

Annual Budget FY2024-2025

Heroville, MA

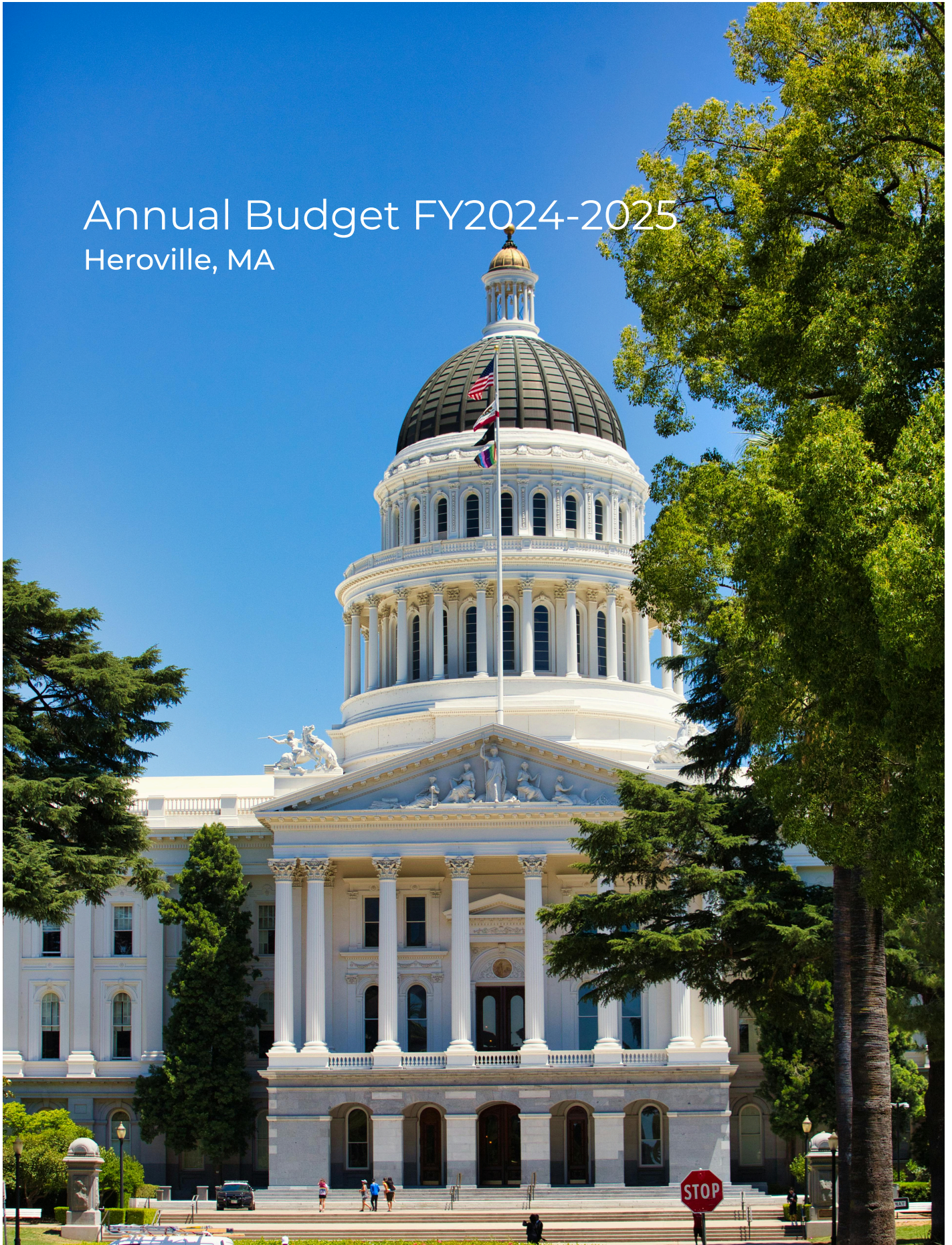




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Distinguished Budget Presentation Award (GFOA)

The City of Heroville is proud to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA). This prestigious award recognizes our commitment to excellence in budgeting and our dedication to transparency, clarity, and comprehensive financial planning. Achieving this award reflects the hard work and diligence of our finance team in producing a budget that meets the highest standards of governmental budgeting.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**Heroville
Massachusetts**

For the Fiscal Year Beginning

July 01, 2024

Christopher P. Morill

Executive Director

Reader's Guide

Welcome to the City of Heroville's FY2024-2025 Annual Budget Book. This guide is designed to help you understand the structure and content of the Budget Book, ensuring you can find the information you need efficiently. Each section is designed to provide specific insights and details to ensure transparency and clarity in our financial planning. We encourage readers to start with the Executive Summary for a comprehensive overview before diving into the more detailed sections.

Section Overview

- **Cover:** Heroville Capitol Building taken by Carl Stevenson, local resident and professional photographer
- **Award:** Distinguished Budget Presentation Award received from the Government Finance Officers Association (GFOA), recognizing our excellence in budgeting.
- **Introduction:** An overview of the budget process, key financial policies, and the City's strategic goals.
- **Executive Summary:** A high-level summary of the budget, including major initiatives, financial highlights, and key priorities.
- **Funds Summary Overview:** Detailed information on the City's various funds, including general, special revenue, enterprise, and internal service funds.
- **Departments Summary:** Summarizes the budget for each city department, including mission statements, key objectives, and budget allocations.
- **Funding Sources Overview:** Describes the sources of revenue, including taxes, fees, grants, and other income.
- **Capital Improvement Plan:** Outlines major capital projects and investments planned for the fiscal year, along with their funding sources.
- **Capital Projects:** Detailed descriptions of individual capital projects, their timelines, and budgetary impacts.
- **Debt Services Overview:** Provides information on the City's debt obligations, including repayment schedules and outstanding balances.
- **Appendix:** Contains supplementary information, including glossary, financial policies, and other relevant data.

Each section is designed to provide specific insights and details to ensure transparency and clarity in our financial planning. We encourage readers to start with the Executive Summary for a comprehensive overview before diving into the more detailed sections.



Transmittal Letter

To the Honorable City Council Members and Citizens of Heroville:

I am pleased to present the City of Heroville's Annual Budget Book for the fiscal year 2024-2025. This document reflects our unwavering commitment to fiscal responsibility, strategic investment, and enhancing the quality of life for all our residents. The budget has been crafted with extensive input from our community, city departments, and the City Council. It outlines our financial plan for the upcoming year, detailing how we will allocate resources to address our city's most pressing needs and priorities.

Key highlights of this year's budget include:

1. **Infrastructure Improvements:** We have allocated \$15 million for the continuation and completion of critical infrastructure projects, including the upgrading of our roads, bridges, and water systems. These investments are essential for maintaining our city's foundation and ensuring the safety and convenience of our residents.
2. **Public Safety:** Public safety remains a top priority. This budget includes funding for the addition of ten new police officers and five new firefighters, as well as the modernization of our emergency response equipment.
3. **Economic Development:** To support local businesses and attract new investments, we have set aside \$5 million for economic development initiatives. This includes incentives for small businesses, support for startups at the Heroville Technology Park, and programs designed to boost tourism.
4. **Education and Community Services:** We are committed to fostering an environment where all residents can thrive. This budget includes increased funding for Heroville University, public schools, and community centers. Additionally, we have expanded our support for mental health services and youth programs.
5. **Environmental Sustainability:** Recognizing the importance of sustainability, this budget earmarks \$3 million for green initiatives, including the expansion of our city's recycling program and the implementation of energy-efficient technologies in public buildings.

This budget represents a balanced approach, ensuring that we live within our means while making strategic investments for the future. We have taken great care to ensure transparency and accountability in our budgeting process, providing clear and comprehensive information about our financial decisions. I extend my gratitude to the City Council members, city staff, and community stakeholders who have contributed to the development of this budget. Your dedication and collaborative spirit have been instrumental in shaping a financial plan that reflects our shared vision for Heroville.

As we move forward, I am confident that this budget will help us build a stronger, more vibrant, and resilient city. I look forward to working together to achieve our goals and make Heroville an even better place to live, work, and play.

Sincerely,

A handwritten signature in black ink, appearing to read 'Stacey Carleson'.

Stacey Carleson

Mayor of Heroville

TEst

Expenditures

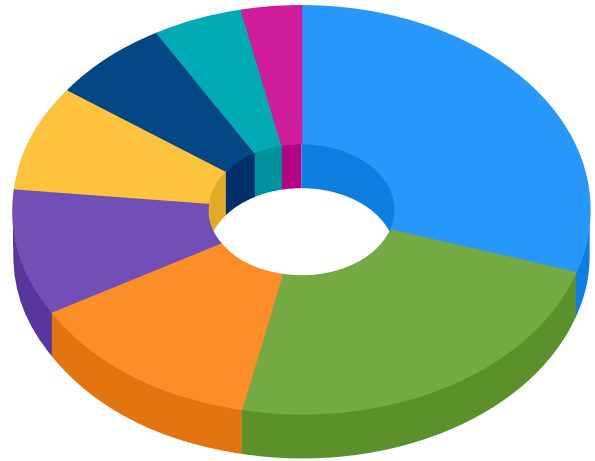
The FY2024-2025 budget outlines total expenditures of \$150 million, allocated across various departments and services. Major areas of expenditure include public safety, public works, parks and recreation, and community development.

This year's budget places a strong emphasis on maintaining and improving the infrastructure, with significant investments in road repairs, water and sewer systems, and public facilities.

Additionally, we are increasing funding for public safety to ensure that Heroville remains a safe and secure place to live and work. Operational efficiencies and cost-saving measures have been implemented to ensure that expenditures align with available resources without compromising service quality.

The chart titled "FY2024-2025 Expenditures Breakdown" provides a visual representation of how the budget is distributed among the various categories. Public Safety, which receives the largest portion at 30%, underscores our commitment to maintaining a safe community. Public Works, accounting for 23.33%, highlights our focus on infrastructure improvements. Other key areas include Parks and Recreation at 13.33%, Community Development at 10%, and Debt Service at 8.33%, reflecting our balanced approach to addressing immediate needs and planning for the future.

FY2024-2025 Expenditures Breakdown



Public Safety	\$45,000,000	(30.00%)
Public Works	\$35,000,000	(23.33%)
Parks and Recreation	\$20,000,000	(13.33%)
Community Development	\$15,000,000	(10.00%)
Debt Service	\$12,500,000	(8.33%)
General Government	\$10,000,000	(6.67%)
Health and Human Services	\$7,500,000	(5.00%)
Education	\$5,000,000	(3.33%)

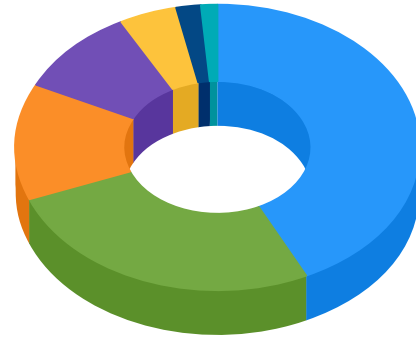
Revenues

Intergovernmental transfers. The revenue projections are based on current economic conditions, historical trends, and anticipated growth in the tax base. Property taxes continue to be the largest single source of revenue, accounting for 42.76% of the total, reflecting the ongoing growth in property values and new development within the city. Sales taxes represent 26.32% of the total revenue, highlighting the importance of retail activity to Heroville's economic health.

Intergovernmental transfers, which include funds from state and federal sources, contribute 13.16% to our revenue, supporting various city programs and initiatives. Service charges and fees generate 9.87%, while grants and donations add another 4.61%, reflecting our active pursuit of external funding to supplement local revenues. Licenses and permits contribute 1.97%, and fines and forfeitures make up 1.32% of the total revenue.

The chart titled "FY2024-2025 Revenues Breakdown" visually represents the distribution of these revenue sources, underscoring the diversification of Heroville's revenue streams. This balanced approach to revenue generation ensures financial stability and the ability to fund essential services and strategic initiatives effectively.

FY2024-2025 Revenues Breakdown



- Property Taxes **\$65,000,000** (42.76%)
- Sales Taxes **\$40,000,000** (26.32%)
- Intergovernmental Transfers **\$20,000,000** (13.16%)
- Service Charges and Fees **\$15,000,000** (9.87%)
- Grants and Donations **\$7,000,000** (4.61%)
- Licenses and Permits **\$3,000,000** (1.97%)
- Fines and Forfeitures **\$2,000,000** (1.32%)

Executive Summary

The City of Heroville's FY2024-2025 Annual Budget represents our continued commitment to responsible financial stewardship and strategic investment in the community's future. This budget reflects careful planning and prioritization to ensure that the City can deliver essential services while also making significant investments in infrastructure, public safety, and community development. Through this budget, we aim to enhance the quality of life for all residents, support economic growth, and maintain Heroville's long-term fiscal health.

In preparing this budget, we engaged in a comprehensive and inclusive process that involved input from residents, businesses, and stakeholders across the community. This collaborative approach ensures that the budget addresses the diverse needs and priorities of our citizens. It also underscores our commitment to transparency and accountability, as we work to make the best use of public resources to achieve our shared goals.

Strategic Alignment

The FY2024-2025 budget is strategically aligned with Heroville's long-term vision and goals as outlined in the City's comprehensive plan. Our strategic priorities include enhancing public safety, investing in infrastructure, promoting economic development, and improving quality of life for all residents. By aligning our budget with these priorities, we ensure that our financial resources are directed towards initiatives that have the greatest impact on the community. This includes funding for new police and fire equipment, improvements to parks and recreational facilities, and programs that support local businesses and attract new investment.

In addition to our strategic priorities, this budget also addresses key operational goals such as improving service delivery, increasing efficiency, and fostering innovation. We are committed to leveraging technology and data to enhance the effectiveness of city services and ensure that we are meeting the needs of our residents in a timely and responsive manner. By maintaining a focus on both our long-term vision and our immediate operational needs, we are positioning Heroville for continued growth and success.

Strategic Plan

The City of Heroville's Strategic Plan serves as a comprehensive road map for achieving the community's long-term vision and goals. Developed with extensive input from residents, businesses, and stakeholders, the plan outlines key priorities and strategic initiatives designed to enhance the quality of life for all citizens. The Strategic Plan focuses on five core areas: public safety, infrastructure, economic development, community services, and environmental sustainability. By concentrating on these areas, Heroville aims to build a resilient, vibrant, and inclusive community.

The Strategic Plan is not only a guiding document but also a living framework that evolves with the needs and aspirations of the community. It sets clear objectives and measurable outcomes to track progress and ensure accountability. Each strategic initiative is aligned with the City's mission and values, emphasizing transparency, efficiency, and innovation. This proactive approach allows Heroville to adapt to changing circumstances and seize new opportunities, ensuring that the city remains a desirable place to live, work, and play.

City Council Review

The Strategic Plan undergoes regular review and endorsement by the City Council. This review process ensures that the plan remains relevant and aligned with the community's evolving needs and priorities. During these reviews, the City Council evaluates progress towards strategic goals, considers new initiatives, and makes adjustments as necessary. This iterative process fosters continuous improvement and ensures that the City's strategic direction is responsive to feedback from residents and stakeholders.

Departmental Use

Each city department uses the Strategic Plan as a foundational document to guide their operations and initiatives. Departments develop their own action plans and performance metrics aligned with the overarching strategic goals. This alignment ensures that all city activities contribute to the broader objectives of enhancing public safety, improving infrastructure, fostering economic growth, delivering excellent community services, and promoting sustainability. Regular departmental reviews and reports track progress and facilitate coordinated efforts across the city government.

Budget Integration

The Strategic Plan is integrally linked to the City's budgeting process. Each budget cycle begins with a thorough review of the strategic priorities, ensuring that financial resources are allocated in a manner that supports the achievement of strategic goals. This alignment between the Strategic Plan and the budget ensures that every dollar spent advances the City's long-term vision. The integration of strategic planning and budgeting enhances fiscal responsibility, promotes transparency, and ensures that the City's financial decisions are driven by a clear and shared vision for the future.



City staff collaborating on strategic initiatives, ensuring alignment with Heroville's long-term goals and community priorities.

Budget Timeline

The City of Heroville follows a structured and detailed budgeting timeline to ensure a comprehensive and inclusive process. This timeline begins nearly a year before the start of the fiscal year, allowing ample time for preparation, review, and public input. The objective is to develop a balanced budget that reflects the community's needs, priorities, and strategic goals. Each phase of the timeline involves collaboration between city departments, the City Council, and the public, ensuring transparency and accountability throughout the process.

Our budgeting timeline includes several key milestones, each essential to creating a well-considered financial plan. These milestones guide the process from initial planning and departmental requests to final adoption and implementation. By adhering to this timeline, the City of Heroville ensures that budget decisions are made methodically and with broad-based input.

Budget Calendar

- **September 2024**

Budget Kickoff - The Finance Department issues budget guidelines and instructions to all city departments, marking the official start of the budgeting process.

- **October 2024**

Revenue Forecasting - The Finance Department prepares revenue projections for the upcoming fiscal year, considering historical data and economic trends.

- **November 2024**

Departmental Submissions - City departments submit their budget requests, including justifications for expenditures and any new initiatives.

- **December 2024**

Initial Review - The City Manager and Finance Department review departmental requests, discuss adjustments, and align proposals with strategic priorities.

- **January 2025**

Preliminary Budget Preparation - A preliminary budget is compiled, incorporating feedback from the initial review phase.

- **February 2025**

City Manager Review - The City Manager conducts a thorough review of the preliminary budget, making necessary revisions to ensure a balanced proposal.

- **March 2025**

Public Hearings and Community Input - The City holds public hearings to gather feedback from residents and stakeholders, ensuring community involvement in the budgeting process.

- **April 2025**

City Council Workshops - The City Council conducts workshops to discuss the budget in detail, considering public input and making further adjustments.

- **May 2025**

Final Budget Preparation - The Finance Department finalizes the budget, incorporating any last-minute changes and ensuring all legal requirements are met.

- **June 2025**

Budget Adoption - The City Council formally adopts the budget by ordinance, establishing the official financial plan for the upcoming fiscal year.

- **July 2025**

Implementation Begins - The new fiscal year begins, and the adopted budget is implemented. Departments start utilizing allocated funds in accordance with the approved budget.

Priorities and Issues

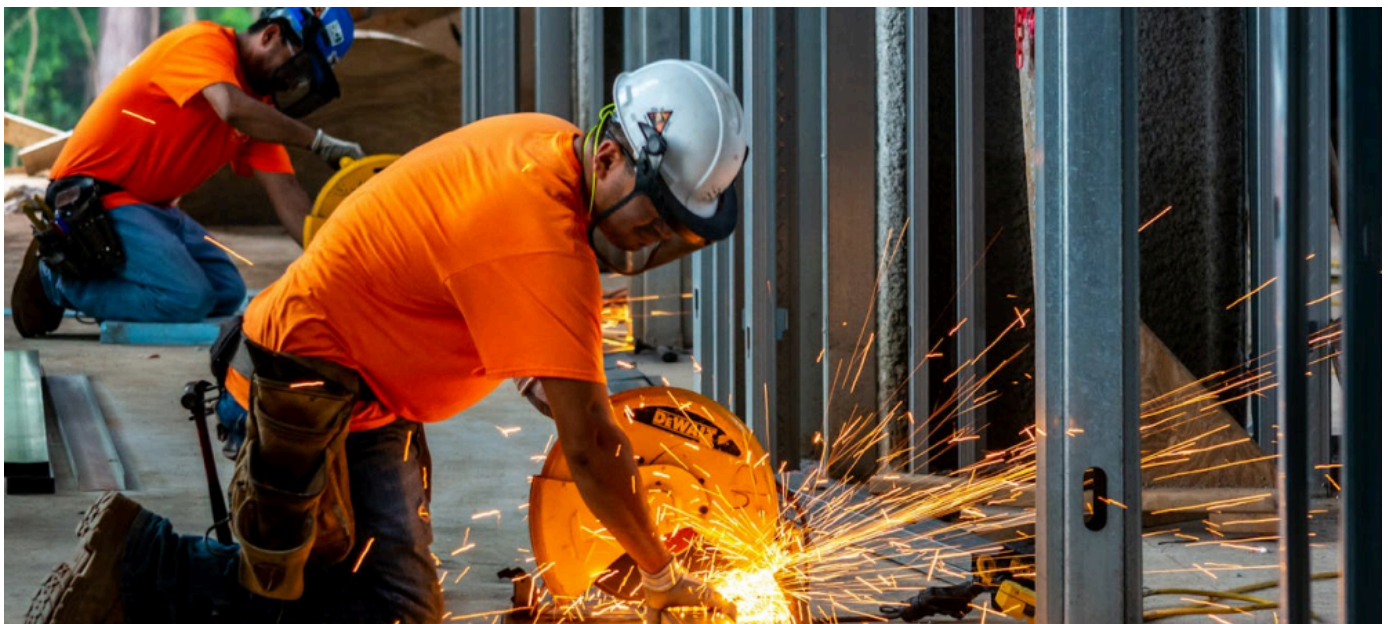
The City of Heroville is committed to addressing key priorities and issues that impact the well-being and quality of life of our residents. Our primary focus areas include enhancing public safety, improving infrastructure, fostering economic development, and promoting environmental sustainability. Each of these priorities is driven by a desire to create a safe, vibrant, and prosperous community where all residents can thrive.

Enhancing Public Safety: Public safety remains a top priority for Heroville. We are dedicated to ensuring that our police and fire departments have the resources they need to protect and serve the community effectively. This includes investing in new equipment, advanced training programs, and community engagement initiatives. By strengthening our public safety infrastructure, we aim to reduce crime, improve emergency response times, and enhance overall community safety.

Improving Infrastructure: Investing in infrastructure is crucial for supporting Heroville's growth and development. Key projects include upgrading roads and bridges, expanding public transportation options, and modernizing water and sewer systems. These improvements are essential for maintaining the city's functionality, reducing congestion, and ensuring reliable service delivery. Additionally, we are focused on sustainable infrastructure solutions that minimize environmental impact and promote long-term resilience.

Fostering Economic Development: Economic development is vital for creating jobs, boosting local businesses, and increasing the city's tax base. Heroville is committed to attracting new businesses and supporting existing ones through various initiatives, including tax incentives, grants, and business development programs. By fostering a vibrant economic environment, we aim to create opportunities for all residents and build a robust and diverse economy.

Promoting Environmental Sustainability: Sustainability is a critical issue for Heroville as we strive to protect our natural resources and combat climate change. Our environmental initiatives include expanding green spaces, enhancing recycling programs, and investing in renewable energy projects. We are also working to implement policies that reduce greenhouse gas emissions and promote sustainable practices across all city operations. By prioritizing sustainability, we aim to ensure a healthy environment for current and future generations.



City workers undertaking critical infrastructure improvements, reflecting Heroville's commitment to maintaining and upgrading essential public service

Personnel Changes

The City of Heroville continually assesses its staffing needs to ensure that we can deliver high-quality services to our residents efficiently and effectively. For the FY2024-2025 budget, several personnel changes have been implemented to address evolving community needs and strategic priorities. These changes include both additions and realignments of full-time equivalent (FTE) positions across various departments.

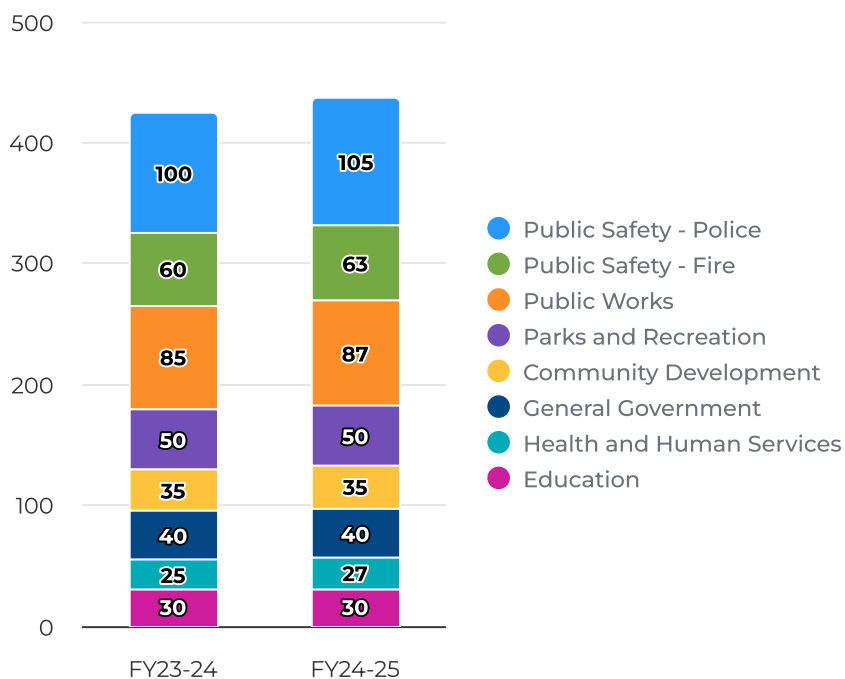
One of the key areas of focus is public safety, where we have increased staffing levels to enhance community protection and emergency response capabilities. The Police Department will see the addition of five new officers, and the Fire Department will gain three new firefighter positions. These changes are aimed at improving response times and ensuring that we have adequate personnel to meet the growing demands of our expanding city.

