600	600

494 - Local Street Fund: Administration

### 494 - Local Street Fund: Administration

The Local Street Administration Division of the Department of Public Services (DPS) is responsible for the overall planning, administration, and oversight of all local street activities which affect mobility and traffic conditions of the City’s 240-mile local street network. This includes meetings with subdivision groups, homeowner associations, and other concerned citizens as situations warrant.

**Goals:**

<b>Department</b>	Proactively plan and program local street related activities in order to maximize the resources available for local streets
<b>City Council</b>	Fiscal Management (#2) / Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Maintain community involvement in developing and implementing programs and policies to provide for the long-term funding and management of local street infrastructure
<b>On-Going</b>	Utilize the Asset Management System to track and enhance administrative procedures

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

#### Budget Summary Report

494 Local Street Administration Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 9,064	\$ 8,857	\$ 9,910	\$ 10,370	\$ 10,660	\$ 10,910
Supplies	290	528	1,000	1,000	1,000	1,000
Professional Services	671,410	611,890	799,400	867,580	867,580	867,580
Other Services	2,417	1,806	3,050	3,050	3,050	2,930
<b>TOTAL</b>	<b>\$ 683,181</b>	<b>\$ 623,081</b>	<b>\$ 813,360</b>	<b>\$ 882,000</b>	<b>\$ 882,290</b>	<b>\$ 882,420</b>
Per Capita	\$ 8.95	\$ 8.17	\$ 10.66	\$ 11.56	\$ 11.56	\$ 11.57

#### Personnel Staffing Trend

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Public Services Director	0.05	0.05	0.05	0.05	0.05	0.05
	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>

494 - Local Street Fund: Administration

Statement of Revenues / Expenditures and Changes in Fund Balance

203 Local Roads Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 4,471,767	\$ 4,760,615	\$ 5,030,990	\$ 5,179,740	\$ 5,317,680	\$ 5,446,760
Licenses & Permits	28,804	58,188	50,000	50,000	50,000	50,000
Federal Grants	-	-	220,000	-	-	-
State Grants	2,767,095	2,739,444	2,770,500	2,797,770	2,825,310	2,853,130
Service Charges	136,726	135,113	188,440	195,010	200,340	207,270
Investment Earnings	368,471	469,060	416,960	217,270	186,190	146,400
Other Revenue	191,567	199,810	181,510	51,290	69,290	69,290
Transfer - In	1,949,286	3,825,000	1,934,420	2,863,250	1,861,680	1,880,300
<b>TOTAL REVENUES</b>	<b>9,913,716</b>	<b>12,187,230</b>	<b>10,792,820</b>	<b>11,354,330</b>	<b>10,510,490</b>	<b>10,653,150</b>
203 Local Roads Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Streets	4,330,250	4,288,182	5,753,640	5,602,230	5,709,320	5,802,700
Capital Outlay	5,064,968	6,117,929	5,973,420	7,095,000	6,075,000	6,075,000
<b>TOTAL EXPENDITURES</b>	<b>9,395,218</b>	<b>10,406,111</b>	<b>11,727,060</b>	<b>12,697,230</b>	<b>11,784,320</b>	<b>11,877,700</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 518,498	\$ 1,781,119	\$ (934,240)	\$ (1,342,900)	\$ (1,273,830)	\$ (1,224,550)
<b>Fund Balance - Beginning</b>	<b>5,703,966</b>	<b>6,222,464</b>	<b>8,003,583</b>	<b>7,069,343</b>	<b>5,726,443</b>	<b>4,452,613</b>
<b>Fund Balance - Ending</b>	<b>6,222,464</b>	<b>8,003,583</b>	<b>7,069,343</b>	<b>5,726,443</b>	<b>4,452,613</b>	<b>3,228,063</b>

## 206 - Fire Department Fund: Revenue



The Rochester Hills Fire Department is dedicated to protecting and preserving life, property, and the environment. This mission is carried out by a highly trained and dedicated team.

The Fire Fund supports the ongoing operations of the Fire Department and its associated divisions. The primary source of this funding was established in FY 1984 when voters approved a maximum Charter millage rate of 2.5000 mills for Fire Department operations as part of the City Charter adoption. In 2014, voters approved a ballot initiative to increase the fire millage to 3.0000 mills, though

it is limited to 2.8045 mills per the Headlee Rollback. For FY 2026, the proposed Fire millage levy is 2.7000 mills.

Another significant revenue source is EMS billing, with charges determined by the contracted billing company and insurance carriers.

### Goals:

**Department** Actively identify and pursue new funding opportunities to diversify revenue streams for the Fire Department.

**City Council** Public Safety (#1) / Fiscal Management (#2)

### Departmental Objectives:

**On-Going** Continue to develop and implement cost recovery programs for specialized services provided by the Fire Department.

**On-Going** Explore grant opportunities related to equipment, service and program enhancements.

### Significant Revenue, Staffing & Program Changes:

- Taxes increased [4% or \$492,880] due to taxable value growth
- Interest Earnings decreased [(19%) or (\$73,200)] due to conservative revenue estimate anticipating lower interest rates in the future
- Transfer-In decreased due to pause until the (206) Fire Operating Fund has in excess of 25% Fund Balance

206 - Fire Department Fund: Revenue

**Budget Summary Report**

<b>206 Fire Fund Revenue</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
City Taxes	\$ 11,139,501	\$ 11,921,994	\$ 12,696,010	\$ 13,188,890	\$ 13,542,550	\$ 13,873,470
Licenses & Permits	4,380	3,930	4,000	4,000	4,000	4,000
Federal Grants	35,614	5,591	-	-	-	-
State Grants	896	2,689	-	-	-	-
Other Intergovernmental	2,063	-	-	-	-	-
Service Charges	3,154,972	3,345,351	3,376,440	3,511,860	3,615,300	3,721,830
Investment Earnings	465,461	564,787	394,000	320,800	326,630	329,920
Other Revenue	13,936	23,851	9,000	9,000	9,000	9,000
Transfer - In	-	-	530,840	-	-	-
<b>TOTAL</b>	<b>\$ 14,816,823</b>	<b>\$ 15,868,193</b>	<b>\$ 17,010,290</b>	<b>\$ 17,034,550</b>	<b>\$ 17,497,480</b>	<b>\$ 17,938,220</b>
Per Capita	\$ 194.19	\$ 207.97	\$ 222.94	\$ 223.26	\$ 229.32	\$ 235.10

## 206 - Fire Department Fund: Administration



The Administrative Division of the Rochester Hills Fire Department is responsible for coordinating the activities of various Fire Department divisions and personnel to ensure the delivery of highly professional services. The primary focus of this division is to promote the health, safety, and welfare of both citizens and Fire Department personnel. This includes monitoring response times, disseminating fire safety information and announcements, and providing training to Fire Department members. This division also ensures that personnel maintain knowledge of the latest fire suppression and EMS techniques.

Additionally, the Administrative Division develops Fire Department programs, policies, and procedures. They represent the Department at public meetings and collaborate with other Fire and EMS agencies for mutual aid response, cooperative purchases, and joint training. The division is also responsible for administering the Fire Department budget and payroll.

**Goals:**

**Department** Provide continuously improving, high-level emergency services to residents, businesses, and visitors.

**City Council** Public Safety (#1) / Effective Governance (#4)

**Departmental Objectives:**

**On-Going** Monitor and enhance our automatic aid response to major incidents; communities to include Auburn Hills, Rochester, Oakland Township, Shelby Township and Troy.

**On-Going** Enhance partnerships with medical care facilities (i.e. Henry Ford Rochester Hospital).

**On-Going** Validate the level and quality of services within the department and measure the Rochester Hills Fire Department against accepted practices and established standards of the fire and emergency services (NFPA and ISO).

**Goals:**

**Department** Foster strong community relationships and responsiveness through outstanding customer service.

**City Council** Community Trust & Participation (#9)

**Departmental Objectives:**

**On-Going** Provide exceptional customer service during emergency incidents and other events the department participates in.

**On-Going** Continuously monitor and evaluate the department's service level by tracking average response times and skills assessment of personnel.

**On-Going** Use the City website to educate the public and offer awareness of services provided by the Fire Department.

206 - Fire Department Fund: Administration

Goals:

<b>Department</b>	Take a proactive approach to managing needs and priorities by developing strategies for improved departmental operations and equipment maintenance.
<b>City Council</b>	Public Safety (#1) / Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Evaluate all necessary equipment replacement and work with DPS Fleet Management in an effort to maximize the lifespan of apparatus.
<b>On-Going</b>	Partner with neighboring departments by purchasing equipment and apparatus, while using contractual services that can be shared countywide.
<b>On-Going</b>	Provide for and continuously improve the process for the delivery of apparatus purchases, maintenance, and repair to meet the needs of the Rochester Hills Fire Department.

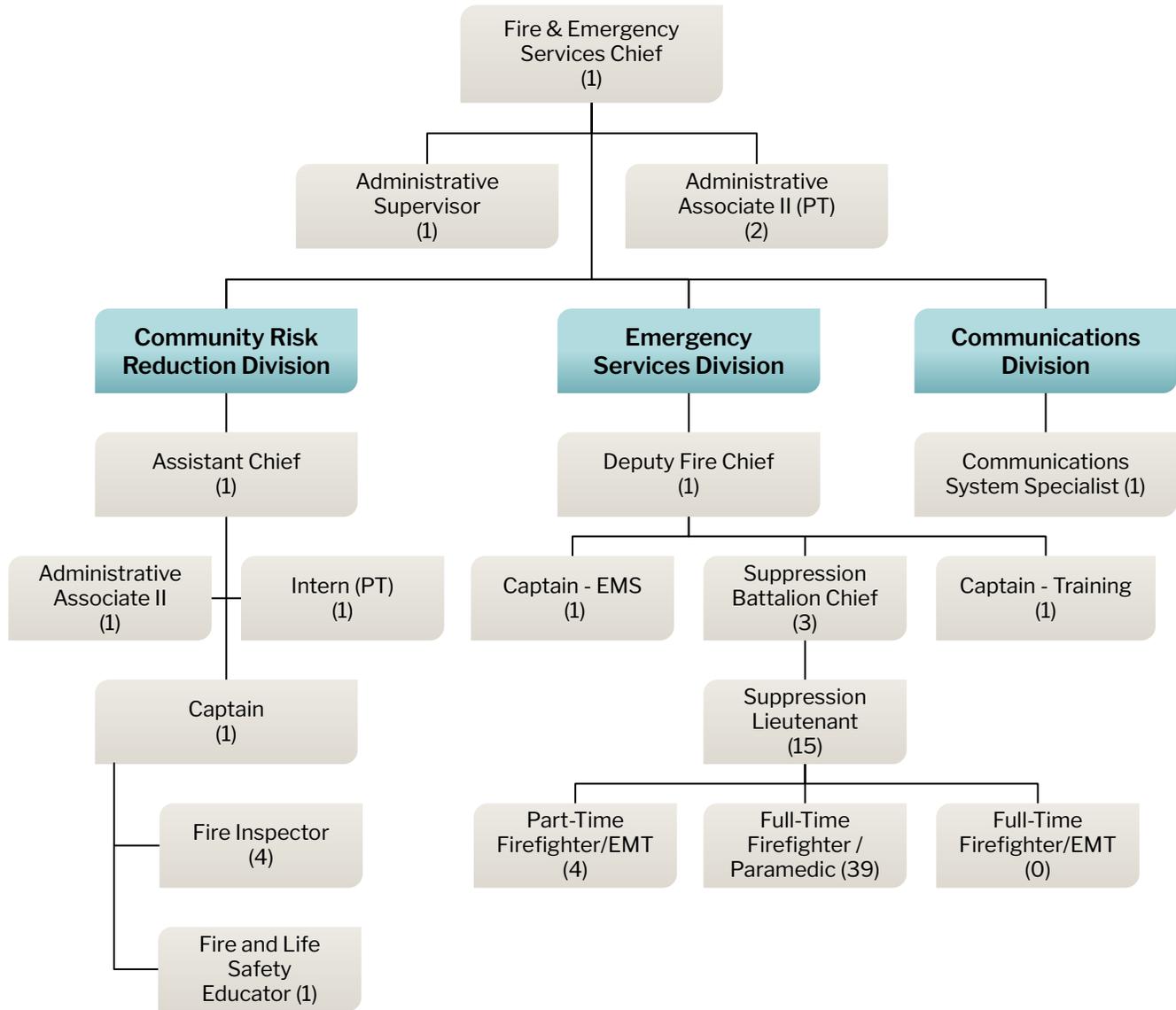
Goals:

<b>Department</b>	Ensure residents are receiving the highest level of service available from the Oakland County Sheriff's Office (OCSO) dispatch contract.
<b>City Council</b>	Public Safety (#1)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Monitor the service provided by OCSO to our responders and track and evaluate information from OCSO in regards to call answer and dispatch times.
<b>On-Going</b>	Ensure personnel have the latest "real-time" CAD dispatch information in the field.
<b>On-Going</b>	Develop a stable, short, and long term plan to assess, determine, and recommend the use and integration of technology within the operations of the department.

Significant Revenue, Staffing & Program Changes:

- Transfer-Out decreased [(100%) or (\$680)] due to pause until the (206) Fire Operating Fund has in excess of 25% Fund Balance

206 - Fire Department Fund: Administration



Budget Summary Report

206 Fire Operating Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 650,762	\$ 696,660	\$ 690,650	\$ 714,050	\$ 747,440	\$ 767,380
Supplies	6,883	6,439	17,400	15,100	15,800	16,320
Professional Services	2,330,560	2,486,692	2,975,980	3,153,110	3,220,500	3,202,170
Other Services	2,366	3,359	12,030	12,330	12,580	12,830
Transfer Out	1,857,380	3,172,310	680	-	-	-
<b>TOTAL</b>	<b>\$ 4,847,951</b>	<b>\$ 6,365,460</b>	<b>\$ 3,696,740</b>	<b>\$ 3,894,590</b>	<b>\$ 3,996,320</b>	<b>\$ 3,998,700</b>
Per Capita	\$ 63.54	\$ 83.43	\$ 48.45	\$ 51.04	\$ 52.38	\$ 52.41

206 - Fire Department Fund: Administration

**Fire Department Fund / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Fires	110	107	109	95	46	95	97
EMS Calls	5,880	6,651	7,080	7,587	3,837	7,680	8,057
Hazardous Conditions	142	174	279	205	100	200	210
Service Calls	110	132	146	128	47	100	98
Good Intent Calls	306	363	343	407	177	365	372
False Calls	504	563	557	623	349	698	733
Severe Weather & Natural Disaster	-	-	14	3	1	2	2
Special Incident Type	2	2	2	-	-	2	2
<b>Grand Total All Incidents</b>	<b>7,054</b>	<b>7,990</b>	<b>8,530</b>	<b>9,048</b>	<b>4,557</b>	<b>9,142</b>	<b>9,571</b>

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Supervisor - Fire	1.00	1.00	1.00	1.00	1.00	1.00
Communications Systems Administrator	0.25	0.25	0.25	0.25	0.25	0.25
Deputy Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00
Fire Chief / Emergency Services Director	1.00	1.00	1.00	1.00	1.00	1.00
	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>
<b>Part-Time/Temporary Positions:</b>						
Administrative Associate II - Fire	0	0	0	0	1	1
Administrative Associate II - Fire P/T	1	1	1	2	1	1
	<b>1</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>2</b>

339 - Fire Department Fund: Emergency Services Division

### 339 - Fire Department Fund: Emergency Services Division



The Emergency Services Division of the Rochester Hills Fire Department serves as a cornerstone of public safety, providing critical emergency services that protect lives, property, and the community’s overall well-being. The department acts as a comprehensive emergency service provider, handling a wide array of emergency and non-emergency requests beyond just fires and medical emergencies. This includes, but is not limited to, vehicle fires, auto extrication, hazardous material spills, natural gas leaks, and animal rescues.

To ensure the safety of its personnel and to maintain operational readiness, the Emergency Services Division manages programs for maintaining our self contained breathing apparatus, fire hose, pumps and ladders.

In a commitment to the health and safety of both residents and department members, the Emergency Services Division has enhanced its response to reported structure fires. Through local mutual aid agreements, the department now dispatches additional apparatus and personnel from neighboring organizations for “working” structure fires. This strategic approach allows for a more robust response to significant incidents while simultaneously ensuring continued service coverage for the rest of the city.

Through these initiatives, the Rochester Hills Fire Department has solidified its position as a leading provider of emergency medical services in Oakland County.

**Goals:**

<b>Department</b>	Decrease overall citywide emergency response times
<b>City Council</b>	Public Safety (#1)
<b>On-Going</b>	Strive to achieve response times as identified in the National Fire Protection Association 1710 Standard
<b>On-Going</b>	Strive to achieve 80-second turnout time for fire and special operations response and 60-second turnout time for EMS response
<b>On-Going</b>	Strive to achieve a deployment of an initial box alarm assignment (structure fire) within eight (8) minutes to 90% of the incidents
<b>On-Going</b>	Continuously evaluate staffing and response configurations while making necessary adjustments/ additions as needed to maintain and improve service to the community

**Goals:**

<b>Department</b>	Maintain safe working conditions and equipment for all personnel
<b>City Council</b>	Public Safety (#1) / Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Reduce the number of on-duty injuries by targeting training sessions, equipment upgrades, and safety requirements while on scene
<b>On-Going</b>	Target training programs in the areas of ICS, command and control, and fire tactics
<b>On-Going</b>	Improve fireground training sessions and interagency mutual aid training
<b>On-Going</b>	Conduct preventive maintenance to assure working order of equipment and testing of ladders, hose, and pumps to meet NFPA and manufacturer recommendations

339 - Fire Department Fund: Emergency Services Division

**Goals:**

**Department** Maintain strong working relationships with area hospitals, neighboring EMS agencies, Nursing Homes, and Senior Living Centers

**City Council** Public Safety (#1) / Community / Neighborhoods (#6)

**Departmental Objectives:**

**On-Going** Attend quality improvement meetings with hospital management and Medical Control Authority

**On-Going** Coordinate a joint effort between the department, OCMCA, and local hospitals to properly utilize all available resources and identify concerns during mass casualty incidents

**On-Going** Host an annual seminar with nursing home and senior living center management staff to review fire department operations and services that are available to assist their personnel and residents

**Goals:**

**Department** Provide quality Advanced Life Support (ALS) and Basic Life Support (BLS) services

**City Council** Public Safety (#1)

**Departmental Objectives:**

**Short-Term** Streamline EMS resources at incidents to maintain good enroute, on-scene, and back- in-service times

**On-Going** Maintain consistent contact with family members of patients

**On-Going** Improve transport safety for pediatric and infant patients

**Goals:**

**Department** Train all division personnel in progressive and modern EMS practices

**City Council** Public Safety (#1)

**Departmental Objectives:**

**Short-Term** Train ALS providers in Advanced Medical Life Support and Prehospital Trauma Life Support to enhance patient care

**On-Going** Maintain and improve acute cardiac patient care and continue involvement with cardiac care centers in training and patient outcomes

**On-Going** Utilize departmental EMS Instructor/Coordinator to improve continuing education and in-field patient care

**Goals:**

**Department** Train all division personnel in progressive and modern fireground tactics

**City Council** Public Safety (#1)

**Departmental Objectives:**

**On-Going** Enhance foundational knowledge and skills in current fire suppression techniques

**On-Going** Foster a culture of continuous learning and adaptation to evolving fire services best practices

**On-Going** Ensure all personnel are proficient in utilizing new technologies and equipment for fire suppression

339 - Fire Department Fund: Emergency Services Division

**Significant Expenditures, Staffing, & Program Changes:**

- Professional Services increased [15% or \$97,670] due to EMS Billing call volume increase and SCBA Hydrostatic Testing done every 5 years, planned for 2026

**Budget Summary Report**

339 Emergency Services Division Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 7,109,412	\$ 8,044,022	\$ 9,907,980	\$ 10,173,800	\$ 10,528,140	\$ 10,798,730
Supplies	178,919	138,693	221,550	218,440	228,890	233,750
Professional Services	513,980	516,731	654,590	752,260	761,880	777,820
Other Services	64,599	100,052	151,800	162,000	165,300	168,490
<b>TOTAL</b>	<b>\$ 7,866,910</b>	<b>\$ 8,799,498</b>	<b>\$ 10,935,920</b>	<b>\$ 11,306,500</b>	<b>\$ 11,684,210</b>	<b>\$ 11,978,790</b>
Per Capita	\$ 103.10	\$ 115.33	\$ 143.33	\$ 148.18	\$ 153.14	\$ 157.00

**Personnel Staffing Trend**

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
12 hr Firefighter/EMT	8.00	5.00	2.00	2.00	0.00	0.00
24 hr Firefighter/Paramedic	21.00	24.00	27.00	37.00	34.00	39.00
24-HR Fire Fighter / EMT	0.00	0.00	0.00	0.00	5.00	0.00
Emergency Medical Services Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Lieutenant / Suppression	15.00	15.00	15.00	15.00	15.00	15.00
Suppression Battalion Chief	3.00	3.00	3.00	3.00	3.00	3.00
	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	<b>58.00</b>	<b>58.00</b>	<b>58.00</b>
<b>Part-Time/Temporary Positions:</b>						
Firefighter/EMT PT	10	2	2	2	2	2
	<b>10</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

341 - Fire Department Fund: Community Risk Reduction Division

### 341 - Fire Department Fund: Community Risk Reduction Division



The Community Risk Reduction Division is dedicated to preserving life and property by increasing the knowledge and awareness level of our citizens and businesses with regard to fire prevention and life safety.

The CRR Division performs several key functions both internally to department and city teams and externally to residents and businesses.

1. Fire and Life Safety Inspections: Prioritized by potential life safety risk and in accordance with NFPA standards, inspections are conducted on all commercial occupancies on a one, two, or three year basis. This includes new tenant inspections in conjunction with the building department.
2. Commercial Site Plan Review: CRR members perform site plan review for all new construction and new tenant occupancies to ensure appropriate access for emergency vehicles and personnel.
3. Fire and Life Safety Education: Our dedicated Fire and Life Safety Educator provides education for our schools, residents, and businesses.
4. Community Relations and Public Information: The CRR Division is the main contact point for the media and messaging from the fire department, working closely with the Mayor's Office for social media and other information dissemination.
5. Disaster and Emergency Management: Large event planning for City sponsored events, business emergency planning and evacuation, and pre-planning buildings and incidents.

**Goals:**

<b>Department</b>	Decrease the number and severity of hazards within the City, as well as identifying the most common areas of vulnerability associated with property loss and injuries within the community
<b>City Council</b>	Public Safety (#1)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Coordinate a joint effort between the Oakland County Sheriff Arson Investigation Unit and the Rochester Hills Fire Department Fire Marshal's Office for fire cause and determination
<b>On-Going</b>	Review fire cause information within our City and conduct Fire & Life Safety Education designed to address those specific causes
<b>On-Going</b>	Conduct comprehensive fire safety inspections that identify and reduce life safety hazards

**Goals:**

<b>Department</b>	Increase public awareness of fire prevention and life safety in an attempt to reduce property damage and serious injuries
<b>City Council</b>	Public Safety (#1)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Provide citywide Fire & Life Safety Education programs
<b>On-Going</b>	Provide education to high risk groups by conducting fire and life safety programs in our schools, daycares, and senior living centers

341 - Fire Department Fund: Community Risk Reduction Division

**Goals:**

<b>Department</b>	Reduce risk to fire department personnel while conducting fire operations at commercial/industrial buildings
<b>City Council</b>	Public Safety (#1)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Implement a tablet-based inspection/pre-plan system that streamlines processes and makes information obtained during inspections available to personnel on the scene using the latest technology
<b>On-Going</b>	Develop succession plan for CRR Division through training and professional development within the Division
<b>On-Going</b>	Conduct pre-incident surveys to provide accurate up-to-date pre-plan information
<b>On-Going</b>	Maintain self-inspection program with businesses that qualify with a rotating cycle of self-inspections and on-site inspection by fire department personnel

**Significant Expenditures, Staffing & Program Changes:**

- No significant changes in FY 2026

**Budget Summary Report**

341 Community Risk Reduction Division Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 1,016,498	\$ 1,058,909	\$ 1,318,780	\$ 1,362,480	\$ 1,408,180	\$ 1,447,090
Supplies	10,625	3,186	17,250	17,500	18,020	18,500
Professional Services	68,880	75,712	100,100	101,900	104,010	106,200
Other Services	490	444	2,200	2,200	2,200	2,200
<b>TOTAL</b>	<b>\$ 1,096,493</b>	<b>\$ 1,138,251</b>	<b>\$ 1,438,330</b>	<b>\$ 1,484,080</b>	<b>\$ 1,532,410</b>	<b>\$ 1,573,990</b>
Per Capita	\$ 14.37	\$ 14.92	\$ 18.85	\$ 19.45	\$ 20.08	\$ 20.63

**Personnel Staffing Trend**

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Administrative Associate II - Fire	0.00	0.00	0.00	0.00	1.00	1.00
Assistant Chief / Fire Marshall	1.00	1.00	1.00	1.00	1.00	1.00
Captain / Assistant Fire Marshall	1.00	1.00	1.00	1.00	1.00	1.00
Fire & Life Safety Educator	1.00	1.00	1.00	1.00	1.00	1.00
Fire Inspector	4.00	4.00	4.00	4.00	4.00	4.00
	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>
Part-Time/Temporary Positions:						
Administrative Associate II - CCR P/T	1	2	2	1	0	0
Intern - Fire	1	1	1	1	0	0
	<b>2</b>	<b>3</b>	<b>3</b>	<b>2</b>	<b>0</b>	<b>0</b>

341 - Fire Department Fund: Community Risk Reduction Division

**Fire Department Fund: Community Reduction Division / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
<b>Inspections</b>							
Fire Safety Inspections	1,224	1,185	1,527	1,341	789	1,578	1,600
Follow-up Inspection	864	725	1,065	943	450	900	800
<b>Information Requests</b>							
FOIA	77	78	86	54	23	46	50
Burn Permits	140	129	138	125	101	150	150
<b>Enforcement</b>							
Appearance Citation	56	16	7	14	4	8	10
Notices	13	22	23	63	31	62	60
<b>Plan Review</b>							
Site Plan Reviews	122	189	169	221	81	92	100
<b>Community Education</b>							
Senior Programs	15	7	6	10	2	4	10
School Programs	20	24	15	29	13	30	30
Station Tours Programs	12	6	4	6	1	1	5
American Heart CPR Programs	16	7	15	11	2	2	5
Fire Extinguisher Training	3	1	5	3	2	2	5
Smoke/CO2 Alarm Installations & Home Inspections	573	387	1,101	2,050	675	1,000	700
Other Community Events (Demos, Parades)	108	18	35	16	8	12	15
Day Care Programs	6	8	15	14	3	7	7
Camps, Scouts	1	9	9	4	-	-	2
Business Fire Drills	13	17	2	-	-	-	-
Career Day	-	7	10	-	-	-	-
Car Seat Check	68	57	51	29	5	15	50
<b>TOTAL PROGRAMS</b>	<b>835</b>	<b>549</b>	<b>1,271</b>	<b>2,172</b>	<b>711</b>	<b>1,073</b>	<b>15</b>

342 - Fire Department Fund: Training, Health, and Safety Division

### 342 - Fire Department Fund: Training, Health, and Safety Division



The Training, Health, and Safety Division of the Rochester Hills Fire Department, overseen by the Captain - Training, Health, and Safety, is committed to providing the most advanced training for all fire personnel. This commitment ensures the health, safety, and welfare of residents, visitors, and personnel through highly trained instructors and by working collaboratively with neighboring departments.

Emergency Services personnel are offered both classroom and practical hands-on training programs from the Training Division. Acquired buildings are used for hands-on training to improve critical skill levels including realistic hose line advancement, search and rescue in smoke-filled environments, and effective ventilation techniques.

Training programs encompass a wide range of topics including fire suppression, emergency medical treatment, and hazardous material training. Beyond emergency response, non-emergency training includes vital topics such as customer service and leadership skills. These non-emergency trainings are crucial for enhancing community relations, developing future leaders, and improving incident command.

Emergency Services is a very physically and mentally demanding profession. Recognizing the increasing threats posed by the job such as the increased risk of developing cancer and the effects of post-traumatic stress, firefighter health and wellness will remain a top priority of the department. To address these threats, the department implements comprehensive cancer screening programs, provides access to peer support networks and mental health professionals, conducts post-incident debriefings, and promotes physical fitness programs. The department maintains an ongoing commitment to research and implements best practices in firefighter health and wellness.

**Goals:**

**Department** Maintain a comprehensive Training, Health, and Safety Program that is all-inclusive and ensures a safe working environment and training practices

**City Council** Public Safety (#1)

**Departmental Objectives:**

**On-Going** Participate in regional Fire & EMS training in cooperation with neighboring communities to share instructors and materials while reducing overall costs for required training

**On-Going** Review and implement new training standards as necessary per local, state, and federal requirements

342 - Fire Department Fund: Training, Health, and Safety Division

Goals:

**Department** Provide training in an efficient and effective manner by regularly evaluating and modifying departmental training

**City Council** Public Safety (#1) / Fiscal Management (#2)

**Departmental Objectives:**

**On-Going** Train members to current NFPA standards and evaluate proficiency through minimum standard assessments

**On-Going** Bring in outside instructors for specialty topics and train-the-trainer sessions, and share the cost with other departments to offset professional training fees

**Significant Expenditures, Staffing & Program Changes:**

- No significant changes in FY 2026

**Budget Summary Report**

342 Fire Training Division Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 162,023	\$ 169,127	\$ 191,970	\$ 196,600	\$ 202,540	\$ 207,920
Supplies	13,585	3,136	20,500	21,250	22,000	22,440
Professional Services	92,397	107,338	112,300	113,850	115,500	117,840
Other Services	584	158	250	250	250	250
<b>TOTAL</b>	<b>\$ 268,589</b>	<b>\$ 279,759</b>	<b>\$ 325,020</b>	<b>\$ 331,950</b>	<b>\$ 340,290</b>	<b>\$ 348,450</b>
Per Capita	\$ 3.52	\$ 3.67	\$ 4.26	\$ 4.35	\$ 4.46	\$ 4.57

**Personnel Staffing Trend**

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Training Coordinator - Fire	1.00	1.00	1.00	1.00	1.00	1.00
	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Fire Department Fund: Training, Health, and Safety Division / Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Total Departmental Training Hours	6,700	7,100	7,515	11,242	5,800	9,800	10,000

342 - Fire Department Fund: Training, Health, and Safety Division

Statement of Revenues / Expenditures and Changes in Fund Balance

206 Fire Operating Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 11,139,501	\$ 11,921,994	\$ 12,696,010	\$ 13,188,890	\$ 13,542,550	\$ 13,873,470
Licenses & Permits	4,380	3,930	4,000	4,000	4,000	4,000
Federal Grants	35,614	5,591	-	-	-	-
State Grants	896	2,689	-	-	-	-
Other Intergovernmental	2,063	-	-	-	-	-
Service Charges	3,154,972	3,345,351	3,376,440	3,511,860	3,615,300	3,721,830
Investment Earnings	465,461	564,787	394,000	320,800	326,630	329,920
Other Revenue	13,936	23,851	9,000	9,000	9,000	9,000
Transfer - In	-	-	530,840	-	-	-
<b>TOTAL REVENUES</b>	<b>14,816,823</b>	<b>15,868,193</b>	<b>17,010,290</b>	<b>17,034,550</b>	<b>17,497,480</b>	<b>17,938,220</b>
206 Fire Operating Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Public Safety	12,222,563	13,410,658	16,395,330	17,017,120	17,553,230	17,899,930
Transfer-Out	1,857,380	3,172,310	680	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>14,079,943</b>	<b>16,582,968</b>	<b>16,396,010</b>	<b>17,017,120</b>	<b>17,553,230</b>	<b>17,899,930</b>
Excess Revenue Over / (Under) Expenditures	\$ 736,880	\$ (714,775)	\$ 614,280	\$ 17,430	\$ (55,750)	\$ 38,290
<b>Fund Balance - Beginning</b>	<b>3,462,446</b>	<b>4,199,326</b>	<b>3,484,551</b>	<b>4,098,831</b>	<b>4,116,261</b>	<b>4,060,511</b>
<b>Fund Balance - Ending</b>	<b>4,199,326</b>	<b>3,484,551</b>	<b>4,098,831</b>	<b>4,116,261</b>	<b>4,060,511</b>	<b>4,098,801</b>

207 - Police Fund

## 207 - Police Fund



**The mission of the Oakland County Sheriff’s Office (OCSO) Rochester Hills contingent is to provide efficient, effective, and ethical policing services in order to maintain a safe community while stressing a community policing philosophy.**

The OCSO is contracted to provide policing services for the City of Rochester Hills. The City of Rochester Hills is one (1) of twelve (12) communities that contract with the OCSO for law enforcement services. This law enforcement service contract allows the City to structure for the positions it wishes to contract for in accordance with the needs

identified by Administration, City Council, Substation Command, and residents. Currently the Rochester Hills Substation has an officer assigned to assist walk-in complaints on Monday-Friday from 7:00 a.m. - 11:00 p.m. Residents requesting police services after hours can arrange to have an officer meet them at the Rochester Hills Substation by using a telephone located at the front door of the Substation building.

The OCSO / Rochester Hills contingent currently has 64 sworn officers to provide complete law enforcement services including investigation and prosecution of criminal offenses; traffic education and enforcement; a School Liaison Program for the Rochester Community School District and Avondale School District; and a general road patrol which handles over 40,000 calls for service each year.