In the Public Works Department, we have added two new engineering positions to support the City's infrastructure improvement projects. This addition is crucial as we embark on significant upgrades to our roads, bridges, and water systems. Conversely, some departments, such as General Government and Community Development, have not experienced any changes in their FTE counts, reflecting stable staffing needs in those areas.

FTE Count per Department

The accompanying data visualization provides a clear representation of the personnel changes across various departments. It highlights where new positions have been added and illustrates the percentage changes in FTE counts. This visual aid helps to quickly convey the staffing adjustments and their distribution across the city's departments.

By strategically adjusting our staffing levels, Heroville ensures that we are well-equipped to meet the current and future needs of our community. These changes reflect our commitment to providing excellent public services and maintaining a responsive and adaptable municipal workforce.



Long-Range Operating Plan

The City of Heroville's Long-Range Operating Plan outlines our strategic approach to managing the City's resources and services over the next five to ten years. This plan is designed to ensure fiscal sustainability, operational efficiency, and the continuous improvement of public services. By anticipating future needs and challenges, we can proactively allocate resources and make informed decisions that benefit our community in the long term.

A key component of our long-range plan is financial forecasting. We use sophisticated modeling techniques to project revenues, expenditures, and economic trends. This enables us to identify potential budgetary imbalances and develop strategies to address them. Our forecasts consider a range of factors, including population growth, inflation rates, and changes in state and federal funding. By maintaining a clear picture of our financial trajectory, we can make proactive adjustments to our budget and operations to ensure stability and resilience.

In addition to financial forecasting, the Long-Range Operating Plan emphasizes the importance of strategic investments in infrastructure, technology, and human capital. We are committed to maintaining and upgrading our infrastructure to support a growing population and changing economic conditions. Investments in technology are also critical, as they enable us to improve service delivery, enhance communication with residents, and increase operational efficiency. Furthermore, we recognize that our employees are our most valuable asset, and we are dedicated to providing them with the training, tools, and support they need to excel in their roles.

Community engagement and transparency are fundamental to our long-range planning process. We actively seek input from residents, businesses, and stakeholders through public meetings, surveys, and advisory committees. This feedback helps us to understand community priorities and to ensure that our long-range plans align with the needs and aspirations of our citizens. By fostering a culture of openness and accountability, we build trust with our community and create a shared vision for Heroville's future.



Alex Johnson, Senior Strategic Planner, outlining strategic initiatives as part of Heroville's Long-Range Operating Plan, ensuring proactive resource

Short-Term Organization Factors

The City of Heroville recognizes that addressing short-term organizational factors is crucial for maintaining operational efficiency and meeting immediate community needs. These factors include adapting to changes in the workforce, managing budget constraints, responding to emerging community issues, and implementing new technologies. By focusing on these areas, we ensure that the City can respond swiftly and effectively to current challenges while laying the groundwork for future success.

Workforce Management

One of the primary short-term factors we are addressing is workforce management. This involves recruiting and retaining skilled employees, providing ongoing training and professional development, and ensuring that our staffing levels align with service demands. Given the competitive job market and the increasing complexity of municipal services, it is essential to attract talented individuals who can contribute to Heroville's goals. We are also enhancing our employee engagement and wellness programs to support a motivated and healthy workforce.

Budget Management

Budget management is another critical short-term organizational factor. The City faces the challenge of balancing limited resources with growing demands for services. To address this, we are implementing cost-saving measures, optimizing resource allocation, and seeking additional funding opportunities such as grants and partnerships. By maintaining strict budget discipline and continuously monitoring financial performance, we can ensure that we meet our fiscal responsibilities without compromising service quality.

Emerging Community Issues

Emerging community issues, such as public health concerns, economic fluctuations, and environmental changes, require immediate attention and agile responses. Heroville is committed to staying ahead of these issues by actively monitoring trends, engaging with community stakeholders, and implementing proactive measures. This includes enhancing our public health infrastructure, supporting local businesses during economic downturns, and promoting sustainable practices to address environmental concerns.

Technology

Lastly, the integration of new technologies plays a vital role in improving our short-term organizational efficiency. We are investing in advanced systems for data management, communication, and service delivery. These technologies enable us to streamline operations, enhance transparency, and provide better services to our residents. By embracing innovation, we can quickly adapt to changing circumstances and improve our overall effectiveness as a municipal government.



City employees participating in a training session to enhance their skills and ensure effective service delivery.



A workforce development workshop focused on improving operational efficiency and staff engagement in Heroville.

Funds Summary Overview

The major funds of Heroville form the core of the city's financial structure, promoting transparency, accountability, and effective resource allocation. These funds support essential services, infrastructure development, specific programs, debt management, and self-sustaining operations. Together, they ensure a strong and sustainable financial foundation for the city's growth and development, meeting the diverse needs of its residents.

Major Funds

General Fund

The General Fund finances essential services such as public safety, education, public works, health and human services, and general administration, covering core functions for daily operations.

Capital Projects Fund

The Capital Projects Fund supports the acquisition, construction, and maintenance of major capital assets like roads, bridges, public buildings, and parks, ensuring sustainable development.

Special Revenue Fund

The Special Revenue Fund accounts for restricted revenue sources dedicated to specific purposes, including grants, special assessments, and taxes for programs like transportation and parks.

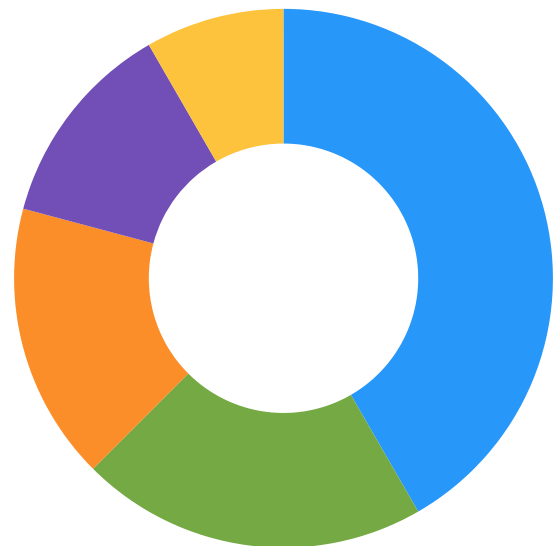
Debt Service Fund

The Debt Service Fund manages the repayment of the city's long-term debt, ensuring timely principal and interest payments, maintaining financial stability.

Enterprise Fund

The Enterprise Fund accounts for self-sustaining operations like water, sewer, and electric utilities, financed through user fees and charges.

Allocation of Major Funds



- General Fund **\$50,000,000** (41.67%)
- Capital Projects Fund **\$25,000,000** (20.83%)
- Enterprise Fund **\$20,000,000** (16.67%)
- Special Revenue Fund **\$15,000,000** (12.50%)
- Debt Service Fund **\$10,000,000** (8.33%)

All Funds Summary

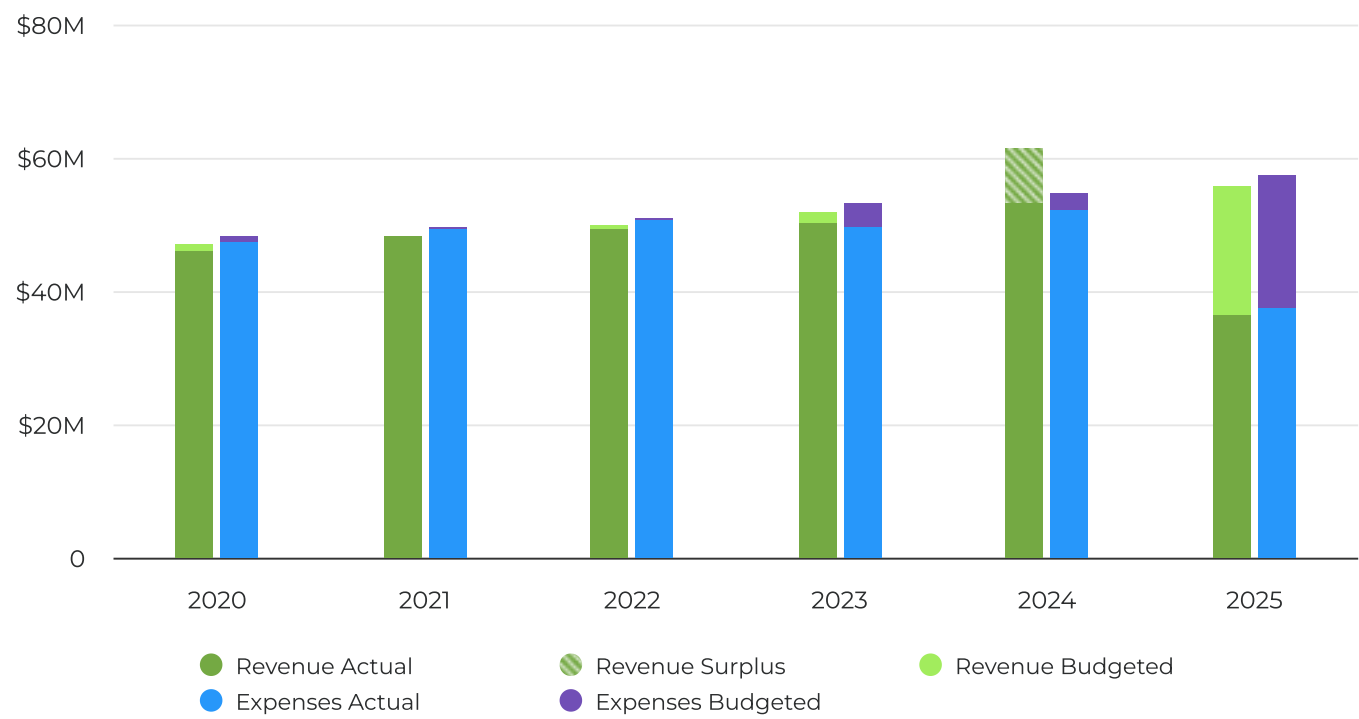
Summary

The fiscal year 2024-2025 budget shows consistent revenue and expenditure patterns with moderate growth projected. The annual budget ranges between \$50-60 million, with revenues typically matching expenditures closely. The revenue streams come from multiple sources, with property taxes (\$13,926,027), charges for services (\$13,120,897), and sales and use taxes (\$9,100,455) forming the largest portions of income for FY 2025.

The budget breakdown reveals a strong financial foundation with a beginning fund balance of \$16.5M for FY 2025. Major expenditure categories include personnel costs (\$44,875,305), operating expenses (\$2.7M), and capital outlays (\$9.7M). The data shows careful fiscal management, maintaining balanced operations while investing in capital projects and services.

Looking at historical trends from 2020 through the projected 2025 figures, the municipality has maintained stable financial operations. The FY 2025 budget projects a slight deficit of \$1.5M between revenues and expenditures, which will be managed through existing fund balances. This approach demonstrates prudent financial planning while ensuring continued delivery of essential services to the community.

Revenues vs Expenditures Summary



Comprehensive Fund Summary

Comprehensive Fund Summary

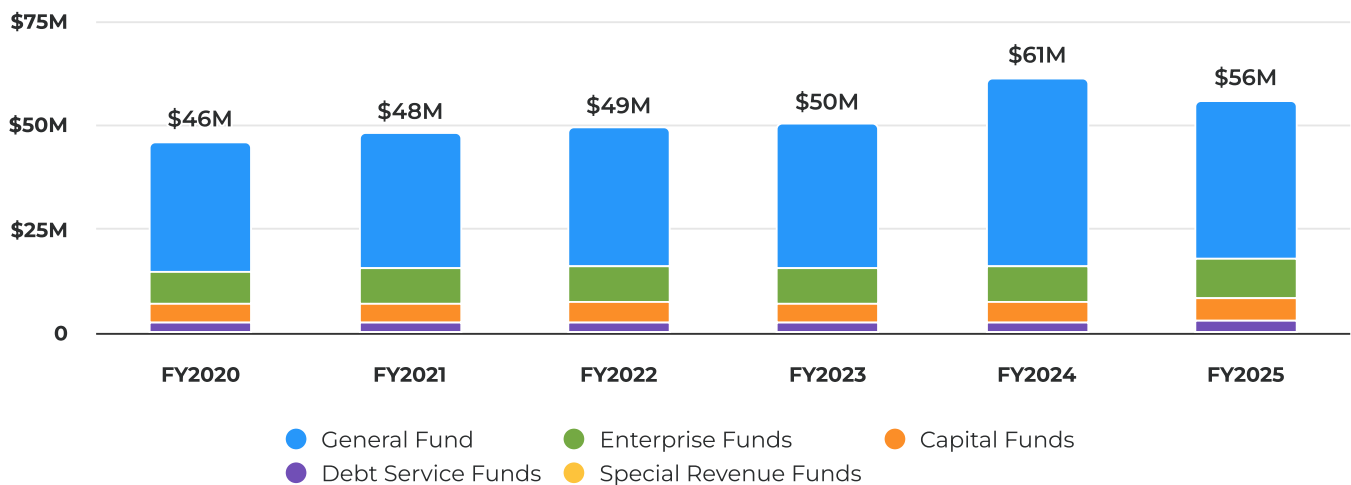
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Beginning Fund Balance	\$14,904,125.00	\$14,904,125.00	\$16,545,385.00



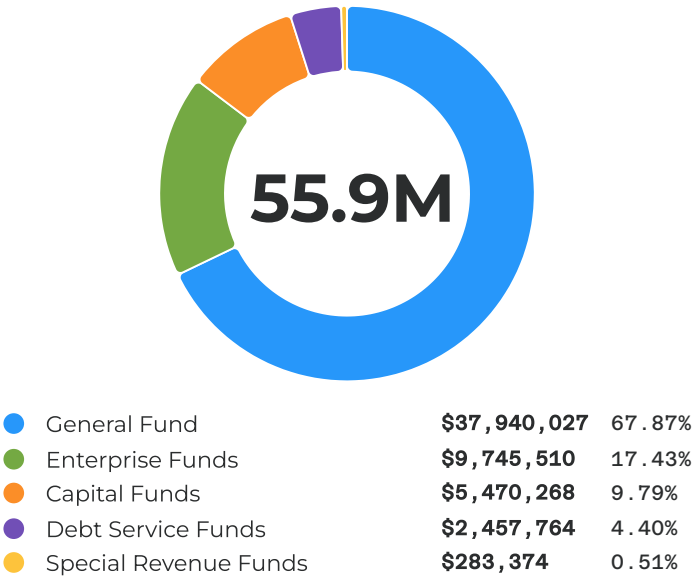
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Revenues			
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00
Expenditures			
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00
Total Revenues Less Expenditures	-\$1,485,418.00	\$9,455,010.00	-\$1,559,699.00
Ending Fund Balance	\$13,418,707.00	\$24,359,135.00	\$14,985,686.00

Revenues by Fund Type

Historical Revenues by Fund Type



FY25 Revenues by Fund Type

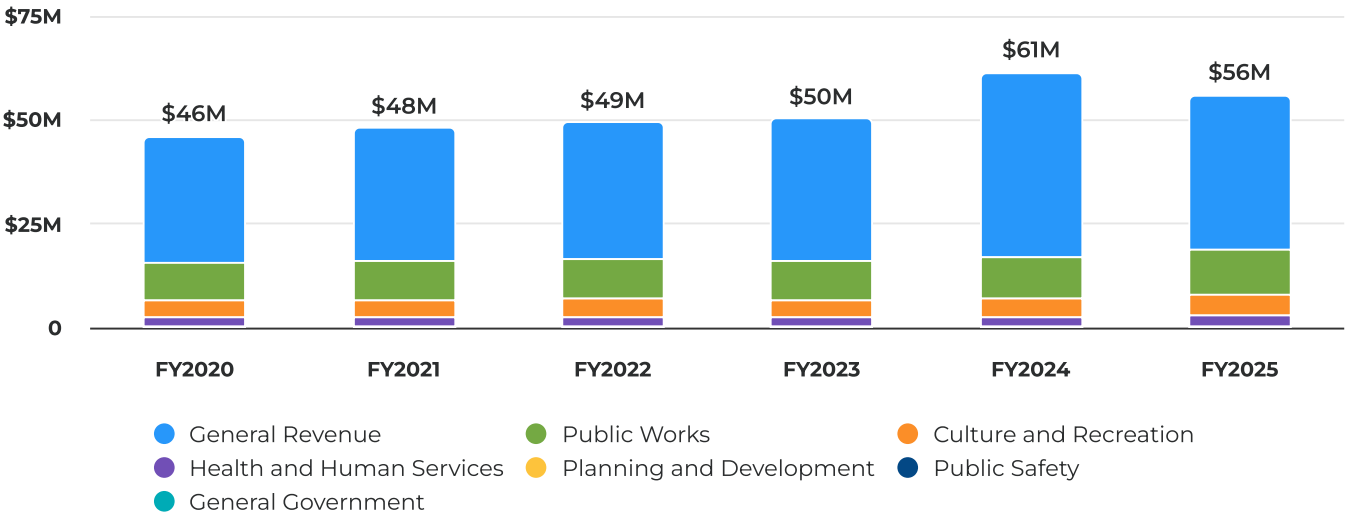


Revenues by Fund Type

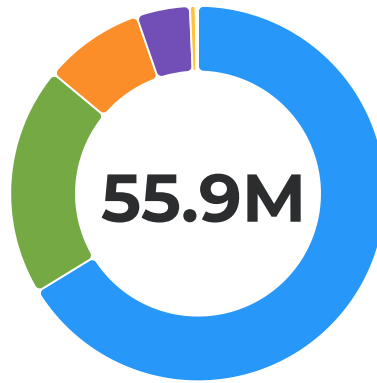
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%
Special Revenue Funds	\$269,880.00	\$256,386.00	\$283,374.00	5.00%
Capital Funds	\$5,209,780.00	\$4,949,292.00	\$5,470,268.00	5.00%
Debt Service Funds	\$2,340,728.00	\$2,223,692.00	\$2,457,764.00	5.00%
Enterprise Funds	\$9,281,437.00	\$8,817,365.00	\$9,745,510.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Function

Historical Revenues by Function



FY25 Revenues by Function



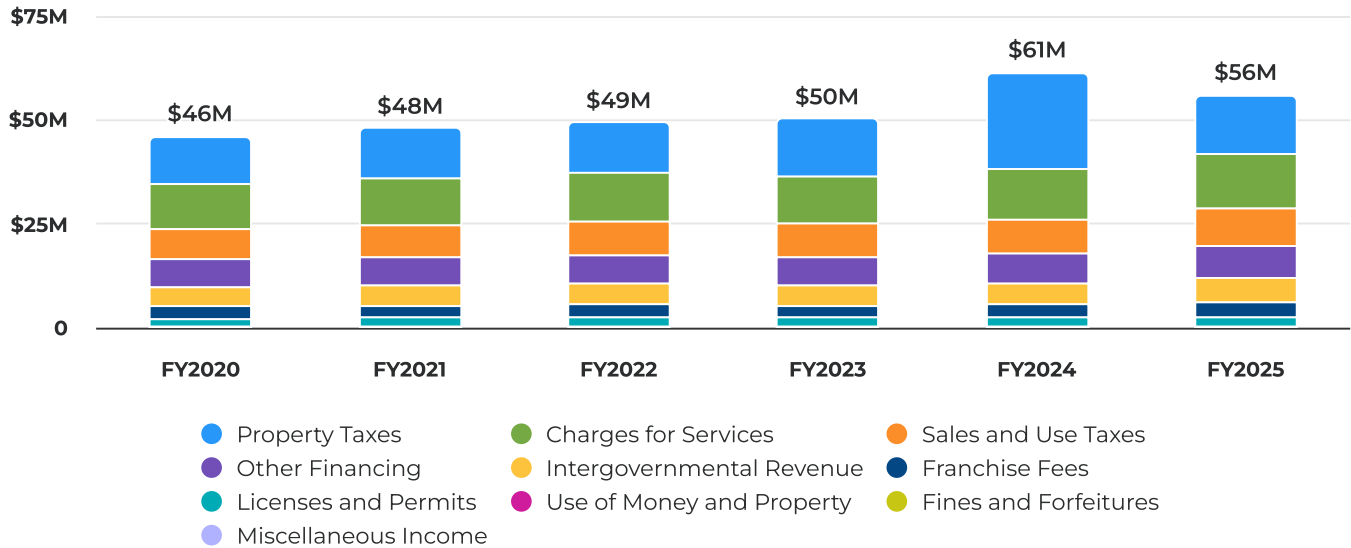
General Revenue	\$37,044,838	66.27%
Public Works	\$11,044,126	19.76%
Culture and Recreation	\$4,841,131	8.66%
Health and Human Services	\$2,583,910	4.62%
Planning and Development	\$275,388	0.49%
Public Safety	\$68,659	0.12%
General Government	\$38,891	0.07%

Revenues by Function

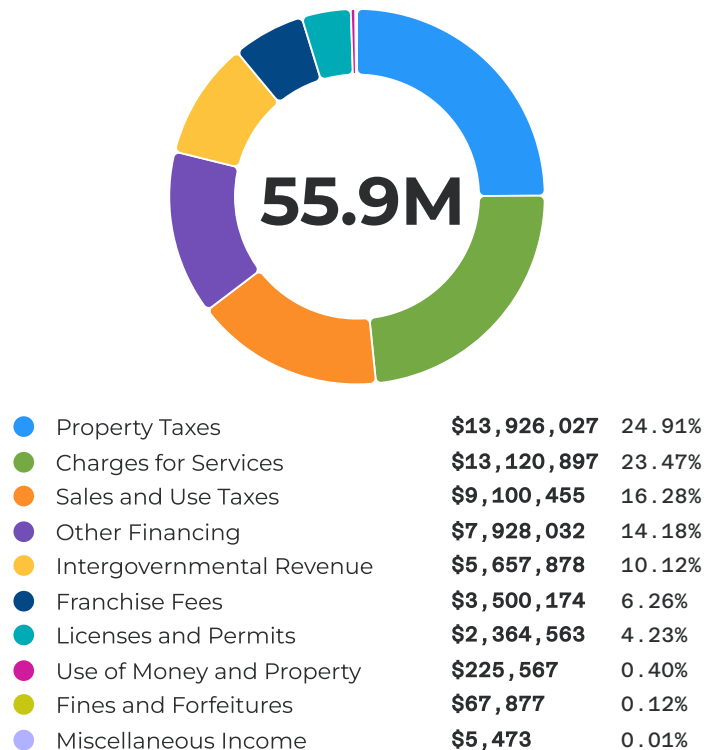
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Revenue	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
General Government	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Public Safety	\$65,390.00	\$62,121.00	\$68,659.00	5.00%
Public Works	\$10,518,214.00	\$9,992,303.00	\$11,044,126.00	5.00%
Health and Human Services	\$2,460,866.00	\$2,337,822.00	\$2,583,910.00	5.00%
Culture and Recreation	\$4,610,602.00	\$4,380,073.00	\$4,841,131.00	5.00%
Planning and Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Object

Historical Revenues by Object



FY25 Revenues by Object



Revenues by Object

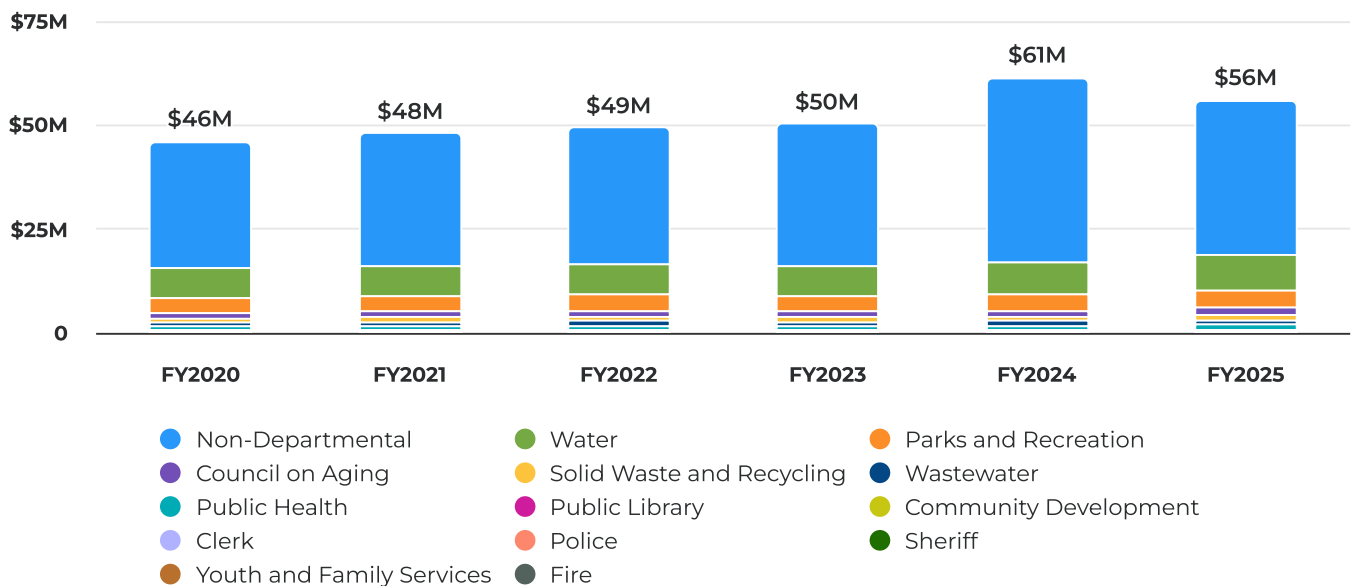
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%



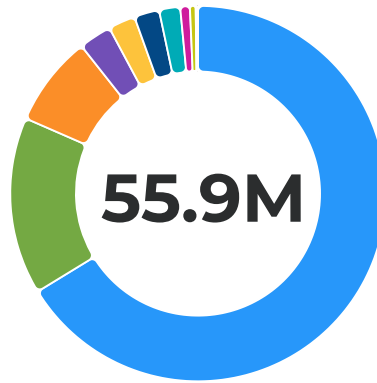
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00	5.00%
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00	5.00%
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Department

Historical Revenues by Department



FY25 Revenues by Department



Non-Departmental	\$37,044,838	66.27%
Water	\$8,535,777	15.27%
Parks and Recreation	\$4,372,107	7.82%
Council on Aging	\$1,571,969	2.81%
Solid Waste and Recycling	\$1,298,616	2.32%
Wastewater	\$1,209,733	2.16%
Public Health	\$1,011,162	1.81%
Public Library	\$469,024	0.84%
Community Development	\$275,388	0.49%
Clerk	\$38,891	0.07%
Police	\$34,330	0.06%
Sheriff	\$33,550	0.06%
Youth and Family Services	\$779	0.00%
Fire	\$779	0.00%

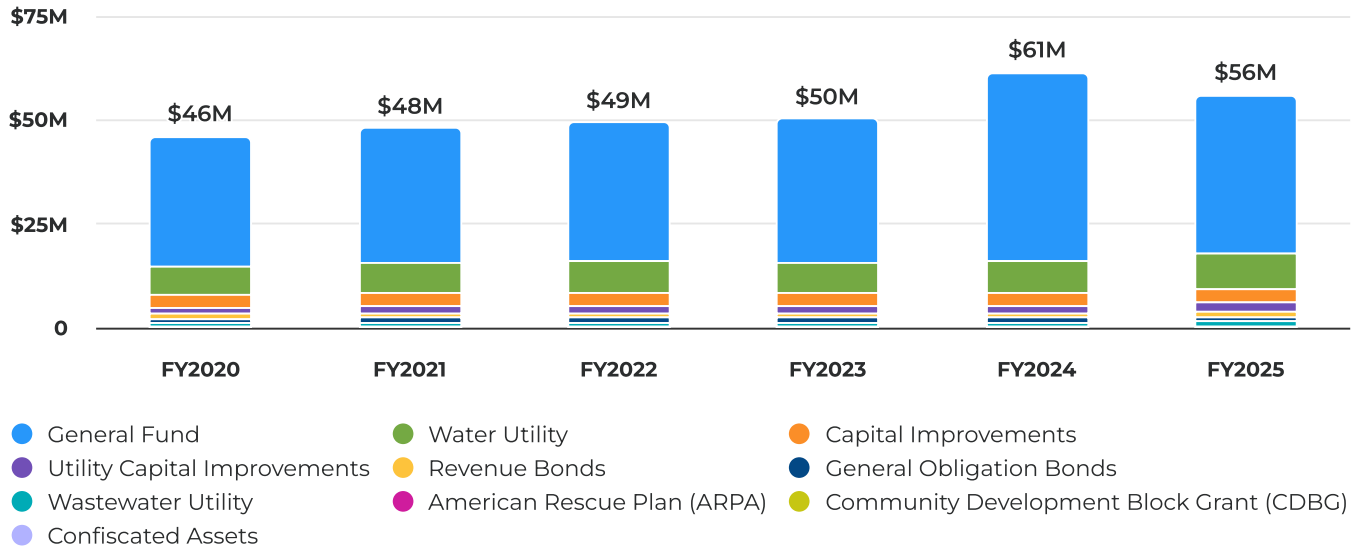
Revenues by Department

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Non-Departmental	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
Clerk	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Police	\$32,695.00	\$31,060.00	\$34,330.00	5.00%
Sheriff	\$31,953.00	\$30,356.00	\$33,550.00	5.00%
Fire	\$742.00	\$705.00	\$779.00	4.99%
Solid Waste and Recycling	\$1,236,777.00	\$1,174,938.00	\$1,298,616.00	5.00%
Water	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Wastewater	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Public Health	\$963,011.00	\$914,860.00	\$1,011,162.00	5.00%
Council on Aging	\$1,497,113.00	\$1,422,257.00	\$1,571,969.00	5.00%
Youth and Family Services	\$742.00	\$705.00	\$779.00	4.99%
Public Library	\$446,690.00	\$424,356.00	\$469,024.00	5.00%
Parks and Recreation	\$4,163,912.00	\$3,955,717.00	\$4,372,107.00	5.00%
Community Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

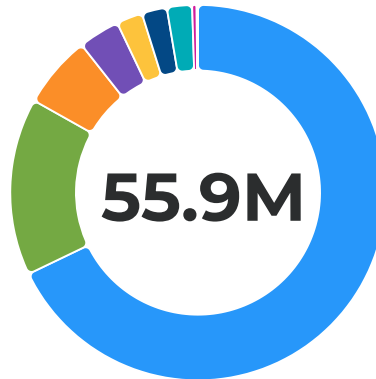


Revenues by Fund

Historical Revenues by Fund



FY25 Revenues by Fund



General Fund	\$37,940,027	67.87%
Water Utility	\$8,535,777	15.27%
Capital Improvements	\$3,481,806	6.23%
Utility Capital Improvements	\$1,988,462	3.56%
Revenue Bonds	\$1,248,265	2.23%
Wastewater Utility	\$1,209,733	2.16%
General Obligation Bonds	\$1,209,499	2.16%
American Rescue Plan (ARPA)	\$218,689	0.39%
Community Development Block Grant (CDBG)	\$56,699	0.10%
Confiscated Assets	\$7,986	0.01%

Revenues by Fund

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%

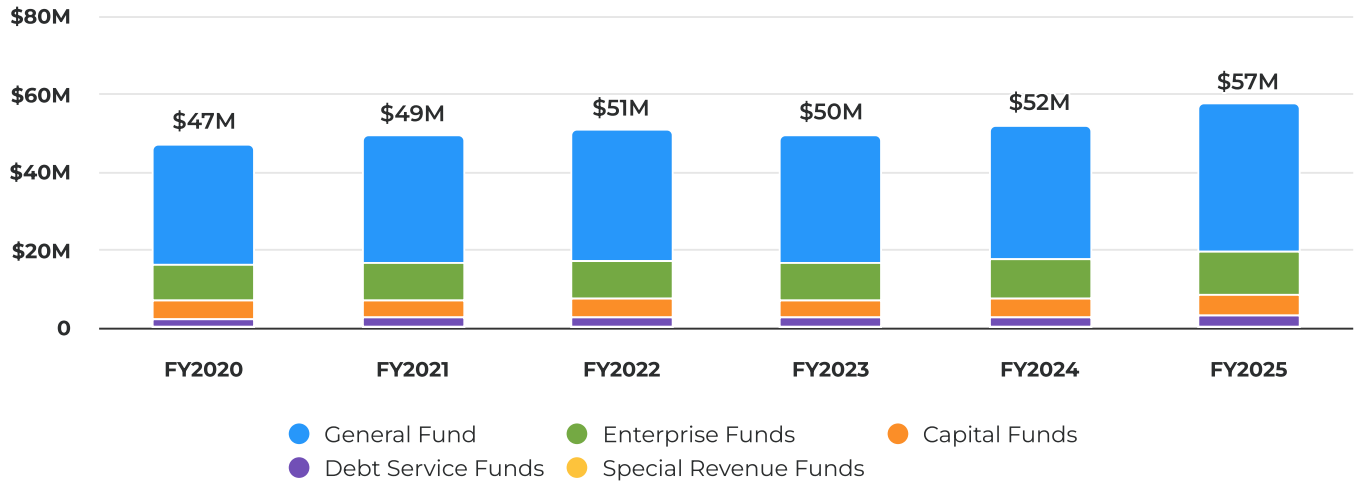


Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,126,181.00	\$4,869,872.00	\$5,382,490.00	5.00%
Charges for Services	\$3,214,654.00	\$3,053,921.00	\$3,375,387.00	5.00%
Fines and Forfeitures	\$57,039.00	\$54,187.00	\$59,891.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Community Development Block Grant (CDBG)	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
Intergovernmental Revenue	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
American Rescue Plan (ARPA)	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Intergovernmental Revenue	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Fines and Forfeitures	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Capital Improvements	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Other Financing	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
Other Financing	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
General Obligation Bonds	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Other Financing	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Revenue Bonds	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Other Financing	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Water Utility	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Charges for Services	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Wastewater Utility	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Charges for Services	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

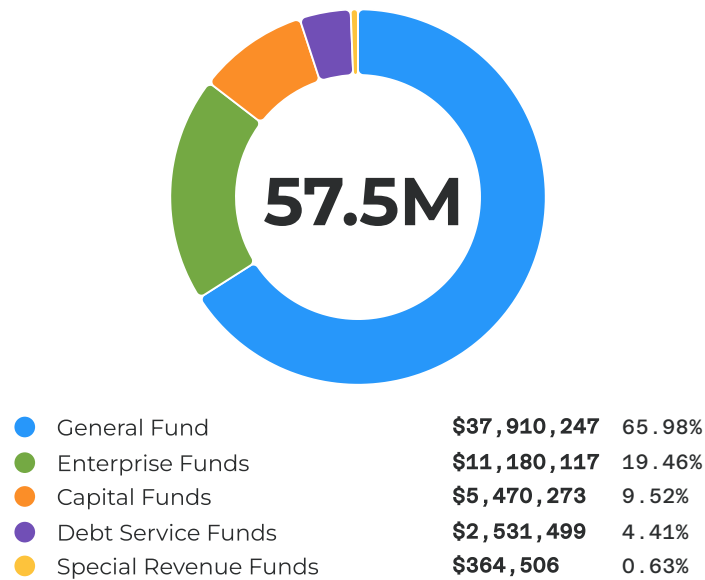


Expenditures by Fund Type

Historical Expenditures by Fund Type



FY25 Expenditures by Fund Type



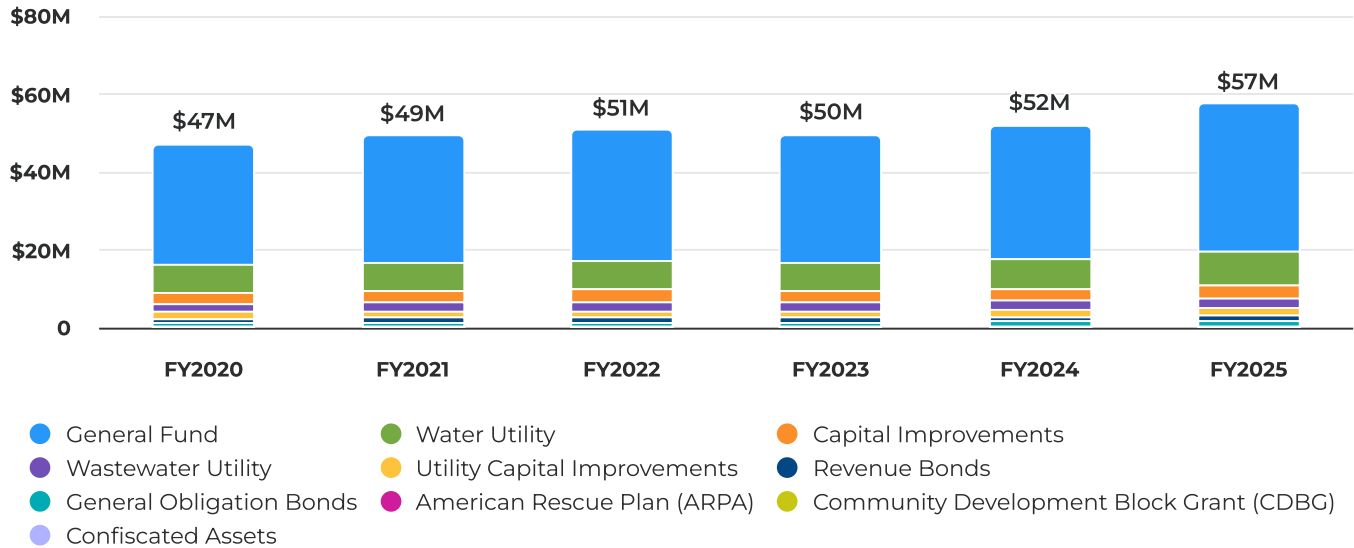
Expenditures by Fund Type

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
Special Revenue Funds	\$347,147.00	\$329,788.00	\$364,506.00	5.00%
Capital Funds	\$5,209,781.00	\$4,949,292.00	\$5,470,273.00	5.00%
Debt Service Funds	\$2,410,951.00	\$2,290,403.00	\$2,531,499.00	5.00%
Enterprise Funds	\$10,647,722.00	\$10,115,333.00	\$11,180,117.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

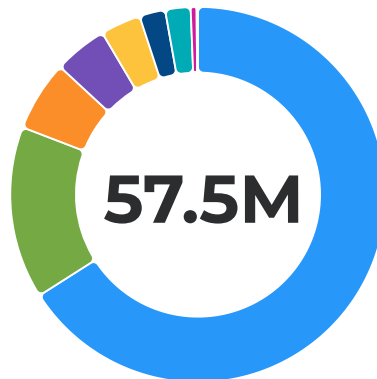


Expenditures by Fund

Historical Expenditures by Fund



FY25 Expenditures by Fund



General Fund	\$37,910,247	65.98%
Water Utility	\$8,531,391	14.85%
Capital Improvements	\$3,481,809	6.06%
Wastewater Utility	\$2,648,726	4.61%
Utility Capital Improvements	\$1,988,464	3.46%
Revenue Bonds	\$1,285,714	2.24%
General Obligation Bonds	\$1,245,785	2.17%
American Rescue Plan (ARPA)	\$300,647	0.52%
Community Development Block Grant (CDBG)	\$55,873	0.10%
Confiscated Assets	\$7,986	0.01%

Expenditures by Fund

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%

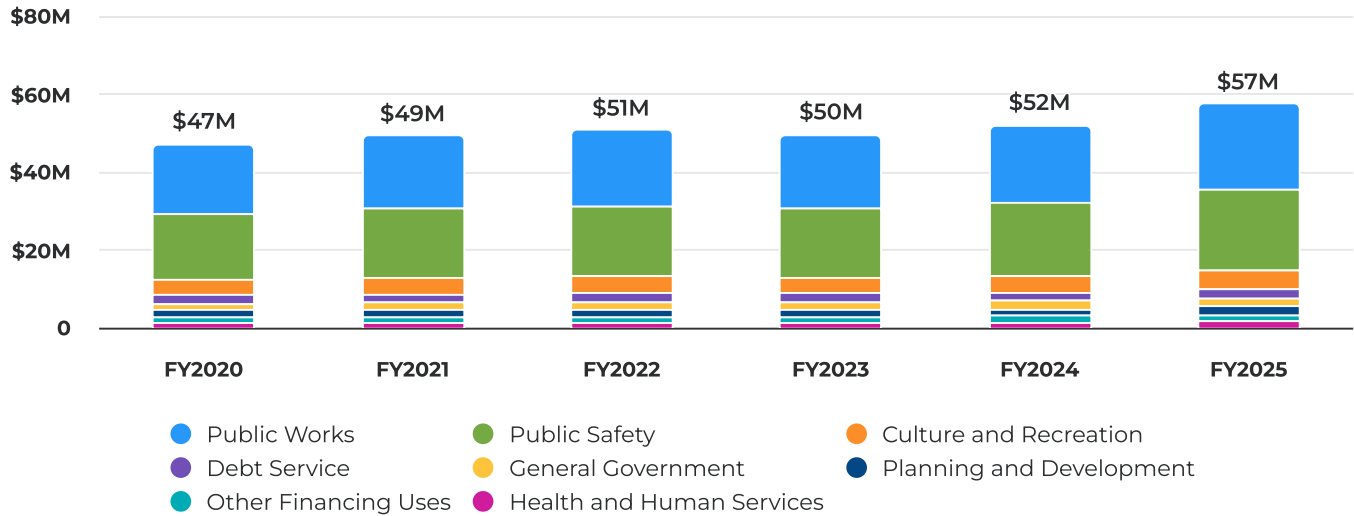


Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$1,778,126.00	\$1,689,223.00	\$1,867,032.00	5.00%
Public Safety	\$18,416,702.00	\$17,495,869.00	\$19,337,536.00	5.00%
Public Works	\$9,308,018.00	\$8,842,618.00	\$9,773,420.00	5.00%
Health and Human Services	\$1,321,659.00	\$1,255,576.00	\$1,387,743.00	5.00%
Culture and Recreation	\$3,415,047.00	\$3,244,297.00	\$3,585,798.00	5.00%
Planning and Development	\$1,865,447.00	\$1,772,176.00	\$1,958,718.00	5.00%
Community Development Block Grant (CDBG)	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
Planning and Development	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
American Rescue Plan (ARPA)	\$286,329.00	\$272,011.00	\$300,647.00	5.00%
Public Safety	\$64,288.00	\$61,074.00	\$67,502.00	5.00%
Health and Human Services	\$171,044.00	\$162,490.00	\$179,598.00	5.00%
Planning and Development	\$50,997.00	\$48,447.00	\$53,547.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Public Safety	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Capital Improvements	\$3,316,007.00	\$3,150,207.00	\$3,481,809.00	5.00%
Public Safety	\$1,064,773.00	\$1,011,535.00	\$1,118,012.00	5.00%
Public Works	\$1,064,772.00	\$1,011,532.00	\$1,118,012.00	5.00%
Culture and Recreation	\$1,186,462.00	\$1,127,140.00	\$1,245,785.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
Public Works	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
General Obligation Bonds	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Debt Service	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Revenue Bonds	\$1,224,489.00	\$1,163,264.00	\$1,285,714.00	5.00%
Debt Service	\$1,148,434.00	\$1,091,012.00	\$1,205,856.00	5.00%
Other Financing Uses	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Water Utility	\$8,125,129.00	\$7,718,870.00	\$8,531,391.00	5.00%
General Government	\$208,885.00	\$198,440.00	\$219,330.00	5.00%
Public Works	\$7,155,692.00	\$6,797,906.00	\$7,513,481.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Wastewater Utility	\$2,522,593.00	\$2,396,463.00	\$2,648,726.00	5.00%
General Government	\$208,744.00	\$198,306.00	\$219,182.00	5.00%
Public Works	\$1,553,297.00	\$1,475,633.00	\$1,630,964.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

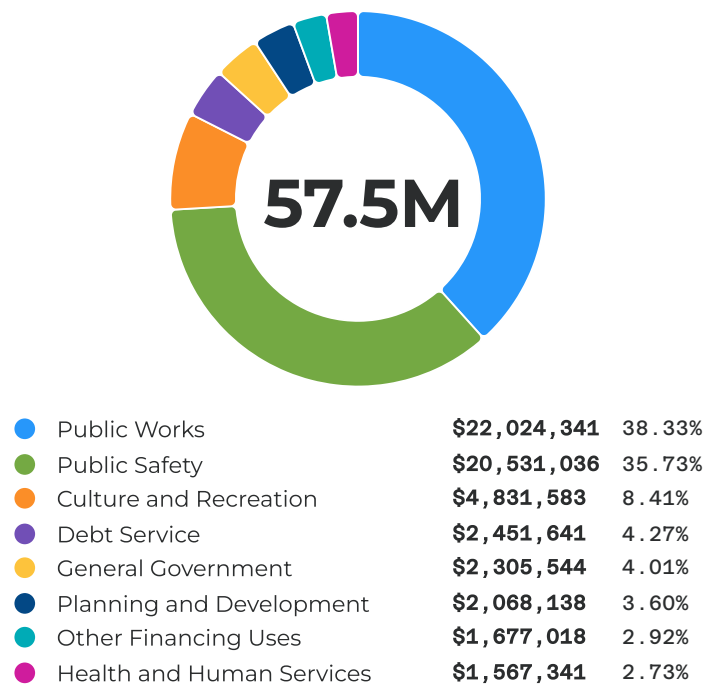


Expenditures by Function

Historical Expenditures by Function



FY25 Expenditures by Function



Expenditures by Function

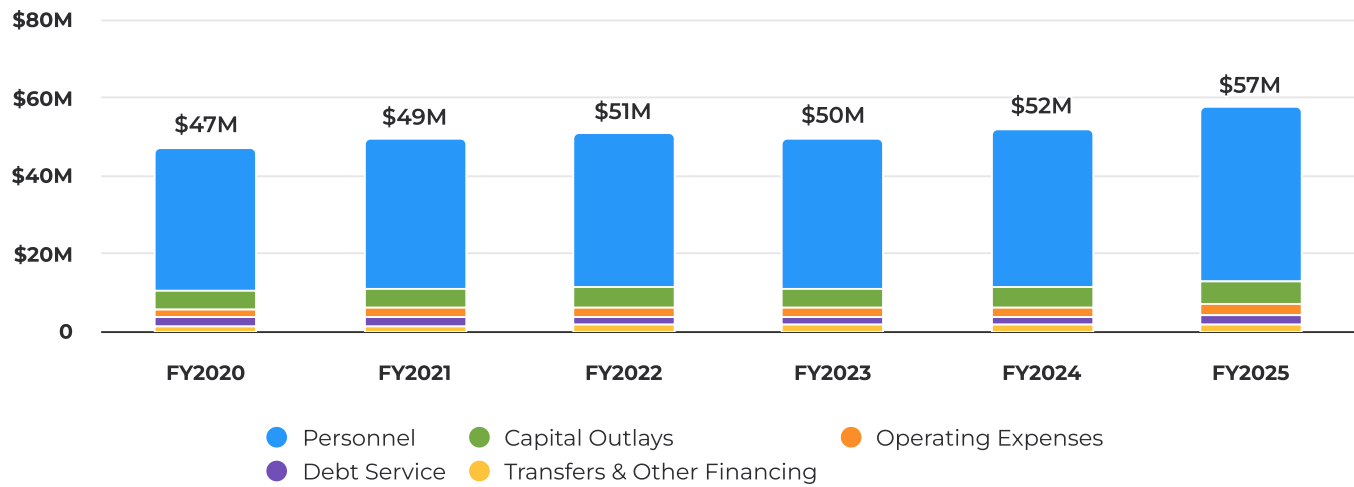
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$2,195,755.00	\$2,085,969.00	\$2,305,544.00	5.00%
Public Safety	\$19,553,369.00	\$18,575,704.00	\$20,531,036.00	5.00%
Public Works	\$20,975,553.00	\$19,926,774.00	\$22,024,341.00	5.00%
Health and Human Services	\$1,492,703.00	\$1,418,066.00	\$1,567,341.00	5.00%
Culture and Recreation	\$4,601,509.00	\$4,371,437.00	\$4,831,583.00	5.00%