**Goals:**

<b>Department</b>	Provide high visibility, community-oriented neighborhood patrol to residents
<b>City Council</b>	Public Safety (#1) / Economic / Tax Base (#7) / Community / Neighborhoods (#6)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Maintain positive relationships with citizens and Homeowner Associations to provide for open communication

**Goals:**

<b>Department</b>	Enforce compliance with State law and Local ordinances
<b>City Council</b>	Public Safety (#1) / Economic / Tax Base (#7) / Community / Neighborhoods (#6)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Remain vigilant in monitoring crime trends and adjust staff appropriately to address problems/challenges relating to changing economic conditions
<b>On-Going</b>	Identify and maintain an acceptable level of service with current staffing
<b>On-Going</b>	Deploy existing resources to meet the identified level of service

**Goals:**

<b>Department</b>	Interface and interact with other Federal, State, and Local law enforcement agencies for more effective utilization of their resources and expertise in order to identify and resolve related crime and Homeland Security issues affecting our community
<b>City Council</b>	Public Safety (#1) / Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Continue to apply for Homeland Security and Traffic Enforcement grants

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Taxes increased [22% or \$2,517,240] due to taxable value growth
- Investment Earnings decreased [(29%) or (\$125,070)] due to conservative revenue estimate anticipating lower interest rates in the future
- Professional Services increased [8% or \$1,083,780] due to increase in 2025-2027 OCSO Contract

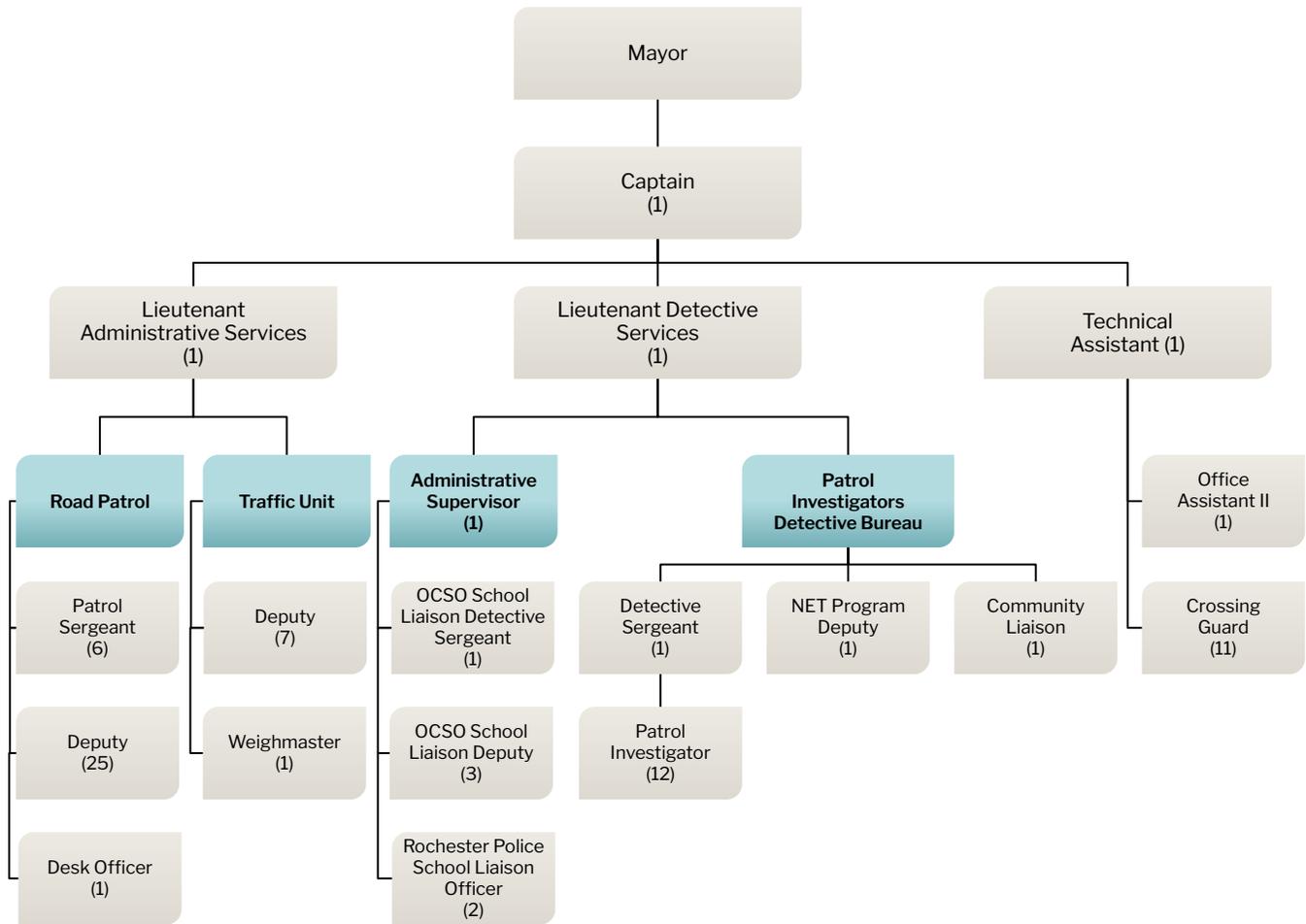
**Budget Summary Report**

<b>207 Police Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
City Taxes	\$ 9,307,985	\$ 10,024,371	\$ 11,364,600	\$ 13,881,840	\$ 14,254,520	\$ 14,603,220
Federal Grants	5,700	6,000	5,650	-	-	-
State Grants	55,857	62,322	50,000	50,000	50,000	50,000
Other Intergovernmental	599,811	691,320	785,760	754,570	823,230	866,170
Service Charges	144,826	210,711	150,680	157,260	162,800	170,300
Investment Earnings	471,080	518,646	425,000	299,930	374,050	379,640
Other Revenue	394,954	388,427	340,620	341,130	340,730	341,310
<b>TOTAL</b>	<b>\$ 10,980,213</b>	<b>\$ 11,901,797</b>	<b>\$ 13,122,310</b>	<b>\$ 15,484,730</b>	<b>\$ 16,005,330</b>	<b>\$ 16,410,640</b>
Per Capita	\$ 143.91	\$ 155.99	\$ 171.98	\$ 202.95	\$ 209.77	\$ 215.08

<b>207 Police Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Supplies	\$ 17,450	\$ 12,550	\$ 20,500	\$ 20,500	\$ 20,500	\$ 20,500
Professional Services	10,652,560	11,635,133	13,164,040	14,247,820	15,980,590	16,291,650
Other Services	2,609	1,604	4,240	4,240	4,240	4,240
<b>TOTAL</b>	<b>\$ 10,672,619</b>	<b>\$ 11,649,287</b>	<b>\$ 13,188,780</b>	<b>\$ 14,272,560</b>	<b>\$ 16,005,330</b>	<b>\$ 16,316,390</b>
Per Capita	\$ 139.88	\$ 152.68	\$ 172.85	\$ 187.06	\$ 209.77	\$ 213.85

207 - Police Fund



Personnel Staffing Trend

OCSO Officers:	2021	2022	2023	2024	2025	2026
Captain	1	1	1	1	1	1
Lieutenant	2	2	2	2	2	2
Patrol Sergeant	6	6	6	6	6	6
Detective Sergeant	1	1	2	2	2	2
Patrol Investigator	11	11	12	12	12	12
Deputy II (no-fill)	37	37	38	40	40	39
Deputy II (no-fill / no-vehicle)	2	2	2	2	2	2
	<b>60</b>	<b>60</b>	<b>63</b>	<b>65</b>	<b>65</b>	<b>64</b>
<b>OCSO Administrative Staff:</b>						
Technical Assistant	1	1	1	1	1	1
Account Clerk I	1	1	1	1	1	1
	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

**Police Fund: Performance Indicators**

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Calls for Service	36,162	39,256	43,089	43,529	21,385	46,000	46,000
False Alarms	721	1,927	1,151	2,066	477	1,000	1,000
False Alarms as a % of Total Calls for Service	2.00%	4.90%	2.70%	4.75%	2.20%	2.50%	2.50%
Ratio of Deputies per 1,000 Residents	0.79	0.79	0.81	0.85	0.84	0.81	0.81
<b>Patrol Investigators - Criminal Activity</b>							
New Cases	1,031	1,077	1,090	1,143	443	1,150	1,150
<b>Uniformed Road Patrol Criminal Activity</b>							
New Cases	524	594	607	497	279	625	625
<b>Crime Statistics for Rochester Hills</b>							
Part A Crimes	1,016	1,247	1,377	1,125	625	1,300	1,300
Part B Crimes	245	469	564	380	129	450	450
Group C Crimes (Misc.)	n/a	36,427	40,687	41,796	19,827	41,000	41,000

Part A Crimes = Typically classified as more serious crimes against persons (including murder, forcible sexual offenses, robbery, assault, and larceny)

Part B Crimes = Typically classified as crimes against property and less serious crimes against persons (including operating while intoxicated, local ordinance violations, fraud, and disorderly conduct)

Group C Crimes = Typically classified as miscellaneous crimes (including alarms, non-criminal complaints, miscellaneous traffic complaints, and animal complaints )

207 - Police Fund

Statement of Revenues / Expenditures and Changes in Fund Balance

207 Police Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 9,307,985	\$ 10,024,371	\$ 11,364,600	\$ 13,881,840	\$ 14,254,520	\$ 14,603,220
Federal Grants	5,700	6,000	5,650	-	-	-
State Grants	55,857	62,322	50,000	50,000	50,000	50,000
Other Intergovernmental	599,811	691,320	785,760	754,570	823,230	866,170
Service Charges	144,826	210,711	150,680	157,260	162,800	170,300
Investment Earnings	471,080	518,646	425,000	299,930	374,050	379,640
Other Revenue	394,954	388,427	340,620	341,130	340,730	341,310
<b>TOTAL REVENUES</b>	<b>10,980,213</b>	<b>11,901,797</b>	<b>13,122,310</b>	<b>15,484,730</b>	<b>16,005,330</b>	<b>16,410,640</b>
207 Police Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Public Safety	\$ 10,672,619	\$ 11,649,287	\$ 13,188,780	\$ 14,272,560	\$ 16,005,330	\$ 16,316,390
<b>TOTAL EXPENDITURES</b>	<b>\$ 10,672,619</b>	<b>\$ 11,649,287</b>	<b>\$ 13,188,780</b>	<b>\$ 14,272,560</b>	<b>\$ 16,005,330</b>	<b>\$ 16,316,390</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 307,594	\$ 252,510	\$ (66,470)	\$ 1,212,170	\$ -	\$ 94,250
<b>Fund Balance - Beginning</b>	<b>\$ 3,821,691</b>	<b>\$ 4,129,285</b>	<b>\$ 4,381,795</b>	<b>\$ 4,315,325</b>	<b>\$ 5,527,495</b>	<b>\$ 5,527,495</b>
<b>Fund Balance - Ending</b>	<b>\$ 4,129,285</b>	<b>\$ 4,381,795</b>	<b>\$ 4,315,325</b>	<b>\$ 5,527,495</b>	<b>\$ 5,527,495</b>	<b>\$ 5,621,745</b>

208 - Parks Infrastructure Millage Fund

208 - Parks Infrastructure Millage Fund



**The mission of the Parks Infrastructure Millage Fund is to provide funding to support the improvement of Park Facilities.**

In November 2021, voters overwhelmingly voted to repurpose the Older Persons’ Commission Bond Millage to a Parks Infrastructure Millage. The millage expires in FY 2031.

Rochester Hills City Parks provide over 1,700,000 visits to the great outdoors every year. The City’s Park System Facilities are aging and many are in need of upgrades, repairs and replacements within the next several years. The City’s Capital Improvement Plan (CIP) identifies a great variety of proposed park projects including existing facility upgrades, replacements and renovations, as well as significant rehabilitations to the parks parking lots, HVAC systems, and roofing.

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

208 Park Facilities Millage Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 672,457	\$ 720,273	\$ 774,060	\$ 796,780	\$ 818,000	\$ 837,860
Investment Earnings	31,250	34,609	27,000	13,170	13,020	38,250
<b>TOTAL</b>	<b>\$ 703,707</b>	<b>\$ 754,882</b>	<b>\$ 801,060</b>	<b>\$ 809,950</b>	<b>\$ 831,020</b>	<b>\$ 876,110</b>
Per Capita	\$ 9.22	\$ 9.89	\$ 10.50	\$ 10.62	\$ 10.89	\$ 11.48

208 Park Facilities Millage Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Other Services	\$ 133	\$ 62	\$ -	\$ -	\$ -	\$ -
Transfer Out	699,190	732,350	801,060	825,550	-	-
<b>TOTAL</b>	<b>\$ 699,323</b>	<b>\$ 732,412</b>	<b>\$ 801,060</b>	<b>\$ 825,550</b>	<b>\$ -</b>	<b>\$ -</b>
Per Capita	\$ 9.17	\$ 9.60	\$ 10.50	\$ 10.82	\$ -	\$ -

208 - Parks Infrastructure Millage Fund

Statement of Revenues / Expenditures and Changes in Fund Balance

208 Park Facilities Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 672,457	\$ 720,273	\$ 774,060	\$ 796,780	\$ 818,000	\$ 837,860
Investment Earnings	31,250	34,609	27,000	13,170	13,020	38,250
<b>TOTAL REVENUES</b>	<b>703,707</b>	<b>754,882</b>	<b>801,060</b>	<b>809,950</b>	<b>831,020</b>	<b>876,110</b>
208 Park Facilities Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Parks & Recreation	133	62	-	-	-	-
Transfer-Out	699,190	732,350	801,060	825,550	-	-
<b>TOTAL EXPENDITURES</b>	<b>699,323</b>	<b>732,412</b>	<b>801,060</b>	<b>825,550</b>	<b>-</b>	<b>-</b>
Excess Revenue Over / (Under) Expenditures	\$ 4,384	\$ 22,470	\$ -	\$ (15,600)	\$ 831,020	\$ 876,110
<b>Fund Balance - Beginning</b>	<b>13,745</b>	<b>18,129</b>	<b>40,599</b>	<b>40,599</b>	<b>24,999</b>	<b>856,019</b>
<b>Fund Balance - Ending</b>	<b>18,129</b>	<b>40,599</b>	<b>40,599</b>	<b>24,999</b>	<b>856,019</b>	<b>1,732,129</b>

## 213 - RARA Millage Fund



The mission of the Rochester-Avon Recreation Authority (RARA) is to provide extensive and varied recreational programs, enhance personal enrichment, and provide for the community’s leisure needs.

Activities and services include recreational and enrichment activities for all ages, youth and adult sports programs (non-competitive and competitive), and activities for special populations.

The RARA Interlocal agreement provides that both the City of Rochester and the City of Rochester Hills shall participate in funding the Authority by annually contributing an amount equal to at least 1/8 (0.1250) mill of the State Taxable Valuation of assessed property in their respective cities. The revenues collected by the City of Rochester Hills are disbursed directly to the Authority. The RARA Board of Directors annually adopts the RARA Operating Budget.

The voters of Rochester Hills approved the RARA Operating Millage renewal on November 3, 2015, to levy up to 0.1948 mill (*limited to 0.1818 mill per Headlee Rollback*) for ten years through FY 2026 in order to support the programs of the Authority.

### Significant Revenue, Expenditure, Staffing & Program Notes:

- No significant changes in FY 2026

### Budget Summary Report

213 RARA Millage Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 765,214	\$ 814,638	\$ 861,460	\$ 886,210	\$ 909,810	\$ 931,890
<b>TOTAL</b>	<b>\$ 765,214</b>	<b>\$ 814,638</b>	<b>\$ 861,460</b>	<b>\$ 886,210</b>	<b>\$ 909,810</b>	<b>\$ 931,890</b>
Per Capita	\$ 10.03	\$ 10.68	\$ 11.29	\$ 11.61	\$ 11.92	\$ 12.21

213 RARA Millage Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Transfer Out	\$ 765,214	\$ 814,639	\$ 861,460	\$ 886,210	\$ 909,810	\$ 931,890
<b>TOTAL</b>	<b>\$ 765,214</b>	<b>\$ 814,639</b>	<b>\$ 861,460</b>	<b>\$ 886,210</b>	<b>\$ 909,810</b>	<b>\$ 931,890</b>
Per Capita	\$ 10.03	\$ 10.68	\$ 11.29	\$ 11.61	\$ 11.92	\$ 12.21

213 - RARA Millage Fund

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>213 R.A.R.A. Millage Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
City Taxes	\$ 765,214	\$ 814,638	\$ 861,460	\$ 886,210	\$ 909,810	\$ 931,890
<b>TOTAL REVENUES</b>	<b>765,214</b>	<b>814,638</b>	<b>861,460</b>	<b>886,210</b>	<b>909,810</b>	<b>931,890</b>

<b>213 R.A.R.A. Millage Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Transfer Out	765,214	814,638	861,460	886,210	909,810	931,890
<b>TOTAL EXPENDITURES</b>	<b>765,214</b>	<b>814,638</b>	<b>861,460</b>	<b>886,210</b>	<b>909,810</b>	<b>931,890</b>

## 214 - Pathway Maintenance Fund



**The mission of the Pathway Maintenance Division of the Department of Public Services (DPS) is to provide for the on-going maintenance of the Citywide Pathway System.**

The City of Rochester Hills currently maintains approximately 100 miles of pathways that have been constructed through City funding and/or private development. The City also maintains a 4.5-mile stretch of the Clinton River Trail. Pathway maintenance activities include mowing, patching, sealing, repairing, plowing, tree trimming, sweeping, and other efforts to keep the Pathway System in a safe condition for public use and enjoyment.

On November 7, 2006, the voters of Rochester Hills approved a millage of 0.1858 mill (limited to 0.1731 mill per Headlee Rollback) for twenty years through FY 2026 in order to construct, maintain, and repair pathways and surfaces for use by bicycles, non-motorized vehicles, and pedestrians along main, arterial, and collector roads, the Clinton River Trail, and to create linkages to pathways and schools in the City.

**Goals:**

<b>Department</b>	Provide a safe pathway system for the use and enjoyment of the public along major road segments, the Clinton River Trail, and school pathway linkages
<b>City Council</b>	Public Safety (#1) / Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Preserve the integrity and safety of the existing pathway system through appropriate maintenance programs including compliance with the Americans with Disabilities Act (ADA), pavement repair, crack sealing, trimming of trees and bushes that intrude upon the pathway, along with other proactive maintenance programs
<b>On-Going</b>	Continue to build upon a GIS based conditional inventory for the entire pathway system to locate and identify deficiencies in the network that can be repaired via the annual Pathway Rehabilitation Program (PW-01)
<b>On-Going</b>	Preserve the aesthetics of the immediate surrounding areas as well as improve pathway safety by keeping grass and weeds appropriately mowed
<b>On-Going</b>	Leverage relationships with the Friends of the Clinton River Trail for the betterment of the pathway network and quality of life

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Federal Grants decreased [(100%) or (\$200,000)] due to Safe Streets for All Grant in FY 2025
- Professional Services decreased [(39%) or (\$213,900)] due to professional services needed for Safe Streets for All Grant in FY 2025

214 - Pathway Maintenance Fund

Budget Summary Report

214	2023	2024	2025	2026	2027	2028
Pathway Maintenance Revenues	Audited Actual	Audited Actual	Amended Budget	Adopted Budget	Projected Budget	Projected Budget
City Taxes	\$ 728,806	\$ 775,882	\$ 819,510	\$ 843,460	\$ 865,920	\$ 886,950
Federal Grants	-	-	220,000	-	-	-
Service Charges	16,118	8,701	8,000	8,000	8,000	8,000
Investment Earnings	23,314	23,954	22,000	18,090	16,860	17,160
<b>TOTAL</b>	<b>\$ 768,238</b>	<b>\$ 808,537</b>	<b>\$ 1,069,510</b>	<b>\$ 869,550</b>	<b>\$ 890,780</b>	<b>\$ 912,110</b>
Per Capita	\$ 10.07	\$ 10.60	\$ 14.02	\$ 11.40	\$ 11.67	\$ 11.95

214	2023	2024	2025	2026	2027	2028
Pathway Maintenance Expenditures	Audited Actual	Audited Actual	Amended Budget	Adopted Budget	Projected Budget	Projected Budget
Personnel	\$ 172,176	\$ 210,069	\$ 157,840	\$ 162,320	\$ 167,810	\$ 172,940
Supplies	3,405	8,217	23,500	23,500	23,500	23,500
Professional Services	242,739	259,396	543,530	329,630	322,910	282,910
Other Services	153	58	170	170	170	150
Transfer Out	336,480	258,710	356,010	406,280	376,700	441,330
<b>TOTAL</b>	<b>\$ 754,953</b>	<b>\$ 736,450</b>	<b>\$ 1,081,050</b>	<b>\$ 921,900</b>	<b>\$ 891,090</b>	<b>\$ 920,830</b>
Per Capita	\$ 9.89	\$ 9.65	\$ 14.17	\$ 12.08	\$ 11.68	\$ 12.07

Personnel Staffing Trend

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Administrative Assistant III - DPS	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Services Supervisor	0.05	0.05	0.05	0.05	0.05	0.05
Construction Inspector II	0.05	0.05	0.05	0.05	0.05	0.05
Crew Leader - Operations	0.20	0.20	0.20	0.20	0.20	0.20
Deputy Public Service Director / City Engineer	0.05	0.05	0.05	0.05	0.05	0.05
Field Services Manager	0.10	0.10	0.10	0.10	0.05	0.05
Heavy Equipment Operator	0.15	0.15	0.15	0.15	0.15	0.15
Laborer	0.25	0.10	0.10	0.10	0.05	0.05
Light Equipment Operator	0.05	0.15	0.15	0.15	0.25	0.25
Project Engineer	0.05	0.05	0.05	0.05	0.05	0.05
Transportation Engineering Manager	0.10	0.10	0.10	0.10	0.10	0.10
	<b>1.10</b>	<b>1.05</b>	<b>1.05</b>	<b>1.05</b>	<b>1.05</b>	<b>1.05</b>

214 - Pathway Maintenance Fund

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>214 Pathway Maintenance Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
City Taxes	\$ 728,806	\$ 775,882	\$ 819,510	\$ 843,460	\$ 865,920	\$ 886,950
Federal Grants	-	-	220,000	-	-	-
Service Charges	16,118	8,701	8,000	8,000	8,000	8,000
Investment Earnings	23,314	23,954	22,000	18,090	16,860	17,160
<b>TOTAL REVENUES</b>	<b>768,238</b>	<b>808,537</b>	<b>1,069,510</b>	<b>869,550</b>	<b>890,780</b>	<b>912,110</b>

<b>214 Pathway Maintenance Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Public Service	418,473	477,740	725,040	515,620	514,390	479,500
Transfer-Out	336,480	258,710	356,010	406,280	376,700	441,330
<b>TOTAL EXPENDITURES</b>	<b>754,953</b>	<b>736,450</b>	<b>1,081,050</b>	<b>921,900</b>	<b>891,090</b>	<b>920,830</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 13,285	\$ 72,087	\$ (11,540)	\$ (52,350)	\$ (310)	\$ (8,720)
<b>Fund Balance - Beginning</b>	<b>107,424</b>	<b>120,709</b>	<b>192,796</b>	<b>181,256</b>	<b>128,906</b>	<b>128,596</b>
<b>Fund Balance - Ending</b>	<b>120,709</b>	<b>192,796</b>	<b>181,256</b>	<b>128,906</b>	<b>128,596</b>	<b>119,876</b>

232 - Tree Fund

## 232 - Tree Fund



**The mission of the Tree Fund, as part of the Parks and Natural Resources Department, is to provide a funding source for planting, maintaining, and preserving trees and wooded areas within the City.**

The Tree Fund is envisioned to serve as an important endowment source for future tree-related activities. It is funded by developer payments made in lieu of planting replacement trees when it is not feasible or desirable to replace trees on specific sites. The Tree Conservation Ordinance established the Tree Fund in FY 1988 and a revised Tree Fund policy was adopted by the City Council on March 15, 2010. In 2019, the Tree Conservation Ordinance was revised

to cover all commercial, industrial and residential properties.

**Goals:**

**Department** Provide a source of funding to support the City's tree infrastructure

**City Council** Community/Neighborhoods (#6), Environment (#10)

**Departmental Objectives:**

**On-Going** Continue implementing the Tree Fund Policy

**Goals:**

**Department** Preserve the Tree Fund in perpetuity

**City Council** Community/Neighborhoods (#6), Environment (#10)

**Departmental Objectives:**

**Short-Term** Develop a report to analyze incoming and outgoing funds after each season's plantings

**Short-Term** Develop a tree asset value analysis of trees lost versus trees planted and long term effects

**Goals:**

**Department** Provide a source of funding to support a Community Canopy Program to promote and encourage tree planting on private property throughout the City

**City Council** Community/Neighborhoods (#6), Environment (#10)

**Departmental Objectives:**

**Short-Term** Continue to provide support for the tree canopy planting program

**On-Going** Implement and evaluate an annual program to distribute upwards of 300 trees per year to residents for planting on private property

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- No significant changes in FY 2026

**Budget Summary Report**

<b>232 Tree Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
State Grants	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Service Charges	316,411	90,360	50,000	50,000	50,000	50,000
Investment Earnings	53,591	65,721	55,000	36,810	33,260	29,610
<b>TOTAL</b>	<b>\$ 385,002</b>	<b>\$ 156,081</b>	<b>\$ 105,000</b>	<b>\$ 86,810</b>	<b>\$ 83,260</b>	<b>\$ 79,610</b>
Per Capita	\$ 5.05	\$ 2.05	\$ 1.38	\$ 1.14	\$ 1.09	\$ 1.04

<b>232 Tree Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Supplies	\$ 1,592	\$ 2,069	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Professional Services	161,197	155,151	200,000	200,000	200,000	200,000
<b>TOTAL</b>	<b>\$ 162,789</b>	<b>\$ 157,220</b>	<b>\$ 205,000</b>	<b>\$ 205,000</b>	<b>\$ 205,000</b>	<b>\$ 205,000</b>
Per Capita	\$ 2.13	\$ 2.06	\$ 2.69	\$ 2.69	\$ 2.69	\$ 2.69

**Tree Fund / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
Escrow Trees/Miscellaneous	468	419	441	439	213	460	460
*FREE City Tree Planting Program	227	216	391	333	195	300	300
<b>TOTAL CITY TREES PLANTED</b>	<b>695</b>	<b>635</b>	<b>832</b>	<b>772</b>	<b>408</b>	<b>760</b>	<b>760</b>

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>232 Tree Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
State Grants	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Service Charges	316,411	90,360	50,000	50,000	50,000	50,000
Investment Earnings	53,591	65,721	55,000	36,810	33,260	29,610
<b>TOTAL REVENUES</b>	<b>385,002</b>	<b>156,081</b>	<b>105,000</b>	<b>86,810</b>	<b>83,260</b>	<b>79,610</b>

<b>232 Tree Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Public Service	162,789	157,220	205,000	205,000	205,000	205,000
<b>TOTAL EXPENDITURES</b>	<b>162,789</b>	<b>157,220</b>	<b>205,000</b>	<b>205,000</b>	<b>205,000</b>	<b>205,000</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 222,213	\$ (1,139)	\$ (100,000)	\$ (118,190)	\$ (121,740)	\$ (125,390)
<b>Fund Balance - Beginning</b>	<b>1,105,761</b>	<b>1,327,974</b>	<b>1,326,835</b>	<b>1,226,835</b>	<b>1,108,645</b>	<b>986,905</b>
<b>Fund Balance - Ending</b>	<b>1,327,974</b>	<b>1,326,835</b>	<b>1,226,835</b>	<b>1,108,645</b>	<b>986,905</b>	<b>861,515</b>

244 - Water Resources Fund

## 244 - Water Resources Fund



The mission of the Water Resources Division of the Department of Public Services (DPS) is to provide for the effective administration of the City’s storm water drainage and floodplain regulations (Chapter 114 of the Code of Ordinances) related to land improvement and development within the City and to efficiently administer the regulation of and compliance with the National Pollutant Discharge Elimination System (NPDES) and Municipal Separated Storm Sewer System (MS4) regulations.

Storm water issues in the City fall within the parameters of the Water Resources Fund. There are currently twenty-six (26) Chapter 20 and Chapter

4 Drains in service within the City. Large-scale public drainage improvements are constructed and maintained by the Oakland County Water Resources Commission (OCWRC). Beyond county-owned drainage systems, the remaining storm sewers, detention basins, and other storm water facilities within the City are owned by various subdivision associations or by the public at-large. The City historically has played only a regulatory role in the maintenance of these storm water systems. Given the age of infrastructure, lack of adequate maintenance to existing facilities, and EPA & EGLE regulations related to storm water management, the City has had to aggressively evaluate its role in storm water management.

**Goals:**

<b>Department</b>	Regulate land development under the provision of Title 114 of the City Ordinance as it relates to storm water drainage and flood plain issues
<b>City Council</b>	Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Develop a comprehensive Storm Water Management Policy that defines the role of the City in storm water management issues and defines a mechanism for funding improvements, operations, and maintenance of all drainage systems within the City
<b>On-Going</b>	Provide technical assistance to land owners regarding their storm water systems and surface drainage issues
<b>On-Going</b>	Monitor and inspect existing storm water facilities within the City for on-going compliance with ordinances and maintenance agreements
<b>On-Going</b>	Partner with the Clinton River Watershed Council

**Goals:**

<b>Department</b>	Coordinate with OCWRC to design, construct, preserve, and maintain drainage facilities in the community as provided for under the Public Drain Code
<b>City Council</b>	Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Cooperate with OCWRC to reach compliance requirements of the Soil Erosion and Sedimentation Act
<b>On-Going</b>	Develop maintenance strategies utilizing the Asset Management System

244 - Water Resources Fund

**Goals:**

<b>Department</b>	Explore alternative and complementary funding sources
<b>City Council</b>	Infrastructure Management (#3) / Effective Governance (#4)
<b>Departmental Objectives:</b>	
<b>Long-Term</b>	Evaluate the application of enabling legislation for the development of funding strategies in order to meet the federally required (but unfunded) mandates for storm water maintenance
<b>On-Going</b>	Explore the costs / benefits of petitioning out of selected Oakland County Water Resource Commission (OCWRC) drains
<b>On-Going</b>	Continue to evaluate and seek grant opportunities to assist with achieving the goals and objectives of the City

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- State Grants decreased [(100%) or (\$142,480)] due to EGLE Grant for Clinton River at Cloverport Riverbank Stabilization in FY 2025
- Transfer-In decreased [(59%) or (\$950,380)] due to less required from the Capital Improvement Fund due to fewer projects in FY 2026, which is slightly offset by an increase from the General Fund to set Water Resources Fund Balance at 25% of annual operating expenditures.
- Capital Outlay decreased [(100%) or (\$1,185,000)] due to no proposed projects in FY 2026

**Budget Summary Report**

244 Water Resources Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Licenses & Permits	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ 500
State Grants	-	1,569	142,480	-	-	-
Service Charges	123,175	54,384	101,000	101,000	101,000	101,000
Investment Earnings	17,111	6,523	6,250	7,500	7,500	7,500
Other Revenue	27,728	79,680	13,000	13,000	13,000	13,000
Transfer - In	178,450	621,610	1,601,770	651,390	661,150	669,860
<b>TOTAL</b>	<b>\$ 346,464</b>	<b>\$ 763,766</b>	<b>\$ 1,865,000</b>	<b>\$ 773,390</b>	<b>\$ 783,150</b>	<b>\$ 791,860</b>
Per Capita	\$ 4.54	\$ 10.01	\$ 24.44	\$ 10.14	\$ 10.26	\$ 10.38

244 Water Resources Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 288,179	\$ 265,352	\$ 300,090	\$ 307,680	\$ 317,340	\$ 325,950
Supplies	13,662	13,668	24,000	24,000	24,000	24,000
Professional Services	211,053	150,830	231,530	240,710	240,810	240,910
Other Services	161,471	174,743	201,000	201,000	201,000	201,000
Capital Outlay	-	219,215	1,185,000	-	-	-
<b>TOTAL</b>	<b>\$ 674,365</b>	<b>\$ 823,808</b>	<b>\$ 1,941,620</b>	<b>\$ 773,390</b>	<b>\$ 783,150</b>	<b>\$ 791,860</b>
Per Capita	\$ 8.84	\$ 10.80	\$ 25.45	\$ 10.14	\$ 10.26	\$ 10.38

244 - Water Resources Fund

Personnel Staffing Trend

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Administrative Assistant III - DPS	0.05	0.05	0.05	0.05	0.05	0.05
Administrative Services Supervisor	0.05	0.05	0.05	0.05	0.05	0.05
Construction Inspector II	0.35	0.35	0.35	0.35	0.35	0.35
DPS Aide II - Utilities	0.05	0.05	0.05	0.05	0.05	0.05
DPS Tech - Transportation/Storm Water	0.55	0.55	0.55	0.55	0.55	0.55
DPS Technician - Survey	0.15	0.15	0.15	0.15	0.15	0.15
Deputy Public Service Director / City Engineer	0.10	0.10	0.10	0.10	0.10	0.10
Public Services Director	0.05	0.05	0.05	0.05	0.05	0.05
Public Utilities Engineering Manager	0.10	0.10	0.10	0.10	0.10	0.10
Water Resources Specialist	0.65	0.65	0.65	0.65	0.65	0.65
	<b>2.10</b>	<b>2.10</b>	<b>2.10</b>	<b>2.10</b>	<b>2.10</b>	<b>2.10</b>

Statement of Revenues / Expenditures and Changes in Fund Balance

244 Water Resource Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Licenses & Permits	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ 500
State Grants	-	1,569	142,480	-	-	-
Service Charges	123,175	54,384	101,000	101,000	101,000	101,000
Investment Earnings	17,111	6,523	6,250	7,500	7,500	7,500
Other Revenue	27,728	79,680	13,000	13,000	13,000	13,000
Transfer - In	178,450	621,610	1,601,770	651,390	661,150	669,860
<b>TOTAL REVENUES</b>	<b>346,464</b>	<b>763,766</b>	<b>1,865,000</b>	<b>773,390</b>	<b>783,150</b>	<b>791,860</b>
244 Water Resource Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Public Service	674,365	823,808	1,941,620	773,390	783,150	791,860
<b>TOTAL EXPENDITURES</b>	<b>674,365</b>	<b>823,808</b>	<b>1,941,620</b>	<b>773,390</b>	<b>783,150</b>	<b>791,860</b>
Excess Revenue Over / (Under) Expenditures	\$ (327,901)	\$ (60,042)	\$ (76,620)	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning</b>	<b>714,565</b>	<b>386,664</b>	<b>326,622</b>	<b>250,002</b>	<b>250,002</b>	<b>250,002</b>
<b>Fund Balance - Ending</b>	<b>386,664</b>	<b>326,622</b>	<b>250,002</b>	<b>250,002</b>	<b>250,002</b>	<b>250,002</b>

## 265 - OPC Millage Fund



The mission of the Older Person’s Commission (OPC) Social & Activity Center is to address the needs of older persons (50-years and older) regardless of income, race, religion, nationality, physical, or mental ability that live in Rochester Hills, Rochester, and Oakland Township.

The OPC’s goal is to provide nutritional meals, services, health and wellness, social and educational activities, transportation, adult day services, and community outreach opportunities. As provided under the terms of an Interlocal agreement, each community participates in funding the OPC on a pro rata basis using a percentage based upon the total taxable valuation of all taxable properties within each jurisdiction.

The voters of Rochester Hills approved the OPC Operating Millage on August 4, 2020, to levy up to 0.3200 mill (*limited to 0.3127 due to Headlee Rollback*) for ten years through FY 2030 in order to support the programs of the OPC.

### Significant Revenue, Expenditure, Staffing & Program Notes:

- No Significant Changes in FY 2026

### Budget Summary Report

265 OPC Millage Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 1,708,253	\$ 1,408,567	\$ 1,481,540	\$ 1,524,290	\$ 1,564,890	\$ 1,602,870
<b>TOTAL</b>	<b>\$ 1,708,253</b>	<b>\$ 1,408,567</b>	<b>\$ 1,481,540</b>	<b>\$ 1,524,290</b>	<b>\$ 1,564,890</b>	<b>\$ 1,602,870</b>
Per Capita	\$ 22.39	\$ 18.46	\$ 19.42	\$ 19.98	\$ 20.51	\$ 21.01

265 OPC Millage Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Transfer Out	\$ 1,708,253	\$ 1,408,567	\$ 1,481,540	\$ 1,524,290	\$ 1,564,890	\$ 1,602,870
<b>TOTAL</b>	<b>\$ 1,708,253</b>	<b>\$ 1,408,567</b>	<b>\$ 1,481,540</b>	<b>\$ 1,524,290</b>	<b>\$ 1,564,890</b>	<b>\$ 1,602,870</b>
Per Capita	\$ 22.39	\$ 18.46	\$ 19.42	\$ 19.98	\$ 20.51	\$ 21.01

265 - OPC Millage Fund

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>265 OPC Millage Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
City Taxes	\$ 1,708,253	\$ 1,408,567	\$ 1,481,540	\$ 1,524,290	\$ 1,564,890	\$ 1,602,870
<b>TOTAL REVENUES</b>	<b>1,708,253</b>	<b>1,408,567</b>	<b>1,481,540</b>	<b>1,524,290</b>	<b>1,564,890</b>	<b>1,602,870</b>

<b>265 OPC Millage Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Transfer Out	1,708,253	1,408,567	1,481,540	1,524,290	1,564,890	1,602,870
<b>TOTAL EXPENDITURES</b>	<b>1,708,253</b>	<b>1,408,567</b>	<b>1,481,540</b>	<b>1,524,290</b>	<b>1,564,890</b>	<b>1,602,870</b>

## 286 - EGLE Grant Fund

**The EGLE Grant Fund was created to account for the Michigan Department of Environment, Great Lakes and Energy (EGLE) Grant awarded to the City of Rochester Hills in 2023. The purpose of the grant is to help with the assessment, monitoring and remediation of the potential environmental issues that may be associated with nearly 680 acres of land within the City.**

The City, over the course of this grant, is dedicated to fostering a partnership between its citizens, landowners, potential developers, and EGLE to financially assist with the extra-ordinary costs of assessing and remediating impaired properties within the specific designated areas of the City. Those areas of the City include two landfills, one near Adams Road and Hamlin Road and the other near Dequindre Road and Avon Road.

The key objectives of the Grant are to promote projects that will:

- Provide substantive improvements in reducing historical threats to public health or environment,
- Provide a potential beneficial effect in the area that would not have occurred without the incentives,
- Incorporate a preference for source control, active remediation, or mitigation beyond what is required for due care obligations, and
- Be consistent with the City's intended uses as defined in the City's Master Land Use Plan, and zoning requirements, and as deemed appropriate to ensure a desirable and cohesive development with the surrounding area.

### **Significant Revenue, Expenditure, Staffing & Program Notes:**

- Federal and State grants decreased [(72%) or (\$706,560)] due to less anticipated remediation under the EGLE Grant in FY 2026
- Professional Services decreased [(76%) or (\$728,060)] due to less anticipated remediation under the EGLE Grant in FY 2026
- Transfer-Out decreased [(72%) or (\$125,720)] due to less anticipated remediation under the EGLE Grant in FY 2026

**Budget Summary Report**

<b>286 EGLE Grant Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
State Grants	\$ -	\$ 74,551	\$ 981,560	\$ 275,000	\$ 275,000	\$ 275,000
Investment Earnings	-	2,002	-	-	-	-
Transfer - In	\$ 100,000	\$ 802,520	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 879,073</b>	<b>\$ 981,560</b>	<b>\$ 275,000</b>	<b>\$ 275,000</b>	<b>\$ 275,000</b>
Per Capita	\$ 1.31	\$ 11.52	\$ 12.86	\$ 3.60	\$ 3.60	\$ 3.60

<b>286 EGLE Grant Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Professional Services	\$ 17,420	\$ 441,349	\$ 953,060	\$ 225,000	\$ 225,000	\$ 225,000
Transfer Out	5,348	12,224	175,720	50,000	50,000	50,000
<b>TOTAL</b>	<b>\$ 22,768</b>	<b>\$ 453,573</b>	<b>\$ 1,128,780</b>	<b>\$ 275,000</b>	<b>\$ 275,000</b>	<b>\$ 275,000</b>
Per Capita	\$ 0.30	\$ 5.94	\$ 14.79	\$ 3.60	\$ 3.60	\$ 3.60

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>286 EGLE Grant Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
State Grants	\$ -	\$ 74,551	\$ 981,560	\$ 275,000	\$ 275,000	\$ 275,000
Investment Earnings	-	2,002	-	-	-	-
Transfer - In	100,000	802,520	-	-	-	-
<b>TOTAL REVENUES</b>	<b>100,000</b>	<b>879,073</b>	<b>981,560</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>
<b>286 EGLE Grant Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Public Service	17,420	441,349	953,060	225,000	225,000	225,000
Transfer-Out	5,348	12,224	175,720	50,000	50,000	50,000
<b>TOTAL EXPENDITURES</b>	<b>22,768</b>	<b>453,573</b>	<b>1,128,780</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 77,232	\$ 425,500	\$ (147,220)	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning</b>	<b>-</b>	<b>77,232</b>	<b>502,732</b>	<b>355,512</b>	<b>355,512</b>	<b>355,512</b>
<b>Fund Balance - Ending</b>	<b>77,232</b>	<b>502,732</b>	<b>355,512</b>	<b>355,512</b>	<b>355,512</b>	<b>355,512</b>

299 - Green Space Fund

## 299 - Green Space Fund



The mission of the Green Space Fund, as part of the Parks and Natural Resources Department, is to preserve natural green spaces, wildlife habitats, and scenic views; protect woodlands, wetlands, rivers, and streams; and expand the Clinton River Greenway and other trail corridors by funding the purchase of land and interests in lands as well as to maintain and improve green spaces and natural features owned, acquired, or controlled by the City.