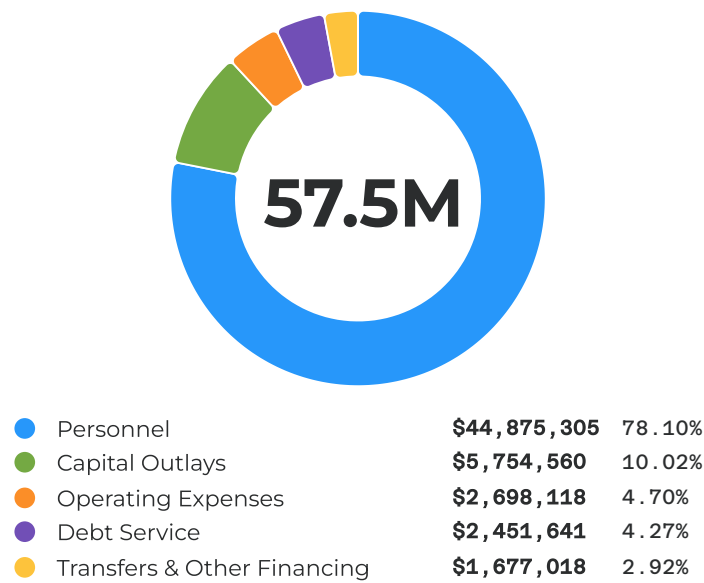
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Planning and Development	\$1,969,656.00	\$1,871,174.00	\$2,068,138.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Other Financing Uses	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Object

Historical Expenditures by Object



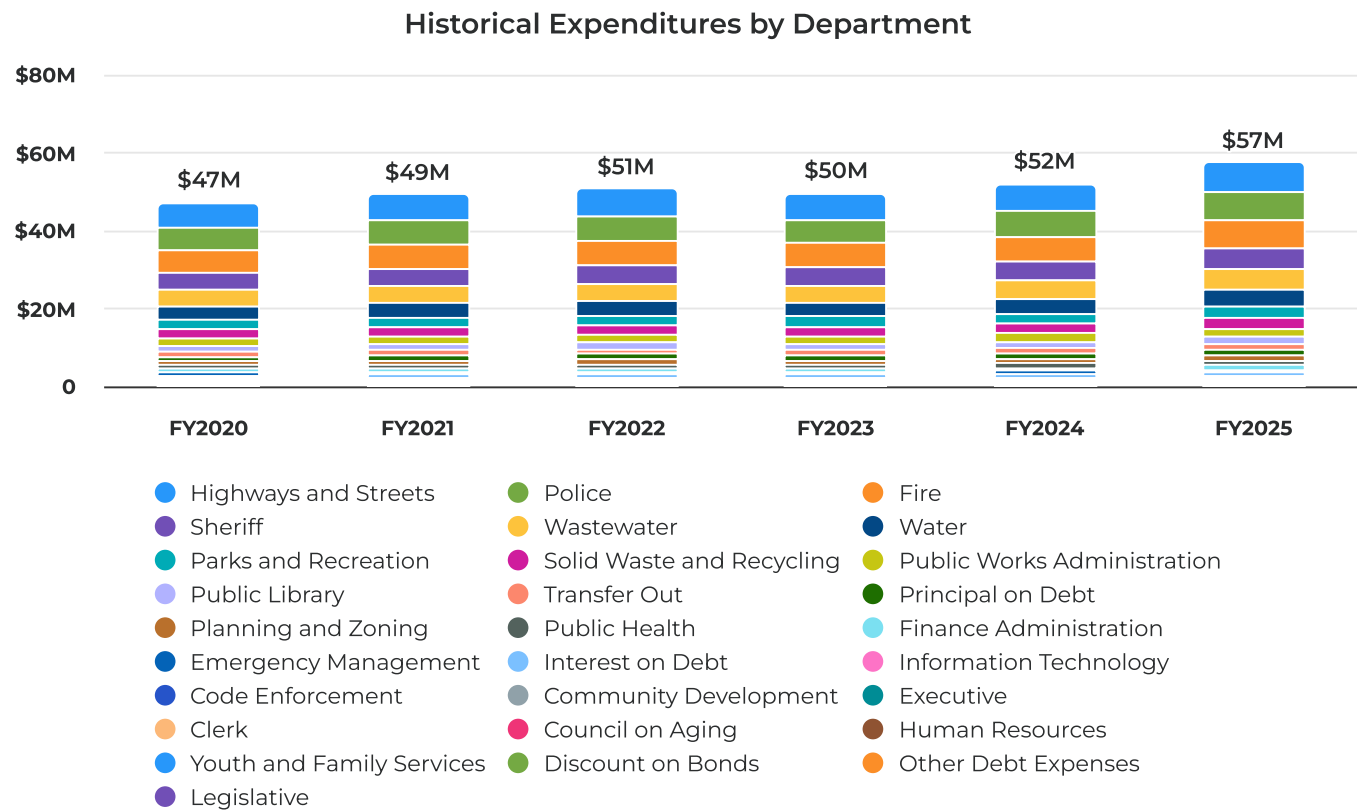
FY25 Expenditures by Object



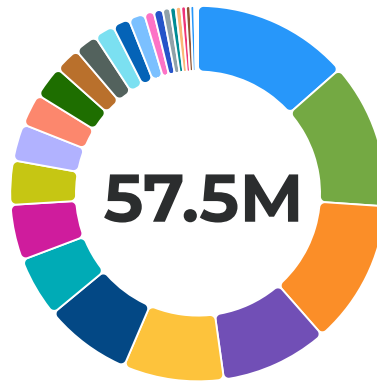
Expenditures by Object

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00	5.00%
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00	5.00%
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Department



FY25 Expenditures by Department



Highways and Streets	\$7,771,943	13.53%
Police	\$7,209,522	12.55%
Fire	\$7,159,068	12.46%
Sheriff	\$5,323,069	9.26%
Wastewater	\$4,971,237	8.65%
Water	\$4,340,630	7.55%
Parks and Recreation	\$3,006,259	5.23%
Solid Waste and Recycling	\$2,754,926	4.79%
Public Works Administration	\$2,185,605	3.80%
Public Library	\$1,825,324	3.18%
Transfer Out	\$1,597,160	2.78%
Principal on Debt	\$1,597,160	2.78%
Planning and Zoning	\$1,262,931	2.20%
Public Health	\$1,145,581	1.99%
Finance Administration	\$1,005,972	1.75%
Emergency Management	\$839,377	1.46%
Interest on Debt	\$798,580	1.39%
Information Technology	\$477,444	0.83%
Code Enforcement	\$442,110	0.77%
Community Development	\$363,097	0.63%
Executive	\$276,046	0.48%
Clerk	\$275,223	0.48%
Council on Aging	\$234,196	0.41%
Human Resources	\$228,936	0.40%
Youth and Family Services	\$187,564	0.33%
Discount on Bonds	\$79,858	0.14%
Other Debt Expenses	\$55,901	0.10%
Legislative	\$41,923	0.07%

Expenditures by Department

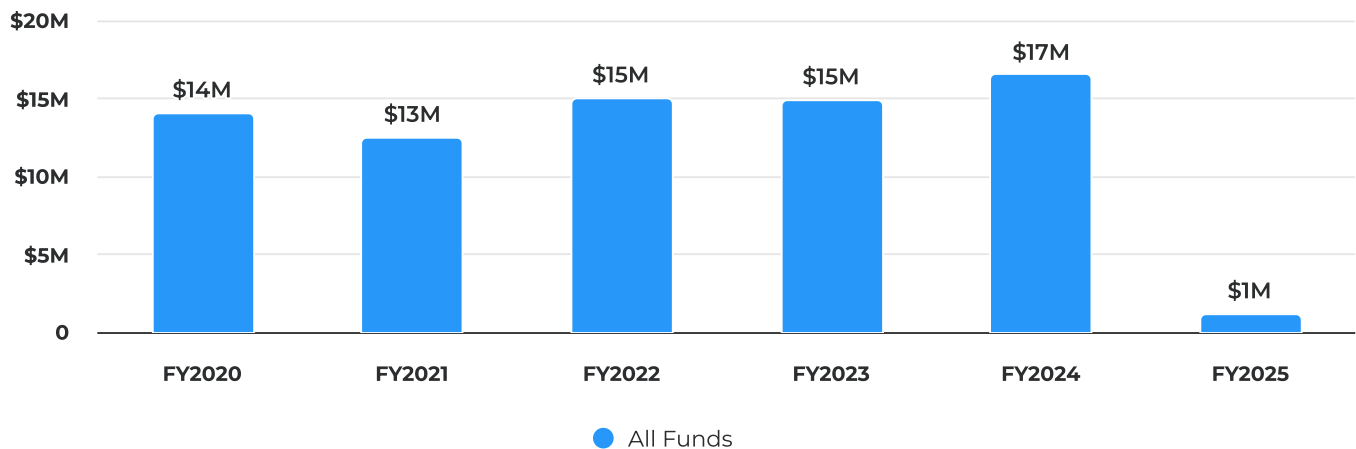
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Legislative	\$39,926.00	\$37,930.00	\$41,923.00	5.00%
Executive	\$262,901.00	\$249,756.00	\$276,046.00	5.00%
Clerk	\$262,117.00	\$249,012.00	\$275,223.00	5.00%
Finance Administration	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Human Resources	\$218,034.00	\$207,133.00	\$228,936.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Information Technology	\$454,709.00	\$431,974.00	\$477,444.00	5.00%
Police	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%
Sheriff	\$5,069,590.00	\$4,816,111.00	\$5,323,069.00	5.00%
Fire	\$6,818,159.00	\$6,477,252.00	\$7,159,068.00	5.00%
Emergency Management	\$799,408.00	\$759,439.00	\$839,377.00	5.00%
Public Works Administration	\$2,081,525.00	\$1,977,450.00	\$2,185,605.00	5.00%
Highways and Streets	\$7,401,849.00	\$7,031,756.00	\$7,771,943.00	5.00%
Solid Waste and Recycling	\$2,623,738.00	\$2,492,550.00	\$2,754,926.00	5.00%
Water	\$4,133,932.00	\$3,927,235.00	\$4,340,630.00	5.00%
Wastewater	\$4,734,509.00	\$4,497,783.00	\$4,971,237.00	5.00%
Public Health	\$1,091,028.00	\$1,036,476.00	\$1,145,581.00	5.00%
Council on Aging	\$223,044.00	\$211,892.00	\$234,196.00	5.00%
Youth and Family Services	\$178,631.00	\$169,698.00	\$187,564.00	5.00%
Public Library	\$1,738,405.00	\$1,651,487.00	\$1,825,324.00	5.00%
Parks and Recreation	\$2,863,104.00	\$2,719,950.00	\$3,006,259.00	5.00%
Planning and Zoning	\$1,202,791.00	\$1,142,651.00	\$1,262,931.00	5.00%
Community Development	\$345,807.00	\$328,517.00	\$363,097.00	5.00%
Code Enforcement	\$421,058.00	\$400,006.00	\$442,110.00	5.00%
Principal on Debt	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Interest on Debt	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Other Debt Expenses	\$53,240.00	\$50,579.00	\$55,901.00	5.00%
Transfer Out	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Discount on Bonds	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Fund Balance

Fund Balance Projections



Financial Summary

Fund Balance	FY 2024	FY 2025	FY 2024 vs. FY 2025 (% Change)	FY 2024 vs. FY 2025 (\$ Change)
All Funds	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00
Total Fund Balance	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00

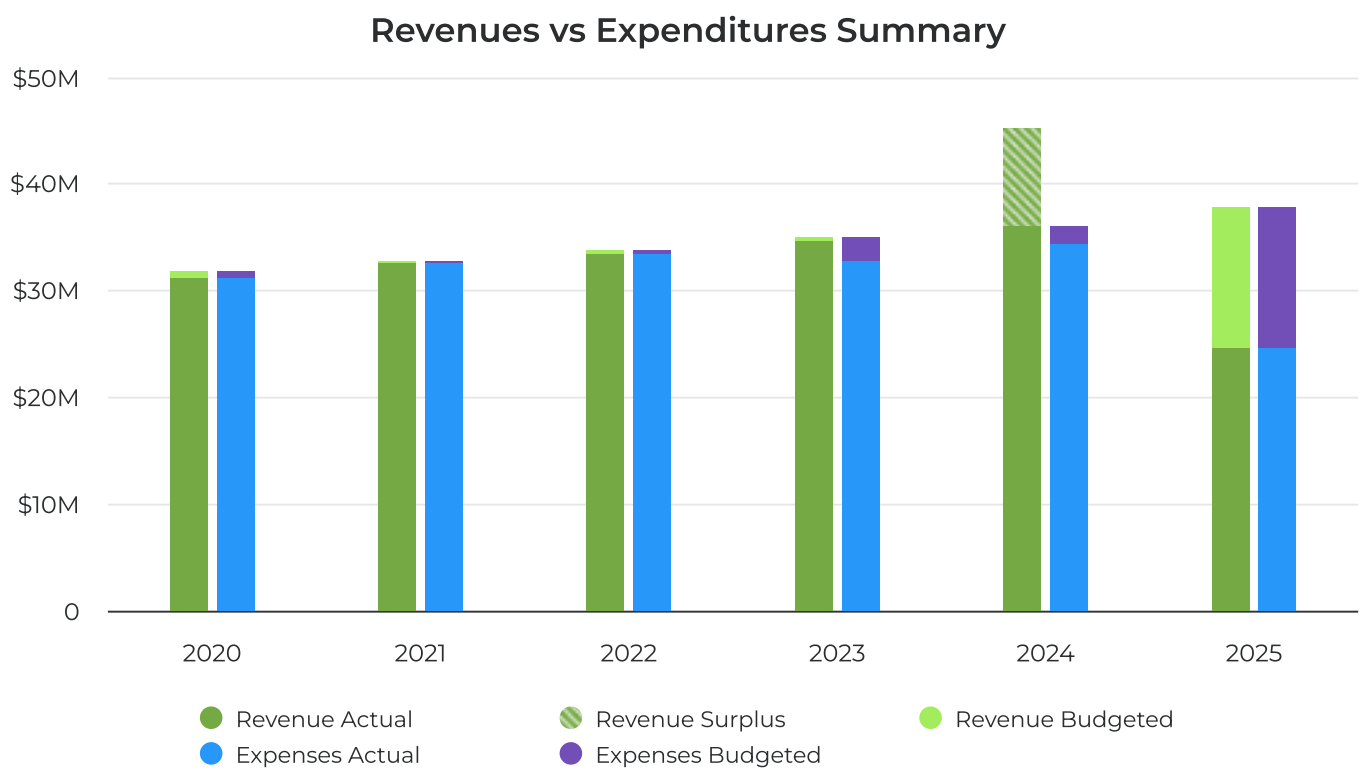


General Fund

The General Fund is the primary financial resource for essential municipal services, including public safety, education, public works, health and human services, and more. Over the years, the fund has demonstrated consistent growth, supporting the community's expanding needs. The General Fund ensures the provision of quality services, strategic infrastructure development, and the well-being of all residents. Careful financial planning and resource allocation across departments highlight Heroville's commitment to transparency and fiscal responsibility, ensuring a strong and sustainable future for the city.

Summary

The General Fund Revenues vs Expenditures Summary illustrates the financial trends for this fund from 2020 through 2025. Growth in revenues and expenditures over time, with projected figures in 2025 demonstrating fiscal responsibility and planning. This financial view helps to understand and explain financial health. The chart highlights actual as well as budgeted revenues and expenditures, showcasing any surplus revenues and instances of expenditures over budget. The data reflects consistent and strategic allocation of resources over time.



Comprehensive Fund Summary

Comprehensive Fund Summary

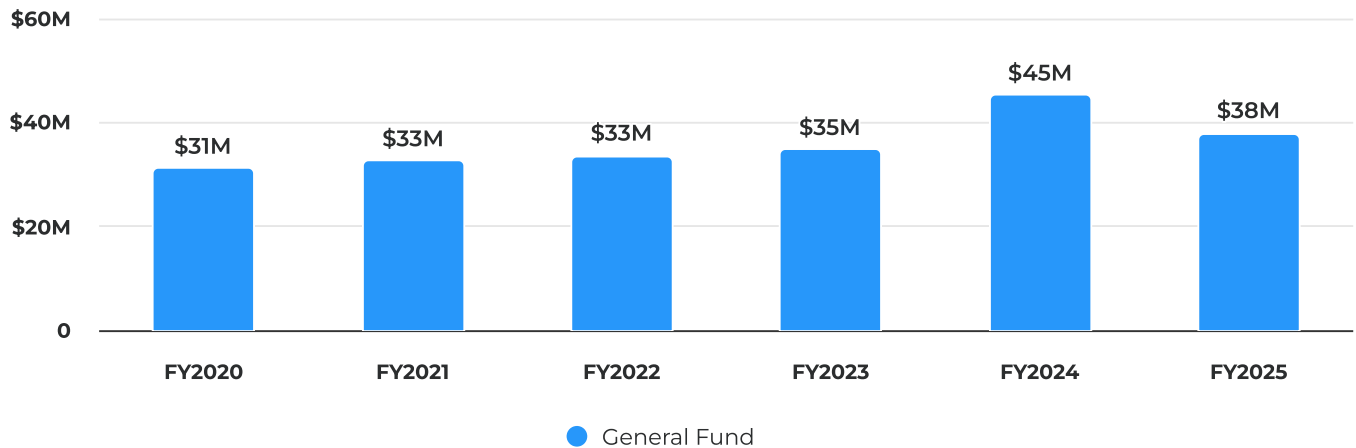
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Beginning Fund Balance	\$1,338,775.00	\$1,338,775.00	\$1,107,050.00
Revenues			



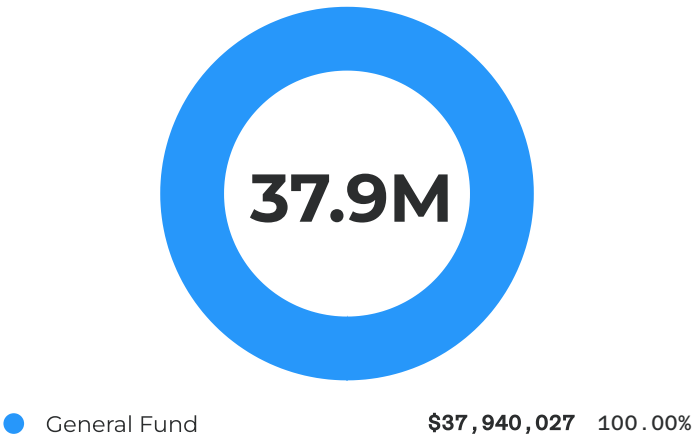
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00
Intergovernmental Revenue	\$5,126,181.00	\$4,869,872.00	\$5,382,490.00
Charges for Services	\$3,214,654.00	\$3,053,921.00	\$3,375,387.00
Fines and Forfeitures	\$57,039.00	\$54,187.00	\$59,891.00
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00
Total Revenues	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00
Expenditures			
Personnel	\$34,078,211.00	\$32,374,304.00	\$35,782,126.00
Operating Expenses	\$1,804,707.00	\$1,714,472.00	\$1,894,942.00
Capital Outlays	\$222,081.00	\$210,983.00	\$233,179.00
Total Expenditures	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00
Total Revenues Less Expenditures	\$28,358.00	\$10,893,091.00	\$29,780.00
Ending Fund Balance	\$1,367,133.00	\$12,231,866.00	\$1,136,830.00

Revenues by Fund Type

Historical Revenues by Fund Type



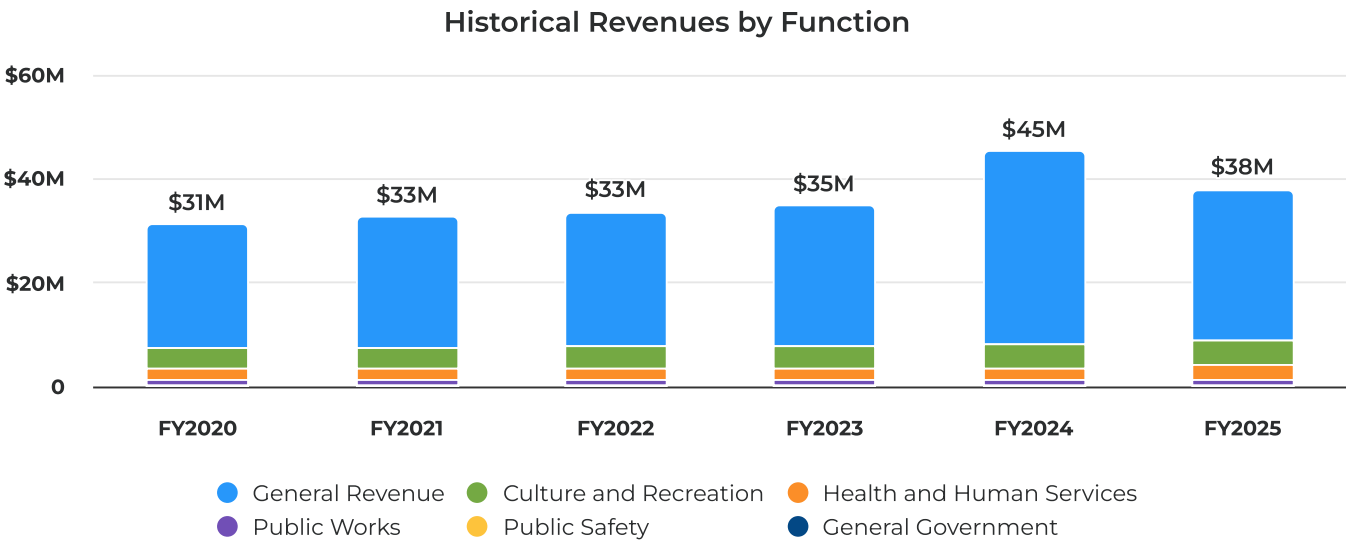
FY25 Revenues by Fund Type



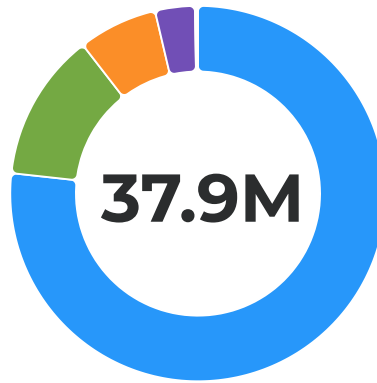
Revenues by Fund Type

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%
Total Revenues	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%

Revenues by Function



FY25 Revenues by Function



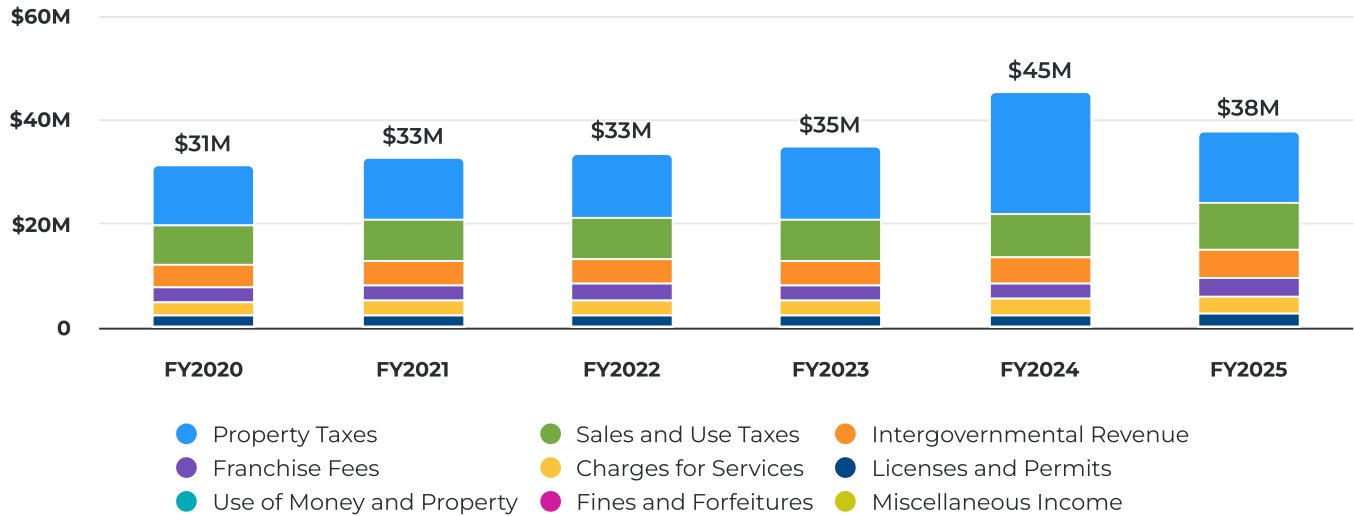
General Revenue	\$29,116,806	76.74%
Culture and Recreation	\$4,841,131	12.76%
Health and Human Services	\$2,583,910	6.81%
Public Works	\$1,298,616	3.42%
Public Safety	\$60,673	0.16%
General Government	\$38,891	0.10%

Revenues by Function

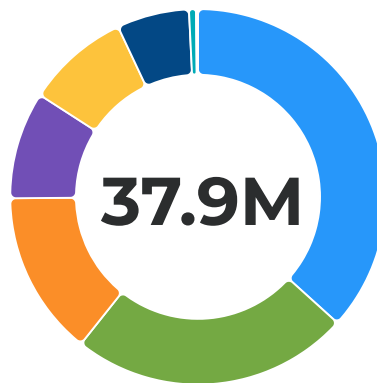
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Revenue	\$27,730,289.00	\$37,209,935.00	\$29,116,806.00	5.00%
General Government	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Public Safety	\$57,784.00	\$54,895.00	\$60,673.00	5.00%
Public Works	\$1,236,777.00	\$1,174,938.00	\$1,298,616.00	5.00%
Health and Human Services	\$2,460,866.00	\$2,337,822.00	\$2,583,910.00	5.00%
Culture and Recreation	\$4,610,602.00	\$4,380,073.00	\$4,841,131.00	5.00%
Total Revenues	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%

Revenues by Object

Historical Revenues by Object



FY25 Revenues by Object



Property Taxes	\$13,926,027	36.71%
Sales and Use Taxes	\$9,100,455	23.99%
Intergovernmental Revenue	\$5,382,490	14.19%
Franchise Fees	\$3,500,174	9.23%
Charges for Services	\$3,375,387	8.90%
Licenses and Permits	\$2,364,563	6.23%
Use of Money and Property	\$225,567	0.59%
Fines and Forfeitures	\$59,891	0.16%
Miscellaneous Income	\$5,473	0.01%

Revenues by Object

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Intergovernmental Revenue	\$5,126,181.00	\$4,869,872.00	\$5,382,490.00	5.00%
Charges for Services	\$3,214,654.00	\$3,053,921.00	\$3,375,387.00	5.00%
Fines and Forfeitures	\$57,039.00	\$54,187.00	\$59,891.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Total Revenues	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%

Revenues by Department

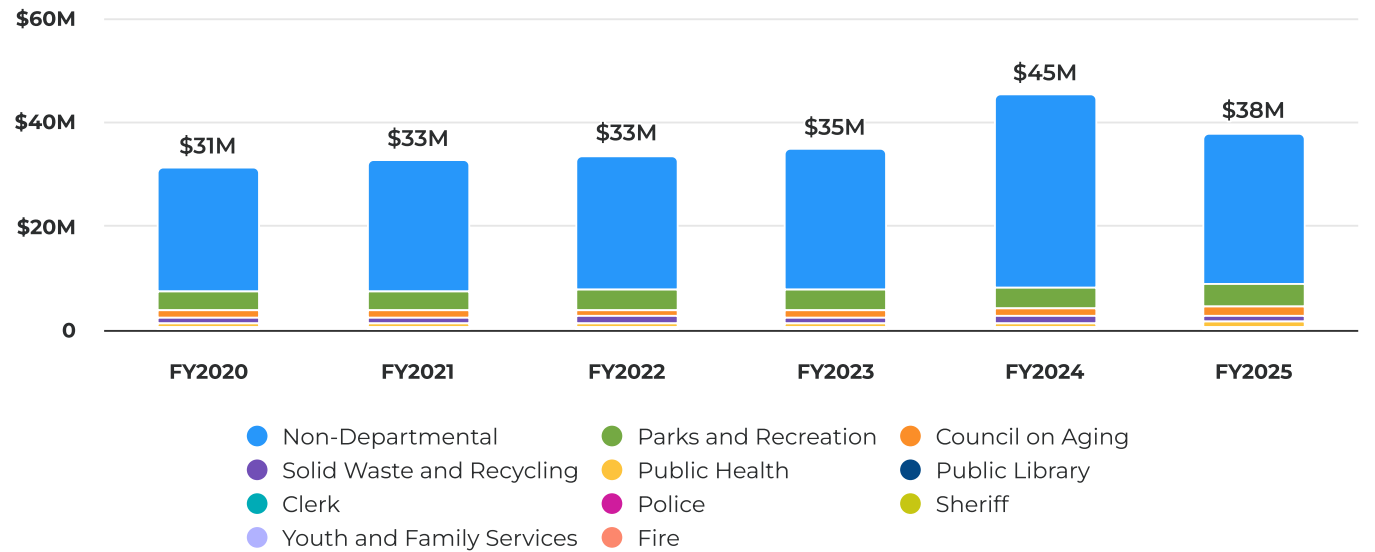
The General Fund's expenditures by source for the town of Heroville, ND have seen some changes in the past and upcoming years. In 2023, General Revenue expenditures decreased by 2% to \$25,105,334. This trend continued in 2024 with a 33% decrease to \$16,915,476. However, in the upcoming 2025 budget, there will be a significant increase of 53% to \$25,887,126.

Similarly, Culture and Recreation expenditures also decreased by 2% in 2023 to \$4,174,161 and continued to decrease by 33% in 2024 to \$2,812,467. But in the 2025 budget, there will be a 53% increase to \$4,304,146.

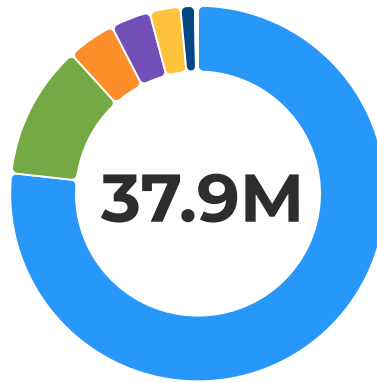
Lastly, Health and Human Services expenditures also saw a 2% decrease in 2023 to \$2,227,919 and a 33% decrease in 2024 to \$1,501,128. However, in the 2025 budget, there will be a 53% increase to \$2,297,297.

These changes in expenditures by source for the General Fund in Heroville, ND show a decrease in 2023 and 2024, but a significant increase is expected in the upcoming 2025 budget. This reflects the town's efforts to manage its funds effectively and allocate resources towards important areas such as General Revenue, Culture and Recreation, and Health and Human Services.

Historical Revenues by Department



FY25 Revenues by Department



Non-Departmental	\$29,116,806	76.74%
Parks and Recreation	\$4,372,107	11.52%
Council on Aging	\$1,571,969	4.14%
Solid Waste and Recycling	\$1,298,616	3.42%
Public Health	\$1,011,162	2.67%
Public Library	\$469,024	1.24%
Clerk	\$38,891	0.10%
Police	\$30,337	0.08%
Sheriff	\$29,557	0.08%
Youth and Family Services	\$779	0.00%
Fire	\$779	0.00%

Revenues by Department

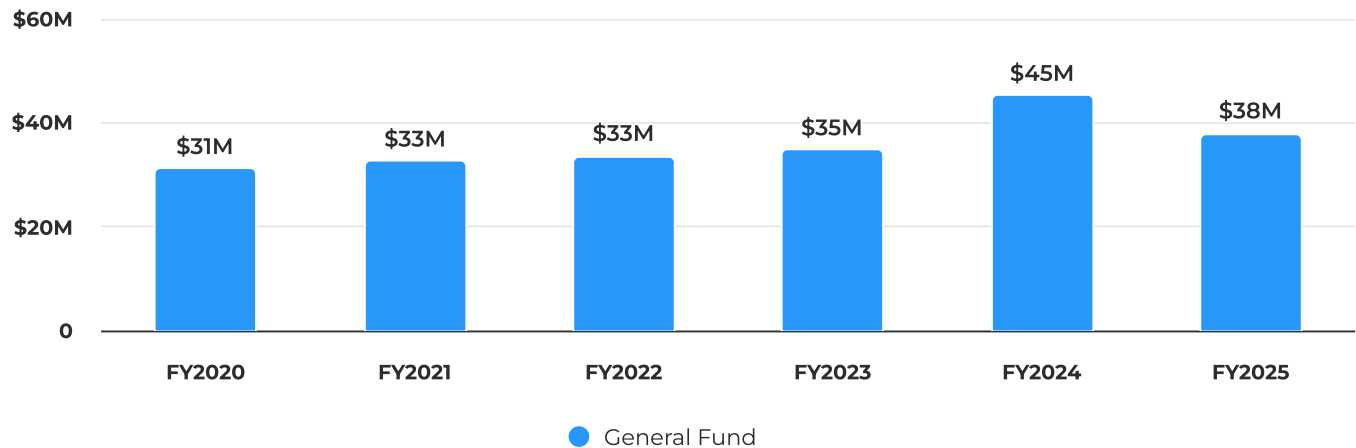
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Non-Departmental	\$27,730,289.00	\$37,209,935.00	\$29,116,806.00	5.00%
Clerk	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Police	\$28,892.00	\$27,447.00	\$30,337.00	5.00%
Sheriff	\$28,150.00	\$26,743.00	\$29,557.00	5.00%
Fire	\$742.00	\$705.00	\$779.00	4.99%
Solid Waste and Recycling	\$1,236,777.00	\$1,174,938.00	\$1,298,616.00	5.00%
Public Health	\$963,011.00	\$914,860.00	\$1,011,162.00	5.00%
Council on Aging	\$1,497,113.00	\$1,422,257.00	\$1,571,969.00	5.00%
Youth and Family Services	\$742.00	\$705.00	\$779.00	4.99%
Public Library	\$446,690.00	\$424,356.00	\$469,024.00	5.00%
Parks and Recreation	\$4,163,912.00	\$3,955,717.00	\$4,372,107.00	5.00%
Total Revenues	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%

Revenues by Fund

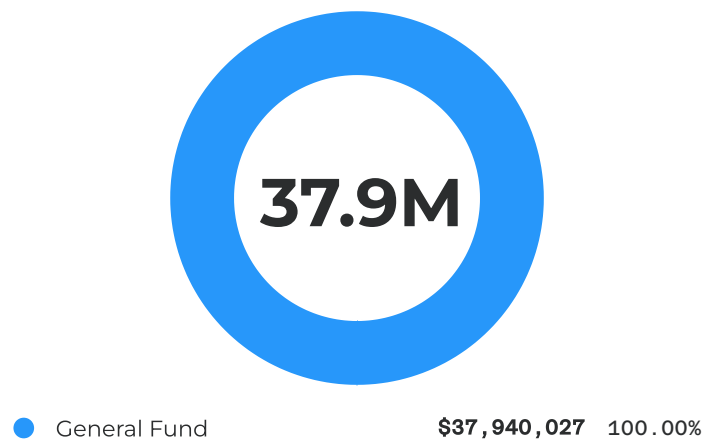
The General Fund's revenues by fund for the years 2023, 2024, and 2025 have seen significant changes. In 2023, the General Fund revenues decreased by 2% to \$32,712,964. This decrease continued in 2024 with a 33% decrease to \$22,041,348. However, there is good news for the upcoming 2025 budget year as the General Fund revenues are expected to increase by 53% to \$33,731,658. These changes reflect a fluctuation in revenue for the GF fund, but the upcoming budget year shows a promising increase.



Historical Revenues by Fund



FY25 Revenues by Fund



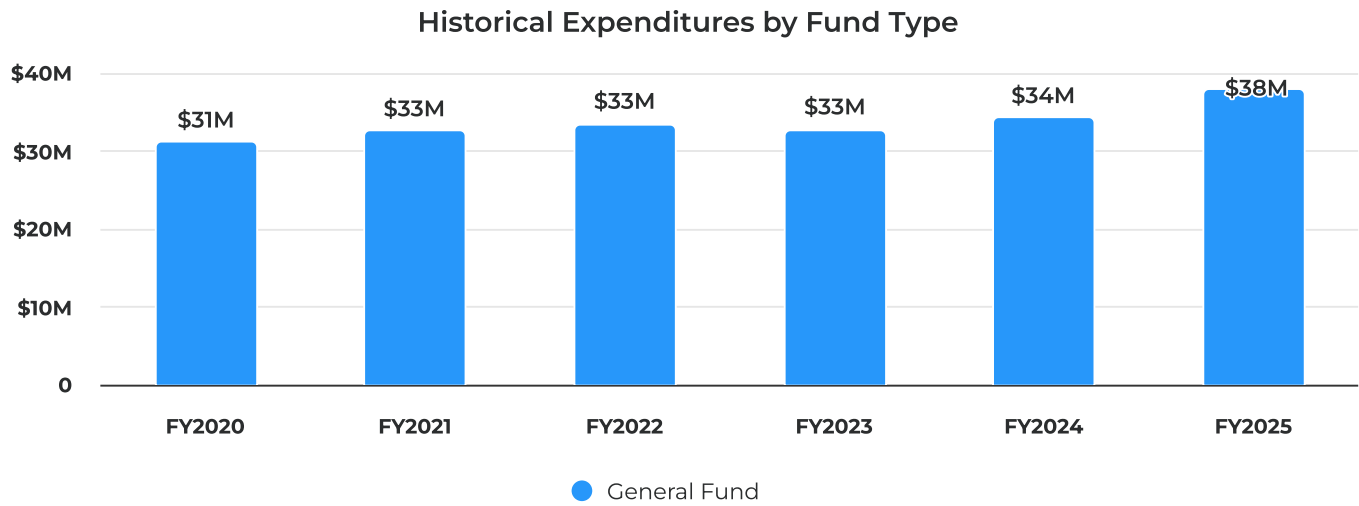
Revenues by Fund

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%
Non-Departmental	\$27,730,289.00	\$37,209,935.00	\$29,116,806.00	5.00%
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$19.00	\$18.00	\$20.00	5.26%
Clerk	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Charges for Services	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Police	\$28,892.00	\$27,447.00	\$30,337.00	5.00%
Fines and Forfeitures	\$28,150.00	\$26,742.00	\$29,558.00	5.00%
Miscellaneous Income	\$742.00	\$705.00	\$779.00	4.99%
Sheriff	\$28,150.00	\$26,743.00	\$29,557.00	5.00%

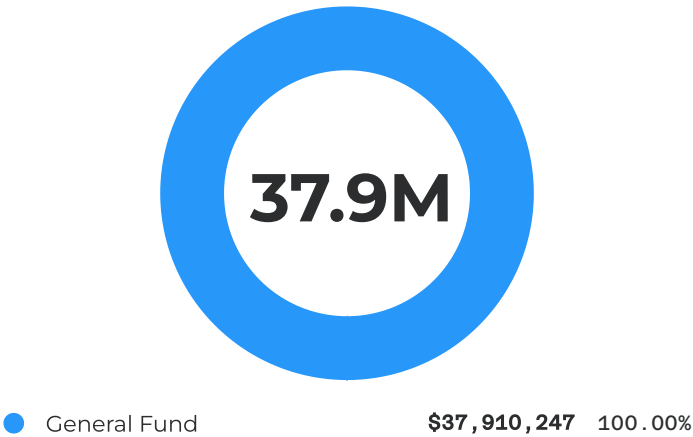
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Fines and Forfeitures	\$27,408.00	\$26,038.00	\$28,778.00	5.00%
Miscellaneous Income	\$742.00	\$705.00	\$779.00	4.99%
Fire	\$742.00	\$705.00	\$779.00	4.99%
Miscellaneous Income	\$742.00	\$705.00	\$779.00	4.99%
Solid Waste and Recycling	\$1,236,777.00	\$1,174,938.00	\$1,298,616.00	5.00%
Charges for Services	\$1,236,777.00	\$1,174,938.00	\$1,298,616.00	5.00%
Public Health	\$963,011.00	\$914,860.00	\$1,011,162.00	5.00%
Intergovernmental Revenue	\$740,778.00	\$703,739.00	\$777,817.00	5.00%
Charges for Services	\$222,233.00	\$211,121.00	\$233,345.00	5.00%
Council on Aging	\$1,497,113.00	\$1,422,257.00	\$1,571,969.00	5.00%
Intergovernmental Revenue	\$1,481,555.00	\$1,407,477.00	\$1,555,633.00	5.00%
Charges for Services	\$14,816.00	\$14,075.00	\$15,557.00	5.00%
Miscellaneous Income	\$742.00	\$705.00	\$779.00	4.99%
Youth and Family Services	\$742.00	\$705.00	\$779.00	4.99%
Miscellaneous Income	\$742.00	\$705.00	\$779.00	4.99%
Public Library	\$446,690.00	\$424,356.00	\$469,024.00	5.00%
Intergovernmental Revenue	\$444,467.00	\$422,244.00	\$466,690.00	5.00%
Fines and Forfeitures	\$1,481.00	\$1,407.00	\$1,555.00	5.00%
Miscellaneous Income	\$742.00	\$705.00	\$779.00	4.99%
Parks and Recreation	\$4,163,912.00	\$3,955,717.00	\$4,372,107.00	5.00%
Intergovernmental Revenue	\$2,459,381.00	\$2,336,412.00	\$2,582,350.00	5.00%
Charges for Services	\$1,703,789.00	\$1,618,600.00	\$1,788,978.00	5.00%
Miscellaneous Income	\$742.00	\$705.00	\$779.00	4.99%
Total Revenues	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%



Expenditures by Fund Type



FY25 Expenditures by Fund Type



Expenditures by Fund Type

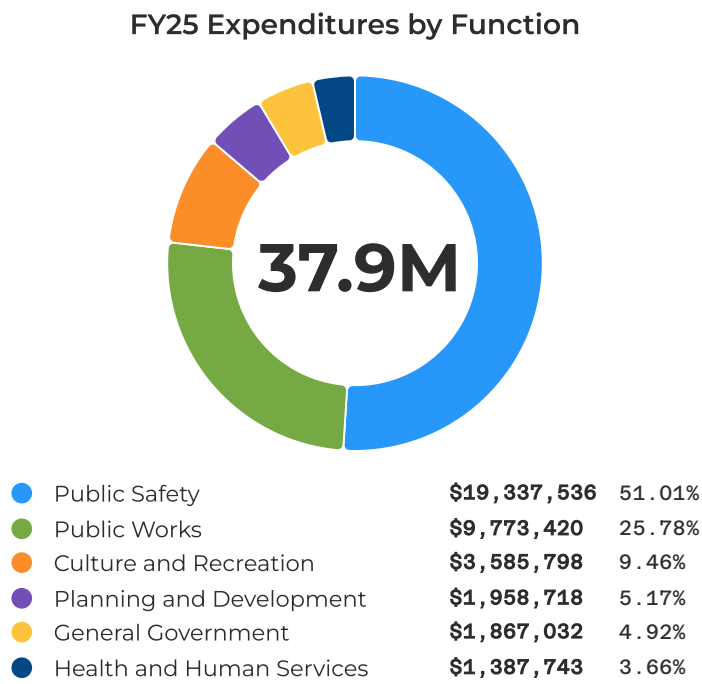
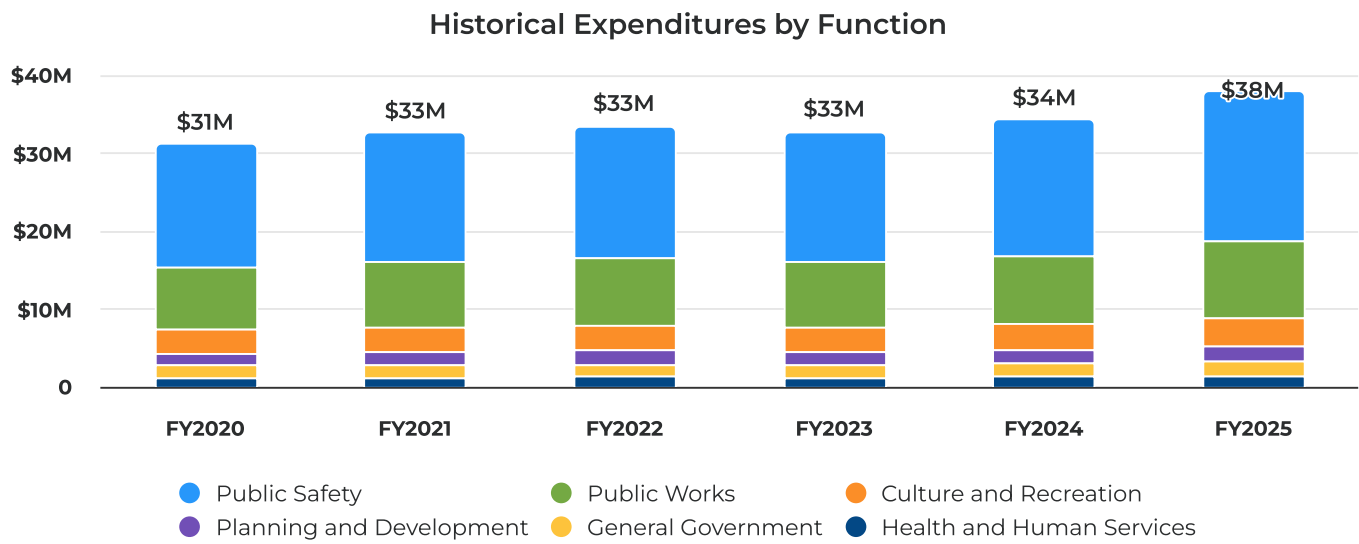
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
Total Expenditures	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%

Expenditures by Function

The town of Heroville, ND's General Fund has seen changes in its expenditures by function for the years 2023, 2024, and the upcoming 2025 budget year. In 2023, Public Safety expenditures decreased by 2% to \$16,676,875, followed by a further decrease of 32% in 2024 to \$11,329,550. However, in the 2025 budget, there will be a significant increase of 52% to \$17,196,206. Similarly, Public Works expenditures also saw a decrease of 2% in 2023 to \$8,437,488, followed by a 33% decrease in 2024 to \$5,677,891. But in the 2025 budget, there will be a 53% increase to \$8,700,240. Lastly, Culture and Recreation expenditures decreased by 2% in 2023 to \$3,094,818, followed by a 33% decrease in 2024 to \$2,083,179. However,



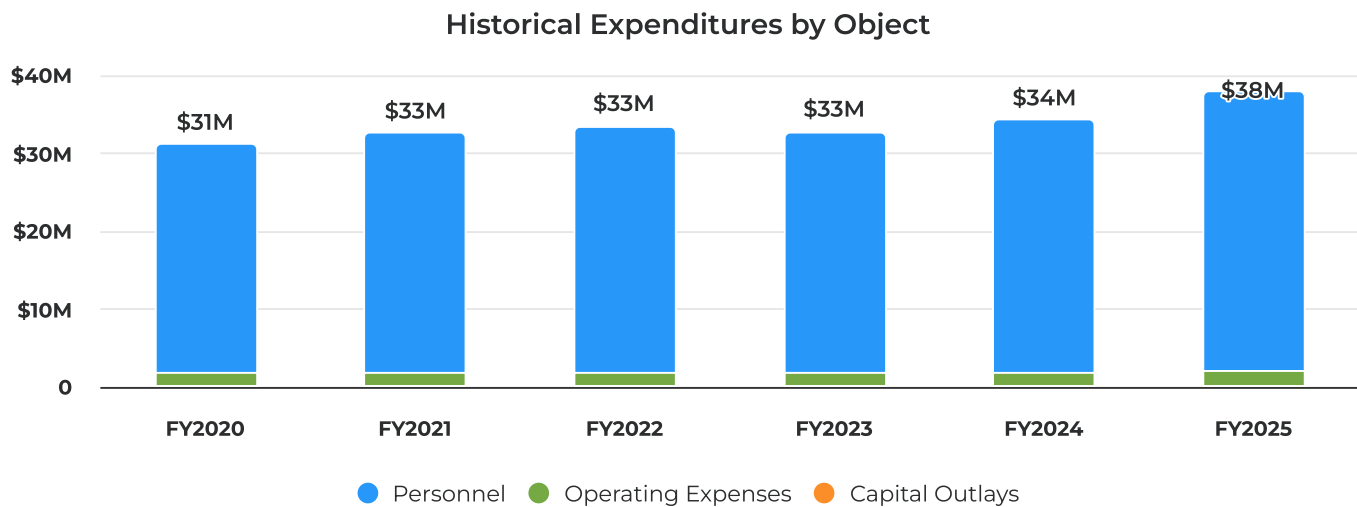
in the 2025 budget, there will be a 53% increase to \$3,191,196. These changes reflect the town's efforts to prioritize and allocate funds towards different functions as needed.