On September 13, 2005, the voters of Rochester Hills approved the Green Space & Natural Features Millage to levy up to 0.3000 mill for ten years from FY 2006 through FY 2015. A Green Space Advisory Board (GSAB) made up of Rochester Hills residents has been established to advise the City on the use of the dedicated funds. In FY 2013, voters approved adding stewardship of green space properties as well as all open spaces and natural features owned or controlled by the City of Rochester Hills.

**Goals:**

<b>Department</b>	Preserve natural green spaces, wildlife habitats, and scenic views within the City of Rochester Hills
<b>City Council</b>	Community/Neighborhoods (#6), Environment (#10)
<b>Departmental Objectives:</b>	
<b>Short Term</b>	Implement river erosion control project at Innovation Hills Park/Green Space
<b>Medium Term</b>	Continue pursuing opportunities to enable implementation of Clinton River erosion control projects as identified in the Stewardship Plan.

**Goals:**

<b>Department</b>	Set stewardship standards for Rochester Hills regarding the responsible managing of land to protect, conserve, and enhance biodiversity and natural features for the benefit of current and future generations
<b>City Council</b>	Community/Neighborhoods (#6), Environment (#10)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Implement GSAB Stewardship Plan.
<b>On-Going</b>	Establish a continual education and communication program with surrounding property owners and the community

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Transfer-In: Green Space decreased [(16%) or (\$43,070)] due to less funding required from the Green Space Trust due to the Invasive Species Grant (2025-2027)

**Budget Summary Report**

<b>299 Green Space &amp; Natural Features Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Federal Grants	-	-	100,000	100,000	100,000	-
Investment Earnings	4,464	3,919	1,000	320	330	330
Other Revenue	-	3,623	-	-	-	-
Transfer - In	715,000	100,000	269,140	226,070	227,990	329,680
<b>TOTAL</b>	<b>\$ 719,464</b>	<b>\$ 107,542</b>	<b>\$ 370,140</b>	<b>\$ 326,390</b>	<b>\$ 328,320</b>	<b>\$ 330,010</b>
Per Capita	\$ 9.43	\$ 1.41	\$ 4.85	\$ 4.28	\$ 4.30	\$ 4.33

<b>299 Green Space &amp; Natural Features Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 39,842	\$ 37,626	\$ 43,640	\$ 45,040	\$ 46,860	\$ 48,580
Supplies	4	-	-	-	-	-
Professional Services	223,255	185,090	281,000	281,000	281,000	281,000
Capital Outlay	446,009	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 709,110</b>	<b>\$ 222,716</b>	<b>\$ 324,640</b>	<b>\$ 326,040</b>	<b>\$ 327,860</b>	<b>\$ 329,580</b>
Per Capita	\$ 9.29	\$ 2.92	\$ 4.25	\$ 4.27	\$ 4.30	\$ 4.32

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Natural Resources Manager	0.10	0.10	0.10	0.10	0.10	0.10
Naturalist	0.10	0.10	0.10	0.10	0.10	0.10
Parks & Natural Resources Director	0.05	0.05	0.05	0.05	0.05	0.05
	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>

**Green Space Fund / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
Parcels Protected to Date	8	9	9	9	9	9	9
Acreage Protected to Date	127	138	142	142	142	142	142
Stewardship Projects Conducted	22	26	26	30	18	32	32

299 - Green Space Fund

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>299 Green Space &amp; Natural Features Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Federal Grants	-	-	100,000	100,000	100,000	-
Investment Earnings	4,464	3,919	1,000	320	330	330
Other Revenue	-	3,623	-	-	-	-
Transfer - In	715,000	100,000	269,140	226,070	227,990	329,680
<b>TOTAL REVENUES</b>	<b>719,464</b>	<b>107,542</b>	<b>370,140</b>	<b>326,390</b>	<b>328,320</b>	<b>330,010</b>
<b>299 Green Space &amp; Natural Features Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Parks & Recreation	709,110	222,716	324,640	326,040	327,860	329,580
<b>TOTAL EXPENDITURES</b>	<b>709,110</b>	<b>222,716</b>	<b>324,640</b>	<b>326,040</b>	<b>327,860</b>	<b>329,580</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 10,354	\$ (115,174)	\$ 45,500	\$ 350	\$ 460	\$ 430
<b>Fund Balance - Beginning</b>	<b>140,475</b>	<b>150,829</b>	<b>35,655</b>	<b>81,155</b>	<b>81,505</b>	<b>81,965</b>
<b>Fund Balance - Ending</b>	<b>150,829</b>	<b>35,655</b>	<b>81,155</b>	<b>81,505</b>	<b>81,965</b>	<b>82,395</b>

Grand Total: Special Revenue Funds

Grand Total: Special Revenue Funds

Statement of Revenues / Expenditures and Changes in Fund Balance

Grand Total Special Revenue Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 28,793,983	\$ 30,426,340	\$ 33,028,170	\$ 36,301,210	\$ 37,273,370	\$ 38,183,020
Licenses & Permits	33,184	62,118	54,500	54,500	54,500	54,500
Federal Grants	1,231,314	11,591	545,650	100,000	100,000	-
State Grants	10,163,035	10,211,643	11,359,540	10,610,770	10,712,040	10,814,330
Other Intergovernmental	601,874	691,320	785,760	754,570	823,230	866,170
Service Charges	4,304,184	4,226,719	4,332,130	4,448,220	4,562,530	4,683,490
Investment Earnings	2,064,293	2,247,963	1,774,210	1,223,680	1,280,230	1,221,000
Other Revenue	1,304,871	759,937	617,410	451,720	469,320	469,900
Transfer - In	3,355,136	6,227,830	5,415,030	4,224,790	3,247,980	3,389,230
<b>TOTAL REVENUES</b>	<b>51,851,874</b>	<b>54,865,461</b>	<b>57,912,400</b>	<b>58,169,460</b>	<b>58,523,200</b>	<b>59,681,640</b>
Special Revenue Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Parks & Recreation	263,234	222,778	324,640	326,040	327,860	329,580
Public Safety	22,895,182	25,059,945	29,584,110	31,289,680	33,558,560	34,216,320
Public Service	1,273,047	1,680,902	2,639,720	1,719,010	1,727,540	1,701,360
Streets	6,266,078	6,441,305	8,859,630	8,955,150	8,916,940	9,080,870
Capital Outlay	8,412,369	11,990,968	12,477,400	10,223,000	11,522,720	13,597,550
Transfer-Out	7,460,340	8,148,799	5,501,470	5,535,580	4,763,080	4,906,390
<b>TOTAL EXPENDITURES</b>	<b>46,570,250</b>	<b>53,544,697</b>	<b>59,386,970</b>	<b>58,048,460</b>	<b>60,816,700</b>	<b>63,832,070</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 5,281,624	\$ 1,317,369	\$ (1,474,570)	\$ 121,000	\$ (2,293,500)	\$ (4,150,430)
<b>Fund Balance - Beginning</b>	<b>22,820,766</b>	<b>28,102,390</b>	<b>29,419,759</b>	<b>27,945,189</b>	<b>28,066,189</b>	<b>25,772,689</b>
<b>Fund Balance - Ending</b>	<b>28,102,390</b>	<b>29,419,759</b>	<b>27,945,189</b>	<b>28,066,189</b>	<b>25,772,689</b>	<b>21,622,259</b>

# Capital Improvement Funds

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN



## 402 – Fire Capital Fund



The mission of the Fire Capital Fund is to establish and maintain a dedicated financial mechanism for the Fire Department’s major capital investments. Established in fiscal year 2002, this fund serves to account for and finance the acquisition and replacement of essential Fire Department assets, including critical equipment, facilities, and apparatus.

**Goals:**

<b>Department</b>	Optimize the lifecycle management of all Fire Department capital assets, from acquisition to disposal
<b>City Council</b>	Public Safety (#1) / Fiscal Management (#2) / Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Replace apparatus, Fire and EMS equipment upon individual evaluation of maintenance records, usage hours, and condition
<b>On-Going</b>	Research and evaluate vehicle purchases through cooperative programs in order to reduce overall costs
<b>On-Going</b>	Provide for and continuously improve the process for the delivery of apparatus maintenance and repair to meet the needs of the Rochester Hills Fire Department

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Investment Earnings decreased [(33%) or (\$206,540)] due to conservative revenue estimate anticipating lower interest rates in the future
- Other Revenue increased [141% or \$143,300] due to fixed asset replacements scheduled in FY 2026 (calculated based on anticipated Capital Equipment purchased in FY 2025)
- Supplies increased [128% or \$102,760] due to additional operating equipment proposed in FY 2026
- Capital Outlay increased [112% or \$2,581,900] due to more capital equipment/vehicles proposed to be purchased or replaced in FY 2026, including 5 replacement ambulances
- Transfer-Out increased [47% or \$254,680] due to additional proposed Fire-related facilities projects in FY 2025

402 – Fire Capital Fund

Budget Summary Report

402 Fire Capital Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Federal Grants	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -
Investment Earnings	685,384	872,745	622,000	415,460	258,870	125,850
Other Revenue	20,612	12,000	101,570	244,870	231,160	15,590
Transfer - In	1,847,990	3,166,970	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,153,986</b>	<b>\$ 4,051,715</b>	<b>\$ 723,570</b>	<b>\$ 660,330</b>	<b>\$ 490,030</b>	<b>\$ 141,440</b>
Per Capita	\$ 41.34	\$ 53.10	\$ 9.48	\$ 8.65	\$ 6.42	\$ 1.85

402 Fire Capital Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Supplies	\$ 97,150	\$ 203,509	\$ 80,000	\$ 182,760	\$ 85,720	\$ 214,030
Capital Outlay	610,138	447,135	2,315,530	4,897,430	4,623,210	311,780
Transfer Out	195,080	4,473,030	545,320	800,000	215,000	1,540,000
<b>TOTAL</b>	<b>\$ 902,368</b>	<b>\$ 5,123,674</b>	<b>\$ 2,940,850</b>	<b>\$ 5,880,190</b>	<b>\$ 4,923,930</b>	<b>\$ 2,065,810</b>
Per Capita	\$ 11.83	\$ 67.15	\$ 38.54	\$ 77.07	\$ 64.53	\$ 27.07

Statement of Revenues / Expenditures and Changes in Fund Balance

402 Fire Capital Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Federal Grants	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -
Investment Earnings	685,384	872,745	622,000	415,460	258,870	125,850
Other Revenue	20,612	12,000	101,570	244,870	231,160	15,590
Transfer - In	1,847,990	3,166,970	-	-	-	-
<b>TOTAL REVENUES</b>	<b>3,153,986</b>	<b>4,051,715</b>	<b>723,570</b>	<b>660,330</b>	<b>490,030</b>	<b>141,440</b>

402 Fire Capital Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Public Safety	\$ 193,471	\$ 650,644	\$ 527,000	\$ 1,080,190	\$ 2,084,680	\$ 464,110
Capital Outlay	513,817	-	1,868,530	4,000,000	2,624,250	61,700
Transfer-Out	195,080	4,473,030	545,320	800,000	215,000	1,540,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 902,368</b>	<b>\$ 5,123,674</b>	<b>\$ 2,940,850</b>	<b>\$ 5,880,190</b>	<b>\$ 4,923,930</b>	<b>\$ 2,065,810</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 2,251,618	\$ (1,071,959)	\$ (2,217,280)	\$ (5,219,860)	\$ (4,433,900)	\$ (1,924,370)
<b>Fund Balance - Beginning</b>	<b>\$ 14,886,439</b>	<b>\$ 17,138,057</b>	<b>\$ 16,066,098</b>	<b>\$ 13,848,818</b>	<b>\$ 8,628,958</b>	<b>\$ 4,195,058</b>
<b>Fund Balance - Ending</b>	<b>\$ 17,138,057</b>	<b>\$ 16,066,098</b>	<b>\$ 13,848,818</b>	<b>\$ 8,628,958</b>	<b>\$ 4,195,058</b>	<b>\$ 2,270,688</b>

### 402 – Fire Capital Fund / Vehicle & Apparatus Replacement Guidelines

Replacement decisions for Fire Department vehicles and apparatus are based on a multifaceted evaluation, rather than solely on the vehicle’s years in service. A combination of the following critical factors is taken into account:

- **National Fire Protection Association (NFPA) Standards:** Adherence to established NFPA safety and operational standards is a primary consideration.
- **Usage Metrics:** Evaluation includes accumulated mileage and/or operational hours.
- **Mechanical Assessment:** A thorough evaluation is performed by the Department of Public Service (DPS) Fleet Division mechanics to assess mechanical condition and performance.
- **Operational Testing:** Annual pump testing is conducted for relevant apparatus to ensure operational readiness and efficiency.
- **Maintenance History:** Comprehensive maintenance records are reviewed to understand the vehicle’s history of repairs and upkeep.
- **Physical Condition:** The overall body condition of the vehicle is assessed.
- **Utilization Rate:** The frequency and intensity of the equipment’s use are considered.

#### Vehicle Replacement Schedule

Ambulances	6 Years
Administrative Vehicles	10 Years
Fire Engines/Pumpers	15 Years
Service & Utility Vehicles	10 Years
Ladder Trucks	20 Years

#### Important Note on Replacement Schedule:

The “Vehicle Replacement Schedule” table provided within this document outlines average expected lifespans for various vehicle types and is intended as a guide for planning and budgeting purposes. Actual replacement decisions for any given Fire Department vehicle or apparatus will always be based on the comprehensive evaluation factors previously detailed.

402 – Fire Capital Fund

2025 Fire Department / Vehicle & Apparatus Roster

Year Acquired	ID#	Make of Current Fire Vehicles & Apparatus	Estimated Replacement Year	2025 Estimated Present Cost to Replace
1997	97-02	Rescue 1 / Technical Rescue (Refurb-2017)	N/A	\$ 720,700
2003	03-03	Ladder 1	2025	\$ 875,000
2005	05-04	Tanker 5	2030	\$ 651,920
2008	08-02	Engine 3	n/a	\$ 550,000
2008	08-03	Ladder 2	2028	\$ 1,146,110
2014	14-01	Patriot/Pool 2	N/A	
2014	14-02	Patriot/Pool 1	NA	
2016	17-22	Bravo 19 / Reserve Ambulance	2026	\$ 800,000
2016	17-23	Bravo 20 / Reserve Ambulance	2026	\$ 800,000
2017	17-01	Engine 2 / Fire Engine	2032	\$ 912,000
2017	17-02	Captain-EMS / Pickup Truck 4wd	2028	\$ 61,700
2017	17-03	Captain-Community Risk / Pickup Truck 4wd	2025	\$ 61,700
2017	17-04	Ladder 4 / Aerial Platform	2037	\$ 1,482,930
2017	17-05	Ladder 5	2037	\$ 1,041,780
2017	17-25	Bravo 26/ Reserve Ambulance	2026	\$ 800,000
2018	18-01	Chief 3 / Sport Utility 4wd	2029	\$ 77,470
2018	18-02	Chief 1 / Sport Utility 4wd	2029	\$ 77,470
2018	18-03	Chief 2 / Sport Utility 4wd	2029	\$ 77,470
2018	18-04	Captain-Training / Pickup 4wd	2029	\$ 86,610
2018	18-05	Ladder 3	2038	\$ 1,309,450
2019	19-01	Battalion Chief / Sports Utility 4wd	2027	\$ 74,250
2020	20-01	CRR- Fire and Life Safety / Sport Utility	2030	\$ 35,660
2020	20-02	CRR- Fire and Life Safety / Sport Utility	2030	\$ 33,490
2020	20-03	CRR- Fire and Life Safety / Sport Utility	2030	\$ 33,490
2021	21-01	Engine 1	2035	\$ 668,060
2021	21-02	Engine 4	2035	\$ 654,770
2021	21-03	Inspector 4 / Sport Utility 4wd	2034	\$ 35,430
2021	21-04	Inspector 3/ Sport Utility 4wd	2034	\$ 35,430
2021	21-06	Util ity 3 / Pickup Truck 4wd	2031	\$ 48,620
2021	21-22	Alpha 22 / Ambulance	2026	\$ 800,000
2021	21-23	Alpha 25 / Ambulance	2027	\$ 850,000
2021	21-05	Battalion 2 / Pickup Truck 4wd	2031	\$ 48,620
2023	23-01	Util ity 1 / Pickup Truck 4wd	2031	\$ 48,620
2024	24-21	Alpha 21/ Ambulance	2026	\$ 800,000
2024	24-23	Alpha 23/ Ambulance	2027	\$ 850,000
2024	24-24	Alpha 24 / Ambulance	2027	\$ 850,000
2025	25-01	CRR- Fire and Life Safety / Sport Utility	2035	\$ 35,430
<b>TOTAL 2025 ESTIMATED PRESENT COST TO REPLACE: \$</b>				<b>16,713,480</b>

## 403 - Pathway Construction Fund



The mission of the Pathway Construction Fund is to construct new pathway segments in accordance with the Department of Public Services (DPS) engineering standards as well as preserving the existing pathway system through appropriate rehabilitation programs.

In FY 2006, the voters of Rochester Hills approved a millage of 0.1858 mill (limited to 0.1731 mill per Headlee Rollback) for twenty years through FY 2026 in order to construct, maintain, and repair pathways and surfaces for use by bicycles, non-motorized vehicles, and pedestrians along main, arterial, and collector roads, the Clinton River Trail, and to create

linkages to pathways and schools within the City.

Revenue collected in excess of expenditures for annual maintenance in the Pathway Maintenance Fund (214) is transferred to the Pathway Construction Fund (403) in order to support the rehabilitation of and additions to the pathway system. Over 100 miles of the City’s pathway system have been completed through City funding and/or private development.

**Goals:**

**Department** Preserve the integrity of the pathway system through appropriate rehabilitation of existing pathway segments

**City Council** Infrastructure Management (#3)

**Departmental Objectives:**

**Short-Term** Continue the planning, design, construction, and if necessary, right-of-way acquisition for improvements based on the following projects listed in the CIP:

- PW-01 / Pathway Rehabilitation Program
- PW-03B / Hamlin Elementary HAWK Signal
- PW-07F / South Adams Pathway Connections
- PW-08F / Tienken at Medinah: Mid-Block Crossing
- PW-16 / Pedestrian Bridge & Structure Repair Program

**On-Going** Utilize the Asset Management system to track and administer capital maintenance strategies.

**Goals:**

**Department** Preserve the usefulness of the pathway system through the installation of additional segments in accordance with the adopted Pedestrian and Non-Motorized Pathway System Master Plan

**City Council** Infrastructure Management (#3)

**Departmental Objectives:**

**Short-Term** Continue the planning, design, construction, and if necessary, right-of-way acquisition for improvements based on projects listed in the CIP.

403 - Pathway Construction Fund

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Other Intergovernmental increased [800% or \$342,000] due to Oakland County Access to Transit Grant (2025-2026)
- Investment Earnings decreased [(38%) or (\$40,500)] due to conservative revenue estimate anticipating lower interest rates in the future
- Transfer-In increased [44% or \$157,150] due to transfer in for LDFA portion of Oakland County Access to Transit Grant and to set Pathway Maintenance Fund Balance at 25% of annual operating expenditures per the Fund Balance Policy
- Capital Outlay increased (178% or \$1,436,880) due to more proposed projects in FY 2026

**Budget Summary Report**

403 Pathway Construction Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Other Intergovernmental	\$ -	\$ -	\$ 42,750	\$ 384,750	\$ -	\$ -
Service Charges	155	30	-	-	-	-
Investment Earnings	96,865	126,169	107,000	66,500	28,110	26,750
Transfer - In	336,480	744,960	356,010	513,160	376,700	441,330
<b>TOTAL</b>	<b>\$ 433,500</b>	<b>\$ 871,159</b>	<b>\$ 505,760</b>	<b>\$ 964,410</b>	<b>\$ 404,810</b>	<b>\$ 468,080</b>
Per Capita	\$ 5.68	\$ 11.42	\$ 6.63	\$ 12.64	\$ 5.31	\$ 6.13

403 Special Pathway Construction Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Capital Outlay	238,547	660,976	807,250	2,244,130	450,000	975,000
<b>TOTAL</b>	<b>\$ 238,547</b>	<b>\$ 660,976</b>	<b>\$ 807,250</b>	<b>\$ 2,244,130</b>	<b>\$ 450,000</b>	<b>\$ 975,000</b>
Per Capita	\$ 3.13	\$ 8.66	\$ 10.58	\$ 29.41	\$ 5.90	\$ 12.78

**Statement of Revenues / Expenditures and Changes in Fund Balance**

403 Pathway Construction Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Other Intergovernmental	\$ -	\$ -	\$ 42,750	\$ 384,750	\$ -	\$ -
Service Charges	155	30	-	-	-	-
Investment Earnings	96,865	126,169	107,000	66,500	28,110	26,750
Transfer - In	336,480	744,960	356,010	513,160	376,700	441,330
<b>TOTAL REVENUES</b>	<b>433,500</b>	<b>871,159</b>	<b>505,760</b>	<b>964,410</b>	<b>404,810</b>	<b>468,080</b>

403 Pathway Construction Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Capital Outlay	238,547	660,976	807,250	2,244,130	450,000	975,000
<b>TOTAL EXPENDITURES</b>	<b>238,547</b>	<b>660,976</b>	<b>807,250</b>	<b>2,244,130</b>	<b>450,000</b>	<b>975,000</b>
Excess Revenue Over / (Under) Expenditures	\$ 194,953	\$ 210,183	\$ (301,490)	\$ (1,279,720)	\$ (45,190)	\$ (506,920)
<b>Fund Balance - Beginning</b>	<b>2,112,916</b>	<b>2,307,869</b>	<b>2,518,052</b>	<b>2,216,562</b>	<b>936,842</b>	<b>891,652</b>
<b>Fund Balance - Ending</b>	<b>2,307,869</b>	<b>2,518,052</b>	<b>2,216,562</b>	<b>936,842</b>	<b>891,652</b>	<b>384,732</b>

## 420 - Capital Improvement Fund



New Restroom Building @ Innovation Hills

**The mission of the Capital Improvement Fund is to provide a mechanism to track and fund certain projects identified in the Capital Improvement Plan (CIP).**

The Capital Improvement Fund was created in FY 1998 with \$3.5 million in “seed money” from the General Fund to establish a mechanism for CIP funding and to provide for the City’s share of matching funds.

Beginning in FY 2019, the General Fund began to transfer any funding above 80% of annual General Fund operating expenditures to the Capital Improvement Fund per the City’s Fund Balance Policy. Beginning in FY 2025, the General Fund began to transfer any funding above 35% of annual General Fund operating expenditures to the Capital Improvement Fund per the City’s Governmental Fund Balance Policy.

**Goals:**

**Department** Implement projects identified in the Capital Improvement Plan (CIP)

**City Council** Fiscal Management (#2) / Infrastructure Management (#3)

**Departmental Objectives:**

**On-Going** Recognize and prioritize citywide capital projects to maximize benefits to the City and our residents

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Interest Earnings decreased [(35%) or (\$226,570)] due to anticipated decrease in Federal Funds Rate
- Transfer-In increased [12% or \$679,430] to set General Fund Balance at 35% of annual operating expenditures by FY 2027 per the Fund Balance Policy
- Capital Outlay increased [55% or \$30,000] due to more capital equipment proposed for FY 2026
- Transfer-Out increased [70% or \$7,453,470] due to more capital projects proposed in FY 2026
  - Projects proposed for FY 2026 / Funded from the Capital Improvement Fund include:
    - FA-01N / City Hall: Resource Room Redesign
    - FA-04K / DPS Garage: Vehicle Exhaust System
    - LS-21 / Childress Paving SAD / Construction
    - LS-22 / Dunning E of Eastwood Paving SAD / Construction
    - PK-01Q / Bloomer Park Drainage Study
    - PK-05R / Borden Park Fuel Tanks @ Maintenance Yard
    - PK-09 / Trail Access & Improvement Program
    - PK-13B / Innovation Hills Electrical Upgrade
    - PK-14 / Nowicki Park Development
    - PK-16 / Pedestrian Bridge & Structure Repair Program
    - PK-17A / Playground Upgrades (Avondale)
    - PK-27 / Park Signs
    - PK-27B / Stoney Creek Historical Signage

420 - Capital Improvement Fund

- WS-68 / DPS Facility Master Plan
- Citywide / LED Lighting Upgrades
- Isometric Mapping/Signage/Wayfinding/Park Rules

Budget Summary Report

420 Capital Improvement Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Investment Earnings	728,974	695,658	640,000	413,430	71,240	139,740
Transfer - In	7,903,190	15,491,410	5,530,780	6,148,110	6,887,290	2,468,210
<b>TOTAL</b>	<b>\$ 8,632,164</b>	<b>\$ 16,187,068</b>	<b>\$ 6,170,780</b>	<b>\$ 6,561,540</b>	<b>\$ 6,958,530</b>	<b>\$ 2,607,950</b>
Per Capita	\$ 113.13	\$ 212.15	\$ 80.88	\$ 86.00	\$ 91.20	\$ 34.18

420 Capital Improvement Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Supplies	\$ 5,420	\$ 4,002	\$ 45,500	\$ -	\$ -	\$ -
Capital Outlay	8,635	22,923	55,000	85,000	875,000	25,000
Transfer Out	8,150,940	14,601,260	10,629,480	17,882,950	3,800,000	3,667,500
<b>TOTAL</b>	<b>\$ 8,164,995</b>	<b>\$ 14,628,185</b>	<b>\$ 10,729,980</b>	<b>\$ 17,967,950</b>	<b>\$ 4,675,000</b>	<b>\$ 3,692,500</b>
Per Capita	\$ 107.01	\$ 191.72	\$ 140.63	\$ 235.49	\$ 61.27	\$ 48.39

Statement of Revenues / Expenditures and Changes in Fund Balance

420 Capital Improvement Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Investment Earnings	\$ 728,974	\$ 695,658	\$ 640,000	\$ 413,430	\$ 71,240	\$ 139,740
Transfer - In	7,903,190	15,491,410	5,530,780	6,148,110	6,887,290	2,468,210
<b>TOTAL REVENUES</b>	<b>8,632,164</b>	<b>16,187,068</b>	<b>6,170,780</b>	<b>6,561,540</b>	<b>6,958,530</b>	<b>2,607,950</b>

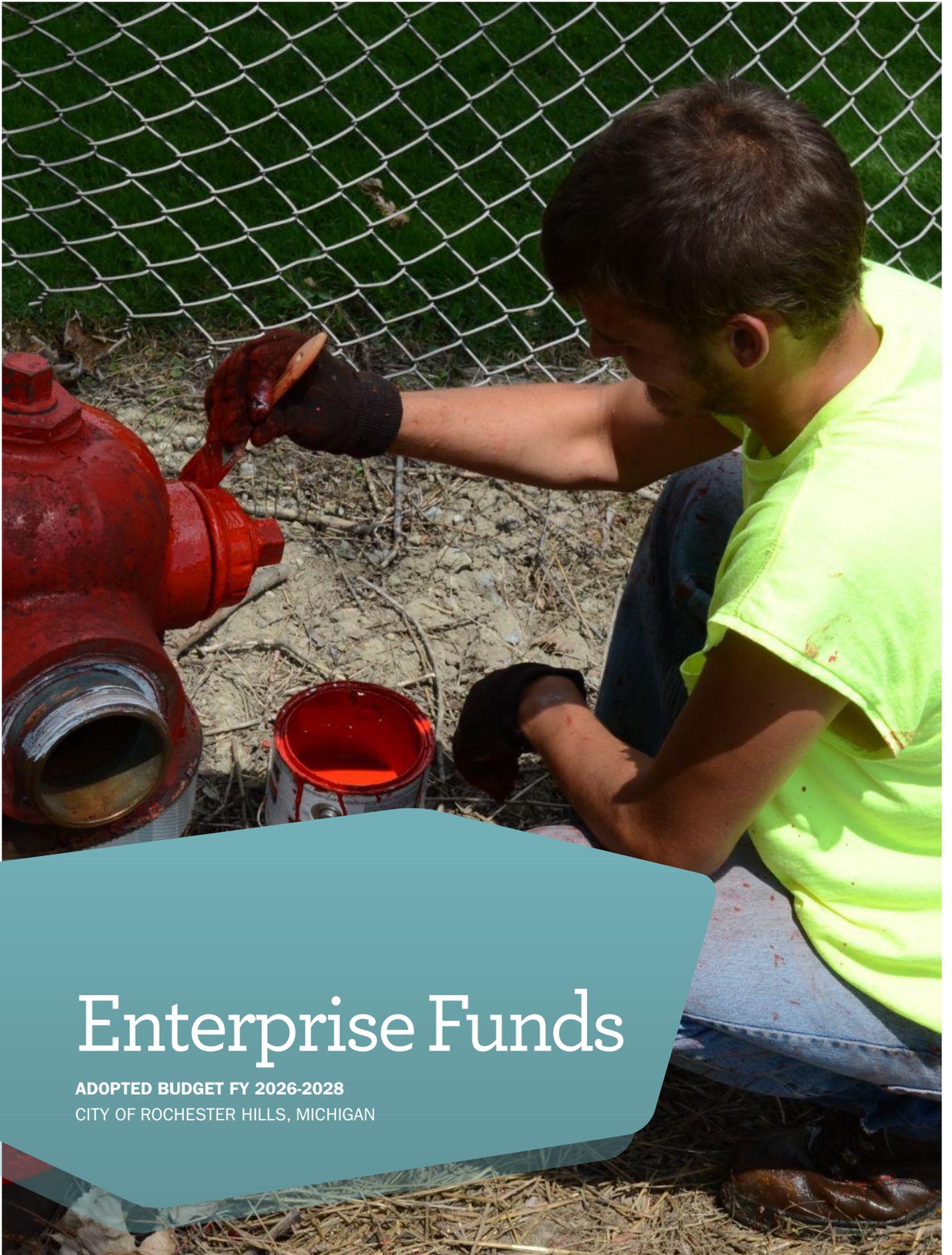
420 Capital Improvement Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
General Government	\$ 5,420	\$ 4,002	\$ 45,500	\$ 0	\$ 0	\$ 0
Capital Outlay	8,635	22,923	55,000	85,000	875,000	25,000
Transfer-Out	8,150,940	14,601,260	10,629,480	17,882,950	3,800,000	3,667,500
<b>TOTAL EXPENDITURES</b>	<b>\$ 8,164,995</b>	<b>\$ 14,628,185</b>	<b>\$ 10,729,980</b>	<b>\$ 17,967,950</b>	<b>\$ 4,675,000</b>	<b>\$ 3,692,500</b>
Excess Revenue Over / (Under)				\$		
Expenditures	\$ 467,169	\$ 1,558,883	\$ (4,559,200)	(11,406,410)	\$ 2,283,530	\$ (1,084,550)
<b>Fund Balance - Beginning</b>	<b>\$ 16,314,065</b>	<b>\$ 16,781,234</b>	<b>\$ 18,340,117</b>	<b>\$ 13,780,917</b>	<b>\$ 2,374,507</b>	<b>\$ 4,658,037</b>
<b>Fund Balance - Ending</b>	<b>\$ 16,781,234</b>	<b>\$ 18,340,117</b>	<b>\$ 13,780,917</b>	<b>\$ 2,374,507</b>	<b>\$ 4,658,037</b>	<b>\$ 3,573,487</b>

Grand Total: Capital Improvement Funds

Grand Total: Capital Improvement Funds

Statement of Revenues / Expenditures and Changes in Fund Balance

Grand Total Capital Improvement Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Federal Grants	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -
Other Intergovernmental	-	-	42,750	384,750	-	-
Service Charges	155	30	-	-	-	-
Investment Earnings	1,511,223	1,694,572	1,369,000	895,390	358,220	292,340
Other Revenue	20,612	12,000	101,570	244,870	231,160	15,590
Transfer - In	10,087,660	19,403,340	5,886,790	6,661,270	7,263,990	2,909,540
<b>TOTAL REVENUES</b>	<b>12,219,650</b>	<b>21,109,942</b>	<b>7,400,110</b>	<b>8,186,280</b>	<b>7,853,370</b>	<b>3,217,470</b>
Capital Improvement Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
General Government	\$ 5,420	\$ 4,002	\$ 45,500	\$ -	\$ -	\$ -
Public Safety	610,967	203,509	1,948,530	4,182,760	2,709,970	275,730
Capital Outlay	343,503	1,131,034	1,309,250	3,226,560	3,323,960	1,250,080
Transfer-Out	8,346,020	19,074,290	11,174,800	18,682,950	4,015,000	5,207,500
<b>TOTAL EXPENDITURES</b>	<b>\$ 9,305,910</b>	<b>\$ 20,412,835</b>	<b>\$ 14,478,080</b>	<b>\$ 26,092,270</b>	<b>\$ 10,048,930</b>	<b>\$ 6,733,310</b>
Excess Revenue Over / (Under)				\$		
Expenditures	\$ 2,913,740	\$ 697,107	\$ (7,077,970)	(17,905,990)	\$ (2,195,560)	\$ (3,515,840)
<b>Fund Balance - Beginning</b>	<b>\$ 33,313,420</b>	<b>\$ 36,227,160</b>	<b>\$ 36,924,267</b>	<b>\$ 29,846,297</b>	<b>\$ 11,940,307</b>	<b>\$ 9,744,747</b>
<b>Fund Balance - Ending</b>	<b>\$ 36,227,160</b>	<b>\$ 36,924,267</b>	<b>\$ 29,846,297</b>	<b>\$ 11,940,307</b>	<b>\$ 9,744,747</b>	<b>\$ 6,228,907</b>



# Enterprise Funds

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN

510 - Sanitary Sewer Division / Operations & Maintenance

510 - Sanitary Sewer Division / Operations & Maintenance



**The mission of the Sanitary Sewer Division of the Department of Public Services (DPS) is to effectively maintain the City’s sanitary sewer collection system in order to ensure uninterrupted sanitary sewer disposal service to its customers.**

The Sanitary Sewer Division is responsible for providing sanitary sewer collection services to approximately 36,000 residential and business customers. Sanitary

sewer revenues are collected exclusively through fees and user charges. The sanitary sewer system consists of over 350 miles of sanitary sewer main, with approximately 9,000 manholes for system maintenance and access.

Wastewater is disposed of through a direct contract with the Oakland County Water Resources Commission (OCWRC) who subsequently contracts for ultimate disposal through the Great Lakes Water Authority (GLWA) Wastewater Treatment Plant.