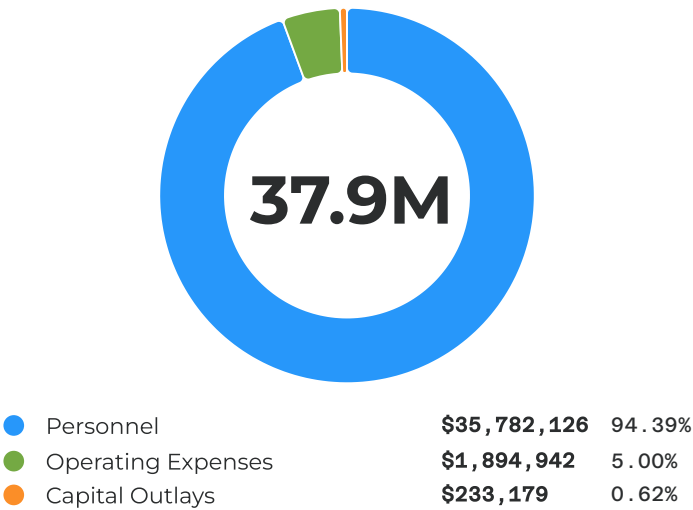
Expenditures by Function

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$1,778,126.00	\$1,689,223.00	\$1,867,032.00	5.00%
Public Safety	\$18,416,702.00	\$17,495,869.00	\$19,337,536.00	5.00%
Public Works	\$9,308,018.00	\$8,842,618.00	\$9,773,420.00	5.00%
Health and Human Services	\$1,321,659.00	\$1,255,576.00	\$1,387,743.00	5.00%
Culture and Recreation	\$3,415,047.00	\$3,244,297.00	\$3,585,798.00	5.00%
Planning and Development	\$1,865,447.00	\$1,772,176.00	\$1,958,718.00	5.00%
Total Expenditures	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%

Expenditures by Object



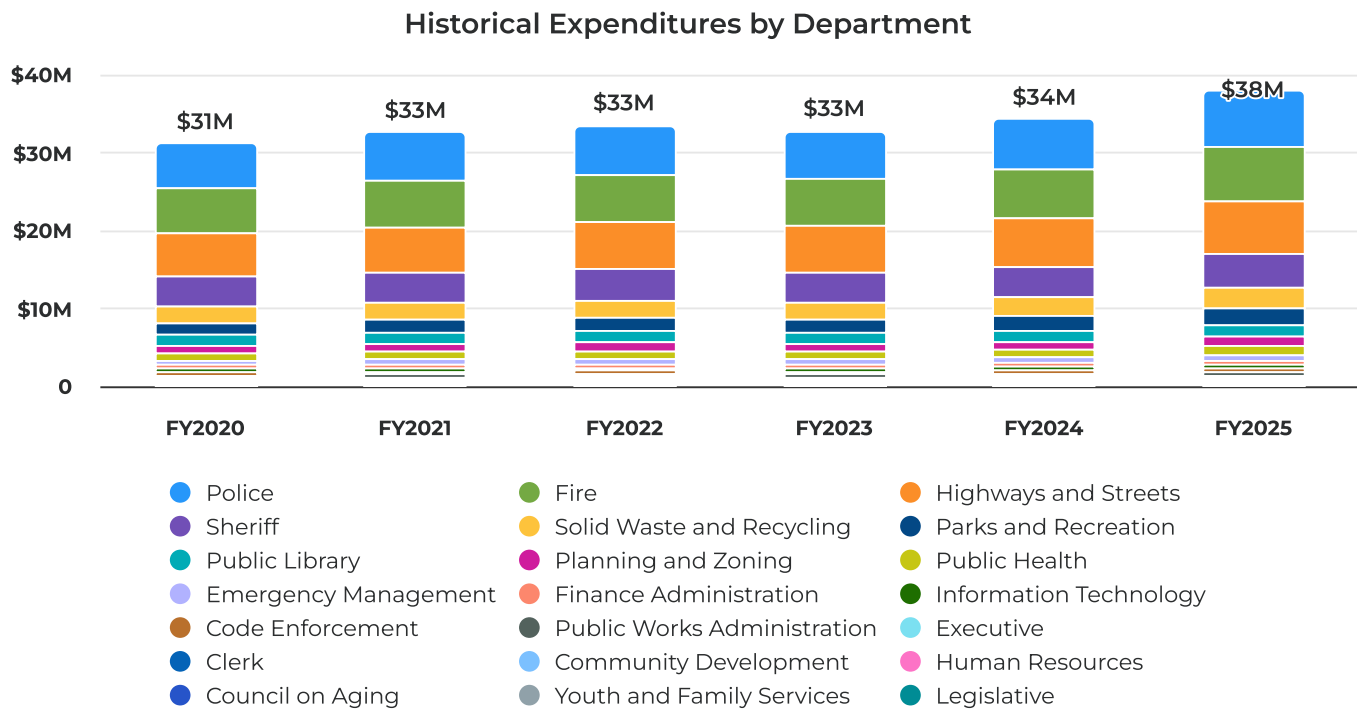
FY25 Expenditures by Object



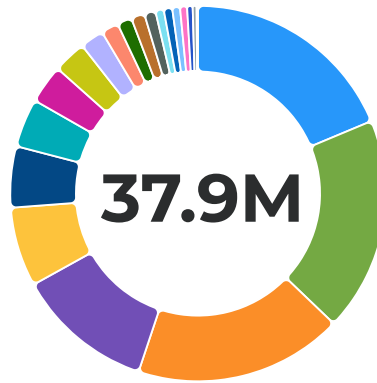
Expenditures by Object

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Personnel	\$34,078,211.00	\$32,374,304.00	\$35,782,126.00	5.00%
Operating Expenses	\$1,804,707.00	\$1,714,472.00	\$1,894,942.00	5.00%
Capital Outlays	\$222,081.00	\$210,983.00	\$233,179.00	5.00%
Total Expenditures	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%

Expenditures by Department



FY25 Expenditures by Department



Police	\$7,085,742	18.69%
Fire	\$6,999,352	18.46%
Highways and Streets	\$6,813,647	17.97%
Sheriff	\$4,480,567	11.82%
Solid Waste and Recycling	\$2,595,210	6.85%
Parks and Recreation	\$2,000,048	5.28%
Public Library	\$1,585,750	4.18%
Planning and Zoning	\$1,262,931	3.33%
Public Health	\$1,077,729	2.84%
Emergency Management	\$771,875	2.04%
Finance Administration	\$567,460	1.50%
Information Technology	\$477,444	1.26%
Code Enforcement	\$442,110	1.17%
Public Works Administration	\$364,563	0.96%
Executive	\$276,046	0.73%
Clerk	\$275,223	0.73%
Community Development	\$253,677	0.67%
Human Resources	\$228,936	0.60%
Council on Aging	\$178,323	0.47%
Youth and Family Services	\$131,691	0.35%
Legislative	\$41,923	0.11%

Expenditures by Department

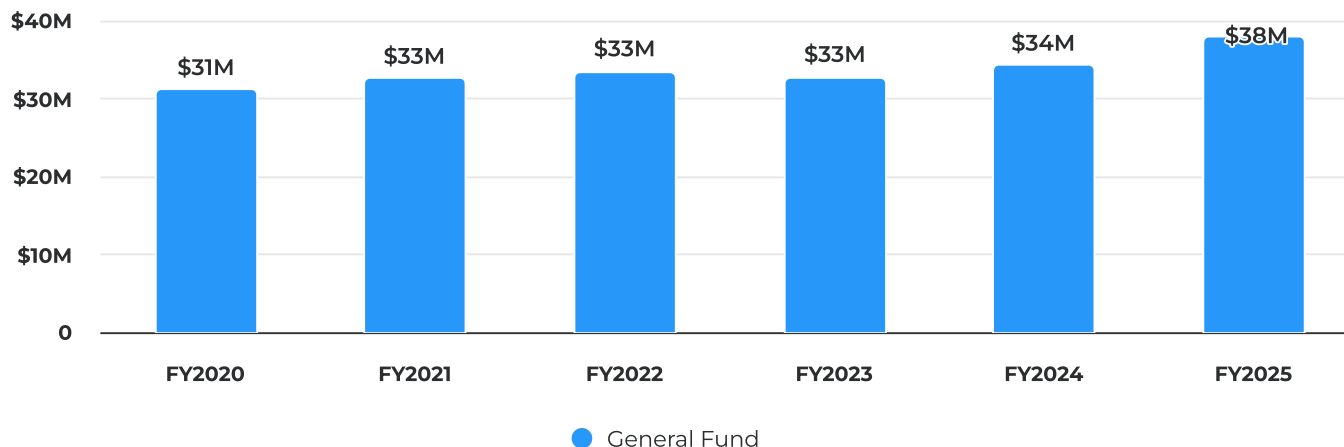
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Legislative	\$39,926.00	\$37,930.00	\$41,923.00	5.00%
Executive	\$262,901.00	\$249,756.00	\$276,046.00	5.00%
Clerk	\$262,117.00	\$249,012.00	\$275,223.00	5.00%
Finance Administration	\$540,439.00	\$513,418.00	\$567,460.00	5.00%
Human Resources	\$218,034.00	\$207,133.00	\$228,936.00	5.00%
Information Technology	\$454,709.00	\$431,974.00	\$477,444.00	5.00%
Police	\$6,748,326.00	\$6,410,910.00	\$7,085,742.00	5.00%
Sheriff	\$4,267,207.00	\$4,053,847.00	\$4,480,567.00	5.00%
Fire	\$6,666,049.00	\$6,332,747.00	\$6,999,352.00	5.00%
Emergency Management	\$735,120.00	\$698,365.00	\$771,875.00	5.00%
Public Works Administration	\$347,203.00	\$329,844.00	\$364,563.00	5.00%

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Highways and Streets	\$6,489,187.00	\$6,164,728.00	\$6,813,647.00	5.00%
Solid Waste and Recycling	\$2,471,628.00	\$2,348,046.00	\$2,595,210.00	5.00%
Public Health	\$1,026,408.00	\$975,088.00	\$1,077,729.00	5.00%
Council on Aging	\$169,832.00	\$161,341.00	\$178,323.00	5.00%
Youth and Family Services	\$125,419.00	\$119,147.00	\$131,691.00	5.00%
Public Library	\$1,510,239.00	\$1,434,729.00	\$1,585,750.00	5.00%
Parks and Recreation	\$1,904,808.00	\$1,809,568.00	\$2,000,048.00	5.00%
Planning and Zoning	\$1,202,791.00	\$1,142,651.00	\$1,262,931.00	5.00%
Community Development	\$241,598.00	\$229,519.00	\$253,677.00	5.00%
Code Enforcement	\$421,058.00	\$400,006.00	\$442,110.00	5.00%
Total Expenditures	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%

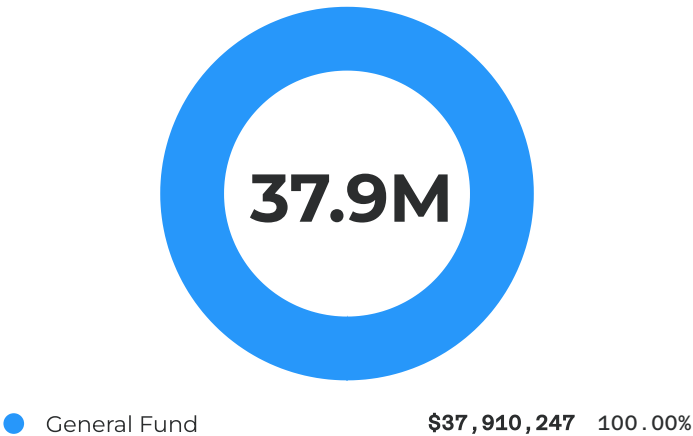
Expenditures by Fund

The town of Heroville, ND has seen significant changes in the General Fund's expenditures by fund for the years 2023, 2024, and the upcoming 2025 budget year. In 2023, there was a 2% decrease in General Fund expenditures, bringing the total to \$32,712,957. This trend continued in 2024 with a 32% decrease, resulting in \$22,119,411 in expenditures. However, the upcoming 2025 budget shows a promising 52% increase in General Fund expenditures, reaching a total of \$33,731,659. These changes reflect a strategic shift in the town's financial planning and allocation of resources. With a steady decrease in expenditures followed by a significant increase, the town is demonstrating a responsible and proactive approach to managing their budget. Overall, the General Fund's expenditures by fund for the years 2023, 2024, and 2025 showcase a positive and promising outlook for the town of Heroville, ND.

Historical Expenditures by Fund



FY25 Expenditures by Fund

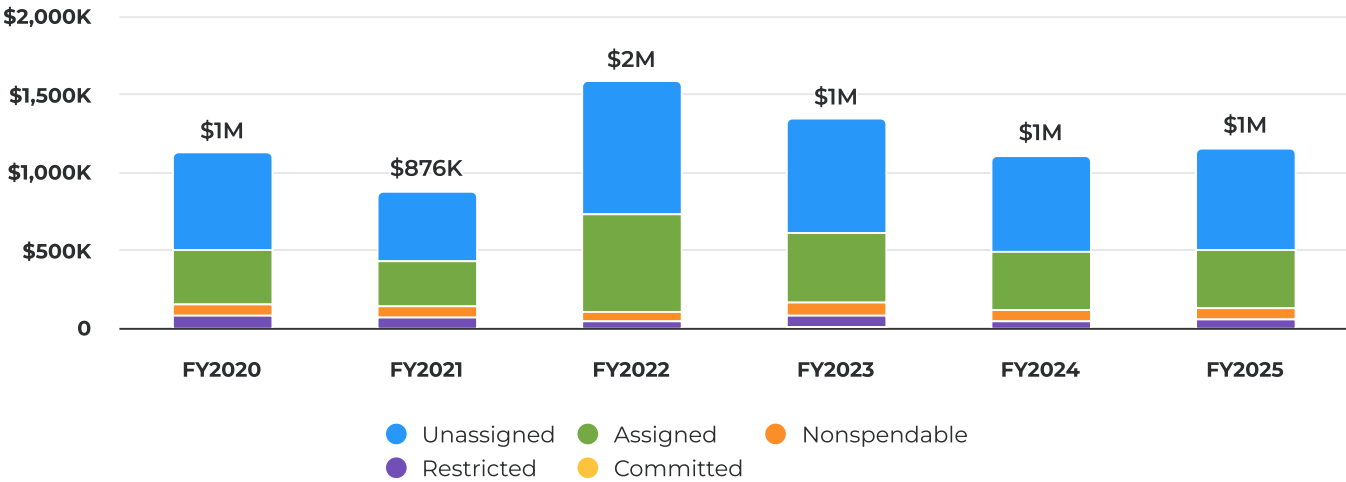


Expenditures by Fund

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
General Government	\$1,778,126.00	\$1,689,223.00	\$1,867,032.00	5.00%
Public Safety	\$18,416,702.00	\$17,495,869.00	\$19,337,536.00	5.00%
Public Works	\$9,308,018.00	\$8,842,618.00	\$9,773,420.00	5.00%
Health and Human Services	\$1,321,659.00	\$1,255,576.00	\$1,387,743.00	5.00%
Culture and Recreation	\$3,415,047.00	\$3,244,297.00	\$3,585,798.00	5.00%
Planning and Development	\$1,865,447.00	\$1,772,176.00	\$1,958,718.00	5.00%
Total Expenditures	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%

Fund Balance

Fund Balance Projections

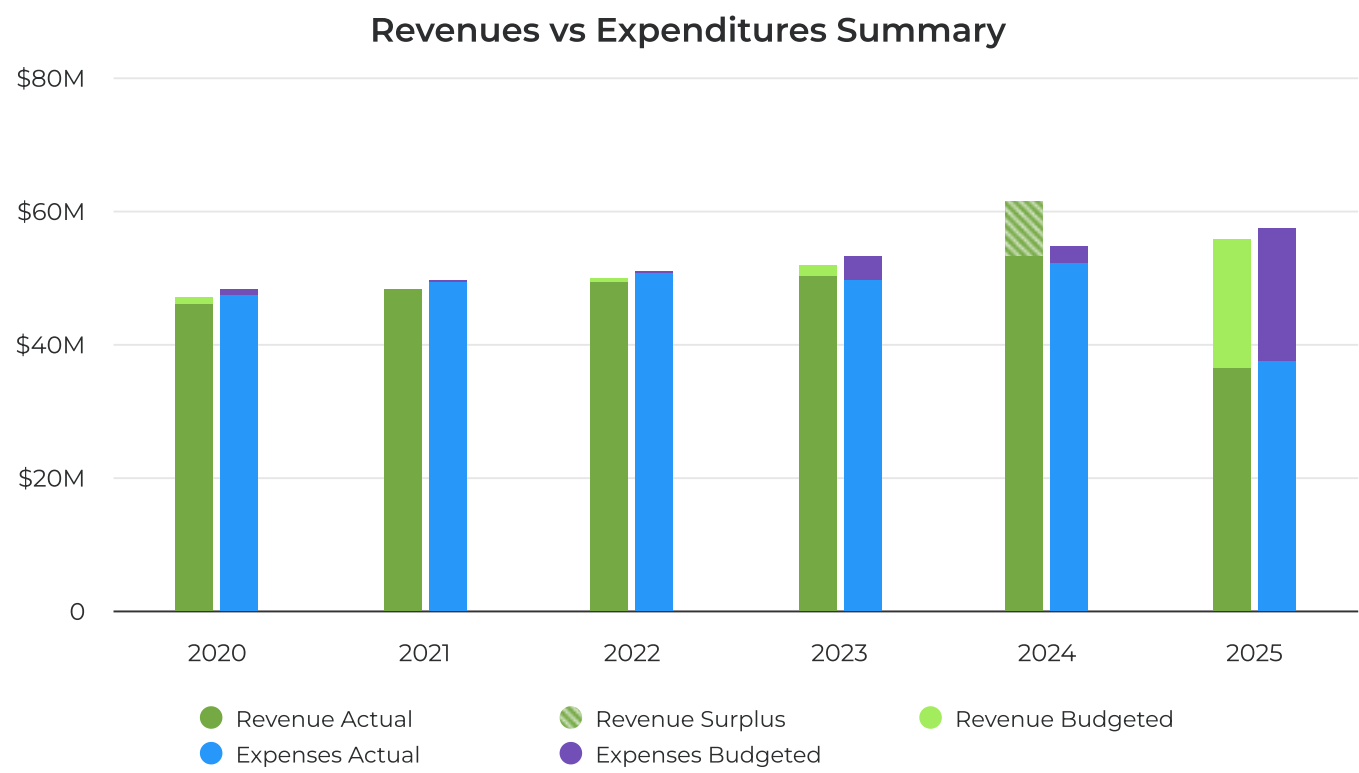


Financial Summary

Fund Balance	FY 2024	FY 2025	FY 2024 vs. FY 2025 (% Change)	FY 2024 vs. FY 2025 (\$ Change)
Unassigned	\$625,000.00	\$650,000.00	4.00%	\$25,000.00
Assigned	\$365,000.00	\$375,000.00	2.74%	\$10,000.00
Restricted	\$45,000.00	\$50,000.00	11.11%	\$5,000.00
Nonspendable	\$72,050.00	\$80,000.00	11.03%	\$7,950.00
Total Fund Balance	\$1,107,050.00	\$1,155,000.00	4.33%	\$47,950.00

Special Revenue Funds

Summary



Comprehensive Fund Summary

Comprehensive Fund Summary

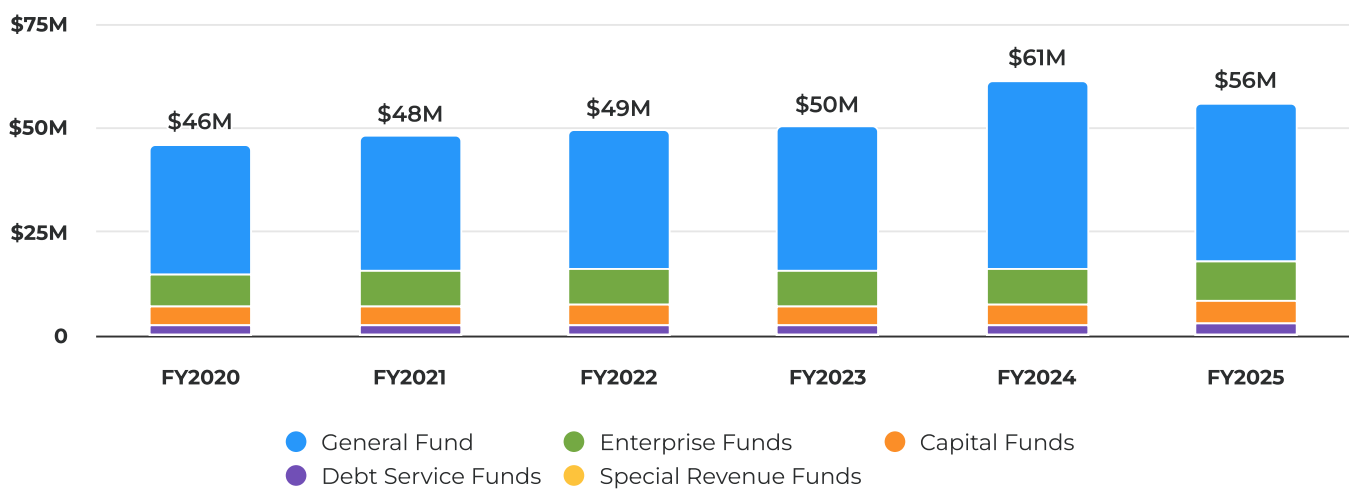
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Beginning Fund Balance	\$14,904,125.00	\$14,904,125.00	\$16,545,385.00
Revenues			
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00
Expenditures			
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00



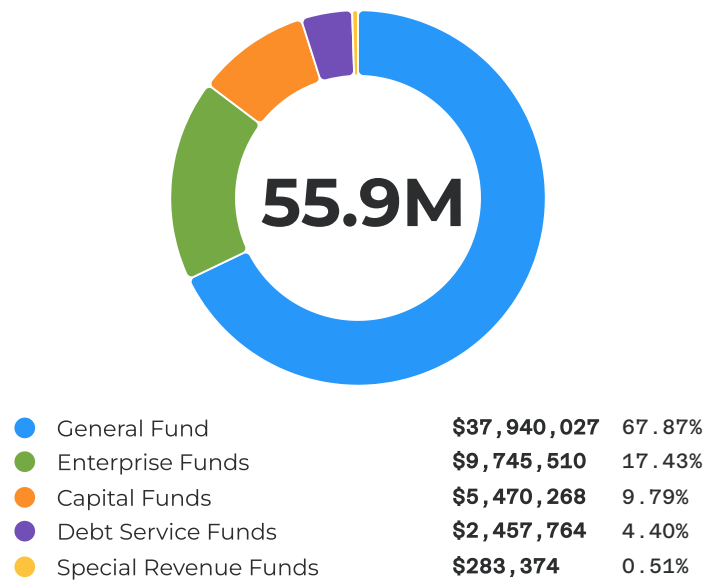
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00
Total Revenues Less Expenditures	-\$1,485,418.00	\$9,455,010.00	-\$1,559,699.00
Ending Fund Balance	\$13,418,707.00	\$24,359,135.00	\$14,985,686.00

Revenues by Fund Type

Historical Revenues by Fund Type



FY25 Revenues by Fund Type



Revenues by Fund Type

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund				
Real Property - Current Year	\$10,667,198.00	\$21,000,000.00	\$11,200,558.00	5.00%
Real Property - Prior Year	\$711,146.00	\$675,589.00	\$746,703.00	5.00%
Personal Property - Current Year	\$1,777,867.00	\$1,688,974.00	\$1,866,760.00	5.00%
Personal Property - Prior Year	\$106,672.00	\$101,338.00	\$112,006.00	5.00%
Sales Tax	\$740,778.00	\$703,739.00	\$777,817.00	5.00%
Accommodations Tax	\$2,963,110.00	\$2,814,955.00	\$3,111,266.00	5.00%
Alcohol Tax	\$4,963,211.00	\$4,715,050.00	\$5,211,372.00	5.00%
Franchise Fees - Electric	\$1,481,555.00	\$1,407,477.00	\$1,555,633.00	5.00%
Franchise Fees - Cable TV	\$1,851,944.00	\$1,759,347.00	\$1,944,541.00	5.00%
Business Permits	\$2,222,333.00	\$2,111,216.00	\$2,333,450.00	5.00%
Non-Business Permits	\$29,631.00	\$28,149.00	\$31,113.00	5.00%
Rentals and Royalties	\$185,194.00	\$175,934.00	\$194,454.00	5.00%
Investment Income	\$29,631.00	\$28,149.00	\$31,113.00	5.00%
Other Non-Recurring Revenue	\$19.00	\$18.00	\$20.00	5.26%
Departmental Fees - Clerk	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Fines - Police	\$9,631.00	\$9,149.00	\$10,113.00	5.00%
Forfeited Bonds - Police	\$18,519.00	\$17,593.00	\$19,445.00	5.00%
Donations - Police	\$742.00	\$705.00	\$779.00	4.99%
Fines - Sheriff	\$8,889.00	\$8,445.00	\$9,333.00	4.99%
Forfeited Bonds - Sheriff	\$18,519.00	\$17,593.00	\$19,445.00	5.00%
Donations - Sheriff	\$742.00	\$705.00	\$779.00	4.99%
Donations - Fire	\$742.00	\$705.00	\$779.00	4.99%
Usage Charges - Solid Waste and Recycling	\$1,088,622.00	\$1,034,191.00	\$1,143,053.00	5.00%
Other Charges - Solid Waste and Recycling	\$148,155.00	\$140,747.00	\$155,563.00	5.00%
State Grants - Public Health	\$740,778.00	\$703,739.00	\$777,817.00	5.00%
Departmental Fees - Public Health	\$222,233.00	\$211,121.00	\$233,345.00	5.00%
State Grants - Council on Aging	\$1,481,555.00	\$1,407,477.00	\$1,555,633.00	5.00%
Departmental Fees - Council on Aging	\$14,816.00	\$14,075.00	\$15,557.00	5.00%
Donations - Council on Aging	\$742.00	\$705.00	\$779.00	4.99%
Donations - Youth and Family Services	\$742.00	\$705.00	\$779.00	4.99%
State Grants - Public Library	\$444,467.00	\$422,244.00	\$466,690.00	5.00%
Fines - Public Library	\$1,481.00	\$1,407.00	\$1,555.00	5.00%