**Goals:**

**Department** Provide seamless service in order to protect the health, safety, and welfare of our customers

**City Council** Public Safety (#1) / Infrastructure Management (#3)

**Departmental Objectives:**

**On-Going** Respond to customer concerns in a prompt, courteous, and efficient manner

**On-Going** Administer the City of Rochester Hills Code of Ordinances, Chapter 102-Utilities

**Goals:**

**Department** Improve the reliability and performance of the overall sanitary sewer system through preventative maintenance, technological enhancements, and timely capital improvements

**City Council** Public Safety (#1) / Infrastructure Management (#3)

**Departmental Objectives:**

**On-Going** Utilize the Asset Management System to initiate a manhole rehabilitation program to further control infiltration and inflow into the sanitary sewer system

**On-Going** Utilize the City’s Geographic Information System (GIS) and Asset Management System to determine lifecycle cost of sanitary sewer facilities so that usage rates can most accurately reflect the true cost of service

**On-Going** Implement any needed maintenance and/or rehabilitation of the sanitary sewer system as identified by the Sanitary Sewer Evaluation System (SSES) infiltration/inflow studies

**On-Going** Use the wastewater pipeline condition assessment and inspection results to identify areas of concern.

**On-Going** Clean approximately 650,000 linear feet of the sanitary sewer system as part of an ongoing preventative maintenance cleaning program, while inspecting and flushing known problem areas after storm events in order to prevent sanitary sewer blockages and assure a properly functioning sanitary sewer system

510 - Sanitary Sewer Division / Operations & Maintenance

Goals:

<b>Department</b>	Provide on-going safety training
<b>City Council</b>	Public Safety (#1) / Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Provide confined space training for all employees who may be required to enter a manhole, wet well, or lift station
<b>On-Going</b>	Identify applicants for management training and educational programs to enhance employee skill sets

Significant Revenue, Expense, Staffing & Program Notes:

- Investment Earnings decreased [(41%) or (\$106,400)] due to conservative revenue estimate anticipating lower interest rates in the future
- Other Services increased [7% or \$648,290] due to increase in sewer charges
- Transfer-Out increased [25% or \$862,580] due to higher system depreciation as components of the Sanitary Sewer system are replaced (Capital Replacement Proxy) and the CRWRRF Phase I, CRWRRF Phase II, and OMID Lining 2025 Series debt service

Budget Summary Report

510 Sewer Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Licenses & Permits	\$ 6,970	\$ 6,070	\$ 7,750	\$ 7,750	\$ 7,750	\$ 7,750
Service Charges	14,698,496	15,695,692	16,208,570	17,360,430	18,853,900	20,361,120
Investment Earnings	270,476	282,513	262,000	155,600	140,090	130,700
Other Revenue	336,439	356,160	127,000	127,000	127,000	127,000
<b>TOTAL</b>	<b>\$ 15,312,381</b>	<b>\$ 16,340,435</b>	<b>\$ 16,605,320</b>	<b>\$ 17,650,780</b>	<b>\$ 19,128,740</b>	<b>\$ 20,626,570</b>
Per Capita	\$ 200.69	\$ 214.16	\$ 217.63	\$ 231.33	\$ 250.70	\$ 270.34

510 Sewer Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 1,445,713	\$ 1,676,894	\$ 1,986,360	\$ 2,041,520	\$ 2,113,430	\$ 2,176,970
Supplies	175,216	180,561	421,760	421,910	421,580	421,580
Professional Services	1,402,328	1,665,007	1,767,730	1,839,550	1,840,220	1,840,870
Other Services	8,950,303	8,434,921	8,956,490	9,604,780	10,127,750	10,679,320
Transfer Out	3,509,489	3,257,749	3,397,600	4,260,180	4,938,520	5,496,540
<b>TOTAL</b>	<b>\$ 15,483,049</b>	<b>\$ 15,215,132</b>	<b>\$ 16,529,940</b>	<b>\$ 18,167,940</b>	<b>\$ 19,441,500</b>	<b>\$ 20,615,280</b>
Per Capita	\$ 202.92	\$ 199.41	\$ 216.64	\$ 238.11	\$ 254.80	\$ 270.19

530 - Water Division / Operations & Maintenance

530 - Water Division / Operations & Maintenance



**The mission of the Water Division of the Department of Public Services (DPS) is to effectively maintain the City's water supply system in order to insure uninterrupted water service to its customers.**

The Water Division is responsible for providing municipal water supply services to approximately 36,000 residential and business customers. Water revenues are collected exclusively through fees and user charges. The water supply system consists of over 440 miles of water main, over 4,600 isolation valves, 4 master meter facilities, and approximately 45,000 water meters. The water is purchased wholesale from the Great Lakes Water Authority (GLWA) and is then distributed throughout the City's water supply network to customers.

**Goals:**

**Department** Provide seamless service in order to protect the health, safety, and welfare of our customers

**City Council** Public Safety (#1) / Infrastructure Management (#3)

**Departmental Objectives:**

**On-Going** Respond to customer requests in a prompt, courteous, and efficient manner

**On-Going** Administer the City of Rochester Hills Code of Ordinances, Chapter 102-Utilities

**Goals:**

**Department** Improve the reliability and performance of the overall water system through preventative maintenance, technological enhancements, and timely capital improvements

**City Council** Public Safety (#1) / Infrastructure Management (#3)

**Departmental Objectives:**

**Short-Term** Check, test, repair, and/or replace 3" and larger water meters to assure that they are properly calibrated so that correct revenues are being realized from high-volume users

**On-Going** Utilize the City's Geographic Information System (GIS) and Asset Management System to determine lifecycle costs of water facilities so that usage rates can most accurately reflect the true cost of service

**On-Going** Exercise 500 valves on a recurring basis to ensure operational reliability and document any difficulties

**On-Going** Comply with the Environmental Protection Agency (EPA) and the Michigan Department of Environment, Great Lakes and Energy (EGLE) for water sample monitoring and testing

**Significant Revenue, Expense, Staffing & Program Notes:**

- Investment Earnings decreased [(21%) or (\$55,630)] due to conservative revenue estimate anticipating lower interest rates in the future
- Supplies increased [4% or +\$26,370] due to decrease in water meters & supplies
- Transfer Out increased [10% or \$306,330] due to higher system depreciation as components of the Water system are replaced (Capital Replacement Proxy)

530 - Water Division / Operations & Maintenance

**Budget Summary Report**

<b>530</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Water Revenues</b>	<b>Audited Actual</b>	<b>Audited Actual</b>	<b>Amended Budget</b>	<b>Adopted Budget</b>	<b>Projected Budget</b>	<b>Projected Budget</b>
Licenses & Permits	\$ 6,330	\$ 7,005	\$ 5,450	\$ 5,450	\$ 5,450	\$ 5,450
Service Charges	20,392,699	20,493,109	23,284,930	24,126,500	26,455,340	27,671,260
Investment Earnings	249,488	324,849	262,000	206,370	180,480	194,570
Other Revenue	340,073	355,861	128,000	128,000	128,000	128,000
<b>TOTAL</b>	<b>\$ 20,988,590</b>	<b>\$ 21,180,824</b>	<b>\$ 23,680,380</b>	<b>\$ 24,466,320</b>	<b>\$ 26,769,270</b>	<b>\$ 27,999,280</b>
Per Capita	\$ 275.08	\$ 277.60	\$ 310.36	\$ 320.66	\$ 350.84	\$ 366.96

<b>530</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Water Expenditures</b>	<b>Audited Actual</b>	<b>Audited Actual</b>	<b>Amended Budget</b>	<b>Adopted Budget</b>	<b>Projected Budget</b>	<b>Projected Budget</b>
Personnel	\$ 2,933,678	\$ 2,919,914	\$ 3,399,910	\$ 3,504,640	\$ 3,628,530	\$ 3,734,300
Supplies	411,677	327,358	717,030	743,400	721,390	721,390
Professional Services	2,523,369	2,732,485	3,187,540	3,247,580	3,234,510	3,234,660
Other Services	12,764,250	12,613,648	13,608,660	14,369,110	15,169,480	16,007,170
Transfer Out	3,246,540	3,047,060	3,158,230	3,464,560	3,545,590	3,705,290
<b>TOTAL</b>	<b>\$ 21,879,514</b>	<b>\$ 21,640,465</b>	<b>\$ 24,071,370</b>	<b>\$ 25,329,290</b>	<b>\$ 26,299,500</b>	<b>\$ 27,402,810</b>
Per Capita	\$ 286.76	\$ 283.62	\$ 315.48	\$ 331.97	\$ 344.69	\$ 359.15

**Water Division / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
<b>Statistics</b>						
# of Hydrants	5,116	5,145	5,156	5,205	5,300	5,350
# of Sanitary Sewer Manholes	8,193	9,000	8,216	8,220	8,230	8,240
Sanitary Sewer Mains (miles)	330	330	331	331	332	333
Water Mains (miles)	444	446	446	446	447	448
<b>Activities</b>						
Meter Installations	625	621	463	460	500	500
Meter Reads	215,521	217,003	218,478	219,307	225,000	225,000
Water Sales (100 cu.ft.)	2,848,071	3,110,892	2,902,940	2,793,681	3,013,234	3,189,126

## 592 - Water & Sanitary Sewer Fund

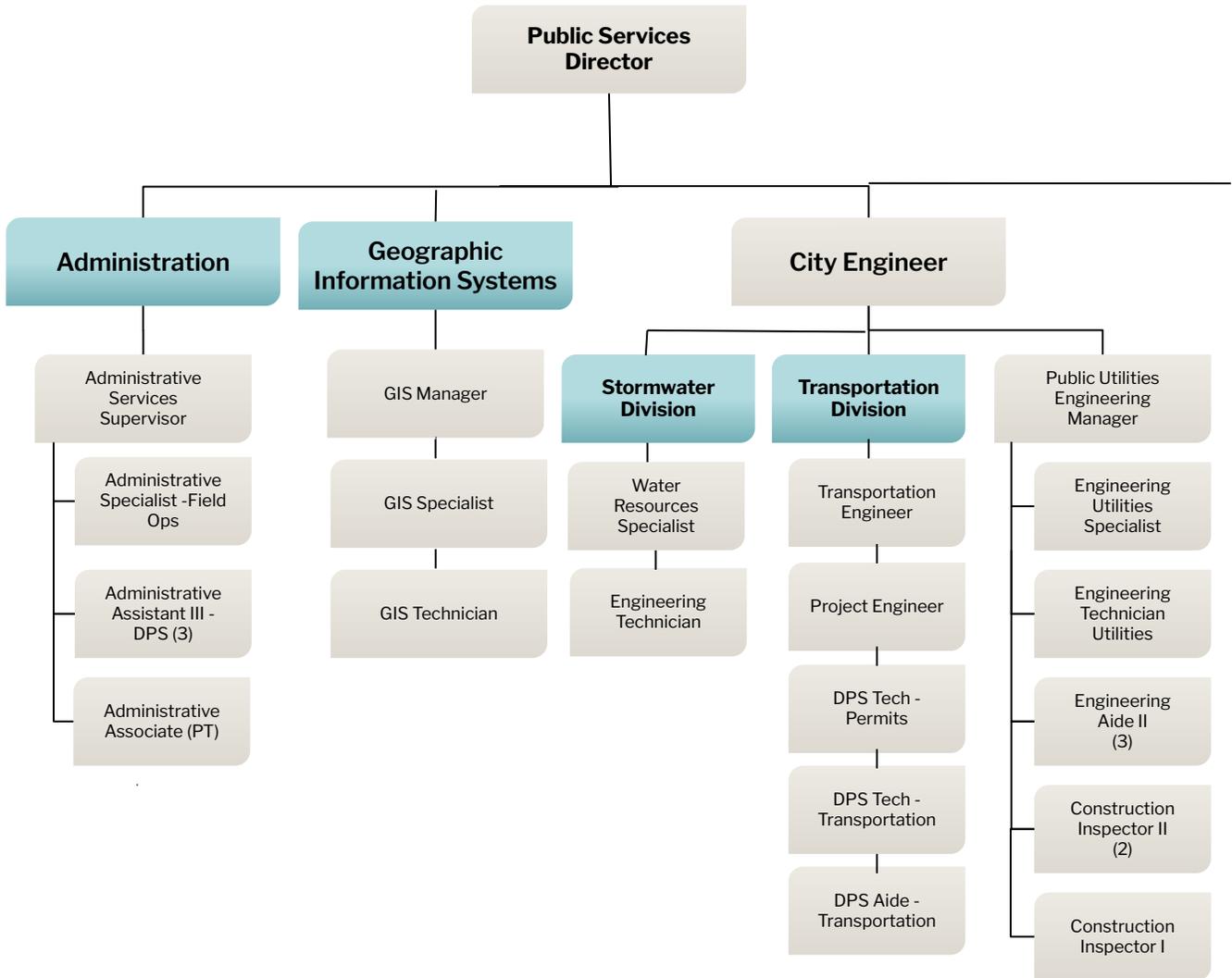
### Personnel Staffing Trend

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Assistant III - DPS	2.40	2.40	2.40	2.40	2.40	2.40
Administrative Services Supervisor	0.40	0.40	0.40	0.40	0.40	0.40
Administrative Specialist - Field Ops	0.80	0.80	0.80	0.80	0.80	0.80
Construction Inspector II	2.00	2.00	2.00	2.00	2.00	2.00
Crew Leader - Meters	1.00	1.00	1.00	1.00	1.00	1.00
Crew Leader - Operations	2.00	2.00	2.00	2.00	2.00	2.00
DPS Aide II - Utilities	2.95	2.95	2.95	2.95	2.95	2.95
DPS Technician - Permits	0.10	0.10	0.10	0.10	0.10	0.10
DPS Technician - Survey	0.75	0.30	0.30	0.30	0.30	0.30
DPS Technician - Utilities	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Public Service Director / City Engineer	0.50	0.50	0.50	0.50	0.50	0.50
Field Services Manager	0.20	0.10	0.10	0.10	0.10	0.10
GIS Manager	0.00	0.00	0.00	0.50	0.50	0.50
GIS Specialist	0.00	0.00	0.00	1.00	0.50	0.50
GIS Technician	0.00	0.00	0.00	0.00	0.50	0.50
Heavy Equipment Operator	2.25	2.50	2.50	2.50	2.50	2.50
Laborer	2.60	2.90	2.90	2.90	5.50	5.50
Light Equipment Operator	6.05	7.90	7.90	7.90	6.30	6.30
Meter Technician	3.00	3.00	3.00	3.00	3.00	3.00
Public Services Director	0.60	0.60	0.60	0.60	0.60	0.60
Public Utilities Engineering Manager	0.90	0.90	0.90	0.90	0.90	0.90
Utilities Engineer Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Water & Sewer Operations Manager	1.00	1.00	1.00	1.00	1.00	1.00
Water Resources Specialist	0.20	0.20	0.20	0.20	0.20	0.20
Water/Sewer Tech II	2.00	2.00	2.00	2.00	2.00	2.00
Water/Sewer Tech III	1.00	1.00	1.00	1.00	1.00	1.00
Water/Sewer Tech IV	1.00	1.00	1.00	1.00	1.00	1.00
	<b>35.70</b>	<b>37.55</b>	<b>37.55</b>	<b>39.05</b>	<b>40.05</b>	<b>40.05</b>
<b>Part-Time/Temporary Positions:</b>						
Administrative Associate I - DPS (1/2 x 1456 hrs)	1	1	1	1	1	1
Laborer - Seasonal	0	0	0	0	4	4
Laborer I - DPS	4	4	4	4	0	0
	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

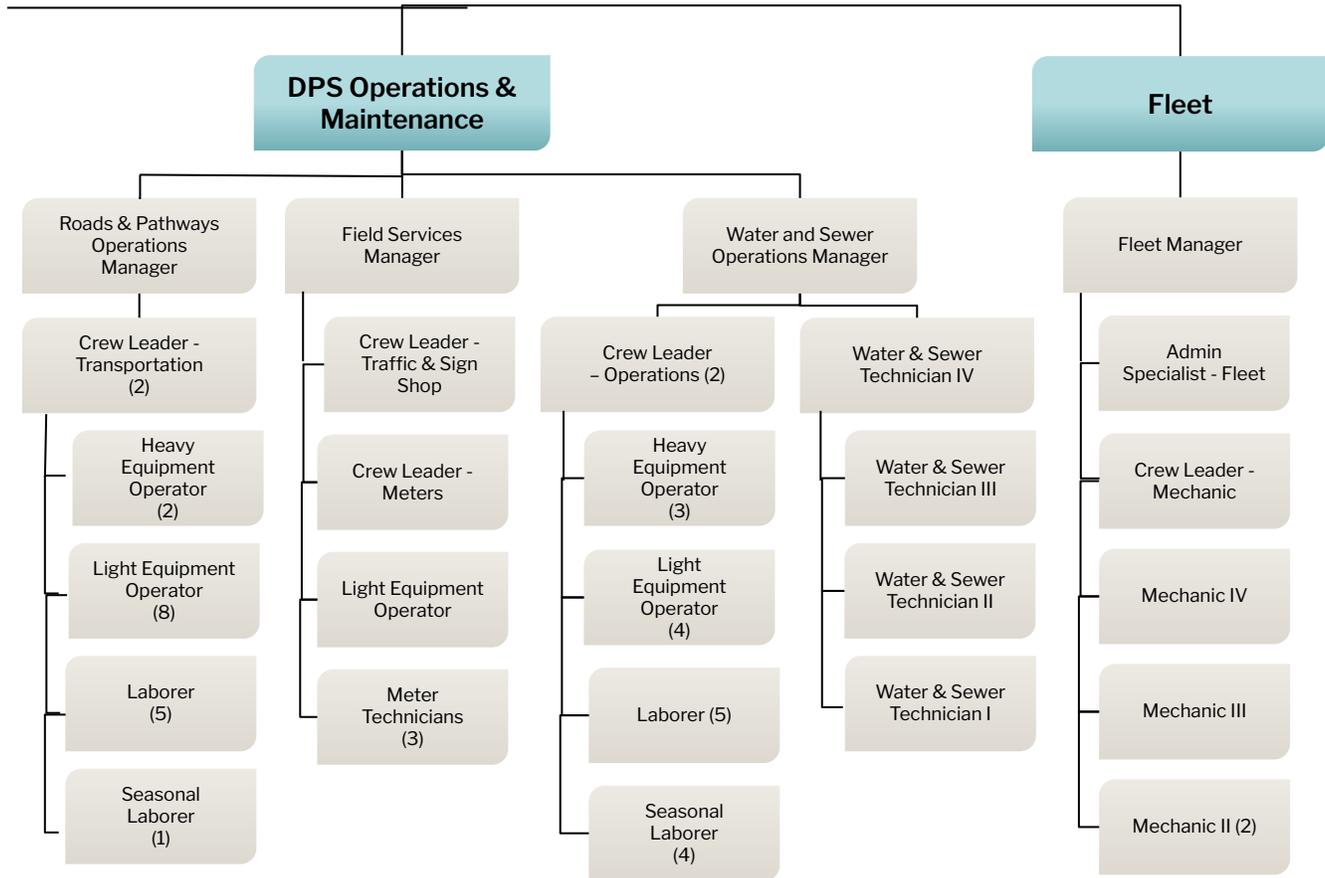
592 - Water & Sanitary Sewer Fund



592 - Water & Sanitary Sewer Fund



592 - Water & Sanitary Sewer Fund



## 593 - Water & Sanitary Sewer Capital Fund



**The mission of the Water & Sanitary Sewer Capital Fund is to provide funding for the timely replacement of transmission mains, apparatuses, equipment, improvements, extensions, and/or enhancements of the Water & Sanitary Sewer Systems.**

The Water & Sanitary Sewer Capital Fund is funded by transfers-in from the Water & Sanitary Sewer Operating Divisions of annual system depreciation as well as annual capital & lateral charges.

### Goals:

**Department** Replace those portions of the water and sanitary sewer systems that are in need of rehabilitation and/or replacement

**City Council** Public Safety (#1) / Infrastructure Management (#3)

### Departmental Objectives:

**Short-Term** Continue the planning, design, construction and, if necessary, right-of-way acquisition for improvements based on the following projects listed in the CIP:

- SS-02B / Sanitary Sewer Rehabilitation Program
- WS-12C / PRV Removal (x3)
- WS-12E / PRV Replacement [Dequindre @ Avon] P/E
- WS-12F / PRV Replacement [#6, 7, 8] P/E
- WS-42 / Bellbrook Water Main Replacement P/E
- WS-43 / Henry Ford Rochester Hospital WM
- WS-46A / RC-02 Improvements (P/E)
- WS-46B / RC-01 Improvements (P/E)
- WS-51 / Oakwood Park Water Main Replacement (P/E)
- WS-53 / Hampton Plaza Water Main Replacement (P/E)
- WS-65 / Dutton Road Water Main Replacement
- WS-67 / Nowicki Park Water and Sanitary Sewer
- \* WS-69 / Rochester Road Water Main Replacement [Hamlin-Avon] (P/E)
- Urgent Water & Sanitary Sewer Repairs

### Significant Revenue, Expense, Staffing & Program Notes:

- State Grants decreased [(100% or (\$315,000))] due to DWAM Grant concluding in FY 2025
- Interest Earnings decreased [(46%) or (\$527,330)] due to conservative revenue estimate anticipating lower interest rates in the future
- Transfer-In decreased [(16%) or (\$1,307,520)] due to transfers in from the Capital Improvement Fund for projects at the DPS Garage Facility and transfer in from Sewer and Water for depreciation
- Professional Services decreased [(49%) or (\$240,000)] due to Drinking Water Asset Management (DWAM) Consultant Service and Water and Sewer Master Plan in FY 2025, offset by DPS Facility Master Plan proposed for FY 2026
- Capital Outlay decreased [(67%) or (\$13,046,930)] due to less capital projects proposed in FY 2026

593 - Water & Sanitary Sewer Capital Fund

Budget Summary Report

593 W/S Capital Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Federal Grants	\$ 817,262	\$ -	\$ -	\$ -	\$ -	\$ -
State Grants	286,798	97,992	315,000	-	-	-
Service Charges	396,790	396,790	396,790	396,790	396,790	396,790
Investment Earnings	1,330,613	1,542,462	1,145,000	617,670	655,310	642,800
Other Revenue	292,072	657,227	-	-	-	-
Transfer - In	5,748,270	5,358,200	8,237,370	6,929,850	7,381,030	6,312,310
<b>TOTAL</b>	<b>\$ 8,871,805</b>	<b>\$ 8,052,671</b>	<b>\$ 10,094,160</b>	<b>\$ 7,944,310</b>	<b>\$ 8,433,130</b>	<b>\$ 7,351,900</b>
Per Capita	\$ 116.28	\$ 105.54	\$ 132.30	\$ 104.12	\$ 110.53	\$ 96.36

593 W/S Capital Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ 297,423	\$ 107,066	\$ 490,000	\$ 250,000	\$ -	\$ -
Capital Outlay	4,927,027	7,470,815	19,486,660	6,439,730	8,850,140	9,720,630
Depreciation	4,983,201	4,872,414	5,779,850	5,856,030	6,087,310	6,274,510
<b>TOTAL</b>	<b>\$ 10,207,651</b>	<b>\$ 12,450,295</b>	<b>\$ 25,756,510</b>	<b>\$ 12,545,760</b>	<b>\$ 14,937,450</b>	<b>\$ 15,995,140</b>
Per Capita	\$ 133.78	\$ 163.18	\$ 337.57	\$ 164.43	\$ 195.77	\$ 209.63

595 - Water & Sanitary Sewer Debt Fund

### 595 - Water & Sanitary Sewer Debt Fund

The mission of the Water & Sanitary Sewer Debt Fund is to account for the debt service related to long-term debt issued by or related to the Water & Sewer Fund.

Water & Sanitary Sewer System bonds are recorded in the Water & Sanitary Sewer Fund and are secured by the revenues of the related fund. It is anticipated that the full amount of the debt service due on bonded debt will be serviced by Water & Sanitary Sewer Fund operating revenues. Since FY 2023, all debt has been issued by Oakland County Water Resources Commission (OCWRC) for various segments and projects within the Oakland-Macomb Interceptor Drainage District (OMID).

**Significant Revenue, Expense, Staffing & Program Notes:**

- Increase in Debt Services due to upcoming Oakland/Macomb and CRWRRF debt service starting in FY 2025 and FY 2026

**Budget Summary Report**

595 W/S Debt Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Transfer - In	1,158,159	1,159,729	1,192,280	1,719,890	2,403,080	2,889,520
<b>TOTAL</b>	<b>\$ 1,158,159</b>	<b>\$ 1,159,729</b>	<b>\$ 1,192,280</b>	<b>\$ 1,719,890</b>	<b>\$ 2,403,080</b>	<b>\$ 2,889,520</b>
Per Capita	\$ 15.18	\$ 15.20	\$ 15.63	\$ 22.54	\$ 31.50	\$ 37.87

595 W/S Debt Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Debt Service	1,174,768	1,166,414	1,192,280	1,719,890	2,403,080	2,889,520
<b>TOTAL</b>	<b>\$ 1,174,768</b>	<b>\$ 1,166,414</b>	<b>\$ 1,192,280</b>	<b>\$ 1,719,890</b>	<b>\$ 2,403,080</b>	<b>\$ 2,889,520</b>
Per Capita	\$ 15.40	\$ 15.29	\$ 15.63	\$ 22.54	\$ 31.50	\$ 37.87

**595 - Water & Sanitary Sewer: Debt Schedule**

Budget Year	Principal Due	Interest Due	Total Due
2026	1,186,670	533,220	1,719,890
2027 - 2031	9,916,750	4,072,380	13,989,130
2032 - 2036	9,626,460	3,262,910	12,889,370
<b>Balance December 31, 2026</b>	<b>\$ 20,729,880</b>	<b>\$ 7,868,510</b>	<b>\$ 28,598,390</b>

596 - Solid Waste Fund

596 - Solid Waste Fund



The Solid Waste Fund was established to collect fees from the City’s Solid Waste Hauler. Fees are then distributed to Southeastern Oakland County Resource Recovery Authority (SOCRRA), the City’s designated recycling processing site, and Recyclebank, administrator of the City’s Recycling Incentives Reward Program.

**Goals:**

**Department** Provide a single trash hauler and recycling program to limit the number of large trucks on City roads

**City Council** Infrastructure Management (#3); Environmental (#10)

**Departmental Objectives:**

**On-Going** Continue to educate residents on how to recycle

**On-Going** Continue to encourage recycling with updated and relevant rewards from Recyclebank

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Transfer-Out decreased [(100%) or (\$45,750)] due to no proposed facilities projects in FY 2026

**Budget Summary Report**

596 Solid Waste Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Service Charges	\$ 647,731	\$ 796,861	\$ 702,250	\$ 711,080	\$ 727,780	\$ 744,980
Investment Earnings	28,933	41,634	17,410	24,790	24,790	24,790
<b>TOTAL</b>	<b>\$ 676,664</b>	<b>\$ 838,495</b>	<b>\$ 719,660</b>	<b>\$ 735,870</b>	<b>\$ 752,570</b>	<b>\$ 769,770</b>
Per Capita	\$ 8.87	\$ 10.99	\$ 9.43	\$ 9.64	\$ 9.86	\$ 10.09

596 Solid Waste Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ 450,278	\$ 511,460	\$ 719,660	\$ 735,870	\$ 752,570	\$ 769,770
Transfer Out	0	45,750	0	0	0	0
<b>TOTAL</b>	<b>\$ 450,278</b>	<b>\$ 557,210</b>	<b>\$ 719,660</b>	<b>\$ 735,870</b>	<b>\$ 752,570</b>	<b>\$ 769,770</b>
Per Capita	\$ 5.90	\$ 7.30	\$ 9.43	\$ 9.64	\$ 9.86	\$ 10.09

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>596 Solid Waste Management Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Service Charges	\$ 647,731	\$ 796,861	\$ 702,250	\$ 711,080	\$ 727,780	\$ 744,980
Investment Earnings	28,933	41,634	17,410	24,790	24,790	24,790
<b>TOTAL REVENUES</b>	<b>676,664</b>	<b>838,495</b>	<b>719,660</b>	<b>735,870</b>	<b>752,570</b>	<b>769,770</b>
<b>596 Solid Waste Management Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Public Service	450,278	511,460	719,660	735,870	752,570	769,770
Transfer-Out	-	45,750	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>450,278</b>	<b>557,210</b>	<b>719,660</b>	<b>735,870</b>	<b>752,570</b>	<b>769,770</b>
Excess Revenue Over / (Under) Expenditures	\$ 226,386	\$ 281,285	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning</b>	<b>483,978</b>	<b>710,364</b>	<b>991,649</b>	<b>991,649</b>	<b>991,649</b>	<b>991,649</b>
<b>Fund Balance - Ending</b>	<b>710,364</b>	<b>991,649</b>	<b>991,649</b>	<b>991,649</b>	<b>991,649</b>	<b>991,649</b>

Grand Total: Enterprise Funds

Grand Total: Enterprise Funds

Statement of Revenues / Expenditures and Changes in Fund Balance

Grand Total Enterprise Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Licenses & Permits	\$ 13,300	\$ 13,075	\$ 13,200	\$ 13,200	\$ 13,200	\$ 13,200
Federal Grants	817,262	-	-	-	-	-
State Grants	286,798	97,992	315,000	-	-	-
Service Charges	36,135,716	37,382,452	40,592,540	42,594,800	46,433,810	49,174,150
Investment Earnings	1,858,710	2,191,458	1,686,410	1,004,430	1,000,670	992,860
Other Revenue	968,584	1,369,248	255,000	255,000	255,000	255,000
Transfer - In	6,906,429	6,517,929	9,429,650	8,649,740	9,784,110	9,201,830
<b>TOTAL REVENUES</b>	<b>46,986,799</b>	<b>47,572,154</b>	<b>52,291,800</b>	<b>52,517,170</b>	<b>57,486,790</b>	<b>59,637,040</b>

Enterprise Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Public Service	\$ 450,278	\$ 511,460	\$ 719,660	\$ 735,870	\$ 752,570	\$ 769,770
Personnel	4,379,391	4,596,808	5,386,270	5,546,160	5,741,960	5,911,270
Supplies	586,893	507,919	1,138,790	1,165,310	1,142,970	1,142,970
Professional Services	4,223,120	4,504,558	5,445,270	5,337,130	5,074,730	5,075,530
Other Services	21,714,553	21,048,569	22,565,150	23,973,890	25,297,230	26,686,490
Capital Outlay	-	-	360,000	-	-	-
Debt Service	1,174,614	1,166,260	1,190,780	1,718,390	2,401,580	2,888,020
Depreciation	4,983,201	4,872,414	5,779,850	5,856,030	6,087,310	6,274,510
Capital Outlay	4,927,027	7,470,815	19,126,660	6,439,730	8,850,140	9,720,630
Debt Service:						
Other Debt Service	154	154	1,500	1,500	1,500	1,500
Transfer-Out	6,756,029	6,350,559	6,555,830	7,724,740	8,484,110	9,201,830
<b>TOTAL EXPENDITURES</b>	<b>\$ 49,195,260</b>	<b>\$ 51,029,516</b>	<b>\$ 68,269,760</b>	<b>\$ 58,498,750</b>	<b>\$ 63,834,100</b>	<b>\$ 67,672,520</b>
Excess Revenue Over / (Under)						
Expenditures	\$ (534,366)	\$ 108,363	\$ (10,198,110)	\$ (125,550)	\$ (260,000)	\$ (1,760,970)
<b>Fund Balance - Beginning</b>	<b>46,110,980</b>	<b>\$ 45,576,614</b>	<b>\$ 45,684,977</b>	<b>\$ 35,486,867</b>	<b>\$ 35,361,317</b>	<b>\$ 35,101,317</b>
<b>Fund Balance - Ending</b>	<b>\$ 45,576,614</b>	<b>\$ 45,684,977</b>	<b>\$ 35,486,867</b>	<b>\$ 35,361,317</b>	<b>\$ 35,101,317</b>	<b>\$ 33,340,347</b>



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# Internal Service Funds

ADOPTED BUDGET FY 2026-2028  
CITY OF ROCHESTER HILLS, MICHIGAN



## 631 - Facilities Fund



**The mission of the Facilities Division is to provide a well maintained, clean, and comfortable environment for our residents, visitors, and employees.**

The Facilities Fund is responsible for managing significant city assets, totaling over \$65 million. This includes a diverse portfolio of land, land improvements, buildings, furniture, machinery, and equipment for all of the city owned properties. This involves handling capital acquisitions, coordinating maintenance work, procuring necessary supplies

and services, and securing cost-effective utility agreements. This centralized approach enables us to accurately measure and allocate the costs of services provided to various user departments within the city. The fund operates on a user-fee basis, where internal city departments pay an Interfund-Facilities service charge to cover the operational expenses.

### Goals:

**Department** Provide a safe environment for visitors and employees at all City-owned facilities

**City Council** Public Safety (#1) / Infrastructure Management (#3)

### Departmental Objectives:

**Short-Term** Plan for future maintenance projects and improvements based on the following CIP projects:

- FA-01N / City Hall: Resource Room Redesign
- FA-020 / Fire Station #1: Exterior Improvements
- FA-11 / ADA Compliance Implementation
- FA-13P / Fire Station #1: Fire Stations Exhaust System Replacements
- PK-05R / Borden Park Fuel Tanks @ Maintenance Yard
- PK-09 / Trail Access & Improvement Program
- PK-13B / Innovation Hills Electrical Upgrade
- PK-14 / Nowicki Park Development
- PK-17A / Playground Upgrades (Avondale)
- PK-16 / Pedestrian Bridge & Structure Repair Program
- PK-27 / Park Signs
- PK-27B / Stoney Creek Historical Signage
- FA-020 / Fire Station #1: Exterior Improvements
- Citywide / LED Lighting Upgrades
- Isometric Mapping/Signage/Wayfinding/Park Rules

**On-Going** Insure the investment residents have made in City-owned facilities by maintaining a Facilities Condition Index (FCI) of 0.05 or better

631 - Facilities Fund

Goals:

<b>Department</b>	Continue to evaluate and reduce energy usage at all City buildings
<b>City Council</b>	Fiscal Management (#2) / Environment (#10)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Work with our DTE Energy Manager to identify energy saving projects.
<b>On-Going</b>	Utilize the Energy Management Systems at City buildings to monitor and modify building temperature and lighting schedules for more efficient energy consumption
<b>On-Going</b>	Investigate potential grant opportunities

Goals:

<b>Department</b>	Plan and implement effective facility maintenance and repair programs through the proper utilization of the Asset Management System
<b>City Council</b>	Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Compile and monitor operational performance measures for Facilities staff
<b>On-Going</b>	Encourage staff to attend maintenance training programs
<b>On-Going</b>	Enter data, develop reports, and monitor operations to enhance our proactive maintenance program
<b>On-Going</b>	Utilize Rochester Hills' Building Inspectors to support and train Facilities staff in an effort to reduce reliance upon outside contractor services where possible

Goals:

<b>Department</b>	Provide cost-effective wireless communications options in order to enhance citywide operations
<b>City Council</b>	Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Monitor new technologies, hardware, and equipment available that could better enhance the abilities of staff and allow for the efficient use of time and technology

Goals:

<b>Department</b>	Improve the Facilities condition index on all park buildings from .4 to a .2
<b>City Council</b>	Recreation, Parks, and Cultural (#5)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Conduct building assessments on every city building yearly
<b>On-Going</b>	Develop an enhancement, repair, and maintenance program for each building

Significant Revenue, Expense, Staffing & Program Notes:

- Federal Grants decreased [(100%) or (\$100,000)] due to Museum / Energy Management System: EGLE Grant received in FY 2025
- Other Intergovernmental decreased [(100%) or (\$1,006,690)] due to MEDC Grant for Brooklands Plaza and Oakland County Grant for Innovation Hills received in FY 2025
- Interest Earnings decreased [(69%) or (\$733,690)] due to conservative revenue estimate anticipating lower interest rates in the future
- Transfer-In increased [111% or \$9,552,150] due to more funding transferred in from Parks Millage Fund, Fire Capital Fund, and Capital Improvement Fund for Facilities projects
- Capital Outlay decreased [(18%) or (\$3,836,560)] due to fewer capital projects proposed in FY 2026.