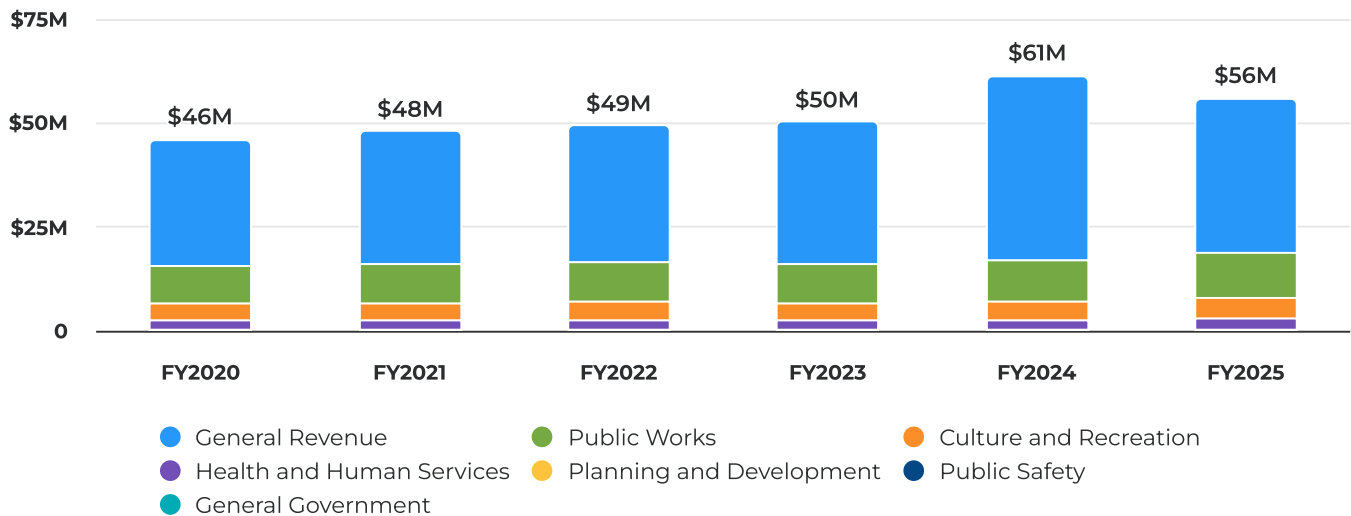
Special Revenue Funds

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Donations - Public Library	\$742.00	\$705.00	\$779.00	4.99%
State Grants - Parks and Recreation	\$2,370,488.00	\$2,251,964.00	\$2,489,012.00	5.00%
Local Grants - Parks and Recreation	\$88,893.00	\$84,448.00	\$93,338.00	5.00%
Departmental Fees - Parks and Recreation	\$1,703,789.00	\$1,618,600.00	\$1,788,978.00	5.00%
Donations - Parks and Recreation	\$742.00	\$705.00	\$779.00	4.99%
Total General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%
Special Revenue Funds				
Federal Grants - Community Development	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
Federal Grants - ARPA	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Proceeds from Sale of Confiscated Assets - Police	\$3,043.00	\$2,891.00	\$3,195.00	5.00%
Cash Confiscations - Police	\$760.00	\$722.00	\$798.00	5.00%
Proceeds from Sale of Confiscated Assets - Sheriff	\$3,043.00	\$2,891.00	\$3,195.00	5.00%
Cash Confiscations - Sheriff	\$760.00	\$722.00	\$798.00	5.00%
Total Special Revenue Funds	\$269,880.00	\$256,386.00	\$283,374.00	5.00%
Capital Funds				
Transfers In	\$1,658,003.00	\$1,575,103.00	\$1,740,903.00	5.00%
Proceeds from Bonds	\$1,658,003.00	\$1,575,103.00	\$1,740,903.00	5.00%
Transfers In	\$946,887.00	\$899,543.00	\$994,231.00	5.00%
Proceeds from Bonds	\$946,887.00	\$899,543.00	\$994,231.00	5.00%
Total Capital Funds	\$5,209,780.00	\$4,949,292.00	\$5,470,268.00	5.00%
Debt Service Funds				
Transfers In	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Transfers In	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Total Debt Service Funds	\$2,340,728.00	\$2,223,692.00	\$2,457,764.00	5.00%
Enterprise Funds				
Impact Fees - Water	\$569,051.00	\$540,598.00	\$597,504.00	5.00%
Usage Charges - Water	\$6,503,449.00	\$6,178,277.00	\$6,828,621.00	5.00%
Other Charges - Water	\$1,056,811.00	\$1,003,970.00	\$1,109,652.00	5.00%
Impact Fees - Wastewater	\$460,850.00	\$437,808.00	\$483,893.00	5.00%
Usage Charges - Wastewater	\$576,063.00	\$547,260.00	\$604,866.00	5.00%
Other Charges - Wastewater	\$115,213.00	\$109,452.00	\$120,974.00	5.00%
Total Enterprise Funds	\$9,281,437.00	\$8,817,365.00	\$9,745,510.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

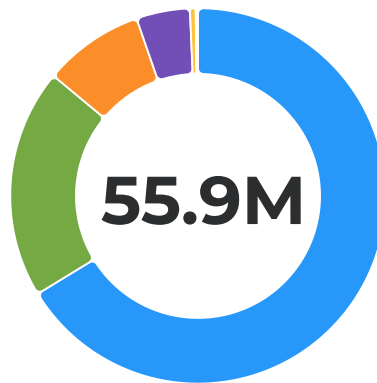


Revenues by Function

Historical Revenues by Function



FY25 Revenues by Function



General Revenue	\$37,044,838	66.27%
Public Works	\$11,044,126	19.76%
Culture and Recreation	\$4,841,131	8.66%
Health and Human Services	\$2,583,910	4.62%
Planning and Development	\$275,388	0.49%
Public Safety	\$68,659	0.12%
General Government	\$38,891	0.07%

Revenues by Function

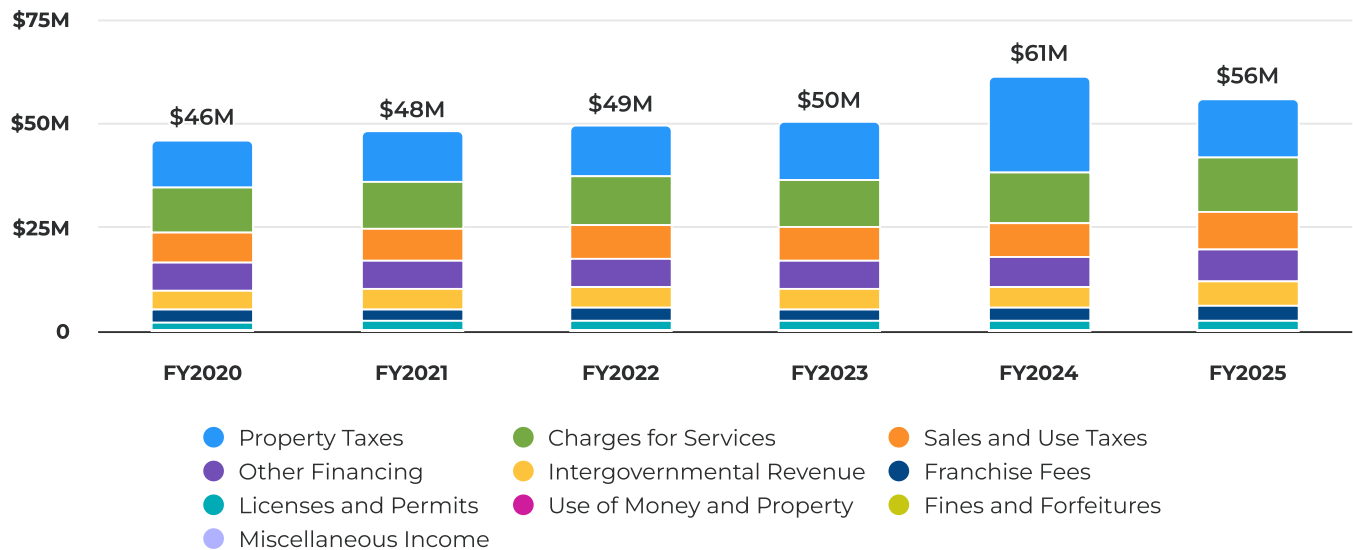
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Revenue	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
General Government	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Public Safety	\$65,390.00	\$62,121.00	\$68,659.00	5.00%
Public Works	\$10,518,214.00	\$9,992,303.00	\$11,044,126.00	5.00%



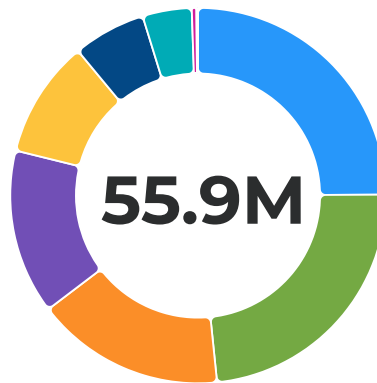
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Health and Human Services	\$2,460,866.00	\$2,337,822.00	\$2,583,910.00	5.00%
Culture and Recreation	\$4,610,602.00	\$4,380,073.00	\$4,841,131.00	5.00%
Planning and Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Object

Historical Revenues by Object



FY25 Revenues by Object



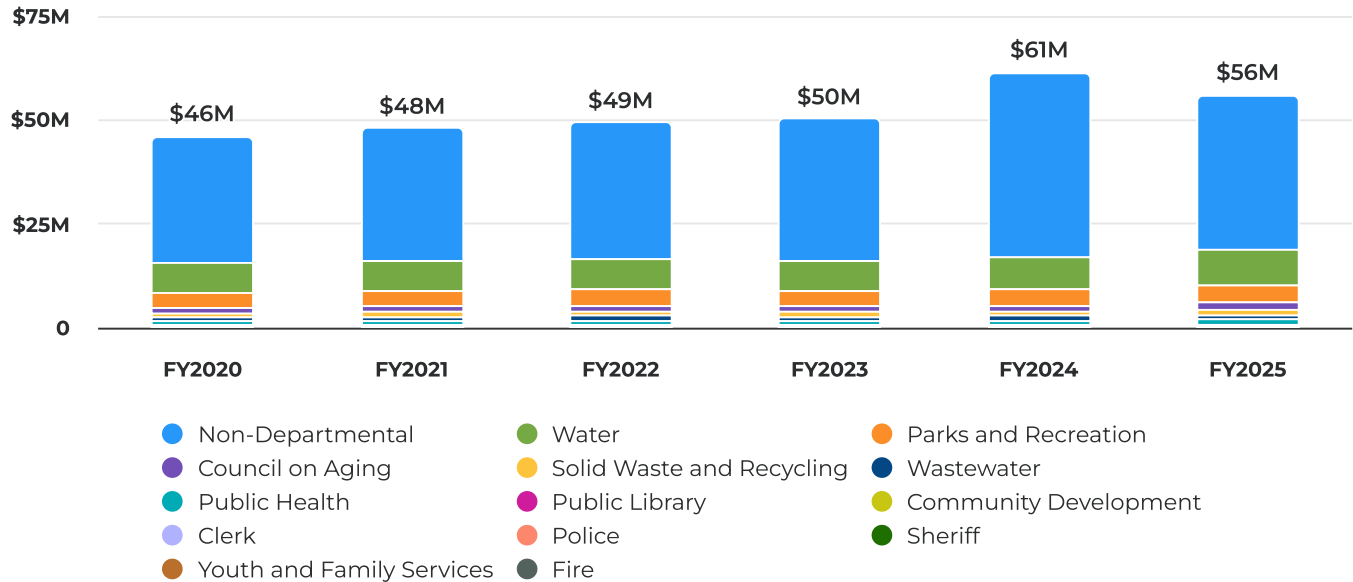
Property Taxes	\$13,926,027	24.91%
Charges for Services	\$13,120,897	23.47%
Sales and Use Taxes	\$9,100,455	16.28%
Other Financing	\$7,928,032	14.18%
Intergovernmental Revenue	\$5,657,878	10.12%
Franchise Fees	\$3,500,174	6.26%
Licenses and Permits	\$2,364,563	4.23%
Use of Money and Property	\$225,567	0.40%
Fines and Forfeitures	\$67,877	0.12%
Miscellaneous Income	\$5,473	0.01%

Revenues by Object

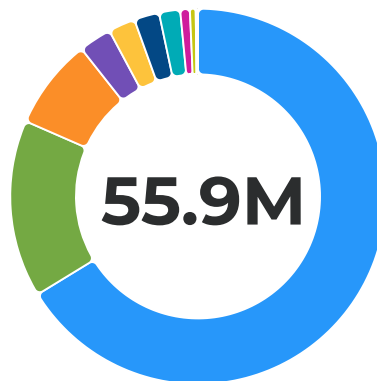
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00	5.00%
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00	5.00%
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Department

Historical Revenues by Department



FY25 Revenues by Department



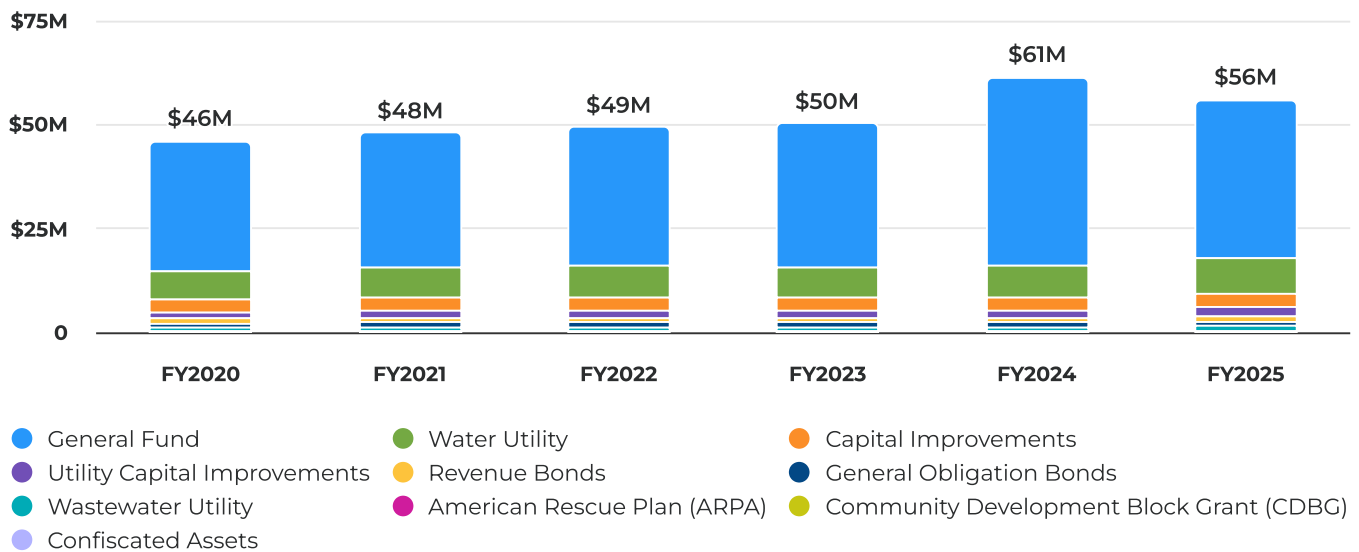
Non-Departmental	\$37,044,838	66.27%
Water	\$8,535,777	15.27%
Parks and Recreation	\$4,372,107	7.82%
Council on Aging	\$1,571,969	2.81%
Solid Waste and Recycling	\$1,298,616	2.32%
Wastewater	\$1,209,733	2.16%
Public Health	\$1,011,162	1.81%
Public Library	\$469,024	0.84%
Community Development	\$275,388	0.49%
Clerk	\$38,891	0.07%
Police	\$34,330	0.06%
Sheriff	\$33,550	0.06%
Youth and Family Services	\$779	0.00%
Fire	\$779	0.00%

Revenues by Department

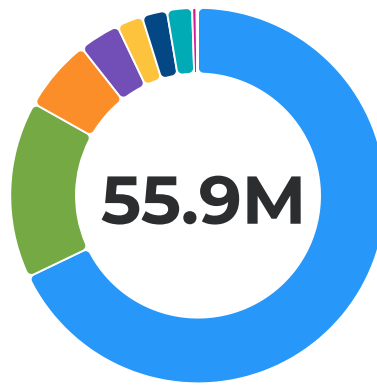
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Non-Departmental	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
Clerk	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Police	\$32,695.00	\$31,060.00	\$34,330.00	5.00%
Sheriff	\$31,953.00	\$30,356.00	\$33,550.00	5.00%
Fire	\$742.00	\$705.00	\$779.00	4.99%
Solid Waste and Recycling	\$1,236,777.00	\$1,174,938.00	\$1,298,616.00	5.00%
Water	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Wastewater	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Public Health	\$963,011.00	\$914,860.00	\$1,011,162.00	5.00%
Council on Aging	\$1,497,113.00	\$1,422,257.00	\$1,571,969.00	5.00%
Youth and Family Services	\$742.00	\$705.00	\$779.00	4.99%
Public Library	\$446,690.00	\$424,356.00	\$469,024.00	5.00%
Parks and Recreation	\$4,163,912.00	\$3,955,717.00	\$4,372,107.00	5.00%
Community Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Fund

Historical Revenues by Fund



FY25 Revenues by Fund



General Fund	\$37,940,027	67.87%
Water Utility	\$8,535,777	15.27%
Capital Improvements	\$3,481,806	6.23%
Utility Capital Improvements	\$1,988,462	3.56%
Revenue Bonds	\$1,248,265	2.23%
Wastewater Utility	\$1,209,733	2.16%
General Obligation Bonds	\$1,209,499	2.16%
American Rescue Plan (ARPA)	\$218,689	0.39%
Community Development Block Grant (CDBG)	\$56,699	0.10%
Confiscated Assets	\$7,986	0.01%

Revenues by Fund

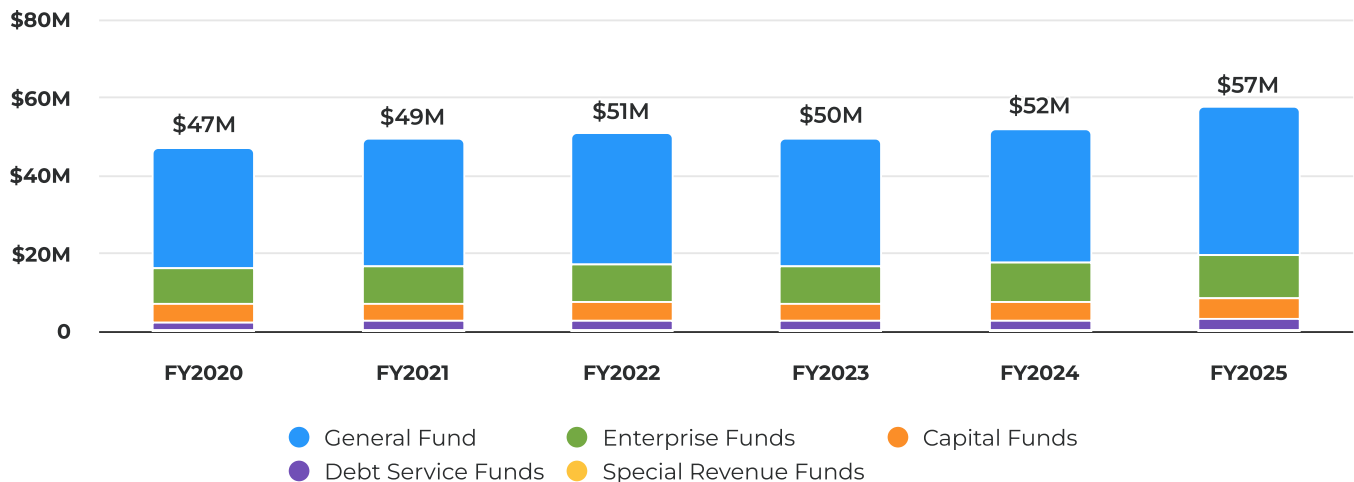
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,126,181.00	\$4,869,872.00	\$5,382,490.00	5.00%
Charges for Services	\$3,214,654.00	\$3,053,921.00	\$3,375,387.00	5.00%
Fines and Forfeitures	\$57,039.00	\$54,187.00	\$59,891.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Community Development Block Grant (CDBG)	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
Intergovernmental Revenue	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
American Rescue Plan (ARPA)	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Intergovernmental Revenue	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Fines and Forfeitures	\$7,606.00	\$7,226.00	\$7,986.00	5.00%



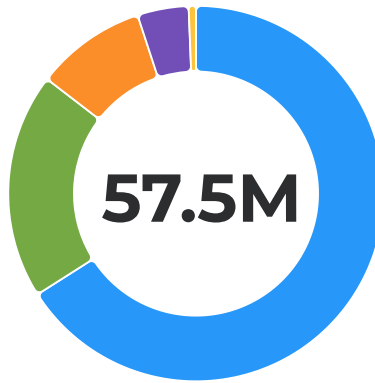
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Capital Improvements	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Other Financing	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
Other Financing	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
General Obligation Bonds	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Other Financing	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Revenue Bonds	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Other Financing	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Water Utility	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Charges for Services	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Wastewater Utility	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Charges for Services	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Expenditures by Fund Type

Historical Expenditures by Fund Type



FY25 Expenditures by Fund Type



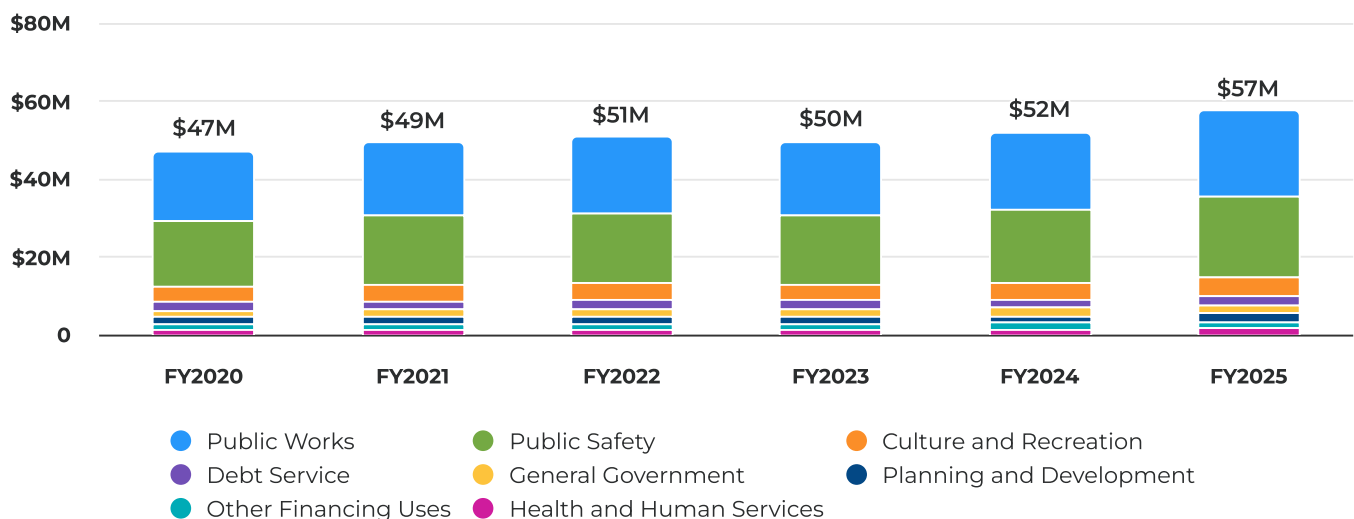
General Fund	\$37,910,247	65.98%
Enterprise Funds	\$11,180,117	19.46%
Capital Funds	\$5,470,273	9.52%
Debt Service Funds	\$2,531,499	4.41%
Special Revenue Funds	\$364,506	0.63%