**Budget Summary Report**

<b>631 Facilities Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Federal Grants	\$ 3,217,849	\$ 131,400	\$ 100,000	\$ -	\$ -	\$ -
Other Intergovernmental	10,000	1,858,000	1,006,690	-	-	-
Service Charges	3,689,025	4,152,008	4,237,160	4,522,200	4,522,340	4,522,440
Investment Earnings	556,140	915,926	1,060,000	326,310	301,970	280,850
Other Revenue	1,155,009	12,431	-	-	-	-
Transfer - In	9,403,420	19,975,180	8,627,370	18,179,520	3,331,020	5,823,520
<b>TOTAL</b>	<b>\$ 18,031,443</b>	<b>\$ 27,044,945</b>	<b>\$ 15,031,220</b>	<b>\$ 23,028,030</b>	<b>\$ 8,155,330</b>	<b>\$ 10,626,810</b>
Per Capita	\$ 236.32	\$ 354.46	\$ 197.00	\$ 301.81	\$ 106.89	\$ 139.28

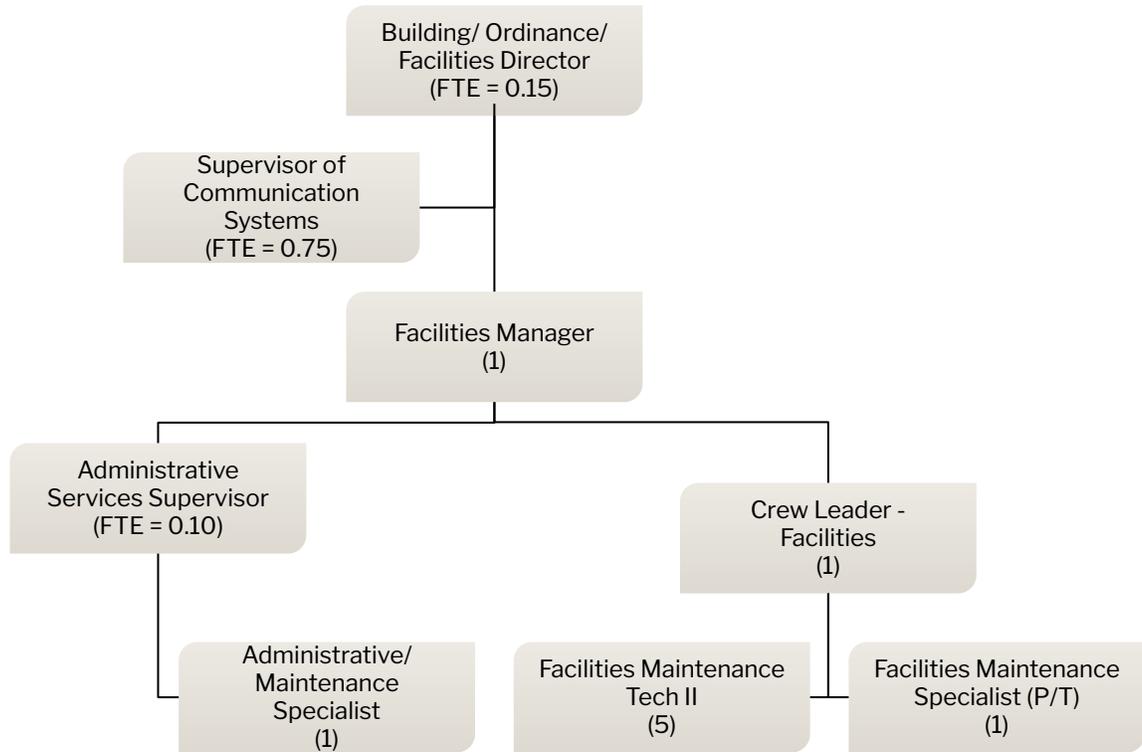
  

<b>631 Facilities Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 1,178,492	\$ 1,160,502	\$ 1,356,240	\$ 1,391,420	\$ 1,446,000	\$ 1,497,270
Supplies	257,688	211,400	485,700	663,200	383,200	383,200
Professional Services	1,043,722	1,138,973	2,197,290	2,040,470	2,060,470	2,080,470
Other Services	1,534,443	1,438,501	2,525,600	2,250,790	2,399,790	2,339,940
Capital Outlay	11,027,144	14,341,159	21,330,060	17,493,500	2,570,000	5,028,000
Depreciation	3,423,003	3,944,196	3,044,700	6,040,200	6,286,340	6,744,160
<b>TOTAL</b>	<b>\$ 18,464,492</b>	<b>\$ 22,234,731</b>	<b>\$ 30,939,590</b>	<b>\$ 29,879,580</b>	<b>\$ 15,145,800</b>	<b>\$ 18,073,040</b>
Per Capita	\$ 242.00	\$ 291.41	\$ 405.50	\$ 391.61	\$ 198.50	\$ 236.87

**Facilities Division / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
Facilities Maintenance & Operating Costs per Resident	\$48.62	\$28.57	\$28.57	\$28.57	n/a	\$40.57	\$40.57
# of Work Orders Completed	3,303	3,339	3,364	3,057	1,235	3,300	3,300

631 - Facilities Fund



**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Admin Services Supervisor II	0.10	0.10	0.10	0.10	0.10	0.10
Administrative/Maintenance Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Building Technician - Permits	0.00	0.00	0.00	0.00	0.10	0.10
Building/Ordinance/Facilities Director	0.15	0.15	0.15	0.15	0.15	0.15
Communications Systems Administrator	0.75	0.75	0.75	0.75	0.75	0.75
Crew Leader - Facilities	1.00	1.00	1.00	1.00	1.00	1.00
Facilities Maintenance Tech II	5.00	5.00	5.00	5.00	5.00	5.00
Facilities Manager	1.00	1.00	1.00	1.00	1.00	1.00
Ordinance Technician	0.10	0.10	0.10	0.10	0.00	0.00
	<b>9.10</b>	<b>9.10</b>	<b>9.10</b>	<b>9.10</b>	<b>9.10</b>	<b>9.10</b>
<b>Part-Time/Temporary Positions:</b>						
Facilities Maintenance Specialist - P/T	1	1	1	1	1	1
	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

**Statement of Revenues / Expenditures and Changes in Fund Balance**

	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
<b>631 Facilities Fund Revenues</b>						
Federal Grants	\$ 3,217,849	\$ 131,400	\$ 100,000	\$ -	\$ -	\$ -
Other Intergovernmental	10,000	1,858,000	1,006,690	-	-	-
Service Charges	3,689,025	4,152,008	4,237,160	4,522,200	4,522,340	4,522,440
Investment Earnings	556,140	915,926	1,060,000	326,310	301,970	280,850
Other Revenue	1,155,009	12,431	-	-	-	-
Transfer - In	9,403,420	19,975,180	8,627,370	18,179,520	3,331,020	5,823,520
<b>TOTAL REVENUES</b>	<b>\$ 18,031,443</b>	<b>\$ 27,044,945</b>	<b>\$ 15,031,220</b>	<b>\$ 23,028,030</b>	<b>\$ 8,155,330</b>	<b>\$ 10,626,810</b>
<b>631 Facilities Fund Expenditures</b>						
Personnel	\$ 1,178,492	\$ 1,160,502	\$ 1,356,240	\$ 1,391,420	\$ 1,446,000	\$ 1,497,270
Supplies	257,688	211,400	485,700	663,200	383,200	383,200
Professional Services	1,043,722	1,138,973	2,197,290	2,040,470	2,060,470	2,080,470
Other Services	1,534,443	1,438,501	2,525,600	2,250,790	2,399,790	2,339,940
Capital Outlay	11,027,144	14,341,159	21,330,060	17,493,500	2,570,000	5,028,000
Transfer Out	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Depreciation	3,423,003	3,944,196	3,044,700	6,040,200	6,286,340	6,744,160
Interest	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 18,464,492</b>	<b>\$ 22,234,731</b>	<b>\$ 30,939,590</b>	<b>\$ 29,879,580</b>	<b>\$ 15,145,800</b>	<b>\$ 18,073,040</b>
Excess Revenue Over / (Under)			\$			
Expenditures	\$ 2,001,166	\$ 9,956,971	(12,863,670)	\$ (811,350)	\$ (704,130)	\$ (702,070)
<b>Net Postion - Beginning</b>	<b>\$ 11,782,692</b>	<b>\$ 13,783,858</b>	<b>\$ 23,740,829</b>	<b>\$ 10,877,159</b>	<b>\$ 10,065,809</b>	<b>\$ 9,361,679</b>
<b>Net Postion - Ending</b>	<b>\$ 13,783,858</b>	<b>\$ 23,740,829</b>	<b>\$ 10,877,159</b>	<b>\$ 10,065,809</b>	<b>\$ 9,361,679</b>	<b>\$ 8,659,609</b>

636 - Management Information Systems Fund

## 636 - Management Information Systems Fund



**The mission of the Management Information Systems (MIS) Fund is to provide secure, efficient, and forward-thinking technology infrastructure and support, enabling city employees to deliver exceptional services and improving the quality of life for our residents.**

The MIS Department manages over \$5.2 million dollars in technology assets across various city locations. It delivers IT support to nearly 300 city employees and continually assesses and deploys new technologies to broaden resident services. The MIS Department is funded through an interfund-MIS service charge paid by other city departments to recover the cost of operations.

MIS staff are responsible for network security and manage all hardware assets, from desktops, laptops, and tablets to the core network infrastructure including firewalls, switches, servers, and storage area networks. The department is also responsible for the administration and support of numerous software applications, encompassing both on-premise and cloud-based systems. This includes a comprehensive suite of enterprise-level and core operational software applications, including financial, utility billing, tax, assessing, permitting, legislative tracking, document management, asset management, GIS, office productivity, scheduling, security management, email and network management systems, as well as specific departmental applications such as cemetery, DPS fleet, and recreation management.

**Goals:**

**Department** Serve as a strategic technology partner to the organization, delivering secure, reliable, and innovative solutions that drive efficiency, foster effective communication, and facilitate the successful accomplishment of city-wide objectives.

**City Council** Public Safety (#1) / Infrastructure Management (#3) / Effective Governance (#4) /Community Trust & Participation (#9)

**Departmental Objectives:**

**On-Going** Fortify the City's cyber defenses through continuous threat intelligence, proactive vulnerability management, and the strategic deployment of advanced security technologies to safeguard city data and operational integrity.

**On-Going** Collaborate with departments to optimize existing technological solutions and strategically onboard new innovations, ensuring our systems evolve with organizational needs and leverage cutting-edge capabilities.

**On-Going** Elevate user proficiency by identifying critical training needs and provide targeted support for applications, fostering a digitally competent workforce that maximizes technology's potential.

636 - Management Information Systems Fund

**Goals:**

**Department** Strategically identify and adopt innovative technologies that enhance operational efficiency, boost city-wide productivity, and deliver a demonstratable return on investment for the city.

**City Council** Infrastructure Management (#3) / Effective Governance (#4) / Community Trust & Participation (#9)

**Departmental Objectives:**

**On-Going** Optimize software utilization across city departments by monitoring usage patterns and providing insights to ensure applications are effectively supporting operational needs and maximizing value.

**On-Going** Enhance cyber resilience and network defense capabilities through the continuous integration of cutting-edge security technologies and proactive threat mitigation strategies, safeguarding City assets against evolving cyber threats.

**On-Going** Foster inter-governmental collaboration with the State of Michigan, Oakland County, and other municipalities to identify and pursue opportunities for shared IT services, knowledge exchange, and cooperative initiatives that enhance collective efficiency and resource optimization.

**Goals:**

**Department** Enhance communication and engagement for residents and internal customers by continuously optimizing existing channels and strategically adopting innovative solutions.

**City Council** Community – Neighborhoods (#6) / Effective Governance (#4) / Community Trust & Participation (#9)/ Environment (#10)

**Departmental Objectives:**

**On-Going** Enhance communication and engagement for residents and internal customers by continuously optimizing existing channels and strategically adopting innovative solutions.

**On-Going** Collaborate with departments to continuously enhance and expand user-centric web services and digital platforms, ensuring intuitive access to City information and streamlined online interactions for residents and staff.

**Significant Revenue, Expense, Staffing & Program Notes:**

- Interest Earnings decreased [(41%) or (\$66,330)] due to conservative revenue estimate anticipating lower interest rates in the future
- Supplies increased [14% or \$91,000] due to Laptop and PC replacement schedule in FY 2026
- Professional Services increased [6% or \$108,010] due to increase in network and cybersecurity support services in FY 2026
- Capital Outlay increased [178% or \$400,000] due to Computer Network and System upgrades FY 2026

636 - Management Information Systems Fund

Budget Summary Report

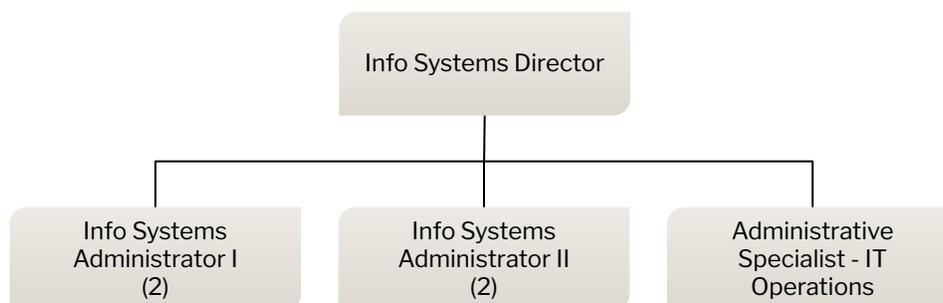
636 MIS Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Other Intergovernmental	\$ -	\$ 28,873	\$ -	\$ -	\$ -	\$ -
Service Charges	2,307,178	2,189,517	2,981,400	3,593,140	3,593,140	3,593,140
Investment Earnings	170,700	193,582	161,000	94,670	62,830	46,970
Other Revenue	114	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,477,992</b>	<b>\$ 2,411,972</b>	<b>\$ 3,142,400</b>	<b>\$ 3,687,810</b>	<b>\$ 3,655,970</b>	<b>\$ 3,640,110</b>
Per Capita	\$ 32.48	\$ 31.61	\$ 41.18	\$ 48.33	\$ 47.92	\$ 47.71

636 MIS Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 961,850	\$ 759,423	\$ 968,190	\$ 992,800	\$ 1,028,290	\$ 1,064,930
Supplies	98,131	88,719	224,500	255,500	215,500	277,500
Professional Services	722,118	793,397	1,713,450	1,821,460	1,856,460	1,866,460
Other Services	467,727	244,009	494,250	504,500	524,500	524,500
Capital Outlay	218,937	-	649,500	1,175,000	560,000	760,000
Depreciation	315,195	356,468	454,860	637,240	611,240	747,870
<b>TOTAL</b>	<b>\$ 2,783,958</b>	<b>\$ 2,242,016</b>	<b>\$ 4,504,750</b>	<b>\$ 5,386,500</b>	<b>\$ 4,795,990</b>	<b>\$ 5,241,260</b>
Per Capita	\$ 36.49	\$ 29.38	\$ 59.04	\$ 70.60	\$ 62.86	\$ 68.69

MIS Division / Performance Indicators

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
# of Visits for City webpage	485,964	485,964	427,000	578,467	270,385	550,000	600,000
# of devices connected to city network	n/a	n/a	644	671	852	900	950
# of network users supported	n/a	n/a	270	294	286	300	300
Ratio of MIS network support FTE's to devices supported	n/a	n/a	1:158	1:168	1:213	1:237	1:237
Ratio of MIS network support FTE's to users supported	n/a	n/a	1:67	1:72	1:72	1:75	1:75
# of helpdesk tickets generated	n/a	n/a	n/a	n/a	1,503	3,000	3,200
# of helpdesk tickets closed	n/a	n/a	n/a	n/a	1,512	3,000	3,200
Average age of tickets	n/a	n/a	n/a	n/a	13 hours	12 hours	12 hours
Average first response time for tickets					1.24 hours	1 hour	1 hour
# of emails received	n/a	n/a	n/a	n/a	1,187,926	2,500,000	2,750,000
# of emails sent	n/a	n/a	n/a	n/a	351,141	750,000	800,000
MIS Operating Expenditures per Resident	\$42.84	\$25.08	\$28.71	\$31.61	\$41.18	\$41.18	\$48.33



636 - Management Information Systems Fund

Personnel Staffing Trend

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Administrative Specialist - IT Operations	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Information Systems Director	1.00	1.00	1.00	0.00	0.00	0.00
GIS / Database Administrator	1.00	1.00	1.00	0.00	0.00	0.00
GIS Specialist	1.00	1.00	1.00	0.00	0.00	0.00
Info Systems Administrator I	1.00	1.00	1.00	1.00	1.00	1.00
Info Systems Administrator II	2.00	2.00	2.00	2.00	2.00	2.00
Information Systems Director	1.00	1.00	1.00	1.00	1.00	1.00
Network IT Manager	0.00	0.00	0.00	1.00	1.00	1.00
	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
Part-Time/Temporary Positions:						
Interns	0	0	0	0	1	1
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>

Statement of Revenues / Expenses and Changes in Fund Balance

636 Management Information Systems Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Federal Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Intergovernmental	-	28,873	-	-	-	-
Service Charges	2,307,178	2,189,517	2,981,400	3,593,140	3,593,140	3,593,140
Investment Earnings	170,700	193,582	161,000	94,670	62,830	46,970
Other Revenue	114	-	-	-	-	-
Transfer - In	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 2,477,992</b>	<b>\$ 2,411,972</b>	<b>\$ 3,142,400</b>	<b>\$ 3,687,810</b>	<b>\$ 3,655,970</b>	<b>\$ 3,640,110</b>
636 Management Information Systems Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 961,850	\$ 759,423	\$ 968,190	\$ 992,800	\$ 1,028,290	\$ 1,064,930
Supplies	98,131	88,719	224,500	255,500	215,500	277,500
Professional Services	722,118	793,397	1,713,450	1,821,460	1,856,460	1,866,460
Other Services	467,727	244,009	494,250	504,500	524,500	524,500
Capital Outlay	218,937	-	649,500	1,175,000	560,000	760,000
Depreciation	315,195	356,468	454,860	637,240	611,240	747,870
Interest	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 2,783,958</b>	<b>\$ 2,242,016</b>	<b>\$ 4,504,750</b>	<b>\$ 5,386,500</b>	<b>\$ 4,795,990</b>	<b>\$ 5,241,260</b>
Excess Revenue Over / (Under)						
Expenditures	\$ (249,609)	\$ 258,271	\$ (907,490)	\$ (1,061,450)	\$ (528,780)	\$ (853,280)
Net Position - Beginning	\$ 4,054,656	\$ 3,805,047	\$ 4,063,318	\$ 3,155,828	\$ 2,094,378	\$ 1,565,598
<b>Net Position - Ending</b>	<b>\$ 3,805,047</b>	<b>\$ 4,063,318</b>	<b>\$ 3,155,828</b>	<b>\$ 2,094,378</b>	<b>\$ 1,565,598</b>	<b>\$ 712,318</b>

661 - Fleet Equipment Fund

661 - Fleet Equipment Fund



**The mission of the Fleet Services & Equipment Fund is to provide a central location of accountability for the acquisition and maintenance of safe and efficient machinery, equipment, and vehicles for City staff.**

The Fleet Division manages over \$14 million in machinery, equipment, and vehicles and is responsible for the maintenance and repair of over 150 cars, pickup trucks, vans, dump trucks, heavy construction vehicles, trailers and specialty vehicles; and approximately 200 pieces of power and field equipment. The Fleet Division is also responsible for

preventative maintenance and repairs performed on 38 Fire Department emergency vehicles and apparatus, as well as numerous miscellaneous emergency tools and equipment

The Fleet Division of the Department of Public Services (DPS) is responsible for providing and maintaining the City-owned fleet of machinery, equipment, and vehicles in a safe, and properly functioning condition. Scheduled preventative maintenance is performed; vehicle condition and criteria for replacement are also closely monitored. The Fleet Division maintains its own records, files, and inventory on a computerized fleet management system. The Fleet Division inventories and distributes gasoline and diesel fuel, auto and truck parts, safety gear, clothing, supplies, and tools as needed to various departments. Funded by user fees, internal city user departments pay an Interfund-Fleet service charge to recover the cost of operations.

The Fleet Division continually analyzes citywide departmental vehicle and equipment utilization; recommends, develops, and refines specifications maximizing vehicle life cycle; and analyzes fleet composition in order to “right size” the fleet with a focus on reducing the total number of vehicles and equipment with the intent of lowering the overall fleet costs. The Fleet Division also provides assorted specialty shop services to city customers including custom vehicle modification, welding, machining, project design, and metal fabrication.

The Fleet Division participates in shared service agreements with several other organizations including Orion Township, Auburn Hills, Oakland County Fire Mutual Aid Association, City of Rochester, Rochester Hills Library, Oakland County Water Resources Commission, Road Commission of Oakland County, Rochester Community School District, North Oakland Transportation Authority, City of Pontiac, and Washington Township to provide various fleet maintenance services.

**Goals:**

**Department** Provide an efficient fleet of vehicles and equipment that meets our customer’s need for use in carrying out the various functions and business of the City

**City Council** Public Safety (#1) / Infrastructure Management (#3)

**Departmental Objectives:**

**On-Going** Maintain the fleet in a safe and proper functioning condition by providing a comprehensive preventative maintenance program on a scheduled basis consistent with manufacturer recommendations

**On-Going** Provide an effective and timely vehicle/equipment repair program in order to facilitate the emergency nature of many of the services provided by the City

661 - Fleet Equipment Fund

**Goals:**

<b>Department</b>	Provide on-going training to maintain Fleet Division staff knowledge on the latest technology
<b>City Council</b>	Public Safety (#1) / Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>Short-Term</b>	Implement an intensive succession plan to train new and current staff on fire apparatus technology to be able to provide seamless emergency vehicle repairs at the same level of service
<b>On-Going</b>	Increase Fleet staff skill levels in order to efficiently repair and maintain today's technologically complex vehicles and equipment
<b>On-Going</b>	Take advantage of free training opportunities offered by General Motors, Ford Motor Company, and fire apparatus manufacturers in order to efficiently diagnose and repair today's vehicles

**Goals:**

<b>Department</b>	Evaluate processes and procedures in order to contain costs and improve quality
<b>City Council</b>	Public Safety (#1) / Fiscal Management (#2) / Infrastructure Management (#3)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Optimize the features of the City's Fuel Management System to maximize fuel consumption, improve security, track usage, and ensure preventive maintenance compliance and billing of the City's bulk fueling operation
<b>On-Going</b>	Investigate methods and procedures to minimize energy consumption at the DPS facility
<b>On-Going</b>	Work with department managers to "right size" the City's fleet by identifying vehicles and equipment with lower utilization and explore ways to more efficiently meet their departmental fleet needs
<b>On-Going</b>	Network with neighboring municipalities to explore sharing resources, training, expanded cooperative purchasing, and consider in-sourcing certain equipment maintenance and repairs
<b>On-Going</b>	Assist Fire Department Administration in developing and refining specifications for the replacement of fire apparatus and equipment in order to reduce maintenance and operating costs

**Significant Revenue, Expense, Staffing & Program Notes:**

- Investment Earnings decreased [(40%) or (\$131,180)] due to conservative revenue estimate anticipating lower interest rates in the future
- Other Revenue increased [237% or \$168,800] due to anticipated auction sales of vehicle replacements in FY 2026
- Capital Outlay decreased [(24%) or (\$732,890)] due to fewer proposed capital purchases in FY 2026

661 - Fleet Equipment Fund

Budget Summary Report

661 Fleet Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Other Intergovernmental	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
Service Charges	2,967,706	3,256,874	3,966,080	3,976,350	3,986,900	3,994,460
Investment Earnings	321,714	383,213	325,000	193,820	171,790	130,250
Other Revenue	369,831	104,205	71,190	239,990	305,880	223,380
<b>TOTAL</b>	<b>\$ 3,659,251</b>	<b>\$ 3,764,292</b>	<b>\$ 4,362,270</b>	<b>\$ 4,410,160</b>	<b>\$ 4,464,570</b>	<b>\$ 4,348,090</b>
Per Capita	\$ 47.96	\$ 49.34	\$ 57.17	\$ 57.80	\$ 58.51	\$ 56.99

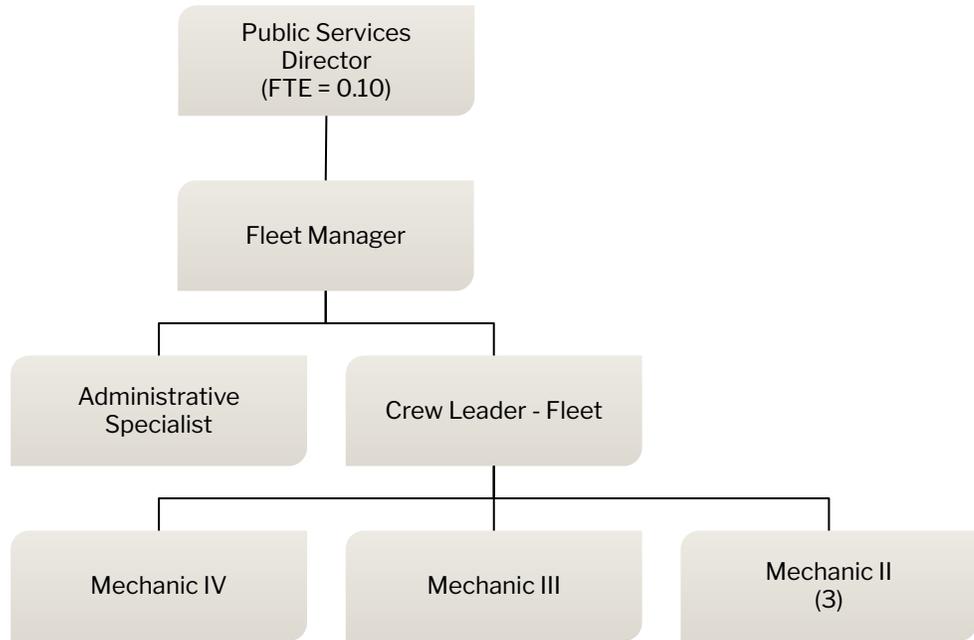
  

661 Fleet Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 911,793	\$ 858,043	\$ 1,147,500	\$ 1,179,710	\$ 1,227,080	\$ 1,268,470
Supplies	32,525	28,149	58,500	52,640	52,650	37,600
Professional Services	622,149	596,014	762,030	781,290	785,660	779,190
Other Services	671,755	552,213	905,000	845,550	870,550	895,550
Capital Outlay	1,962,589	909,740	3,018,450	2,285,560	2,913,140	2,127,410
Depreciation	1,191,088	1,204,409	1,182,410	1,657,030	2,355,080	3,649,510
<b>TOTAL</b>	<b>\$ 5,391,899</b>	<b>\$ 4,148,568</b>	<b>\$ 7,073,890</b>	<b>\$ 6,801,780</b>	<b>\$ 8,204,160</b>	<b>\$ 8,757,730</b>
Per Capita	\$ 70.67	\$ 54.37	\$ 92.71	\$ 89.15	\$ 107.53	\$ 114.78

Fleet Division / Performance Indicators

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	June 2025	Projected 2025	Projected 2026
Vehicles & Equipment Purchased or Replaced	21	12	34	18	6	21	21
Work Orders Completed	1,390	1,208	1,083	1,015	500	1,200	1,200
<b>TOTAL PREVENTIVE MAINTENANCE REPAIR HOURS</b>	<b>899</b>	<b>719</b>	<b>739</b>	<b>983</b>	<b>200</b>	<b>900</b>	<b>900</b>
<b>TOTAL REPAIR HOURS</b>	<b>2,741</b>	<b>2,654</b>	<b>2,420</b>	<b>2,221</b>	<b>1,000</b>	<b>3,000</b>	<b>3,000</b>
Preventative Maintenance (%-age of Hours Worked)	33%	27%	31%	32%	34%	30%	30%
Maintenance & Repairs (%-age of Hours Worked)	67%	73%	69%	68%	66%	70%	70%

661 - Fleet Equipment Fund



**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Administrative Services Supervisor	0.10	0.10	0.10	0.10	0.10	0.10
Administrative Specialist - Fleet	1.00	1.00	1.00	1.00	1.00	1.00
Crew Leader - Fleet	1.00	1.00	1.00	1.00	1.00	1.00
Fleet Manager	1.00	1.00	1.00	1.00	1.00	1.00
Mechanic I	1.00	1.00	1.00	0.00	0.00	0.00
Mechanic II	2.00	2.00	2.00	3.00	3.00	3.00
Mechanic III	1.00	1.00	1.00	1.00	1.00	1.00
Mechanic IV	1.00	1.00	1.00	1.00	1.00	1.00
Public Services Director	0.10	0.10	0.10	0.10	0.10	0.10
	<b>8.20</b>	<b>8.20</b>	<b>8.20</b>	<b>8.20</b>	<b>8.20</b>	<b>8.20</b>

661 - Fleet Equipment Fund

Statement of Revenues / Expenditures and Changes in Fund Balance

661	2023	2024	2025	2026	2027	2028
Fleet Equipment Fund Revenues	Audited Actual	Audited Actual	Amended Budget	Adopted Budget	Projected Budget	Projected Budget
Federal Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Intergovernmental	-	20,000	-	-	-	-
Service Charges	2,967,706	3,256,874	3,966,080	3,976,350	3,986,900	3,994,460
Investment Earnings	321,714	383,213	325,000	193,820	171,790	130,250
Other Revenue	369,831	104,205	71,190	239,990	305,880	223,380
Transfer - In	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 3,659,251</b>	<b>\$ 3,764,292</b>	<b>\$ 4,362,270</b>	<b>\$ 4,410,160</b>	<b>\$ 4,464,570</b>	<b>\$ 4,348,090</b>
661	2023	2024	2025	2026	2027	2028
Fleet Equipment Fund Expenditures	Audited Actual	Audited Actual	Amended Budget	Adopted Budget	Projected Budget	Projected Budget
Personnel	\$ 911,793	\$ 858,043	\$ 1,147,500	\$ 1,179,710	\$ 1,227,080	\$ 1,268,470
Supplies	32,525	28,149	58,500	52,640	52,650	37,600
Professional Services	622,149	596,014	762,030	781,290	785,660	779,190
Other Services	671,755	552,213	905,000	845,550	870,550	895,550
Capital Outlay	1,962,589	909,740	3,018,450	2,285,560	2,913,140	2,127,410
Depreciation	1,191,088	1,204,409	1,182,410	1,657,030	2,355,080	3,649,510
<b>TOTAL EXPENSES</b>	<b>\$ 5,391,899</b>	<b>\$ 4,148,568</b>	<b>\$ 7,073,890</b>	<b>\$ 6,801,780</b>	<b>\$ 8,204,160</b>	<b>\$ 8,757,730</b>
Excess Revenue Over / (Under)						
Expenditures	\$ (723,543)	\$ 726,908	\$ (1,529,210)	\$ (734,590)	\$ (1,384,510)	\$ (760,130)
Net Position - Beginning	7,986,634	7,263,091	7,989,999	6,460,789	5,726,199	4,341,689
<b>Net Position - Ending</b>	<b>\$ 7,263,091</b>	<b>\$ 7,989,999</b>	<b>\$ 6,460,789</b>	<b>\$ 5,726,199</b>	<b>\$ 4,341,689</b>	<b>\$ 3,581,559</b>

**Fleet Equipment Policy:**

**Purpose:**

The Fleet Equipment Fund was created in FY 1988 in order to provide a responsible program and process for the practical maintenance and replacement of the City’s machinery, vehicles, and equipment.

**Cost-sharing Criteria:**

1. Every user department (excluding DPS, which has an hourly vehicle and equipment charge system based upon established MDOT Act 51 rates) is charged based upon a combination of fixed annual costs and variable costs monthly.
  - a) Fixed monthly costs that are not based upon actual vehicle usage include insurance, license, registration fee, and replacement costs.
  - b) Variable monthly costs that are based upon actual vehicle usage include, but are not limited to, gasoline, oil changes, tires, radio maintenance, routine maintenance, accident repairs, mechanic labor, and contract labor.
2. Every user department (excluding DPS) is charged a fixed monthly cost based upon the estimated future replacement cost of the equipment presently in service and upon the established replacement timetable. Each department contributes a monthly fixed amount towards vehicle replacement over the vehicle’s anticipated useful lifespan. When a vehicle is sold the value of any proceeds is utilized towards the replacement vehicle.
3. Every user department (including DPS) that expands the fleet through the acquisition of additional (not replacement) equipment, will fund the entire initial addition. Once the new equipment is contributed to the Fleet Equipment Fund, the department expanding the fleet will be charged regular monthly charges to replace the equipment.

<b>Replacement Timetable</b>	
4x4 Pickup w\ Plow	7 years
Cars, Pickup Trucks, Vans	7 years or 60,000 miles
Dump Trucks (purchased prior to 2007)	10 years
Dump Trucks (purchased after 2007)	12 years +
Heavy Construction Equipment	10-15 years
Portable Equipment (i.e. Radios, Power Tools)	5 years (or less)
Specialty Vehicles (purchased prior to FY 2007)	8-10 years
Specialty Vehicles (purchased after FY 2007)	12 years +

661 - Fleet Equipment Fund

**2026 Fleet Equipment Purchases Breakdown**

Vehicle Type	Department	Vehicle #	Replacement Cycle	Estimated Cost
Integrated Tool-Carrier Bucket	DPS	39-169	10	\$ 270,850
Traffic Arrow Board	DPS	39-338	10	\$ 7,770
Traffic Arrow Board	DPS	39-339	10	\$ 7,770
Concrete Saw	DPS - Roads	39-336	10	\$ 33,280
Utility Vehicle	Parks	40-6776	4	\$ 11,900
Utility Vehicle	Parks - Borden	40-7126	4	\$ 14,060
Zero-Turn Mower	Grounds Maint	40-7291	4	\$ 16,020
Zero-Turn Mower	Grounds Maint	40-7292	4	\$ 16,020
GMC Cut Away Van/Cube w\ Interior Package	DPS	39-442	12	\$ 82,100
Sport Utility 4wd	DPS	39-561	7	\$ 50,000
Cargo Van	Facilities	39-574	7	\$ 44,120
Street Sweeper	DPS	39-595	10	\$ 430,850
Passenger Vehicle	DPS-Admin	39-596	7	\$ 44,850
Passenger Vehicle	Building	39-597	7	\$ 44,850
Tandem Axle Dump Truck	DPS	39-556	12	\$ 353,700
Tandem Axle Dump Truck	DPS	39-557	12	\$ 353,700
Tandem Axle Dump Truck	DPS	39-558	12	\$ 353,700
Tandem Axle Dump Truck	DPS	39-559	12	\$ 353,700
Pickup 4wd	DPS	39-563	7	\$ 44,130
<b>TOTAL 2026 FLEET VEHICLE / EQUIPMENT COSTS:</b>				<b>\$ 2,533,370</b>

661 - Fleet Equipment Fund

**2027 Fleet Equipment Purchases Breakdown**

Vehicle Type	Department	Vehicle #	Replacement Cycle	Estimated Cost
Deep Tine Aerator	Parks - Borden	40-4526	10	\$ 71,000
Utility Tractor	Parks - Spencer	40-5999	10	\$ 98,500
Field Rake	Grounds Maint	40-6841	5	\$ 19,000
Utility Vehicle	Parks - Borden	40-6606	4	\$ 12,180
Utility Vehicle	DPS	39-344	9	\$ 88,910
Utility Vehicle	DPS	39-345	9	\$ 88,910
Equipment Trailer	DPS	39-232	10	\$ 18,100
Equipment Trailer	DPS	39-236	10	\$ 19,500
Equipment Trailer	DPS	39-237	10	\$ 19,500
Skid Steer	DPS	39-074	10	\$ 82,500
Grader	DPS	39-082	15	\$ 325,000
Top Dresser	Parks - Borden	40-1161	10	\$ 47,750
Pressure Washer	Fleet	40-5234	5	\$ 6,300
Dump Truck Insert	Cemetery	40-6526	10	\$ 10,500
Overseeder	Parks - Borden	40-6960	8	\$ 19,000
Electric Utility Vehicle	Cemetery	39-347	7	\$ 16,750
Backhoe	DPS	39-572	10	\$ 200,000
Utility Vehicle	Parks - IH	40-7232	4	\$ 16,500
Utility Vehicle	Parks - Spencer	40-7242	4	\$ 15,500
Utility Vehicle	Parks - Bloomer	40-7227	4	\$ 17,200
Equipment Trailer	Cemetery	39-233	10	\$ 16,200
Equipment Trailer	Grounds Maint	39-234	10	\$ 21,640
Service Hoist	Parks - Borden	40-1160	10	\$ 21,500
Hydroseeder	DPS	39-341	10	\$ 45,000
Walk Behind Broom	Parks - IH	40-7241	10	\$ 8,750
Floor Scrubber / Sweeper	DPS	39-608	10	\$ 80,000
Tandem Axle Dump Truck	DPS	39-583	10	\$ 360,000
Tandem Axle Dump Truck	DPS	39-584	10	\$ 360,000
Pickup 2500 4wd w\ Plow	DPS	39-610	7	\$ 47,700
Pickup 2500 4wd w\ Plow	DPS	39-611	7	\$ 47,700
Pickup 4wd w\ Plow	DPS	39-612	7	\$ 47,700
Pickup 4wd w\ Plow & Plow Wings	Facilities	39-613	7	\$ 47,700
Pickup 4wd w\ Plow	DPS	39-614	7	\$ 47,700
Pickup 4wd w\ Plow	DPS	39-615	7	\$ 47,700
Pickup 4wd	DPS - W/S	39-616	7	\$ 47,700
Pickup 4wd w\ Plow	DPS	39-617	7	\$ 47,700
Pickup 4wd w\ Plow & Platform	DPS	39-618	7	\$ 47,700
Pickup 4wd w\ Plow	DPS	39-619	7	\$ 47,700
Pickup 4wd w\ Plow & Platform & Plow Wings	DPS	39-620	7	\$ 49,000
Pickup 2wd	Ordinance	39-621	7	\$ 36,500
Pickup 2wd	Ordinance	39-622	7	\$ 36,500
Pickup 4wd	Natural Resources	39-623	7	\$ 36,500
Pickup 4wd w\ Service Body & Cran	DPS	39-569	7	\$ 96,000
Cargo Van	DPS	39-591	7	\$ 34,500
Cargo Van	Facilities	39-592	7	\$ 34,500
<b>TOTAL 2027 FLEET VEHICLE / EQUIPMENT COSTS:</b>				<b>\$ 2,906,190</b>

661 - Fleet Equipment Fund

2028 Fleet Equipment Purchases Breakdown

Vehicle Type	Department	Vehicle #	Replacement Cycle	Estimated Cost
Utility Vehicle	Grounds Maint	40-7302	4	\$ 11,000
Utility Vehicle	Grounds Maint	40-7303	4	\$ 11,000
Utility Vehicle	Museum	40-7324	4	\$ 20,700
Zero-Turn Mower	Ground Maint	40-7663	4	\$ 15,100
Zero-Turn Mower	Ground Maint	40-7664	4	\$ 15,100
Zero-Turn Mower	Ground Maint	40-7665	4	\$ 17,220
Zero-Turn Mower	Cemetery	40-7666	4	\$ 17,220
Mini-Track Excavator	DPS	39-573	10	\$ 115,000
Front End Loader	DPS	39-580	10	\$ 267,500
Wheel ed Excavator	DPS	39-581	10	\$ 398,000
Rotary Broom	Parks - Spencer	40-7073	4	\$ 9,550
Sign Plotter Cutter	DPS	40-7036	5	\$ 8,800
Trailer Mounted Hot Patcher	DPS	39-235	8	\$ 27,000
Sewer Truck	DPS	39-546	10	\$ 690,000
Passenger Vehicle	DPS	39-654	7	\$ 35,000
Passenger Vehicle	DPS - Pool	39-655	7	\$ 35,000
Sport Utility 4wd	DPS - W&S	39-626	7	\$ 37,500
Passenger Car	Assessing	39-653	7	\$ 35,000
Pickup 4wd w\ Plow	DPS	39-627	7	\$ 49,570
Cargo Van	Facilities	39-602	7	\$ 35,700
Cargo Van	Building	39-604	7	\$ 35,700
1 ton Dump Truck	DPS	39-603	10	\$ 71,000
Pickup 4wd w\ Plow	DPS	39-575	7	\$ 66,000
<b>TOTAL 2028 FLEET VEHICLE / EQUIPMENT COSTS:</b>				<b>\$ 2,023,660</b>

## 677 - Insurance Fund

The Insurance Fund was created to account for the City’s self-insured retention cash payments for insurance services, the cost of general liability, fleet, property insurance premiums, fiduciary coverage, and underground storage tank insurance. The City is responsible for paying losses (including damages), loss adjustment expenses, and defense costs for each occurrence that falls under our self-insured retention.

The City currently partners with the Michigan Municipal Risk Management Authority (MMRMA), a pool organized under the laws of the State of Michigan to assist with risk management services and self insurance protection against liability, property, and crime loss to member Michigan cities, counties, townships, and special purpose governments. Funded by user fees, internal city user departments pay an Interfund-Insurance service charge to recover the cost of services provided.

### The City of Rochester Hills self-insured retentions are as follows:

	Self-Insured Retention (SIR)
Coverage	(excess of deductible)
Liability	\$150,000
Property and Crime	10% of the remaining up to \$100,000 of loss
Sewage System Overflow	\$150,000 per occurrence

#### Goals:

<b>Department</b>	Minimize liability claims against the City and protect the City’s financial integrity
<b>City Council</b>	Fiscal Management (#2)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Train employees on how to minimize the City’s liability exposure through education and process improvements
<b>On-Going</b>	Continue to develop improved methods and procedures to ensure the protection of City’s assets

### Significant Revenue, Expense, Staffing & Program Notes:

- No significant changes for FY 2026

677 - Insurance Fund

Budget Summary Report

677 Insurance Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Service Charges	\$ 240,970	\$ 237,290	\$ 455,610	\$ 509,940	\$ 509,940	\$ 509,940
Investment Earnings	24,495	26,112	14,250	24,070	24,190	23,510
Other Revenue	186,032	264,644	210,540	-	-	-
<b>TOTAL</b>	<b>\$ 451,497</b>	<b>\$ 528,046</b>	<b>\$ 680,400</b>	<b>\$ 534,010</b>	<b>\$ 534,130</b>	<b>\$ 533,450</b>
Per Capita	\$ 5.92	\$ 6.92	\$ 8.92	\$ 7.00	\$ 7.00	\$ 6.99

677 Insurance Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ 261,945	\$ 484,917	\$ 505,000	\$ 530,000	\$ 557,000	\$ 585,000
<b>TOTAL</b>	<b>\$ 261,945</b>	<b>\$ 484,917</b>	<b>\$ 505,000</b>	<b>\$ 530,000</b>	<b>\$ 557,000</b>	<b>\$ 585,000</b>
Per Capita	\$ 3.43	\$ 6.36	\$ 6.62	\$ 6.95	\$ 7.30	\$ 7.67

Statement of Revenues / Expenditures and Changes in Fund Balance

677 Insurance Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Service Charges	\$ 240,970	\$ 237,290	\$ 455,610	\$ 509,940	\$ 509,940	\$ 509,940
Investment Earnings	24,495	26,112	14,250	24,070	24,190	23,510
Other Revenue	186,032	264,644	210,540	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 451,497</b>	<b>\$ 528,046</b>	<b>\$ 680,400</b>	<b>\$ 534,010</b>	<b>\$ 534,130</b>	<b>\$ 533,450</b>

677 Insurance Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ 261,945	\$ 484,917	\$ 505,000	\$ 530,000	\$ 557,000	\$ 585,000
<b>TOTAL EXPENSES</b>	<b>\$ 261,945</b>	<b>\$ 484,917</b>	<b>\$ 505,000</b>	<b>\$ 530,000</b>	<b>\$ 557,000</b>	<b>\$ 585,000</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 189,552	\$ 43,129	\$ 175,400	\$ 4,010	-\$22,870	-\$51,550
Net Position - Beginning	\$ 394,384	\$ 583,936	\$ 627,065	\$ 802,465	\$ 806,475	\$ 783,605
<b>Net Position - Ending</b>	<b>\$ 583,936</b>	<b>\$ 627,065</b>	<b>\$ 802,465</b>	<b>\$ 806,475</b>	<b>\$ 783,605</b>	<b>\$ 732,055</b>

Grand Total: Internal Service Funds

Grand Total: Internal Service Funds

Statement of Revenues / Expenditures and Changes in Fund Balance

Grand Total Internal Service Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Federal Grants	\$ 3,217,849	\$ 131,400	\$ 100,000	\$ -	\$ -	\$ -
Other Intergovernmental	10,000	1,906,873	1,006,690	-	-	-
Service Charges	9,204,879	9,835,689	11,640,250	12,601,630	12,612,320	12,619,980
Investment Earnings	1,073,049	1,518,833	1,560,250	638,870	560,780	481,580
Other Revenue	1,710,986	381,280	281,730	239,990	305,880	223,380
Transfer - In	9,403,420	19,975,180	8,627,370	18,179,520	3,331,020	5,823,520
<b>TOTAL REVENUES</b>	<b>\$ 24,620,183</b>	<b>\$ 33,749,255</b>	<b>\$ 23,216,290</b>	<b>\$ 31,660,010</b>	<b>\$ 16,810,000</b>	<b>\$ 19,148,460</b>
Internal Service Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 3,052,135	\$ 2,777,968	\$ 3,471,930	\$ 3,563,930	\$ 3,701,370	\$ 3,830,670
Supplies	388,344	328,268	768,700	971,340	651,350	698,300
Professional Services	2,649,934	3,013,301	5,177,770	5,173,220	5,259,590	5,311,120
Other Services	2,673,925	2,234,723	3,924,850	3,600,840	3,794,840	3,759,990
Depreciation	4,929,286	5,505,073	4,681,970	8,334,470	9,252,660	11,141,540
Capital Outlay	13,208,670	15,250,899	24,998,010	20,954,060	6,043,140	7,915,410
<b>TOTAL EXPENDITURES</b>	<b>26,902,294</b>	<b>29,110,232</b>	<b>43,023,230</b>	<b>42,597,860</b>	<b>28,702,950</b>	<b>32,657,030</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 1,217,566	\$ 10,985,279	\$ (15,124,970)	\$ (2,603,380)	\$ (2,640,290)	\$ (2,367,030)
<b>Net Position - Beginning</b>	<b>\$ 24,218,366</b>	<b>25,435,932</b>	<b>36,421,211</b>	<b>21,296,241</b>	<b>18,692,861</b>	<b>16,052,571</b>
<b>Net Position - Ending</b>	<b>25,435,932</b>	<b>36,421,211</b>	<b>21,296,241</b>	<b>18,692,861</b>	<b>16,052,571</b>	<b>13,685,541</b>



# Trust & Agency Funds

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN

## 736 - Retiree Healthcare Trust Fund

The Retiree Healthcare Trust Fund was established to account for the expenditures associated with the Retiree Healthcare Benefit Program.

The Retiree Healthcare Trust was approved by City Council in FY 2009 to account for the City’s share of funding related to its Other Post-Employment Benefits (OPEB) liabilities. This fund provides the funding amount needed each year to pay supplemental retiree healthcare benefits.

**Goals:**

**Department** Ensure compliance with Chapter 82 of the City’s Code of Ordinances

**City Council** Fiscal Management (#2) / Effective Governance (#4)

**Departmental Objectives:**

**On-Going** Ensure timely payments to retirees for health insurance premiums they have incurred under the terms of the Retiree Supplemental Benefit program

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Transfer-In decreased [(100%) or (\$7,800)] due to less funding needed for retiree healthcare of the closed participant plan as it has reached fully-funded status and less funding is required to maintain the Trust Fund at fully-funded status.
- Professional Services decreased [(35%) or (\$4,500)] due to the required Full-Valuation Actuarial Report every other year.

### Budget Summary Report

736 Retiree Health Trust Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Investment Earnings	\$ 267,938	\$ 194,088	\$ 101,500	\$ 100,660	\$ 93,840	\$ 86,810
Transfer - In	75,110	47,520	7,800	-	-	-
<b>TOTAL</b>	<b>\$ 343,048</b>	<b>\$ 241,608</b>	<b>\$ 109,300</b>	<b>\$ 100,660</b>	<b>\$ 93,840</b>	<b>\$ 86,810</b>
Per Capita	\$ 4.50	\$ 3.17	\$ 1.43	\$ 1.32	\$ 1.23	\$ 1.14

736 Retiree Health Trust Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Personnel	\$ 188,052	\$ 201,572	\$ 234,530	\$ 228,670	\$ 220,920	\$ 218,730
Professional Services	11,650	6,358	13,000	8,500	13,500	9,000
<b>TOTAL</b>	<b>\$ 199,702</b>	<b>\$ 207,930</b>	<b>\$ 247,530</b>	<b>\$ 237,170</b>	<b>\$ 234,420</b>	<b>\$ 227,730</b>
Per Capita	\$ 2.62	\$ 2.73	\$ 3.24	\$ 3.11	\$ 3.07	\$ 2.98

### Personnel Staffing Trend

Full-Time Equivalent (FTE):	2021	2022	2023	2024	2025	2026
Accounting Manager	0.00	0.00	0.00	0.05	0.05	0.05
Human Resources Coordinator	0.00	0.00	0.00	0.00	0.05	0.05
Payroll Admin Specialist	0.10	0.10	0.10	0.00	0.00	0.00
	<b>0.10</b>	<b>0.10</b>	<b>0.10</b>	<b>0.05</b>	<b>0.10</b>	<b>0.10</b>

736 - Retiree Healthcare Trust Fund

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>736 Retiree Health Trust Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Investment Earnings	\$ 267,938	\$ 194,088	\$ 101,500	\$ 100,660	\$ 93,840	\$ 86,810
Transfer - In	75,110	47,520	7,800	-	-	-
<b>TOTAL REVENUES</b>	<b>343,048</b>	<b>241,608</b>	<b>109,300</b>	<b>100,660</b>	<b>93,840</b>	<b>86,810</b>

<b>736 Retiree Health Trust Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
General Government	199,702	207,930	247,530	237,170	234,420	227,730
<b>TOTAL EXPENDITURES</b>	<b>199,702</b>	<b>207,930</b>	<b>247,530</b>	<b>237,170</b>	<b>234,420</b>	<b>227,730</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 143,346	\$ 33,678	\$ (138,230)	\$ (136,510)	\$ (140,580)	\$ (140,920)
<b>Fund Balance - Beginning</b>	<b>1,974,461</b>	<b>2,117,807</b>	<b>2,151,485</b>	<b>2,013,255</b>	<b>1,876,745</b>	<b>1,736,165</b>
<b>Fund Balance - Ending</b>	<b>2,117,807</b>	<b>2,151,485</b>	<b>2,013,255</b>	<b>1,876,745</b>	<b>1,736,165</b>	<b>1,595,245</b>

752 - Van Hoosen/Jones Stoney Creek Perpetual Care Trust Fund

752 - Van Hoosen/Jones Stoney Creek Perpetual Care Trust Fund



The Van Hoosen/Jones Stoney Creek Cemetery Perpetual Care Trust Fund was established to accumulate, manage, and preserve a pool of assets, sufficient to meet the cash needs for the purpose of providing the general care, maintenance, and improvements to the Cemetery in perpetuity.

Deposits are primarily made to the Cemetery Perpetual Care Trust Fund from a portion of the proceeds received from the sale of graves or burial lots, grave openings, foundations, and monuments sold by the Cemetery, pursuant to the provisions of the City's code of ordinances.

**Goals:**

**Department** Provide sufficient funding levels for the perpetual care of the cemetery after all lots have been sold

**City Council** Fiscal Management (#2)

**Departmental Objectives:**

**On-Going** Continue to study options to provide funding to meet the goals of perpetual care

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Transfer-Out decreased [(100%) or (\$431,490)] due to the Transfer-Out to the Facilities Fund for the Van Hoosen/Jones Cemetery Irrigation project in FY 2025.

**Budget Summary Report**

752 Cemetery Trust Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Service Charges	\$ 179,434	\$ 234,085	\$ 177,720	\$ 177,720	\$ 177,720	\$ 177,720
Investment Earnings	328,208	276,480	157,860	162,670	179,440	197,050
<b>TOTAL</b>	<b>\$ 507,642</b>	<b>\$ 510,565</b>	<b>\$ 335,580</b>	<b>\$ 340,390</b>	<b>\$ 357,160</b>	<b>\$ 374,770</b>
Per Capita	\$ 6.65	\$ 6.69	\$ 4.40	\$ 4.46	\$ 4.68	\$ 4.91

752 Cemetery Trust Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ 3,927	\$ 4,972	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Transfer Out	-	-	431,490	-	-	-
<b>TOTAL</b>	<b>\$ 3,927</b>	<b>\$ 4,972</b>	<b>\$ 436,490</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
Per Capita	\$ 0.05	\$ 0.07	\$ 5.72	\$ 0.07	\$ 0.07	\$ 0.07

752 - Van Hoosen/Jones Stoney Creek Perpetual Care Trust Fund

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>752 Cemetery Trust Fund Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Service Charges	\$ 179,434	\$ 234,085	\$ 177,720	\$ 177,720	\$ 177,720	\$ 177,720
Investment Earnings	328,208	276,480	157,860	162,670	179,440	197,050
<b>TOTAL REVENUES</b>	<b>507,642</b>	<b>510,565</b>	<b>335,580</b>	<b>340,390</b>	<b>357,160</b>	<b>374,770</b>

<b>752 Cemetery Trust Fund Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
General Government	3,927	4,972	5,000	5,000	5,000	5,000
Transfer-Out	-	-	431,490	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>3,927</b>	<b>4,972</b>	<b>436,490</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
Excess Revenue Over / (Under) Expenditures	\$ 503,715	\$ 505,593	\$ (100,910)	\$ 335,390	\$ 352,160	\$ 369,770
<b>Fund Balance - Beginning</b>	<b>2,344,962</b>	<b>2,848,677</b>	<b>3,354,270</b>	<b>3,253,360</b>	<b>3,588,750</b>	<b>3,940,910</b>
<b>Fund Balance - Ending</b>	<b>2,848,677</b>	<b>3,354,270</b>	<b>3,253,360</b>	<b>3,588,750</b>	<b>3,940,910</b>	<b>4,310,680</b>

761 - Green Space Perpetual Care Trust Fund

761 - Green Space Perpetual Care Trust Fund



The Green Space Perpetual Care Trust Fund, as part of the Parks and Natural Resources Department, was established to accumulate, manage, and preserve a pool of assets, sufficient to meet the cash needs for the purpose of providing the general care, maintenance, and improvements to the Green Space and Natural Feature properties owned, acquired, or controlled by the City in perpetuity.

Only the interest earnings generated from the principal balance of the trust will be used for its designed purpose. The principal of the perpetual care fund may not be used for the general care, maintenance, or improvement of green spaces and natural features owned, acquired, or controlled by the City.

**Goals:**

**Department** Permanently provide a funding source for the general care, maintenance and improvement of Green Space and Natural Features properties owned, acquired or controlled by the City

**City Council** Recreation, Parks, and Cultural (#5) / Environment (#10)

**Departmental Objectives:**

**On-Going** Identify needed care, maintenance and improvement of Green Space and Natural Features properties owned, acquired or controlled by the City

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Transfer Out decreased [(16%) or (\$43,070)] due to the reduction in Transfer-Out: Green Space Operating Fund for the Invasive Species Grant (2025-2027).

**Budget Summary Report**

761	2023	2024	2025	2026	2027	2028
Green Space Trust Revenues	Audited Actual	Audited Actual	Amended Budget	Adopted Budget	Projected Budget	Projected Budget
Investment Earnings	\$ 819,419	\$ 583,460	\$ 290,090	\$ 326,880	\$ 331,120	\$ 335,480
<b>TOTAL</b>	<b>\$ 819,419</b>	<b>\$ 583,460</b>	<b>\$ 290,090</b>	<b>\$ 326,880</b>	<b>\$ 331,120</b>	<b>\$ 335,480</b>
Per Capita	\$ 10.74	\$ 7.65	\$ 3.80	\$ 4.28	\$ 4.34	\$ 4.40

761	2023	2024	2025	2026	2027	2028
Green Space Trust Expenditures	Audited Actual	Audited Actual	Amended Budget	Adopted Budget	Projected Budget	Projected Budget
Professional Services	\$ 9,964	\$ 10,319	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Transfer Out	715,000	100,000	269,140	226,070	227,990	329,680
<b>TOTAL</b>	<b>\$ 724,964</b>	<b>\$ 110,319</b>	<b>\$ 285,140</b>	<b>\$ 242,070</b>	<b>\$ 243,990</b>	<b>\$ 345,680</b>
Per Capita	\$ 9.50	\$ 1.45	\$ 3.74	\$ 3.17	\$ 3.20	\$ 4.53

761 - Green Space Perpetual Care Trust Fund

Statement of Revenues / Expenditures and Changes in Fund Balance

761 Green Space PC Trust Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Investment Earnings	\$ 819,419	\$ 583,460	\$ 290,090	\$ 326,880	\$ 331,120	\$ 335,480
<b>TOTAL REVENUES</b>	<b>819,419</b>	<b>583,460</b>	<b>290,090</b>	<b>326,880</b>	<b>331,120</b>	<b>335,480</b>
761 Green Space PC Trust Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Parks & Recreation	9,964	10,319	16,000	16,000	16,000	16,000
Transfer-Out	715,000	100,000	269,140	226,070	227,990	329,680
<b>TOTAL EXPENDITURES</b>	<b>724,964</b>	<b>110,319</b>	<b>285,140</b>	<b>242,070</b>	<b>243,990</b>	<b>345,680</b>
Excess Revenue Over / (Under) Expenditures	\$ 94,455	\$ 473,141	\$ 4,950	\$ 84,810	\$ 87,130	\$ (10,200)
<b>Fund Balance - Beginning</b>	<b>5,965,067</b>	<b>6,059,522</b>	<b>6,532,663</b>	<b>6,537,613</b>	<b>6,622,423</b>	<b>6,709,553</b>
<b>Fund Balance - Ending</b>	<b>6,059,522</b>	<b>6,532,663</b>	<b>6,537,613</b>	<b>6,622,423</b>	<b>6,709,553</b>	<b>6,699,353</b>

Grand Total: Trust & Agency Funds

### Grand Total: Trust & Agency Funds

#### Statement of Revenues / Expenditures and Changes in Fund Balance

Grand Total Trust and Agency Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Service Charges	\$ 179,434	\$ 234,085	\$ 177,720	\$ 177,720	\$ 177,720	\$ 177,720
Investment Earnings	1,415,565	1,054,028	549,450	590,210	604,400	619,340
Transfer - In	75,110	47,520	7,800	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,670,109</b>	<b>\$ 1,335,633</b>	<b>\$ 734,970</b>	<b>\$ 767,930</b>	<b>\$ 782,120</b>	<b>\$ 797,060</b>

Trust and Agency Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
General Government	\$ 203,629	\$ 212,902	\$ 252,530	\$ 242,170	\$ 239,420	\$ 232,730
Parks & Recreation	9,964	10,319	16,000	16,000	16,000	16,000
Transfer-Out	715,000	100,000	700,630	226,070	227,990	329,680
<b>TOTAL EXPENDITURES</b>	<b>\$ 928,593</b>	<b>\$ 323,221</b>	<b>\$ 969,160</b>	<b>\$ 484,240</b>	<b>\$ 483,410</b>	<b>\$ 578,410</b>
Excess Revenue Over / (Under) Expenditures	\$ 741,516	\$ 1,012,412	\$ (234,190)	\$ 283,690	\$ 298,710	\$ 218,650
<b>Fund Balance - Beginning</b>	<b>\$ 10,284,491</b>	<b>\$ 11,026,007</b>	<b>\$ 12,038,419</b>	<b>\$ 11,804,229</b>	<b>\$ 12,087,919</b>	<b>\$ 12,386,629</b>
<b>Fund Balance - Ending</b>	<b>\$ 11,026,007</b>	<b>\$ 12,038,419</b>	<b>\$ 11,804,229</b>	<b>\$ 12,087,919</b>	<b>\$ 12,386,629</b>	<b>\$ 12,605,279</b>

A Great Horned Owl is perched on a thick, moss-covered tree branch. The owl has brown and white mottled feathers and prominent ear tufts. The background is filled with green leaves and more tree branches, creating a natural, forest-like setting. A teal-colored graphic overlay is positioned in the lower-left corner, containing the title and budget information.

# Component Unit Funds

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN

## 243 - Brownfield Revolving Fund



**The mission of the Local Brownfield Revolving Fund (LBRF), established under Act 381, Section 8 (MCL 125.2658) by the Rochester Hills Brownfield Redevelopment Authority (RHBRA), is to inventory, assess, clean up and reuse brownfield sites in Rochester Hills.**

Monies are deposited into the LBRF and then may be used to fund eligible expenses on any eligible brownfield property located in the City as either a loan or a grant to a developer or property owner. The advantage of this tool is that it provides additional sources of funding to incentivize redevelopment or address brownfield issues throughout the City at the

discretion of the RHBRA. For example, funding from a successful brownfield redevelopment project may be used to prepare or remediate more challenging properties where redevelopment has stalled.

As a non-core community, LBRF funding in Rochester Hills is limited to the following eligible expenses:

- Preparation of Brownfield Plans and Work Plans
- Implementation of Brownfield Plans and Work Plans
- Environmental Investigations and Associated Documents
- Demolition
- Removal and Closure of Underground Storage Tanks
- Disposal of Solid Waste and Sediments
- Dust Control
- Asbestos, Lead, and Mold Abatement
- Industrial Cleaning
- Environmental Remediation
- Due Care Activities
- Response Activities
- Engineered, Administrative and Institutional Controls
- Relocation of Public Buildings or Operations for Economic Development Purposes
- Interest
- Environmental Insurance

### **Significant Revenue, Expenditure, Staffing & Program Notes:**

- Transfer-In increased [34% or \$7,380] due to anticipated Taxable Value TIF growth as the Brownfield – Legacy property is being developed.

243 - Brownfield Revolving Fund

**Budget Summary Report**

243 Brownfield Revolving Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Investment Earnings	\$ 1,310	\$ 2,255	\$ 210	\$ 300	\$ 430	\$ 550
Transfer - In	12,918	18,670	21,820	29,200	29,910	30,660
<b>TOTAL</b>	<b>\$ 14,228</b>	<b>\$ 20,925</b>	<b>\$ 22,030</b>	<b>\$ 29,500</b>	<b>\$ 30,340</b>	<b>\$ 31,210</b>
Per Capita	\$ 0.19	\$ 0.27	\$ 0.29	\$ 0.39	\$ 0.40	\$ 0.41

**Statement of Revenues / Expenditures and Changes in Fund Balance**

243 Brownfield Revolving Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Investment Earnings	\$ 1,310	\$ 2,255	\$ 210	\$ 300	\$ 430	\$ 550
Transfer - In	12,918	18,670	21,820	29,200	29,910	30,660
<b>TOTAL REVENUES</b>	<b>\$ 14,228</b>	<b>\$ 20,925</b>	<b>\$ 22,030</b>	<b>\$ 29,500</b>	<b>\$ 30,340</b>	<b>\$ 31,210</b>

243 Brownfield Revolving Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Excess Revenue Over / (Under)						
Expenditures	\$ 14,228	\$ 20,925	\$ 22,030	\$ 29,500	\$ 30,340	\$ 31,210
<b>Fund Balance - Beginning</b>	<b>\$ 20,555</b>	<b>\$ 34,783</b>	<b>\$ 55,708</b>	<b>\$ 77,738</b>	<b>\$ 107,238</b>	<b>\$ 137,578</b>
<b>Fund Balance - Ending</b>	<b>\$ 34,783</b>	<b>\$ 55,708</b>	<b>\$ 77,738</b>	<b>\$ 107,238</b>	<b>\$ 137,578</b>	<b>\$ 168,788</b>

844 - Brownfield Redevelopment Fund / Legacy

844 - Brownfield Redevelopment Fund / Legacy



The mission of the Rochester Hills Brownfield Redevelopment Authority (BRA) is to facilitate the redevelopment of eligible properties; to provide new jobs and/or tax base; and to foster development in areas that are already served by utilities. The BRA utilizes the provisions of Act 381 of the Public Acts of 1996 and its amendments to encourage and support the redevelopment of underutilized and/or environmentally contaminated properties.

The BRA is a seven-member Board, established by City Council in 2002, to provide the City with an effective mechanism to facilitate the brownfield redevelopment process and to implement requirements of the Brownfield Redevelopment Financing Act, Act 381 of the Public Acts of the State of Michigan of 1996, as amended.

The BRA reviews plans related to the capture of Tax Increment Financing (TIF) and determines if a proposed project is eligible and if so, if the proposed activities related to the remediation of a site are in conformance with the requirements of Act 381.

All staff support costs associated with the Brownfield Redevelopment Authority Fund are provided for through the Planning and Economic Development (PED) Department in the General Fund.

This fund is specifically for the Legacy Apartments Brownfield.

**Goals:**

<b>Department</b>	Encourage compatible redevelopment and revitalization of underutilized and environmentally contaminated properties where public services are already in place
<b>City Council</b>	Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Educate property owners and potential applicants and encourage the use of the brownfield redevelopment tool as a means to promote the redevelopment of environmentally contaminated sites within the City
<b>On-Going</b>	Utilize TIF to promote distressed and/or challenged properties to be marketable and suitable for redevelopment

**Goals:**

<b>Department</b>	Review proposed brownfield plans to determine eligibility for the capture of TIF for eligible proposed activities
<b>City Council</b>	Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Monitor the value in realizing the objectives of the Brownfield Policy and revise as necessary
<b>On-Going</b>	Review proposed remediation plans associated with TIF capture and repayment to ensure that redevelopment activities proposed will provide sufficient monies

844 - Brownfield Redevelopment Fund / Legacy

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Taxes increased [41% or \$72,990] due to anticipated Taxable Value TIF growth as the Brownfield – Legacy property is being developed
- Other Intergovernmental increased [31% or \$165,390] due to anticipated Taxable Value TIF growth as the Brownfield – Legacy property is being developed
- Other Services increased [34% or \$231,220] due to anticipated Taxable Value TIF growth as the Brownfield – Legacy property is being developed
- Transfer Out increased [34% or \$7,160] due to anticipated Taxable Value TIF growth as the Brownfield – Legacy property is being developed

**Budget Summary Report**

844 Brownfield Redevelopment Authority - Legacy Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 87,797	\$ 128,989	\$ 177,860	\$ 250,850	\$ 257,030	\$ 263,350
Other Intergovernmental	342,793	481,169	530,930	696,320	713,450	731,010
Investment Earnings	45,438	11,602	-	-	-	-
<b>TOTAL</b>	<b>\$ 476,028</b>	<b>\$ 621,760</b>	<b>\$ 708,790</b>	<b>\$ 947,170</b>	<b>\$ 970,480</b>	<b>\$ 994,360</b>
Per Capita	\$ 6.24	\$ 8.15	\$ 9.29	\$ 12.41	\$ 12.72	\$ 13.03

844 Brownfield Redevelopment Authority - Legacy Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ -	\$ 3,340	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Other Services	407,671	591,856	677,830	909,050	931,670	954,830
Transfer Out	12,918	18,305	20,960	28,120	28,810	29,530
<b>TOTAL</b>	<b>\$ 420,589</b>	<b>\$ 613,501</b>	<b>\$ 708,790</b>	<b>\$ 947,170</b>	<b>\$ 970,480</b>	<b>\$ 994,360</b>
Per Capita	\$ 5.51	\$ 8.04	\$ 9.29	\$ 12.41	\$ 12.72	\$ 13.03

**Statement of Revenues / Expenditures and Changes in Fund Balance**

844 Brownfield Redev. Auth.-Legacy Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 87,797	\$ 128,989	\$ 177,860	\$ 250,850	\$ 257,030	\$ 263,350
Other Intergovernmental	342,793	481,169	530,930	696,320	713,450	731,010
Investment Earnings	45,438	11,602	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 476,028</b>	<b>\$ 621,760</b>	<b>\$ 708,790</b>	<b>\$ 947,170</b>	<b>\$ 970,480</b>	<b>\$ 994,360</b>

844 Brownfield Redev. Auth.-Legacy Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Economic Development	\$ 407,671	\$ 595,196	\$ 687,830	\$ 919,050	\$ 941,670	\$ 964,830
Transfer-Out	12,918	18,305	20,960	28,120	28,810	29,530
<b>TOTAL EXPENDITURES</b>	<b>\$ 420,589</b>	<b>\$ 613,501</b>	<b>\$ 708,790</b>	<b>\$ 947,170</b>	<b>\$ 970,480</b>	<b>\$ 994,360</b>
Excess Revenue Over / (Under) Expenditures	\$ 55,439	\$ 8,259	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning</b>	<b>\$ 25,521</b>	<b>\$ 80,960</b>	<b>\$ 89,219</b>	<b>\$ 89,219</b>	<b>\$ 89,219</b>	<b>\$ 89,219</b>
<b>Fund Balance - Ending</b>	<b>\$ 80,960</b>	<b>\$ 89,219</b>	<b>\$ 89,219</b>	<b>\$ 89,219</b>	<b>\$ 89,219</b>	<b>\$ 89,219</b>

845 - Brownfield Redevelopment Fund / Rochester & Avon

## 845 - Brownfield Redevelopment Fund / Rochester & Avon

**The mission of the Rochester Hills Brownfield Redevelopment Authority (BRA) is to facilitate the redevelopment of eligible properties; to provide new jobs and/or tax base; and to foster development in areas that are already served by utilities. The BRA utilizes the provisions of Act 381 of the Public Acts of 1996 and its amendments to encourage and support the redevelopment of underutilized and/or environmentally contaminated properties.**

The BRA is a seven-member Board, established by City Council in 2002, to provide the City with an effective mechanism to facilitate the brownfield redevelopment process and to implement requirements of the Brownfield Redevelopment Financing Act, Act 381 of the Public Acts of the State of Michigan of 1996, as amended.

The BRA reviews plans related to the capture of Tax Increment Financing (TIF) and determines if a proposed project is eligible and if so, if the proposed activities related to the remediation of a site are in conformance with the requirements of Act 381.

All staff support costs associated with the Brownfield Redevelopment Authority Fund are provided for through the Planning and Economic Development (PED) Department in the General Fund.

This fund is specifically for the NE corner of Rochester and Avon Brownfield.

**Goals:**

<b>Department</b>	Encourage compatible redevelopment and revitalization of underutilized and environmentally contaminated properties where public services are already in place
<b>City Council</b>	Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Educate property owners and potential applicants and encourage the use of the brownfield redevelopment tool as a means to promote the redevelopment of environmentally contaminated sites within the City
<b>On-Going</b>	Utilize TIF to promote distressed and/or challenged properties to be marketable and suitable for redevelopment

**Goals:**

<b>Department</b>	Review proposed brownfield plans to determine eligibility for the capture of TIF for eligible proposed activities
<b>City Council</b>	Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Monitor the value in realizing the objectives of the Brownfield Policy and revise as necessary
<b>On-Going</b>	Review proposed remediation plans associated with TIF capture and repayment to ensure that redevelopment activities proposed will provide sufficient monies

845 - Brownfield Redevelopment Fund / Rochester & Avon

Significant Revenue, Expenditure, Staffing & Program Notes:

- No significant changes in FY 2026

Budget Summary Report

845 Brownfield Redevelopment Authority - Avon @ Rochester Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ -	\$ -	\$ 13,670	\$ 17,570	\$ 18,000	\$ 18,450
Other Intergovernmental	-	12,179	15,150	18,360	18,820	19,290
Investment Earnings	-	59	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 12,238</b>	<b>\$ 28,820</b>	<b>\$ 35,930</b>	<b>\$ 36,820</b>	<b>\$ 37,740</b>
Per Capita	\$ -	\$ 0.16	\$ 0.38	\$ 0.47	\$ 0.48	\$ 0.49

845 Brownfield Redevelopment Authority - Avon @ Rochester Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ -	\$ 11,813	\$ -	\$ -	\$ -	\$ -
Other Services	-	-	27,960	34,850	35,720	36,610
Transfer Out	-	365	860	1,080	1,100	1,130
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 12,178</b>	<b>\$ 28,820</b>	<b>\$ 35,930</b>	<b>\$ 36,820</b>	<b>\$ 37,740</b>
Per Capita	\$ -	\$ 0.16	\$ 0.38	\$ 0.47	\$ 0.48	\$ 0.49

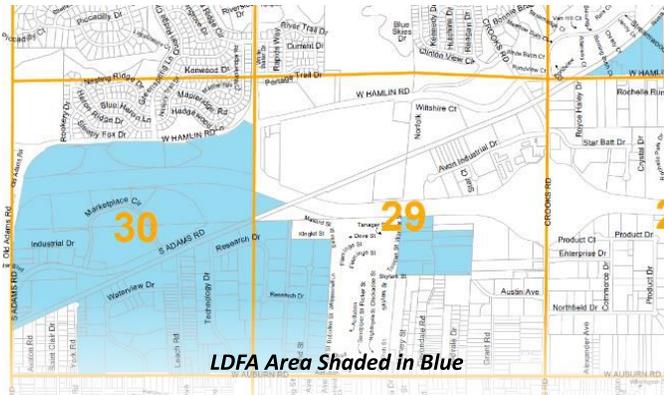
Statement of Revenues / Expenditures and Changes in Fund Balance

845 Brownfield Redevelopment Authority - Avon @ Rochester Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ -	\$ -	\$ 13,670	\$ 17,570	\$ 18,000	\$ 18,450
Other Intergovernmental	-	12,179	15,150	18,360	18,820	19,290
Investment Earnings	-	59	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ 12,238</b>	<b>\$ 28,820</b>	<b>\$ 35,930</b>	<b>\$ 36,820</b>	<b>\$ 37,740</b>

845 Brownfield Redevelopment Authority - Avon @ Rochester Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Economic Development	\$ -	\$ 11,813	\$ 27,960	\$ 34,850	\$ 35,720	\$ 36,610
Transfer-Out	-	365	860	1,080	1,100	1,130
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 12,178</b>	<b>\$ 28,820</b>	<b>\$ 35,930</b>	<b>\$ 36,820</b>	<b>\$ 37,740</b>
Excess Revenue Over / (Under)						
Expenditures	\$ -	\$ 60	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 60</b>
<b>Fund Balance - Ending</b>	<b>\$ -</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 60</b>

## 848 - Local Development Finance Authority Fund



The mission of the Local Development Finance Authority (LDFA) and the accompanying Tax Increment Financing (TIF) Plan is to establish the legal basis and procedure for the capture and expenditure of tax increment revenues in accordance with Michigan Public Act 57 of 2018, as amended, to further the retention, expansion, and attraction of high-quality jobs and tax base to the LDFA area.

The LDFA facilitates projects that foster new economic growth and development and leads to the creation of new employment opportunities within

the City. The LDFA is generally bound by Adams Road on the west, Auburn Road on the south, Hamlin Road on the north and the eastern limit of the Avon Tech Park on the east, with an expansion in 2005 to add properties on Hamlin Road and at the northern terminus of Devondale Road.

In accordance with Michigan Public Act 281, a 13 member LDFA was established, consisting of representatives from all local school jurisdictions, land owners in the LDFA area, and experts in the fields of real estate and property appraisal. The LDFA is a benefit to the City as it allows for the capture of taxes, in part or in whole, from other taxing jurisdictions, as well as the City’s millage levy to fund beneficial projects. This provides a joint funding approach where the City’s contribution to fund LDFA projects varies generally from 40% to 60%, with the balance being provided by other taxing jurisdictions.

The LDFA reviews the status of various projects, reviews and approves proposed amendments to the LDFA Plan, reviews and approves the annual budget, conducts studies, evaluates needs and opportunities for the development and/or improvement of public infrastructure to support industrial and technology parks and facilities, and provides guidance to City officials in the areas of business attraction and retention.

The LDFA has adopted a number of studies and plans to help assist the City in keeping and attracting businesses and jobs in the LDFA area including the LDFA Development Plan and Financing Plan (1995, amended in 2009), the SmartZone Development Plan and Financing Plan (2005), and the M-59 Corridor Study (2012). Currently the Rochester Hills LDFA is set to expire on December 31, 2025; however, the LDFA board and City administration are working to extend the expiration date of this valuable economic development tool.

### Goals:

**Department** Promote a diversified tax base and high-quality employment opportunities

**City Council** Infrastructure Management (#3) / Economic / Tax Base (#7)

### Departmental Objectives:

**On-Going** Explore the potential for expanding (or decreasing) the LDFA district as projects are identified or as changes are needed, including regional opportunities

**On-Going** Promote new business and real estate development and growth activities that contribute to the future tax base as well as industrial and technological job growth

848 - Local Development Finance Authority Fund

Goals:

<b>Department</b>	Utilize incentive programs to encourage the reinvestment of monies to support high- quality industrial and technological jobs within the City's business and industrial parks
<b>City Council</b>	Infrastructure Management (#3) / Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Support and market a business incubator program that encourages business growth, acceleration, and commercialization activities
<b>On-Going</b>	Establish incentives to assist in aesthetic enhancements and develop beautification programs of the office/industrial parks
<b>On-Going</b>	Monitor the State of Michigan's potential revisions to the Tax Increment Financing rules to determine potential impacts

Goals:

<b>Department</b>	Fund or provide access to resources that support the marketability of technology parks and the development of facilities for manufacturing and technology businesses
<b>City Council</b>	Infrastructure Management (#3) / Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Maintain existing infrastructure in the LDFA area, including the public road system, so that it remains viable and effective at transporting traffic safely and enhances the aesthetic appeal of the area
<b>On-Going</b>	Support non-motorized infrastructure systems that prove attractive to companies and local workforce

Goals:

<b>Department</b>	Market and promote the LDFA District, its land, and facilities to prospective companies and talent
<b>City Council</b>	Economic / Tax Base (#7)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Develop and maintain a database that identifies all properties, structure improvements, business activities, and tax generation rates
<b>On-Going</b>	Participate in local and national real estate/economic development events to market the Rochester Hills community and specifically LDFA real estate opportunities
<b>On-Going</b>	Provide an entranceway matching grant program as a means to encourage industrial and office subdivisions within the LDFA to enhance or improve signage or landscaping

**Significant Revenue, Expenditure, Staffing & Program Notes:**

- Interest Earnings decreased [(31%) or (\$36,230)] due to anticipated decrease in Federal Funds Rate
- Personnel increased [58% or \$58,100] due to the conversion of 1 Administrative Assistant II from Part-time to Full-time in the Planning and Economic Development Department; cost is offset by reallocating the Economic Development Specialist to a 50% split between the General Fund and the LDFA
- Transfer Out decreased [(82%) or (\$484,620)] due to LDFA's contributions in FY 2025 to the Major Road Fund for the Traffic Signal Upgrade [Technology Drive @ Auburn Road]. In FY 2026, it is proposed for the LDFA Fund to transfer funds to the Pathway Construction Fund for the Adams Road Corridor pathway enhancements through the Oakland County Access to Transit Grant.

848 - Local Development Finance Authority Fund

**Budget Summary Report**

<b>848 LDFA Revenues</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
City Taxes	\$ 759,453	\$ 801,431	\$ 899,180	\$ 921,340	\$ 931,790	\$ 941,550
Other Intergovernmental	217,136	236,306	271,300	152,310	156,500	160,420
Investment Earnings	205,706	212,383	118,000	81,770	100,790	123,890
<b>TOTAL</b>	<b>\$ 1,182,295</b>	<b>\$ 1,250,120</b>	<b>\$ 1,288,480</b>	<b>\$ 1,155,420</b>	<b>\$ 1,189,080</b>	<b>\$ 1,225,860</b>
Per Capita	\$ 15.50	\$ 16.38	\$ 16.89	\$ 15.14	\$ 15.58	\$ 16.07

<b>848 LDFA Expenditures</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
Personnel	\$ 89,895	\$ 88,012	\$ 99,320	\$ 157,420	\$ 162,210	\$ 166,420
Supplies	-	754	5,000	5,000	5,000	5,000
Professional Services	19,276	34,442	225,000	250,000	250,000	150,000
Other Services	-	-	2,000	2,000	2,000	2,000
Transfer Out	199,286	3,002,250	591,500	106,880	-	-
<b>TOTAL</b>	<b>\$ 308,457</b>	<b>\$ 3,125,458</b>	<b>\$ 922,820</b>	<b>\$ 521,300</b>	<b>\$ 419,210</b>	<b>\$ 323,420</b>
Per Capita	\$ 4.04	\$ 40.96	\$ 12.09	\$ 6.83	\$ 5.49	\$ 4.24

**Personnel Staffing Trend**

<b>Full-Time Equivalent (FTE):</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Economic Development Manager	0.50	0.50	0.50	0.50	0.50	0.50
Economic Development Specialist	0.00	0.00	0.00	0.00	0.00	0.50
	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>1.00</b>

**Local Development Finance Authority Fund / Performance Indicators**

	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Actual 2024</b>	<b>June 2025</b>	<b>Projected 2025</b>	<b>Projected 2026</b>
Number of Meetings Held	3	3	3	3	1	6	6

848 - Local Development Finance Authority Fund

Statement of Revenues / Expenditures and Changes in Fund Balance

848 Local Development Finance Auth	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
<b>Revenues</b>						
City Taxes	\$ 759,453	\$ 801,431	\$ 899,180	\$ 921,340	\$ 931,790	\$ 941,550
Other Intergovernmental	217,136	236,306	271,300	152,310	156,500	160,420
Investment Earnings	205,706	212,383	118,000	81,770	100,790	123,890
<b>TOTAL REVENUES</b>	<b>\$ 1,182,295</b>	<b>\$ 1,250,120</b>	<b>\$ 1,288,480</b>	<b>\$ 1,155,420</b>	<b>\$ 1,189,080</b>	<b>\$ 1,225,860</b>
<b>Expenditures</b>						
Economic Development	\$ 109,171	\$ 123,208	\$ 331,320	\$ 414,420	\$ 419,210	\$ 323,420
Transfer-Out	199,286	3,002,250	591,500	106,880	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 308,457</b>	<b>\$ 3,125,458</b>	<b>\$ 922,820</b>	<b>\$ 521,300</b>	<b>\$ 419,210</b>	<b>\$ 323,420</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 873,838	\$ (1,875,338)	\$ 365,660	\$ 634,120	\$ 769,870	\$ 902,440
<b>Fund Balance - Beginning</b>	<b>\$ 3,361,436</b>	<b>\$ 4,235,274</b>	<b>\$ 2,359,936</b>	<b>\$ 2,725,596</b>	<b>\$ 3,359,716</b>	<b>\$ 4,129,586</b>
<b>Fund Balance - Ending</b>	<b>\$ 4,235,274</b>	<b>\$ 2,359,936</b>	<b>\$ 2,725,596</b>	<b>\$ 3,359,716</b>	<b>\$ 4,129,586</b>	<b>\$ 5,032,026</b>

870 - Museum Foundation Trust Fund

## 870 - Museum Foundation Trust Fund



**The mission of the Museum Foundation Trust Fund is to further the educational programs and purposes set forth by the Rochester Hills Museum at Van Hoosen Farm.**

The Museum Foundation Trust Fund promotes and assists in the development of the Museum’s educational activities and programs and includes the development of broad public, private, and volunteer support; identifying and making grant applications; and aids in the securing of gifts supportive of the Museum’s educational programs, exhibits, events, and collections.

The Foundation shall also seek to make the Museum’s resources more accessible to the public and to promote historic preservation in Rochester Hills and the surrounding areas that benefit from the Museum’s educational operation.

**Goals:**

<b>Department</b>	To promote the Rochester Hills Museum at Van Hoosen Farm through educational programs, exhibits, events, and collections
<b>City Council</b>	Recreation, Parks & Cultural (#5)
<b>Departmental Objectives:</b>	
<b>On-Going</b>	Develop educational programs utilizing the Rochester Hills Museum at Van Hoosen Farm
<b>On-Going</b>	Develop educational programs that support the Rochester Community Schools curriculum

**Significant Expenditure, Staffing & Program Notes:**

- No significant changes proposed for FY 2026

### Budget Summary Report

870 RH Museum Foundation Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Investment Earnings	\$ 535	\$ 621	\$ 100	\$ 100	\$ 100	\$ 100
Other Revenue	-	2,150	-	-	-	-
<b>TOTAL</b>	<b>\$ 535</b>	<b>\$ 2,771</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>
Per Capita	\$ 0.01	\$ 0.04	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

870 RH Museum Foundation Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Professional Services	\$ 20	\$ 20	\$ 100	\$ 100	\$ 100	\$ 100
<b>TOTAL</b>	<b>\$ 20</b>	<b>\$ 20</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>
Per Capita	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

870 - Museum Foundation Trust Fund

**Statement of Revenues / Expenditures and Changes in Fund Balance**

<b>870 RH Museum Foundation</b>	<b>2023 Audited Actual</b>	<b>2024 Audited Actual</b>	<b>2025 Amended Budget</b>	<b>2026 Adopted Budget</b>	<b>2027 Projected Budget</b>	<b>2028 Projected Budget</b>
<b>Revenues</b>						
Investment Earnings	\$ 535	\$ 621	\$ 100	\$ 100	\$ 100	\$ 100
Other Revenue	-	2,150	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 535</b>	<b>\$ 2,771</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>
<b>Expenditures</b>						
Parks & Recreation	\$ 20	\$ 20	\$ 100	\$ 100	\$ 100	\$ 100
<b>TOTAL EXPENDITURES</b>	<b>\$ 20</b>	<b>\$ 20</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>
Excess Revenue Over / (Under)						
Expenditures	\$ 515	\$ 2,751	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning</b>	<b>\$ 10,184</b>	<b>\$ 10,699</b>	<b>\$ 13,450</b>	<b>\$ 13,450</b>	<b>\$ 13,450</b>	<b>\$ 13,450</b>
<b>Fund Balance - Ending</b>	<b>\$ 10,699</b>	<b>\$ 13,450</b>	<b>\$ 13,450</b>	<b>\$ 13,450</b>	<b>\$ 13,450</b>	<b>\$ 13,450</b>

Grand Total Component Unit Funds

Grand Total Component Unit Funds

Statement of Revenues / Expenditures and Changes in Fund Balance

Grand Total Component Unit Fund Revenues	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
City Taxes	\$ 847,250	\$ 930,420	\$ 1,090,710	\$ 1,189,760	\$ 1,206,820	\$ 1,223,350
Other Intergovernmental	559,929	729,654	817,380	866,990	888,770	910,720
Investment Earnings	252,989	226,920	118,310	82,170	101,320	124,540
Other Revenue	-	2,150	-	-	-	-
Transfer - In	12,918	18,670	21,820	29,200	29,910	30,660
<b>TOTAL REVENUES</b>	<b>\$ 1,673,086</b>	<b>\$ 1,907,814</b>	<b>\$ 2,048,220</b>	<b>\$ 2,168,120</b>	<b>\$ 2,226,820</b>	<b>\$ 2,289,270</b>

Component Unit Fund Expenditures	2023 Audited Actual	2024 Audited Actual	2025 Amended Budget	2026 Adopted Budget	2027 Projected Budget	2028 Projected Budget
Economic Development	\$ 516,842	\$ 730,217	\$ 1,047,110	\$ 1,368,320	\$ 1,396,600	\$ 1,324,860
Parks & Recreation	20	20	100	100	100	100
Transfer-Out	212,204	3,020,920	613,320	136,080	29,910	30,660
<b>TOTAL EXPENDITURES</b>	<b>\$ 729,066</b>	<b>\$ 3,751,157</b>	<b>\$ 1,660,530</b>	<b>\$ 1,504,500</b>	<b>\$ 1,426,610</b>	<b>\$ 1,355,620</b>
Excess Revenue Over / (Under) Expenditures	\$ 944,020	\$ (1,843,343)	\$ 387,690	\$ 663,620	\$ 800,210	\$ 933,650
<b>Fund Balance - Beginning</b>	<b>\$ 3,417,696</b>	<b>\$ 4,361,716</b>	<b>\$ 2,518,373</b>	<b>\$ 2,906,063</b>	<b>\$ 3,569,683</b>	<b>\$ 4,369,893</b>
<b>Fund Balance - Ending</b>	<b>\$ 4,361,716</b>	<b>\$ 2,518,373</b>	<b>\$ 2,906,063</b>	<b>\$ 3,569,683</b>	<b>\$ 4,369,893</b>	<b>\$ 5,303,543</b>

# Supplemental Information

**ADOPTED BUDGET FY 2026-2028**  
CITY OF ROCHESTER HILLS, MICHIGAN



## Office of the Mayor Notice of Public Hearing

### TO ROCHESTER HILLS RESIDENTS:

NOTICE IS HEREBY GIVEN THAT THE ROCHESTER HILLS CITY COUNCIL, in accordance with the Charter for the City of Rochester Hills, Chapter III, Section 3.5, will hold a PUBLIC HEARING on the 2026 Proposed Budget, the 2027-2028 Projected Budget Plan, and the Proposed Fiscal Year 2025 Millage Rates, which were submitted by the Mayor and received by City Council, in accordance with the City Charter, at its August 11, 2025 meeting.

The Public Hearing on the 2026 Proposed Budget, the 2027-2028 Projected Budget Plan, and the millages that are estimated to be required to support the 2026 Proposed Budget Plan will be held at the Rochester Hills City Council Meeting on Monday, September 8, 2025, commencing at 7:00 p.m., Michigan time, at 1000 Rochester Hills Drive, Rochester Hills, MI 48309.

A copy of the 2026 Proposed Budget, the 2027-2028 Projected Budget Plan, and the Proposed Fiscal Year 2025 Millage Rates is on file and available to the public for inspection during regular business hours (8:00 a.m. to 5:00 p.m.), at the Office of the City Clerk and the City Hall Resource Center, both located at 1000 Rochester Hills Drive, Rochester Hills, Oakland County, Michigan. A copy of the 2026 Proposed Budget, the 2027-2028 Projected Budget Plan, and the Proposed Fiscal Year 2025 Millage Rates is also on file at the Rochester Hills Public Library and is posted on the City's website ([rochesterhills.org](http://rochesterhills.org)).

If you are unable to be present at the Public Hearing on September 8, 2025, please submit your written comments to the Office of the Clerk, Rochester Hills Municipal Offices, 1000 Rochester Hills Drive, Rochester Hills, Michigan 48309, PRIOR to the scheduled Public Hearing.

BRYAN K. BARNETT, Mayor  
City of Rochester Hills

LEANNE SCOTT, City Clerk  
City of Rochester Hills

Dated this 14th of August, 2025

at Rochester Hills, Michigan

Publish Thursday, August 21, 2025

Note: Anyone planning to attend the meeting who has need of special assistance under the Americans Disabilities Act (ADA) is asked to contact the Facilities Division (248) 656-4658 forty-eight (48) hours prior to the meeting. Staff will be pleased to make the necessary arrangements.

Resolution to Adopt Fiscal Year 2025 Millage Rate

**Resolution to Adopt Fiscal Year 2025 Millage Rate**

**Whereas**, in accordance with the provisions of Public Act 2 of 1968, Public Act 621 of 1978, the Uniform Budgeting and Accounting Act for Local Government, and Section III of the Charter for the City of Rochester Hills; the Mayor, as the Chief Administrative and Executive Officer for the City, has prepared and proposed the budget for the ensuing year and submitted it to the City Council at its first meeting in August; and

**Whereas**, at its August 11, 2025 meeting City Council acknowledged receipt from the Mayor of the Fiscal Year 2026 Proposed and 2027-2028 Projected Budget and set a Public Hearing for September 8, 2025 at 7:00 p.m. to hear comments on the Proposed Budget Plan and Millage Rates; and

**Whereas**, at its September 8, 2025 meeting City Council held said Public Hearing and heard comments on the Proposed Budget Plan and Millage Rates.

**Now, Therefore, Be It Resolved**, the City Council hereby adopts the following tax rates in accordance with Chapter IV, Taxation, specifically Section 4.1, Power to Tax and Secure Revenue, and Section 4.2, Charter Tax Rate & Special Voted Millage(s) Limitation, to be levied in December 2025 to provide the tax revenues included in the Proposed Fiscal Year 2026 Budget:

**ADOPTED MILLAGE RATES**

Operating Millages:	Winter 2025
General Fund (Charter)	2.7416
Local Street (Voted)	1.0531
Fire Fund (Charter)	2.7000
Police (Voted)	2.8460
Park Infrastructure (Voted)	0.1620
Pathway (Voted)	0.1715
RARA Operating (Voted)	0.1802
OPC Operating (Voted)	0.3099
Library I (Charter)	0.7245
Library II (Voted)	0.3865
<b>Operating - Subtotal</b>	<b>11.2753</b>
<b>TOTAL MILLAGES</b>	<b>11.2753</b>

**Resolution to Adopt Fiscal Year 2025 Millage Rate**

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The Total Millage rate of 11.2753 is per Thousand Dollars (\$1,000) of taxable valuation, as equalized; and

**Be it Further Resolved**, the City Council hereby adopts the following Special Lighting levies for the Christian Hills Subdivision at the rate of \$16.28 per lot or description; and for the Denison Acres Subdivision at the rate of \$5.85 per lot or description; and

**Be It Further Resolved**, that the Assessor of the City of Rochester Hills be and hereby is authorized to have said amounts spread on the Winter 2025 Tax Rolls.

At a meeting of the City Council on September 8, 2025, a motion was made by Neubauer, seconded by Morlan, that this matter be adopted by Resolution.

The motion carried by the following vote:

Aye: 7 - Blair, Carlock, Deel, Morlan, Munglioli, Neubauer and Walker

No: 0

**Resolution to Adopt FY 2025 Budget****Resolution to Adopt FY 2025 Budget**

**Whereas**, in accordance with the provisions of Public Act 2 of 1968, Public Act 621 of 1978, the Uniform Budgeting and Accounting Act for Local Government, the Special Appropriations Act pursuant to PA 493 of 2000, and Section III of the Charter for the City of Rochester Hills, the Mayor as the Chief Executive Officer prepared the proposed budget for the ensuing year and submitted it to the Council at its first meeting in August; and

**Whereas**, at its August 11, 2025 meeting City Council acknowledged receipt from the Mayor of the Proposed Fiscal Year 2026 Budget Plan and set a Public Hearing to be held September 8, 2025 at 7:00 p.m. to solicit comments on the proposed budget plan from the public; and

**Whereas**, at its September 8, 2025 meeting City Council held said Public Hearing on the proposed budget plan and the related millage rates to defray the Fiscal Year 2026 proposed budget expenditures; and

**Whereas**, subsequent to the City Council's review and comments, the Mayor adjusted the original proposed budget; and

**Resolved**, the following list of funds sets forth the general appropriations for the City and adopts the following City Budgets for Fiscal Year 2026.

**Be it further resolved**, the Mayor is hereby authorized to administratively adjust the operating budget line items up to \$25,000 per event, but in no case may total expenditures of a particular fund exceed that which is appropriated by the City Council without a budget amendment. Adjustments from capital accounts and fund balances shall be made only by further action of the City Council.

Resolution to Adopt FY 2025 Budget

Fiscal Year 2026 Adopted Budget	Amount
Fund 101 - General Fund	\$36,038,540
Fund 202 - Major Roads Fund	8,324,170
Fund 203 - Local Roads Fund	12,697,230
Fund 206 - Fire Operating Fund	17,017,120
Fund 207 - Police Fund	14,272,560
Fund 208 - Park Facilities Fund	825,550
Fund 213 - R.A.R.A. Millage Fund	886,210
Fund 214 - Pathway Maintenance Fund	921,900
Fund 232 - Tree Fund	205,000
Fund 244 - Water Resource Fund	773,390
Fund 265 - OPC Millage Fund	1,524,290
Fund 286 - EGLE Grant	275,000
Fund 299 - Green Space & Natural Features	326,040
Fund 402 - Fire Capital Fund	5,880,190
Fund 403 - Pathway Construction Fund	2,244,130
Fund 420 - Capital Improvement Fund	17,967,950
Fund 592 - Water & Sewer Operating Fund	43,497,230
Fund 593 - Water & Sewer Capital Fund	12,545,760
Fund 595 - Water & Sewer Debt Fund	1,719,890
Fund 596 - Solid Waste Management Fund	735,870
Fund 631 - Facilities Fund	29,879,580
Fund 636 - Management Information Systems	5,386,500
Fund 661 - Fleet Equipment Fund	6,801,780
Fund 677 - Insurance Fund	530,000
Fund 736 - Retiree Health Trust Fund	237,170
Fund 752 - Cemetery Trust Fund	5,000
Fund 761 - Green Space PC Trust	242,070
Fund 844 - Brownfield Redev. Auth.-Legacy	947,170
Fund 845 - Brownfield Redevelopment Authority - Avon @ Rochester	35,930
Fund 848 - Local Development Finance Auth	521,300
Fund 870 - RH Museum Foundation	100
<b>TOTAL</b>	<b>\$223,264,620</b>

At a meeting of the City Council on September 22, 2025, a motion was made by Mungioli, seconded by Morlan, that this matter be adopted by Resolution.

The motion carried by the following vote:

Aye: 6 - Blair, Deel, Morlan, Mungioli, Neubauer and Walker

Absent: Carlock

Budgeted Position History

Budgeted Position History

	2021		2022		2023		2024		2025		2026	
	Base Budget		Base Budget		Base Budget		Base Budget		Base Budget		Base Budget	
	P/T	F/T										
<b>General Fund</b>												
Mayor's Department	1.00	11.00	1.00	12.00	-	13.00	-	12.75	2.00	12.75	2.00	12.75
Elections Division	246.00	1.00	246.00	1.00	246.00	1.00	251.00	1.00	256.00	1.00	310.00	1.00
Accounting Division	-	8.15	-	8.15	-	8.15	-	8.20	-	8.20	-	8.20
Assessing Department	1.00	7.00	1.00	7.00	1.00	7.00	1.00	7.00	1.00	7.00	1.00	7.00
Clerks Department	1.00	5.70	-	6.70	-	6.70	-	6.70	-	6.75	-	6.75
Human Resources	1.00	4.95	1.00	4.95	1.00	4.95	1.00	4.95	3.00	4.95	3.00	4.95
Treasury Division	2.00	3.25	2.00	3.25	2.00	3.25	1.00	3.25	1.00	3.25	1.00	3.25
Media Division	1.00	1.50	1.00	1.50	1.00	1.50	1.00	1.75	1.00	1.75	1.00	1.75
Cemetery Division	1.00	2.30	1.00	2.30	1.00	2.30	1.00	2.30	2.00	2.25	2.00	2.25
Crossing Guards	10.00	-	10.00	-	11.00	-	11.00	-	11.00	-	11.00	-
Building Department	6.00	9.85	6.00	9.85	5.00	11.85	5.00	11.85	5.00	13.40	5.00	13.40
Ordinance Compliance	1.00	8.45	1.00	8.45	1.00	8.45	1.00	8.45	1.00	7.05	2.00	7.05
Planning & Economic Development	-	5.00	-	5.00	-	5.00	1.00	4.50	2.00	4.50	1.00	5.00
Weed Control	-	0.35	-	0.35	-	0.35	-	0.35	-	0.20	-	0.20
Parks Department	49.00	7.30	53.00	7.30	53.00	8.30	53.00	8.75	60.00	9.15	60.00	9.15
Grounds Maintenance Division	9.00	5.15	9.00	5.15	9.00	5.15	7.00	7.45	7.00	7.70	7.00	8.70
Natural Resources Division	1.00	5.70	1.00	5.70	2.00	5.55	2.00	5.45	2.00	5.65	2.00	5.65
Museum Division	6.00	3.15	7.00	3.15	6.00	4.30	6.00	4.30	8.00	4.30	7.00	5.30
<b>TOTAL GENERAL FUND</b>	<b>336.00</b>	<b>89.80</b>	<b>340.00</b>	<b>91.80</b>	<b>339.00</b>	<b>96.80</b>	<b>342.00</b>	<b>99.00</b>	<b>362.00</b>	<b>99.85</b>	<b>415.00</b>	<b>102.35</b>
<b>Major Roads Fund</b>												
Major Road Construction	-	0.80	-	0.80	-	0.80	-	0.80	-	0.80	-	0.80
Major Road Preservation	-	2.95	-	2.55	-	2.55	-	2.55	-	2.55	-	2.55
Major Road Traffic Service	1.00	1.30	1.00	2.25	1.00	2.25	1.00	3.00	1.00	3.00	1.00	3.00
Major Road Winter Maintenance	-	1.25	-	1.00	-	1.00	-	1.00	-	0.95	-	0.95
Major Road Administration	-	0.40	-	0.40	-	0.40	-	0.40	-	0.40	-	0.40
<b>TOTAL MAJOR ROADS FUND</b>	<b>1.00</b>	<b>6.70</b>	<b>1.00</b>	<b>7.00</b>	<b>1.00</b>	<b>7.00</b>	<b>1.00</b>	<b>7.75</b>	<b>1.00</b>	<b>7.70</b>	<b>1.00</b>	<b>7.70</b>
<b>Local Roads Fund</b>												
Local Street Construction	-	2.20	-	2.20	-	2.20	-	2.20	-	2.20	-	2.20
Local Street Preservation	1.00	9.65	1.00	7.95	1.00	7.95	1.00	7.95	1.00	7.15	1.00	7.15
Local Street Traffic Services	-	3.20	-	3.35	-	3.35	-	4.10	-	4.10	-	4.10
Local Street Winter Maintenance	-	3.05	-	2.50	-	2.50	-	2.50	-	2.35	-	2.35
Local Street Administration	-	0.05	-	0.05	-	0.05	-	0.05	-	0.05	-	0.05
<b>TOTAL LOCAL ROADS FUND</b>	<b>1.00</b>	<b>18.15</b>	<b>1.00</b>	<b>16.05</b>	<b>1.00</b>	<b>16.05</b>	<b>1.00</b>	<b>16.80</b>	<b>1.00</b>	<b>15.85</b>	<b>1.00</b>	<b>15.85</b>
<b>Fire Operating Fund</b>												
Fire Operating Fund	1.00	3.25	1.00	3.25	1.00	3.25	2.00	3.25	2.00	3.25	2.00	3.25
Emergency Services Division	10.00	48.00	2.00	48.00	2.00	48.00	2.00	58.00	2.00	58.00	2.00	58.00
Community Risk Reduction Division	2.00	7.00	3.00	7.00	3.00	7.00	2.00	7.00	-	8.00	-	8.00
Fire Training Division	-	1.00	-	1.00	-	1.00	-	1.00	-	1.00	-	1.00
<b>TOTAL FIRE OPERATING FUND</b>	<b>13.00</b>	<b>59.25</b>	<b>6.00</b>	<b>59.25</b>	<b>6.00</b>	<b>59.25</b>	<b>6.00</b>	<b>69.25</b>	<b>4.00</b>	<b>70.25</b>	<b>4.00</b>	<b>70.25</b>
<b>Pathway Maintenance Fund</b>	-	1.10	-	1.05	-	1.05	-	1.05	-	1.05	-	1.05
<b>Water Resource Fund</b>	-	2.10	-	2.10	-	2.10	-	2.10	-	2.10	-	2.10
<b>Green Space &amp; Natural Features</b>	-	0.25	-	0.25	-	0.25	-	0.25	-	0.25	-	0.25
<b>Water &amp; Sewer Operating Fund</b>	5.00	35.70	5.00	37.55	5.00	37.55	5.00	39.05	5.00	40.05	5.00	40.05
<b>Facilities Fund</b>	1.00	9.10	1.00	9.10	1.00	9.10	1.00	9.10	1.00	9.10	1.00	9.10
<b>Management Information Systems</b>	-	8.00	-	8.00	-	8.00	-	6.00	1.00	6.00	1.00	6.00
<b>Fleet Equipment Fund</b>	-	8.20	-	8.20	-	8.20	-	8.20	-	8.20	-	8.20
<b>Retiree Health Trust Fund</b>	-	0.10	-	0.10	-	0.10	-	0.05	-	0.10	-	0.10
<b>Local Development Finance Auth</b>	-	0.50	-	0.50	-	0.50	-	0.50	-	0.50	-	1.00
<b>GRAND TOTAL CITYWIDE</b>	<b>357.00</b>	<b>238.95</b>	<b>354.00</b>	<b>240.95</b>	<b>353.00</b>	<b>245.95</b>	<b>356.00</b>	<b>259.10</b>	<b>375.00</b>	<b>261.00</b>	<b>428.00</b>	<b>264.00</b>
<b>Contractual OSCO Deputies</b>	60.00	2.00	62.00	2.00	63.00	2.00	65.00	2.00	65.00	2.00	64.00	2.00

FY 2026 Employee Compensation Schedule

			Annual		
2024	2025	2026	Classification	Minimum 80%	Maximum 100%
2.00	0.00	0.00	12 hr Firefighter/EMT	\$72,799	\$83,315
37.00	34.00	39.00	24 hr Firefighter/Paramedic	\$81,786	\$94,075
0.00	5.00	0.00	24-HR Fire Fighter / EMT	\$70,852	\$70,852
1.00	1.00	1.00	Accountant	\$87,364	\$101,275
1.00	1.00	1.00	Accounting Manager	\$110,020	\$127,544
1.00	1.00	1.00	Accounting Technician - A/P	\$62,932	\$72,954
1.00	1.00	1.00	Accounting Technician - Billing	\$62,932	\$72,954
1.00	1.00	1.00	Admin Assistant III - Records	\$62,932	\$72,954
1.00	1.00	1.00	Admin Assistant III - Vital Stats	\$62,932	\$72,954
1.00	1.00	1.00	Admin Services Supervisor	\$81,490	\$94,472
1.00	1.00	1.00	Admin Services Supervisor II	\$87,364	\$101,275
1.00	1.00	1.00	Administrative Assistant II - Assessing	\$58,273	\$67,556
0.00	0.00	1.00	Administrative Assistant II - PED	\$58,273	\$67,556
1.15	1.00	1.00	Administrative Assistant II - PNR	\$58,273	\$67,556
3.00	3.00	3.00	Administrative Assistant III - DPS	\$62,932	\$72,954
1.00	1.00	1.00	Administrative Associate II - Clerk	\$58,273	\$67,556
0.00	1.00	1.00	Administrative Associate II - Fire	\$58,273	\$67,556
1.00	1.00	1.00	Administrative Associate II -Youth Council	\$58,273	\$67,556
1.00	1.00	1.00	Administrative Coordinator - CC	\$74,083	\$85,885
1.00	1.00	1.00	Administrative Services Supervisor	\$81,490	\$94,472
1.00	1.00	1.00	Administrative Specialist - Field Ops	\$67,966	\$78,790
1.00	1.00	1.00	Administrative Specialist - Fleet	\$67,966	\$78,790
1.00	1.00	1.00	Administrative Specialist - HR	\$67,966	\$78,790
1.00	1.00	1.00	Administrative Specialist - IT Operations	\$67,966	\$78,790
1.00	1.00	1.00	Administrative Specialist - Reservations	\$67,966	\$78,790
1.00	1.00	1.00	Administrative Supervisor - Fire	\$81,490	\$94,472
1.00	1.00	1.00	Administrative/Maintenance Specialist	\$74,083	\$85,885
1.00	1.00	1.00	Appraiser	\$74,083	\$85,885
2.00	2.00	2.00	Arborist	\$74,083	\$85,885
1.00	1.00	1.00	Assessing Director	\$127,142	\$147,389
1.00	1.00	1.00	Assessing Technician II	\$67,966	\$78,790
1.00	1.00	1.00	Assistant Chief / Fire Marshall	\$111,042	\$111,042
1.00	1.00	1.00	Building Software Specialist	\$74,083	\$85,885
2.20	3.00	3.00	Building Technician - Permits	\$67,966	\$78,790
1.00	1.00	1.00	Building/Ordinance/Facilities Deputy Director	\$110,020	\$127,544
1.00	1.00	1.00	Building/Ordinance/Facilities Director	\$127,142	\$147,389
1.00	1.00	1.00	Captain / Assistant Fire Marshall	\$110,444	\$110,444
0.00	1.00	1.00	Cemetery Administrator	\$87,364	\$101,275
1.00	1.00	1.00	Cemetery Maintenance Specialist	\$62,932	\$72,954
1.00	1.00	1.00	Chief Financial Officer	\$133,496	\$154,762
0.00	0.00	1.00	Chief of Communications	\$102,823	\$119,201
1.00	1.00	1.00	Chief of Staff	\$102,823	\$119,201
1.00	1.00	1.00	City Clerk	\$127,142	\$147,389
1.00	1.00	1.00	Communications Systems Administrator	\$87,364	\$101,275
1.00	1.00	1.00	Constituent Services Associate	\$58,273	\$67,556
3.00	3.00	3.00	Construction Inspector II	\$74,083	\$85,885
1.00	1.00	1.00	Crew Leader - Facilities	\$74,083	\$85,885
1.00	1.00	1.00	Crew Leader - Fleet	\$87,364	\$101,275
0.00	0.00	1.00	Crew Leader - Grounds Maint	\$81,490	\$94,472

FY 2026 Employee Compensation Schedule

				Annual	
2024	2025	2026	Classification	Minimum 80%	Maximum 100%
1.00	1.00	1.00	Crew Leader - Meters	\$74,083	\$85,885
4.00	4.00	4.00	Crew Leader - Operations	\$74,083	\$85,885
1.00	1.00	1.00	Crew Leader - Traffic & Sign Shop	\$74,083	\$85,885
1.00	1.00	1.00	Deputy Assessing Director	\$110,020	\$127,544
1.00	1.00	1.00	Deputy City Clerk	\$110,020	\$127,544
1.00	1.00	1.00	Deputy Fire Chief	\$118,822	\$137,748
1.00	1.00	1.00	Deputy Public Service Director / City Engineer	\$118,822	\$137,748
1.00	1.00	1.00	Deputy Treasurer	\$110,020	\$127,544
1.00	1.00	1.00	DPS Aide II - Transportation	\$62,932	\$72,954
3.00	3.00	3.00	DPS Aide II - Utilities	\$62,932	\$72,954
1.00	1.00	1.00	DPS Tech - Transportation/Storm Water	\$67,966	\$78,790
1.00	1.00	1.00	DPS Technician - Permits	\$67,966	\$78,790
1.00	1.00	1.00	DPS Technician - Survey	\$67,966	\$78,790
1.00	1.00	1.00	DPS Technician - Utilities	\$67,966	\$78,790
1.00	1.00	1.00	Economic Development Manager	\$110,020	\$127,544
1.00	1.00	1.00	Economic Development Specialist	\$67,966	\$78,790
1.00	1.00	1.00	Election Specialist	\$74,083	\$85,885
1.00	1.00	1.00	Emergency Medical Services Coordinator	\$107,193	\$107,193
1.00	1.00	1.00	Executive Office Manager & Communications Specialist	\$81,490	\$94,472
5.00	5.00	5.00	Facilities Maintenance Tech II	\$67,966	\$78,790
1.00	1.00	1.00	Facilities Manager	\$102,823	\$119,201
1.05	1.00	1.00	Field Services Manager	\$102,823	\$119,201
1.00	1.00	1.00	Financial Analyst	\$74,083	\$85,885
1.00	1.00	1.00	Fire & Life Safety Educator	\$74,083	\$85,885
1.00	1.00	1.00	Fire Chief / Emergency Services Director	\$133,496	\$154,762
4.00	4.00	4.00	Fire Inspector	\$100,936	\$109,173
2.00	2.00	2.00	Fiscal Assistant II	\$58,273	\$67,556
1.00	1.00	1.00	Fleet Manager	\$102,823	\$119,201
1.00	1.00	1.00	GIS Manager	\$93,473	\$108,364
2.00	1.00	1.00	GIS Specialist	\$74,083	\$85,885
0.00	1.00	1.00	GIS Technician	\$67,966	\$78,790
1.00	1.00	1.00	Grounds Maintenance Manager	\$102,823	\$119,201
3.00	4.00	2.00	Grounds Maintenance Specialist	\$58,273	\$67,556
3.00	2.00	4.00	Grounds Maintenance Technician	\$58,273	\$67,556
5.00	5.00	5.00	Heavy Equipment Operator	\$67,966	\$78,790
1.95	2.00	2.00	Human Resources Coordinator	\$81,490	\$94,472
1.00	1.00	1.00	Human Resources Director	\$127,142	\$147,389
1.00	1.00	1.00	Human Resources Manager	\$93,473	\$108,364
1.00	1.00	1.00	Info Systems Administrator I	\$81,490	\$94,472
2.00	2.00	2.00	Info Systems Administrator II	\$87,364	\$101,275
1.00	1.00	1.00	Information Systems Director	\$127,142	\$147,389
1.00	1.00	1.00	Inspection Services Manager	\$102,823	\$119,201
4.00	4.00	4.00	Inspector I - Building	\$81,490	\$94,472
2.00	2.00	2.00	Inspector I - Electrical	\$81,490	\$94,472
1.00	0.00	0.00	Inspector I - Plumbing	\$81,490	\$94,472
0.00	1.00	1.00	Inspector II - Multi Trade	\$87,364	\$101,275
2.00	2.00	2.00	Inspector III - RDP	\$93,473	\$108,364
6.90	7.00	7.00	Laborer	\$53,462	\$61,974
1.00	1.00	1.00	Lead Arborist	\$87,364	\$101,275

FY 2026 Employee Compensation Schedule

			Annual		
2024	2025	2026	Classification	Minimum 80%	Maximum 100%
1.00	1.00	1.00	Lead Building Inspector	\$87,364	\$101,275
15.00	15.00	15.00	Lieutenant / Suppression	\$105,211	\$105,211
12.10	12.00	12.00	Light Equipment Operator	\$58,273	\$67,556
0.95	1.00	1.00	Light Equipment Operator - Sign Shop	\$58,273	\$67,556
1.00	1.00	1.00	Mayor	\$153,519	\$177,973
3.00	3.00	3.00	Mechanic II	\$67,966	\$78,790
1.00	1.00	1.00	Mechanic III	\$74,083	\$85,885
1.00	1.00	1.00	Mechanic IV	\$81,490	\$94,472
1.00	1.00	1.00	Media Production Lead	\$87,364	\$101,275
3.00	3.00	3.00	Meter Technician	\$58,273	\$67,556
1.00	1.00	1.00	Multimedia Production Specialist	\$74,083	\$85,885
1.00	1.00	1.00	Museum Archivist Full-Time	\$67,966	\$78,790
1.00	1.00	1.00	Museum Event Coordinator	\$67,966	\$78,790
0.00	0.00	1.00	Museum Maintenance Specialist	\$53,462	\$61,974
1.00	1.00	1.00	Museum Manager	\$102,823	\$119,201
1.00	1.00	1.00	Museum Program Coordinator	\$67,966	\$78,790
1.00	1.00	1.00	Natural Resources Manager	\$102,823	\$119,201
1.00	1.00	1.00	Naturalist	\$81,490	\$94,472
1.00	1.00	1.00	Network IT Manager	\$93,473	\$108,364
2.00	2.00	2.00	Ordinance Inspector	\$74,083	\$85,885
1.00	1.00	1.00	Ordinance Manager	\$102,823	\$119,201
0.80	0.00	0.00	Ordinance Technician	\$67,966	\$78,790
2.00	1.00	1.00	Park Ranger A	\$81,490	\$94,472
1.00	1.00	1.00	Park Ranger B - Aquatics	\$87,364	\$101,275
0.00	1.00	1.00	Park Ranger B - Playground	\$87,364	\$101,275
1.00	1.00	1.00	Park Ranger B - Sports	\$81,490	\$94,472
1.00	1.00	1.00	Park Ranger I	\$67,966	\$78,790
0.00	1.00	1.00	Parks & Natural Resources Deputy Director	\$110,020	\$127,544
1.00	1.00	1.00	Parks & Natural Resources Director	\$127,142	\$147,389
1.00	1.00	1.00	Parks Manager	\$102,823	\$119,201
1.00	1.00	1.00	Payroll Admin Specialist	\$67,966	\$78,790
1.00	1.00	1.00	Payroll Administrative Assistant	\$62,932	\$72,954
1.00	1.00	1.00	Planning & Economic Development Director	\$127,142	\$147,389
1.00	1.00	1.00	Planning Manager	\$110,020	\$127,544
1.00	1.00	1.00	Planning Specialist	\$67,966	\$78,790
1.00	1.00	1.00	Procurement Analyst	\$74,083	\$85,885
1.00	1.00	1.00	Procurement Assistant I	\$67,966	\$78,790
1.00	1.00	1.00	Procurement Manager	\$110,020	\$127,544
1.00	1.00	1.00	Project Engineer	\$81,490	\$94,472
1.00	1.00	1.00	Public Services Director	\$133,496	\$154,762
1.00	1.00	1.00	Public Utilities Engineering Manager	\$110,020	\$127,544
1.00	1.00	1.00	Roads & Pathways Operations Manager	\$102,823	\$119,201
1.00	1.00	0.00	Senior Advisor, Strategy & Communications	\$93,473	\$108,364
2.00	2.00	2.00	Senior Appraiser	\$87,364	\$101,275
1.00	1.00	1.00	Senior Financial Analyst	\$93,473	\$108,364
2.00	2.00	2.00	Senior Procurement Analyst	\$87,364	\$101,275
1.00	0.00	0.00	Sexton	\$74,083	\$85,885
3.00	3.00	3.00	Suppression Battalion Chief	\$113,472	\$113,472
1.00	1.00	1.00	Training Coordinator - Fire	\$107,193	\$107,193

**FY 2026 Employee Compensation Schedule**

2024	2025	2026	Classification	Annual	
				Minimum 80%	Maximum 100%
1.00	1.00	1.00	Transportation Engineering Manager	\$110,020	\$127,544
1.00	1.00	1.00	Treasury Assistant	\$58,273	\$67,556
1.00	1.00	1.00	Treasury Technician	\$62,932	\$72,954
1.00	1.00	1.00	Utilities Engineer Specialist	\$87,364	\$101,275
1.00	1.00	1.00	Water & Sewer Operations Manager	\$110,020	\$127,544
1.00	1.00	1.00	Water Resources Specialist	\$81,490	\$94,472
2.00	2.00	2.00	Water/Sewer Tech II	\$67,966	\$78,790
1.00	1.00	1.00	Water/Sewer Tech III	\$81,490	\$94,472
1.00	1.00	1.00	Water/Sewer Tech IV	\$87,364	\$101,275
<b>259.10</b>	<b>261.00</b>	<b>264.00</b>			

## Historical Outline

### Avon Township / City of Rochester Hills Historical Outline

- |   |  |
|---|--|
| <p>1835 Avon Township became a General Law Township.</p> <p>1837 Michigan became a State.</p> <p>1869 Rochester (located within Avon Township) incorporated as a Village.</p> <p>1920 The Village of Rochester annexed portions of Avon Township (part of Sections 10, 11 &amp; 15).</p> <p>1948 Voters approve charter status for the Village of Rochester under the Home Rule Act.</p> <p>1958 August 5: Voters rejected by a 3-to-1 vote the Village of Rochester's annexation of portions of Avon Township (parts of Sections 2-4, 9-11 &amp; 14-16).</p> <p>1963 February 18: Voters rejected by a 4-to- 1 vote Avon Township's annexation and incorporation of part of Section 10, all of Sections 11-14 &amp; the Village of Rochester.</p> <p>1966 September 20: Village of Rochester voters approved cityhood (effective 2/13/67), elected a charter commission, and adopted a charter. [From 1835 to 2/13/67, Village of Rochester property owners paid Avon Township taxes on real &amp; personal property.]</p> <p>1967 January 9: Avon Township filed petition for cityhood.</p> <p>1968 January 15: Avon Township voters approved cityhood, elected first charter commission.</p> <p>1969 March 10: First proposed charter defeated by approximately 900 votes.</p> <p>September 16: Second charter commission elected.</p> <p>1970 May 4: Second proposed charter defeated by 27 votes.</p> <p>November 3: Third charter commission elected.</p> | <p>1971 September 13: Third proposed charter defeated by approximately 600 votes.</p> <p>September 29: City of Rochester petitioned to annex all of Avon Township. (Petition unanimously denied by Michigan Boundary Commission).</p> <p>1972 Petitions filed for consolidation of Avon Township and the City of Rochester.</p> <p>1974 April 9: Consolidation vote defeated by 350 votes in Avon Township and approved by 4 votes in Rochester. Consolidation vote defeated.</p> <p>May 2: City of Rochester petition to annex 2.2 square miles of Avon Township approved by Michigan Boundary Commission.</p> <p>June 28 &amp; July 1: Avon Township filed petition for cityhood.</p> <p>August 8 / City Primary: Parks millage (0.2500 mill, 10 years) defeated. Pathway millage (0.2500 mill, 10 years) approved. Police Protection millage (1.000 mill, 20 years) approved.</p> <p>1976 May 18 / Presidential Primary: Road chloride millage renewal (0.5000 mill, 5 years) approved.</p> <p>Road repair/maintenance supplement millage (0.5000 mill, 5 years) defeated.</p> <p>August 4 / City Primary:<br/>General Recreation &amp; Senior Citizen (RARA) millage approved.</p> <p>1978 August 28 / City Primary:<br/>Avon Township becomes a Charter Township.</p> <p>1980 May 20 / Presidential Primary:<br/>OPC bond defeated.<br/>OPC millage (0.2500 mill, 10 years) defeated.</p> |
|---|--|

Historical Outline

- Ice Arena bond defeated.
- August 7 / City Primary:
- Road repair/maintenance supplement millage (0.5000 mill, 5 years) defeated.
- Road chloride millage renewal (0.5000 mill, 5 years) approved.
- November 6 / General Election:
- OPC operating millage (0.2500 mill, 10 years) defeated.
- OPC Center bond defeated.
- Police Protection proposal defeated.
- Pathway bond (\$2 million) approved.
- 1981 November 25: Avon Township ordered by court to surrender property annexed on 5/2/74.
- 1981-82 Greater Rochester Chamber of Commerce appointed a Consolidation Study Committee.
- 1982 August 10 / City Primary:
- OPC operating millage (0.2500 mill; 10 years) approved.
- November 2 / General Election:
- Police Protection II millage (0.7500 mill, 20 years) defeated.
- Road repair/maintenance supplement millage (0.5000 mill, 20 years) defeated.
- 1983 Citizens for Consolidated Government petition drive.
- 1983-84 Avon Township drafts city charter.
- 1984 November 20, 1984: Voters approve incorporation as the Home Rule City of Rochester Hills.
- 1985 State Boundary Commission gathers information on proposed consolidation of the Cities of Rochester and Rochester Hills.
- November 5 / General Election: RARA general recreation millage defeated.
- 1986 February 18: Boundary Commission approves proposed consolidation, paving the way for a YES/NO referendum.
- August 5 / City Primary:
- Local Street millage (1.000 mill, 10 years) approved.
- 1987 May 5 / Consolidation vote defeated by 1,982 votes (65% NO) in City of Rochester Hills and defeated by 1,015 votes (85% NO) in City of Rochester. Consolidation vote defeated.
- September 15 / City Primary:
- Police Protection II millage (0.5000 mill, 10 years) approved.
- 1988 August 2 / City Primary: Library bond approved.
- November 8 / General Election: Park bond approved.
- 1990 November 6 / General Election: Major road bond defeated.
- 1991 November 5 / General Election: City of Rochester Hills voters reject proposal to change form of government from Strong Mayor/Council form to Council/Manager form - defeated by 4,255 votes (66% NO).
- OPC operating millage renewal (0.2500 mill, 10 years) approved. Pathway millage (0.2500 mill, 10 years) defeated.
- Road millage (0.2500 mill, 10 years) defeated.
- 1992 August 4 / City Primary:
- Library operating millage (1.000 mill) defeated.
- Major road millage (0.5000 mill, 9 years) defeated.
- 1993 September 14 / City Primary:
- Pathway millage (0.2500 mill, 10 years) defeated.

Historical Outline

- Police Protection I millage renewal (0.8405 mill, 20 years) approved.

1995 September 12 / City Primary:

RARA operating millage (0.1691 mill, 10 years) approved.

OPC Transportation millage (0.0240 mill, 10 years) approved.

November 7 / General Election:

Pathway millage (0.2000 mill, 10 years) approved.
- 1996 November 5 / General Election:

Local Street millage renewal plus additional millage (3.000 mills) defeated.
- 1997 September 9 / City Primary: Police Protection II millage renewal (0.4579 mill, 5 years) approved.
- 1998 August 4 / City Primary:

Local Street millage (2.000 mill, 15 years) defeated.
- 1999 November 2 / General Election:

Fire Protection millage (0.8750 mill, 15 years) defeated.
- 2000 November 6 / General Election:

OPC Building millage (0.3093 mill, 20 years) approved. City of Rochester voters also approved.
- 2001 February 20 / Special Election:

OPC Building millage approved by voters in Oakland Township.
- 2002 August 6 / City Primary:

Police Protection millage (2.7500 mill, 12 years) defeated.

November 5 / General Election:

Police Protection II millage renewal (0.8053 mills, 5 years) approved.
- 2003 November 4 / General Election: Police Protection III millage (0.3000 mill, 4 years) defeated.
- 2004 November 2 / General Election:

City Charter Amendment to Eliminate City Primary defeated.

Local Street millage (2.9213 mill, 10 years) defeated.

Green Space Preservation millage (0.5000 mill, 10 years) defeated.
- 2005 September 13 / City Primary:

OPC Transportation millage renewal plus additional millage (0.0900 mill, 10 years) approved.

Green Space Preservation millage (0.3000 mill, 10 years) approved.

RARA operating millage renewal plus additional millage (0.1958 mill, 10 years) defeated.

November 8 / General Election:

Local Street millage (2.7500 mills) defeated.
- 2006 August 8 / City Primary:

RARA operating millage renewal plus additional millage (0.1950 mill, 10 years) approved.

November 7 / General Election: Pathway millage (0.1858 mills, 20 years) approved.
- 2007 September 11 / City Primary: Police Protection II millage renewal (0.4260 mills, 7 years) approved.
- 2008 November 4 / General Election:

Charter Amendments (6)

  - 1.) Candidate shall not be in Default to the City approved.
  - 2.) Procedure to Judge Qualifications of Members approved.
  - 3.) Upon Felony Conviction, a Council Member Forfeits Office approved.

Historical Outline

4.) The Mayor Shall Not Be in Default to the City approved.

5.) Upon Felony Conviction, the Mayor Forfeits Office approved.

6.) Add Maintenance of a System of Accounts to Mayor's Duties approved.

2010 August 3 / City Primary:

Local Street millage request (0.3545 mills, 10 years) approved.

OPC operating millage (0.2403 mills, 10 years) approved.

2011 November 8 / General Election:

Parks Charter Amendment (City-owned parks and open spaces shall be used only for park and open space purposes and shall not be sold, leased, transferred, exchanged or converted to another use unless approved by a majority of votes cast by the electors at an election) approved.

2012 August 7 / City Primary:

Special Police millage request renewal of the expiring 1.2083 mills and to levy up to 2.5000 additional mills for 10 years (beginning in FY 2015 through FY 2024) to fund and maintain the current level of police protection) approved.

November 6 / General Election: Local Street millage request (0.4855 mills, 7 years) approved.

2014 August 5 / City Primary:

Local Street millage request (0.2972 mills, 5 years) approved.

November 4 / General Election:

Charter Amendment

Fire millage request (Amended and modify Section 4.2 of the City Charter to authorize the City to levy up to 3.0000 mills for funding of the Fire Department) approved.

2015 November 3 / General Election:

OPC Transportation millage renewal plus additional millage (0.1000 mill, 11 years) approved.

2019 November 5 / General Election:

Local Street millage request renewal of the expiring three local street millages into one combined local street millage (1.0965 mills, 10 years) approved.

2020 August 4 / Primary Election:

OPC Operating millage renewal plus additional millage (0.3200 mills, 10 years) approved.

2021 November 2 / General Election:

Park System Facilities millage request (0.1660 mills, 10 years) approved.

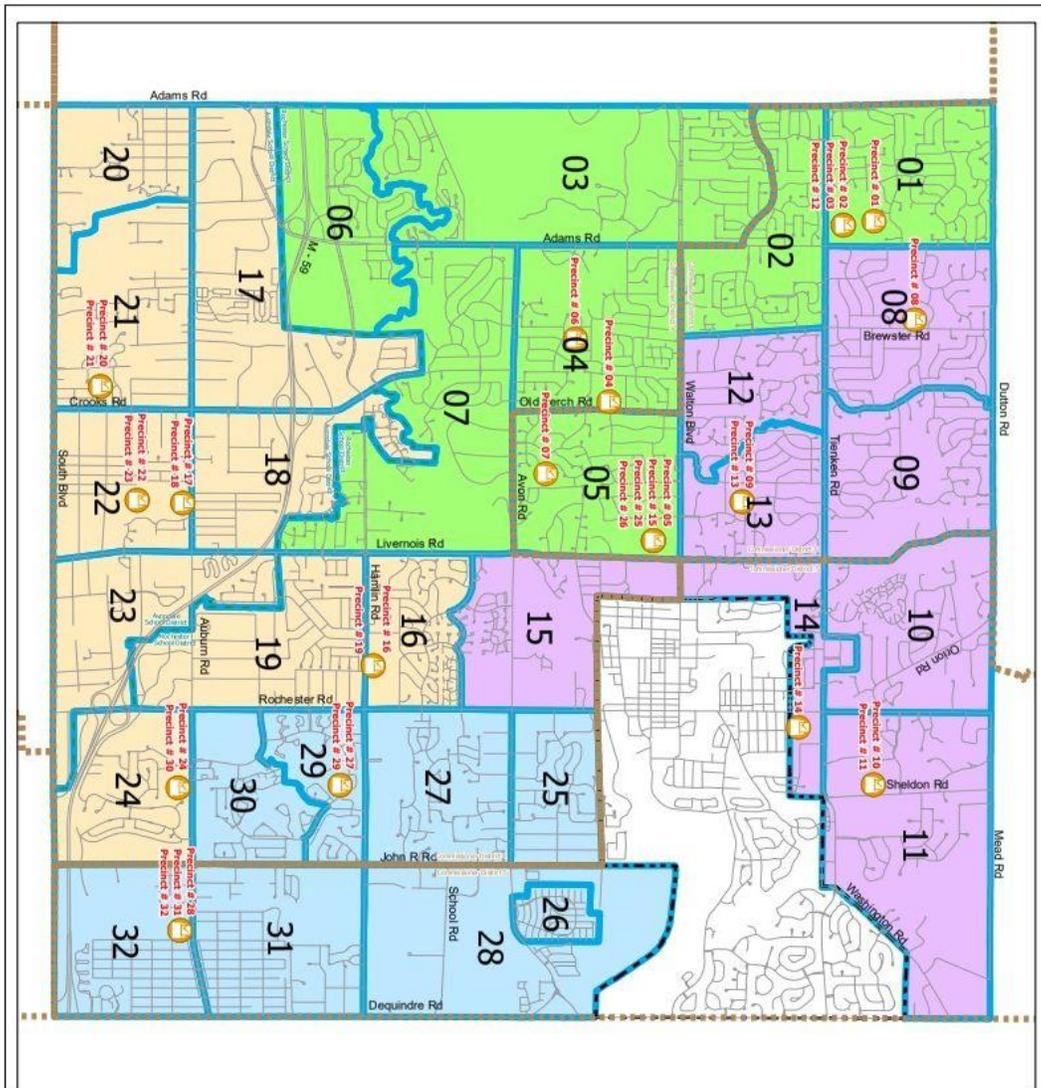
2023 November 7 / General Election:

Police millage request renewal of the expiring two Police millages into one combined Police millage (3.4864 mills, 10 years) approved.

2024 August 6 / Primary Election:

Library II Operating millage request (0.39 mills, 10 years) approved.

City Council Districts & Polling Locations Map



### Council Districts/Polling Locations

Council Districts  
Precinct Polling Locations

<p><b>District 1</b> <b>Carol Moran</b> Term: 11/16/2025 Vocemail: (248) 841-2643 email: moran@rochesterhills.org</p>	<p><b>District 2</b> <b>David J. Blair</b> Term: 11/16/2027 Vocemail: (248) 841-2647 email: blaird@rochesterhills.org</p>	<p><b>District 3</b> <b>Jason Carlock</b> Term: 11/16/2027 Vocemail: (248) 841-2645 email: carlock@rochesterhills.org</p>	<p><b>District 4</b> <b>Ryan Deel</b> Term: 11/16/2025 Vocemail: (248) 841-2648 email: deelr@rochesterhills.org</p>	<p><b>At Large</b> <b>David Walker</b> Term: 11/16/2025 Vocemail: (248) 841-2646 email: walker@rochesterhills.org</p>	<p><b>At Large</b> <b>Marvie Neubauer</b> Term: 11/16/2027 Vocemail: (248) 841-2649 email: neubauer@rochesterhills.org</p>	<p><b>At Large</b> <b>Theresa Mungoli</b> Term: 11/16/2027 Vocemail: (248) 841-2644 email: mungol@rochesterhills.org</p>	<p><b>City Clerk</b> <b>Leanne Scott</b> (248) 841-2460</p> <p><b>Deputy Clerk</b> <b>Sheila Brown</b> (248) 841-2461</p>
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<p><b>Legend</b></p> <ul style="list-style-type: none"> <li><span style="display: inline-block; width: 10px; height: 10px; border: 1px solid black; background-color: #f0f0f0; margin-right: 5px;"></span> Commissioner District</li> <li><span style="display: inline-block; width: 10px; border-bottom: 1px dashed black; margin-right: 5px;"></span> School District Boundary</li> <li><span style="display: inline-block; width: 10px; height: 10px; border: 1px solid black; margin-right: 5px;"></span> Voting Precincts</li> <li><span style="display: inline-block; width: 10px; height: 10px; border: 1px solid black; border-radius: 50%; margin-right: 5px;"></span> Polling Places</li> </ul>	<p><b>Published By:</b> MIS Department 11/20/2023</p> <p><small>Although the information provided by this map is believed to be reliable, its accuracy is not guaranteed. The City of Rochester Hills assumes no liability for any delays arising from the use of this map.</small></p> <p><b>Scale:</b> 0 1,750 3,500 Feet</p>	<p><small>Name: CouncilDistricts_PollingLocations_Map</small></p>
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## Glossary

## Glossary

## A

**Accrual Basis** - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Act 51** - Funds for municipal roads derived from gasoline, weight, and vehicle registration taxes that are distributed to communities by the Michigan Department of Transportation (MDOT) based upon a municipality's population and number of street miles.

**Ad Valorem Taxes** - Commonly referred to as property taxes; taxes levied on both real and personal property according to the property's valuation and the tax rate.

**Annual Comprehensive Financial Report (ACFR)** – A set of financial statements comprising the audited financial report of the City.

**Appropriation** - A legal authorization to incur obligations and to make expenditures for specific purposes.

**ARPA** – The American Rescue Plan Act of 2021.

**Assessed Valuation** - The valuation set upon real estate and certain personal property as a basis for levying property taxes.

**Assessment Ratio** - The ratio at which the tax rate is applied to the tax base.

**Asset** - Resource owned or held by a government.

**Audit** - Assessment prepared by an independent certified public accountant (CPA). The primary objective of an audit is to determine if the city's financial statements present fairly the city's financial position and results of operations in conformity with generally accepted accounting principles (GAAP). In conjunction with their performance of an audit, it is customary for an independent auditor to issue a Management Letter.

**Authorized Positions** - Employee positions, which are authorized within the adopted budget, to be filled during the year.

## B

**Balanced Budget** - A budget in which anticipated revenues are equal to or greater than anticipated expenditures.

**Bond** - A certificate of debt (usually interest-bearing or discounted) that is issued in order to raise money. The issuer is required to pay a fixed sum semiannually or annually to repay the principal. Bonds are primarily used to finance capital projects.

**Bond: General Obligation (GO)** - A type of bond that is backed by the full faith, credit and taxing power of the government.

**Bond: Revenue** - A type of bond that is backed exclusively by the revenues from a specific enterprise or project, such as a special assessment district (SAD).

**Bond Refinancing** - The payoff and re-issuance of bonds to obtain more favorable interest rates and/or bond conditions.

**Budget** - An annual proposal that outlines anticipated revenues and designates program expenditures for the upcoming fiscal year.

**Budget Amendment** - An addition, deletion, or change to the adopted budget that is authorized by City Council.

**Budget Message** - Included in the opening section of the budget, the Budget Message provides the public and the Council with a general summary of the most important aspects of the budget and changes from previous fiscal years along with the views and recommendations of the Mayor.

**Budget Policies** - General and specific guidelines that govern financial plan preparation and administration.

**Budgetary Basis** - The basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

**Budgetary Control** - System of creating budgets, monitoring progress, and taking appropriate action to achieve budgeted performance within the limitations of available appropriations and resources.

## C

**Capital Assets** - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

**Capital Budget** - A separate budget used for items such as new construction, major renovations, and acquisition of physical property. Capital budgets are different from operating budgets, which cover most other general expenses.

**Capital Expenditures** - Major construction, acquisition, or renovation activities with a cost of \$5,000 or more and a useful life of over 3 years that add value to a government's physical assets or significantly increase their useful life. Also called capital improvements or capital outlay.

**Capital Improvement Plan (CIP)** - A six (6) year plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term plans.

**Capital Project Funds** - This fund type is used to account for financial resources used in acquiring major capital assets or building major capital facilities other than those financed by Proprietary Funds and Trust Funds (See Capital Improvement Plan).

**Cash Basis** - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

**Component Unit** - Unit accounted for separately from the city's funds.

**Consumer Price Index (CPI)** - A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

**Cost Center** - An organizational operating unit within city departments or divisions.

## D

**DPS** - Department of Public Service.

**Debt Financing** - Money raised for working capital or capital expenditures by selling bonds to investors. In return for lending the money, the governmental unit becomes a creditor and promises to repay principal and interest on the debt in a timely manner.

**Debt Instrument** - Methods of borrowing funds, including general obligation bonds, revenue bonds, lease/purchase agreements, lease-revenue bonds, tax allocation bonds, certificates of participation, and assessment district bonds. (See Bond, Bond: General Obligation (GO) and/or Bond: Revenue)

**Debt Service** - Payments of principal and interest on bonds or other debt instruments according to a predetermined schedule.

**Debt Service Funds** - This fund type is used to account for accumulation of resources related to the payment of general long-term debt principal and interest.

**Dedicated Tax** - A tax levied to support a specific government program or purpose.

**Deficit** - The excess of an entity's liabilities over its assets or the excess of expenditures over revenues during a single accounting period.

**Department** - The basic organizational unit of government that is functionally unique in its delivery of services.

**Depreciation** - Gradual reduction of the value of a fixed asset and the gradual application of this cost as an expense over the useful life of the asset. This is an non-cash expense.

**Direct Debt** - Debt payable from general revenues.

## E

**Employee (or Fringe) Benefits** - Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security, Medicare, pension, retiree health, medical, dental, and life insurance plans.

## Glossary

**Encumbrance** - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Enterprise Fund** - A fund that accounts for operations and services that is provided to residents and is financed primarily through user charges.

**Entitlement** - Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the funding, typically the state or the federal government.

**Expenditure** - The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service, or settling a loss.

**Expense** - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest, or other charges.

### F

**FASB** - Financial Accounting Standards Board. The board responsible for issuing accounting and financial reporting standards in the U.S.

**FCI (Facilities Condition Index)** - Ratio used to measure the relative condition of a single building or portfolio of buildings. The FCI is expressed as a ratio of the cost of remedying maintenance deficiencies to the current replacement value.

**FTE (Full-Time Equivalent)** - Number of positions converted to the decimal equivalent of a full-time position (based on 2,080 hours per year).

**Fiduciary Fund** - A fund used to report assets held in a trustee or agency capacity for others and cannot be used to support the City's own programs.

**Fiscal Year (FY)** - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization.

**Fixed Assets** - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Full Faith and Credit** - A pledge of a government's taxing power to repay debt obligations.

**Fund** - An accounting entity with a self-balancing set of accounts that record all financial transactions for specific activities or government functions.

**Fund Balance** - The excess of the assets of a fund over its liabilities, reserves, and carryovers.

### G

**GAAFR** – Governmental Accounting, Auditing and Financial Reporting.

**GAAP** - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

**GASB** - Governmental Accounting Standards Board. The board responsible for issuing accounting standards for state and local governments.

**General Fund** - The primary operating fund of the city. All revenues that are not specifically allocated by law or contractual agreement to a specific fund are accounted for within the General Fund. With the exception of subvention or grant revenues which may be restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose.

**GFOA** – Government Finance Officers Association

**Governmental Fund** - A generic classification used by the GASB to refer to all funds other than proprietary and fiduciary funds. The General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds are considered Governmental Funds.

**Grant** - Contributions by a government or other organization to support a particular function. Grants may be classified as either operational or capital.

### H

**Headlee Amendment** - State of Michigan law that requires the rollback of a jurisdiction's millage rate when the taxable property value increase within a certain jurisdiction is greater than the Consumer Price Index (CPI) increase within that same year.

## I

**Indirect Cost** - Costs that are necessary for the functioning of the organization as a whole, but that cannot be directly assigned to one service.

**Infrastructure** - The physical assets of a government (e.g., streets, water, sewer, public facilities, and parks).

**Interfund Transfers** - The movement of monies between funds of the same governmental entity.

**Intergovernmental Revenue** - Funds received from federal, state, and/or other local governmental sources in the form of grants, shared revenues, and/or payments in lieu of taxes.

**Internal Service Fund** - Funds used to finance and account for the financing of goods, services, and certain replacement capital costs provided by one internal City cost center to other internal City cost centers on a cost-reimbursement basis. The City of Rochester Hills internal service funds include the Facilities, Management Information Systems (MIS), Fleet Equipment and Insurance Funds.

## L

**Levy** - Taxes imposed for the support of government activities.

**Liability** - Amounts owed for items received, services rendered, expenses incurred, assets acquired, and construction performed, and/or amounts received but not as yet earned.

**Long-Term Debt** - Debt with a maturity of more than one year after the date of issuance.

## M

**Major Funds** - Major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

**Millage Rate** - A rate used to determine the amount of annual property tax a property owner must pay. Property taxes may generally be calculated by multiplying the millage rate by the amount of, or a percentage of, the assessed value. (One mill represents \$1 of tax per \$1,000 of assessed valuation).

**Modified Accrual Basis** - The basis of accounting under which revenues are recognized in the period they become available and measurable, and expenditures are recognized at the time a liability is incurred.

## N

**Net Budget** - The legally adopted budget less all interfund transfers and interdepartmental charges.

**Non-Major Funds** - Any fund that is less than 10 percent of corresponding totals for all governmental or enterprise funds, and less than 5 percent of the aggregate amount for all governmental and enterprise funds. It should also meet the criteria of not being particularly important to the financial statement users.

## O

**Obligations** - Amounts that a government may be legally liable to meet. They include not only actual liabilities, but also encumbrances not yet paid.

**Older Persons Commission (OPC)** - A component unit of the City.

**Operating Revenue** - Funds that the government receives as income to pay for ongoing operations. Operating revenues include such items as taxes, fees from specific services, interest earnings, and/or grant revenues that are used to pay for day-to-day services.

**Operating Expenses** - The cost for personnel, materials and equipment required for a department to function.

## Glossary

## P

**Part-time Employee** - An employee who works less than thirty hours per week on a continual basis.

**Performance Indicators** - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs towards accomplishing their mission.

**Proprietary Fund** - A fund used to account for City operations that is financed and operated in a manner similar to a private business enterprise. The intent is that the cost of providing the good or services will be financed primarily through user charges.

## R

**Reserve** - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific, future purpose.

**Retained Earnings** - The excess of the assets of a Proprietary or Internal Service Fund over its liabilities, reserves, and carryovers.

**Resolution** - A special or temporary order of a legislative body; an order of a legislative body that requires less legal formality than an ordinance or statute.

**Revenue** - Sources of income that finances the operations of government.

**Rochester Avon Recreation Authority (RARA)** – A component unit of the City.

## S

**SEMCOG** - Southeast Michigan Council of Governments.

**SMART** - Suburban Mobility Authority for Regional Transportation.

**Service Level** - Services or products that comprise actual or expected output of a given program with a focus on actual results, not measures of workload.

**Special Assessment** - A mandatory levy made against specific properties to absorb part or all of the cost of a specific improvement or service deemed to primarily benefit those certain properties.

**Special Assessment District (SAD)** - A geographic area designated to pay for (at least a portion of) the infrastructure costs for a specific project. Properties within the district each pay a portion of the total project cost.

**Special Revenue Funds** - A fund type is used to account for the proceeds from specific revenue sources (other than trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

**State Equalized Value (SEV)** - The state equalized value of taxable real or personal property represents 50% of the property's true cash value. The assessed value (Assessor's opinion of 50% of a property's true cash value), once subjected to the process of County and State equalization, results in the state equalized value.

## T

**Taxable Value** - The amount which is the lower of either the State Equalized Value or the Capped Value, unless an Ownership Transfer has taken place in the previous year. When ownership of the parcel of property is transferred as defined by law, the parcel shall be assessed at the applicable proportions of current true cash value.

**Taxes** - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

**Transfers In/Out** - Amounts of funding transferred from one fund to another fund to assist in financing the services of the recipient fund.

**Trust and Agency Funds** - Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. Trust and Agency funds are accounted for in the same manner as Governmental Funds. Trust and Agency funds are custodial in nature (assets equal liabilities) and do not measure the results of operations.

U

**Unreserved Fund Balance** - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

W

**Workload Indicator** - A unit of work to be done (e.g., number of permit applications received, birth and death records).

Y

**YTD Actual** - Year-to-date actual data for the period January 1, 2025 through June 30, 2025.

Index

Index

A

Accounting Division	145-146
Act 51 Gasoline Tax Trend	112
All Fund Composite Summaries:	
Adopted Expenditure Summary	58
Adopted Revenue Summary	57
Historical / Adopted / Projected Expenditures	60
Historical / Adopted / Projected Fund Balance	61
Historical / Adopted / Projected Revenues	59
Total Revenue and Expenditures	75-76
Assessing Department	147-148

B

Board of Review	158
Brownfield Revolving Fund	327-328
Brownfield Redevelopment Fund - Legacy	329-330
Brownfield Redevelopment Fund - Rochester/Avon	331-332
Budget & Capital Improvement Schedule	40
Budget Process	37-39
Budgeted Position History	346
Building Department	166-170

C

Capital Improvement Fund	271-279
Capital Improvement Funds: Total Revenue, Expenditure, and Changes in Fund Balance	68
Capital Improvement Funds: Total Revenue, Expenditure, and Changes in Fund Balance	279
Capital Improvement Summary	86-94
Cemetery Division	163-164
Cemetery Perpetual Care Trust Fund	321-322
City Administration	28
City Council Contact Information	31
City Council District & Polling Locations Map	355
City Council Goals & Objectives	23-25; 132-134
City Debt Repayment Schedule	291
City Fund Structure	55
Citywide Organizational Chart	27
Clerk's Office	151-154
Community Development Block Grant (CDBG)	183
Community Events	191
Community Profile	29-34
Component Unit Funds: Total Revenue, Expenditure, and Changes in Fund Balance	339
Crossing Guards	165

D

Debt Service Funds: Total Revenue, Expenditure, and Changes in Fund Balance	67
Distinguished Budget Presentation Award	20

E

Elected Officials	22
Elections Division	142-144
Enterprise Funds: Total Revenue, Expense, and Changes in Retained Earnings	71-72
Enterprise Funds: Total Revenue, Expense, and Changes in Retained Earnings	294

F

Facilities Fund	297-301
Financial Trends: Synopsis	96
Fire Capital Fund	271-274
Fire Department Fund	229-243
Fiscal Policies	41-51
Fleet Equipment Fund	306-314
Full-Time Employee Compensation Schedule	347-350

G

General Fund: Revenue	131
General Fund: Total Revenue, Expenditure, and Changes in Fund Balance	65; 119-120
General Fund: Total Revenue, Expenditure, and Changes in Fund Balance	203
General Fund: Transfer-Out	202
Glossary	356-361
Governmental Funding Sources Trend	108
Governmental Funding Uses Trend	109
Governmental Funds: Fund Balance by Component Trend	113
Governmental Funds: Total Revenue, Expenditure, and Changes in Fund Balance	69-70
Governmental Property Tax Revenue Trend	107
Governmental Revenues & Expenditures per Capita Trend	110
Grand Total Budget Comparison (2023-2024)	52
Green Space Fund	266-268
Green Space Perpetual Care Trust Fund	323-324
Ground Maintenance Division	188-190

H

Historic Districts Commission	199-200
Historical Outline	351-354
Human Resources	155-157

I

Index	362-364
Insurance Fund	315-316
Internal Service Funds: Total Revenue, Expense, and Changes in Retained Earnings	73-74
Internal Service Funds: Total Revenue, Expense, and Changes in Retained Earnings	317

L

Legal Debt Limit Trend	116
Legal Services	150
Local Development Finance Authority (LDFA) Fund	333-336
Local Street Fund	217-228
Long-Term Financial Planning	117-128

M

Major Road Fund	205-216
MIS Fund	302-305
Mayor's Department	136-141
Mayor's Transmittal Letter	11-19
Media Division	161-162
Millage Forecast	106
Millage Summary	104-105
Mission Statement	21
Museum Division	196-198

N

Natural Resources Division	192-195
Notice of Public Hearing	341

O

OPC Millage Fund	261-262
Ordinance Compliance	171-172
Outstanding Debt per Capita Trend	115
Overview of Funds	53

P

Parks Department	184-187
Pathway Construction Fund	275-276
Pathway Maintenance Fund	253-255
Planning & Economic Development Department	175-179
Planning Commission	173-174
Population Comparison	99
Population Trend	98
Property Tax Levy Trend	103
Property Tax Rate Component Trend	102

Q

Quick Reference Guide	9-10
-----------------------	------

R

RARA Millage Fund	251-252
Reader's Guide	35-36
Relationship between City Departments and City Funds	56
Retiree Healthcare Trust Fund	319-320
Resolution to Adopt FY 2026 Budget	344-345
Resolution to Adopt FY 2025 Millage Rates	342-343
Rochester Hills Van Hoosen Museum Trust Fund	337-338

S

Sanitary Sewer Division	281-282
Significant Changes to Fund Balance Summary	62
Special Police Fund	244-248
Special Revenue Funds: Total Revenue, Expenditure, and Changes in Fund Balance	66
Special Revenue Funds: Total Revenue, Expenditure, and Changes in Fund Balance	269
State Shared Revenue Trend	111
Street Lighting	181
Summary of Changes between Proposed and Adopted Budget	77

T

Table of Contents	2-8
Taxable Value Components by Assessment Year Trend	101
Taxable Value per Capita Comparison	100
Treasury Department	159-160
Tree Fund	256-257
Trust & Agency Funds: Total Revenue, Expenditure, and Changes in Fund Balance	325

Index

	<b>V</b>		<b>W</b>	
Vision Statement		21	Water & Sanitary Sewer Capital Fund	289-290
			Water & Sanitary Sewer Debt Service Fund	291
			Water & Sanitary Sewer Division	285-288
			Water & Sewer: Statement of Revenues & Expenses	
			Trend	114
			Water Division	283-284
			Water Resources Fund	258-260
			Weed Control	182
			<b>Z</b>	
			Zoning Board of Appeals	180



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