Expenditures by Fund Type

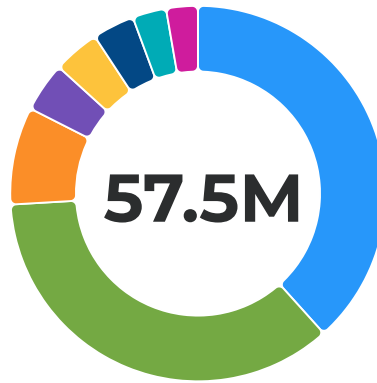
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
Special Revenue Funds	\$347,147.00	\$329,788.00	\$364,506.00	5.00%
Capital Funds	\$5,209,781.00	\$4,949,292.00	\$5,470,273.00	5.00%
Debt Service Funds	\$2,410,951.00	\$2,290,403.00	\$2,531,499.00	5.00%
Enterprise Funds	\$10,647,722.00	\$10,115,333.00	\$11,180,117.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Function

Historical Expenditures by Function



FY25 Expenditures by Function



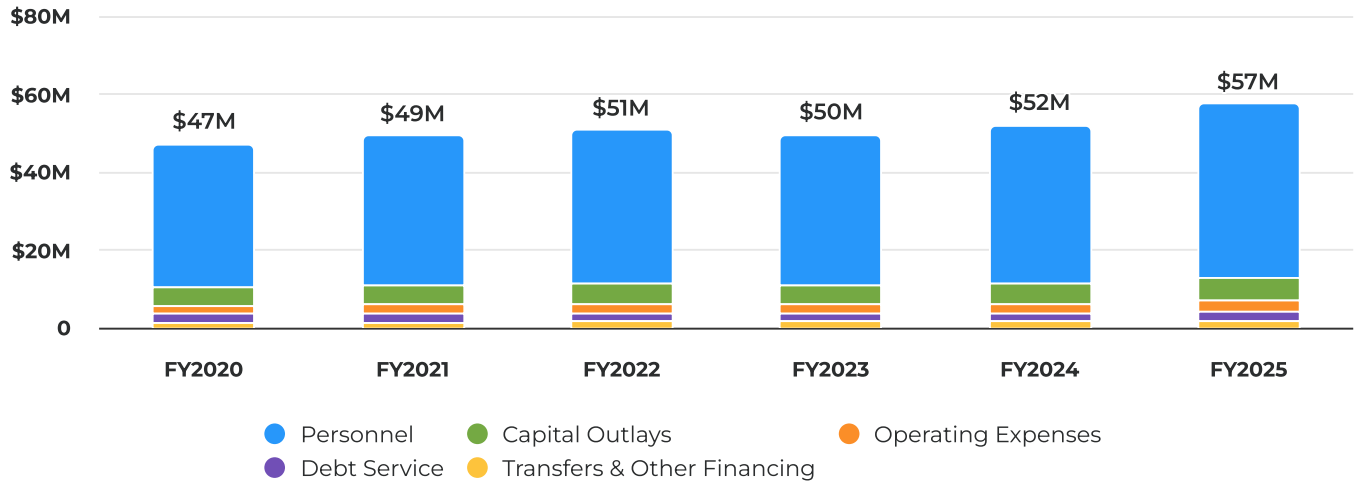
Public Works	\$22,024,341	38.33%
Public Safety	\$20,531,036	35.73%
Culture and Recreation	\$4,831,583	8.41%
Debt Service	\$2,451,641	4.27%
General Government	\$2,305,544	4.01%
Planning and Development	\$2,068,138	3.60%
Other Financing Uses	\$1,677,018	2.92%
Health and Human Services	\$1,567,341	2.73%

Expenditures by Function

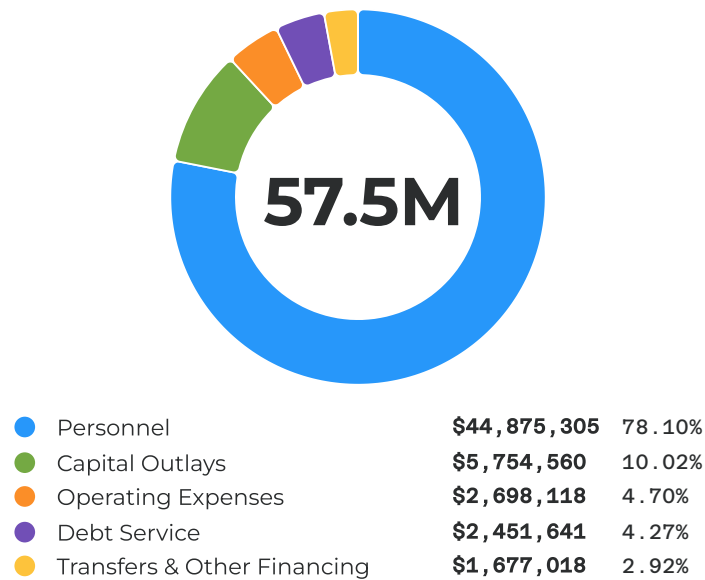
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$2,195,755.00	\$2,085,969.00	\$2,305,544.00	5.00%
Public Safety	\$19,553,369.00	\$18,575,704.00	\$20,531,036.00	5.00%
Public Works	\$20,975,553.00	\$19,926,774.00	\$22,024,341.00	5.00%
Health and Human Services	\$1,492,703.00	\$1,418,066.00	\$1,567,341.00	5.00%
Culture and Recreation	\$4,601,509.00	\$4,371,437.00	\$4,831,583.00	5.00%
Planning and Development	\$1,969,656.00	\$1,871,174.00	\$2,068,138.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Other Financing Uses	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Object

Historical Expenditures by Object



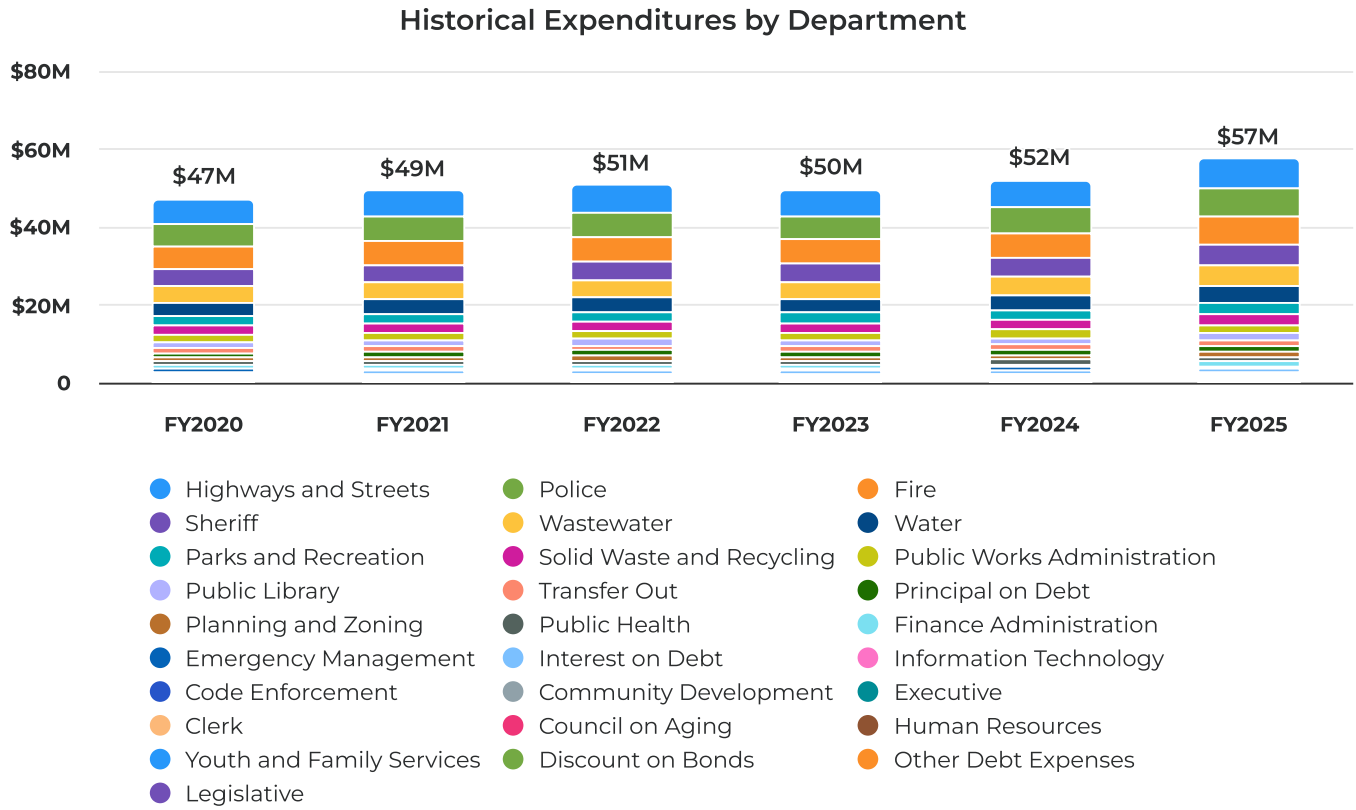
FY25 Expenditures by Object



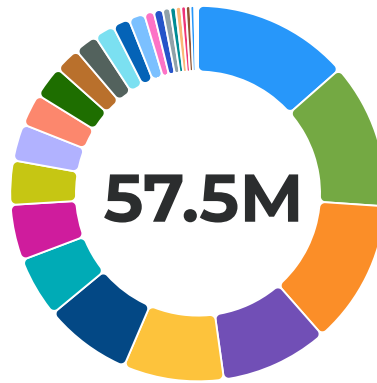
Expenditures by Object

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00	5.00%
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00	5.00%
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Department



FY25 Expenditures by Department



Highways and Streets	\$7,771,943	13.53%
Police	\$7,209,522	12.55%
Fire	\$7,159,068	12.46%
Sheriff	\$5,323,069	9.26%
Wastewater	\$4,971,237	8.65%
Water	\$4,340,630	7.55%
Parks and Recreation	\$3,006,259	5.23%
Solid Waste and Recycling	\$2,754,926	4.79%
Public Works Administration	\$2,185,605	3.80%
Public Library	\$1,825,324	3.18%
Transfer Out	\$1,597,160	2.78%
Principal on Debt	\$1,597,160	2.78%
Planning and Zoning	\$1,262,931	2.20%
Public Health	\$1,145,581	1.99%
Finance Administration	\$1,005,972	1.75%
Emergency Management	\$839,377	1.46%
Interest on Debt	\$798,580	1.39%
Information Technology	\$477,444	0.83%
Code Enforcement	\$442,110	0.77%
Community Development	\$363,097	0.63%
Executive	\$276,046	0.48%
Clerk	\$275,223	0.48%
Council on Aging	\$234,196	0.41%
Human Resources	\$228,936	0.40%
Youth and Family Services	\$187,564	0.33%
Discount on Bonds	\$79,858	0.14%
Other Debt Expenses	\$55,901	0.10%
Legislative	\$41,923	0.07%

Expenditures by Department

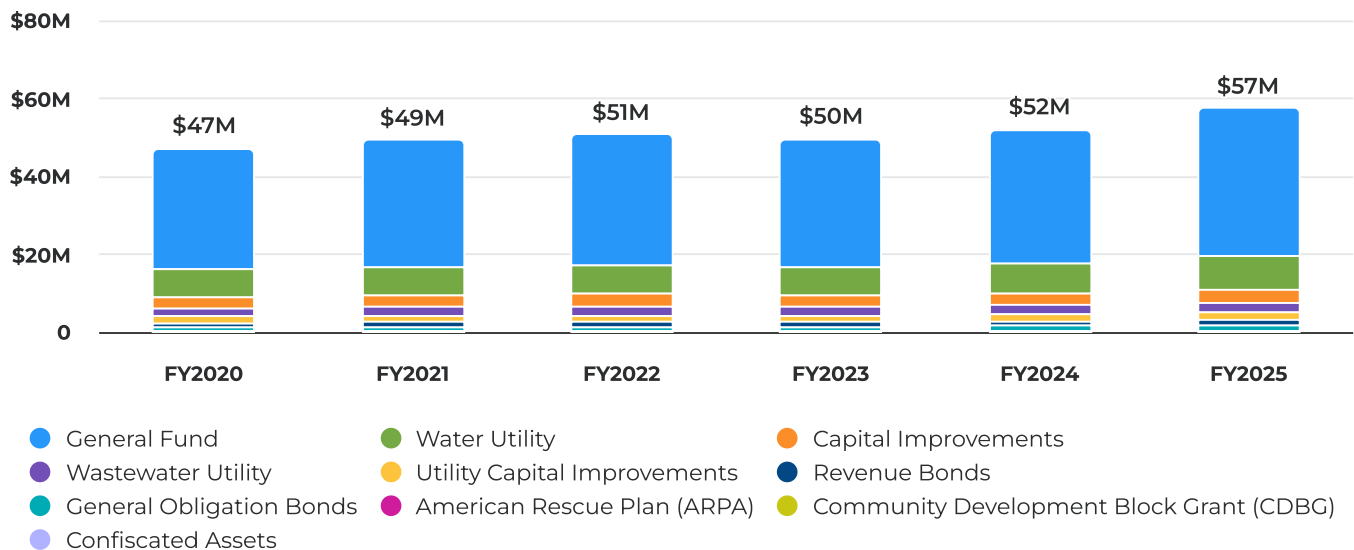
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Legislative	\$39,926.00	\$37,930.00	\$41,923.00	5.00%
Executive	\$262,901.00	\$249,756.00	\$276,046.00	5.00%
Clerk	\$262,117.00	\$249,012.00	\$275,223.00	5.00%
Finance Administration	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Human Resources	\$218,034.00	\$207,133.00	\$228,936.00	5.00%



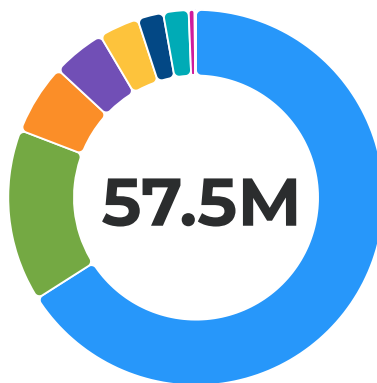
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Information Technology	\$454,709.00	\$431,974.00	\$477,444.00	5.00%
Police	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%
Sheriff	\$5,069,590.00	\$4,816,111.00	\$5,323,069.00	5.00%
Fire	\$6,818,159.00	\$6,477,252.00	\$7,159,068.00	5.00%
Emergency Management	\$799,408.00	\$759,439.00	\$839,377.00	5.00%
Public Works Administration	\$2,081,525.00	\$1,977,450.00	\$2,185,605.00	5.00%
Highways and Streets	\$7,401,849.00	\$7,031,756.00	\$7,771,943.00	5.00%
Solid Waste and Recycling	\$2,623,738.00	\$2,492,550.00	\$2,754,926.00	5.00%
Water	\$4,133,932.00	\$3,927,235.00	\$4,340,630.00	5.00%
Wastewater	\$4,734,509.00	\$4,497,783.00	\$4,971,237.00	5.00%
Public Health	\$1,091,028.00	\$1,036,476.00	\$1,145,581.00	5.00%
Council on Aging	\$223,044.00	\$211,892.00	\$234,196.00	5.00%
Youth and Family Services	\$178,631.00	\$169,698.00	\$187,564.00	5.00%
Public Library	\$1,738,405.00	\$1,651,487.00	\$1,825,324.00	5.00%
Parks and Recreation	\$2,863,104.00	\$2,719,950.00	\$3,006,259.00	5.00%
Planning and Zoning	\$1,202,791.00	\$1,142,651.00	\$1,262,931.00	5.00%
Community Development	\$345,807.00	\$328,517.00	\$363,097.00	5.00%
Code Enforcement	\$421,058.00	\$400,006.00	\$442,110.00	5.00%
Principal on Debt	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Interest on Debt	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Other Debt Expenses	\$53,240.00	\$50,579.00	\$55,901.00	5.00%
Transfer Out	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Discount on Bonds	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Fund

Historical Expenditures by Fund



FY25 Expenditures by Fund



General Fund	\$37,910,247	65.98%
Water Utility	\$8,531,391	14.85%
Capital Improvements	\$3,481,809	6.06%
Wastewater Utility	\$2,648,726	4.61%
Utility Capital Improvements	\$1,988,464	3.46%
Revenue Bonds	\$1,285,714	2.24%
General Obligation Bonds	\$1,245,785	2.17%
American Rescue Plan (ARPA)	\$300,647	0.52%
Community Development Block Grant (CDBG)	\$55,873	0.10%
Confiscated Assets	\$7,986	0.01%

Expenditures by Fund

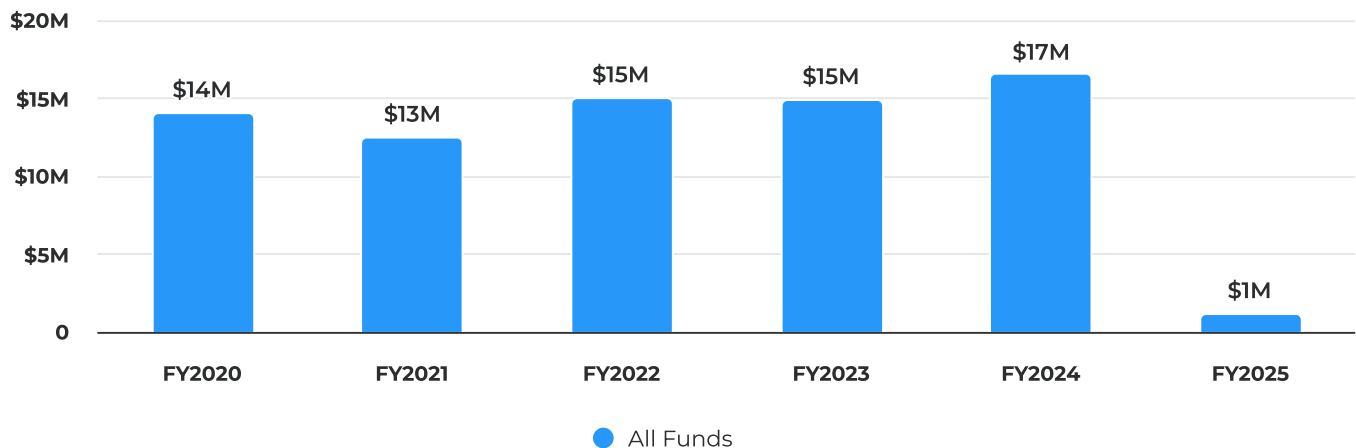
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
General Government	\$1,778,126.00	\$1,689,223.00	\$1,867,032.00	5.00%
Public Safety	\$18,416,702.00	\$17,495,869.00	\$19,337,536.00	5.00%
Public Works	\$9,308,018.00	\$8,842,618.00	\$9,773,420.00	5.00%
Health and Human Services	\$1,321,659.00	\$1,255,576.00	\$1,387,743.00	5.00%
Culture and Recreation	\$3,415,047.00	\$3,244,297.00	\$3,585,798.00	5.00%
Planning and Development	\$1,865,447.00	\$1,772,176.00	\$1,958,718.00	5.00%
Community Development Block Grant (CDBG)	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
Planning and Development	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
American Rescue Plan (ARPA)	\$286,329.00	\$272,011.00	\$300,647.00	5.00%
Public Safety	\$64,288.00	\$61,074.00	\$67,502.00	5.00%
Health and Human Services	\$171,044.00	\$162,490.00	\$179,598.00	5.00%
Planning and Development	\$50,997.00	\$48,447.00	\$53,547.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Public Safety	\$7,606.00	\$7,226.00	\$7,986.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Capital Improvements	\$3,316,007.00	\$3,150,207.00	\$3,481,809.00	5.00%
Public Safety	\$1,064,773.00	\$1,011,535.00	\$1,118,012.00	5.00%
Public Works	\$1,064,772.00	\$1,011,532.00	\$1,118,012.00	5.00%
Culture and Recreation	\$1,186,462.00	\$1,127,140.00	\$1,245,785.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
Public Works	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
General Obligation Bonds	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Debt Service	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Revenue Bonds	\$1,224,489.00	\$1,163,264.00	\$1,285,714.00	5.00%
Debt Service	\$1,148,434.00	\$1,091,012.00	\$1,205,856.00	5.00%
Other Financing Uses	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Water Utility	\$8,125,129.00	\$7,718,870.00	\$8,531,391.00	5.00%
General Government	\$208,885.00	\$198,440.00	\$219,330.00	5.00%
Public Works	\$7,155,692.00	\$6,797,906.00	\$7,513,481.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Wastewater Utility	\$2,522,593.00	\$2,396,463.00	\$2,648,726.00	5.00%
General Government	\$208,744.00	\$198,306.00	\$219,182.00	5.00%
Public Works	\$1,553,297.00	\$1,475,633.00	\$1,630,964.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Fund Balance

Fund Balance Projections



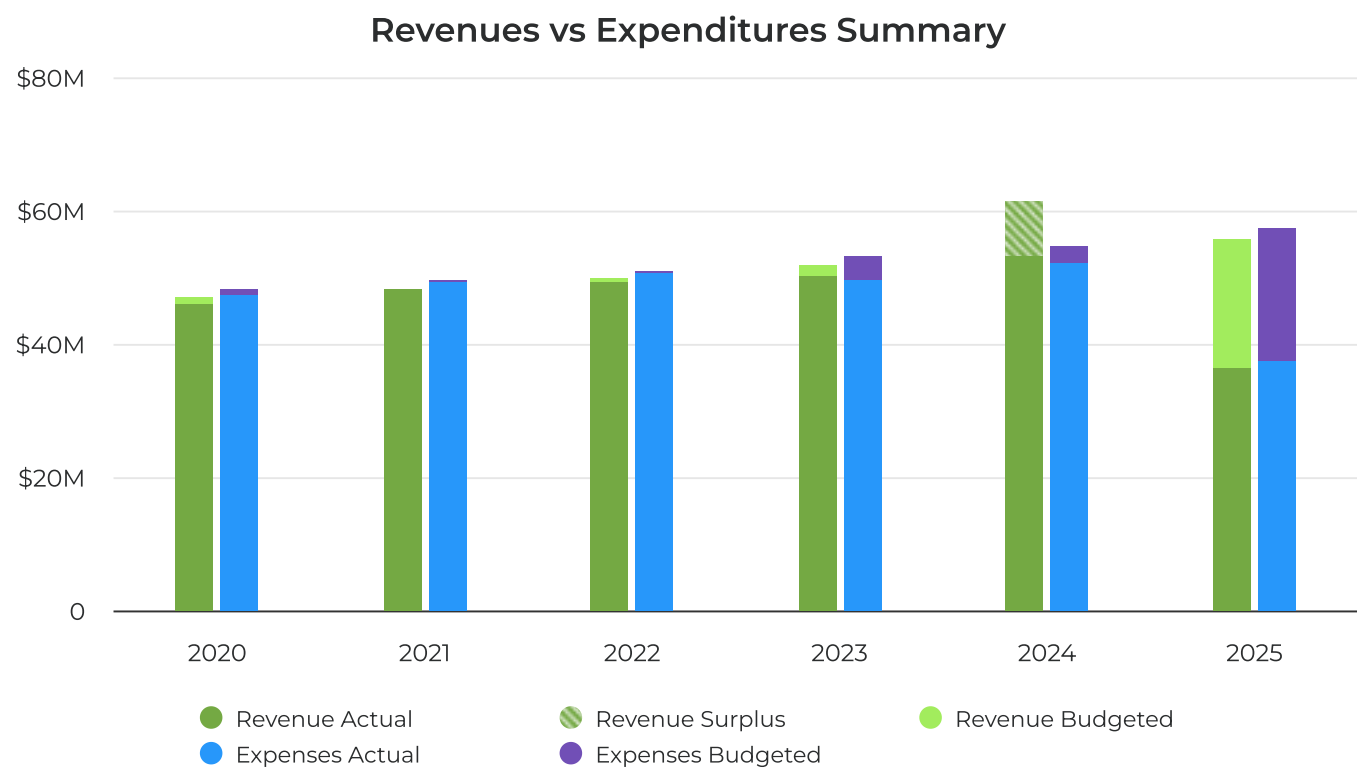
Financial Summary

Fund Balance	FY 2024	FY 2025	FY 2024 vs. FY 2025 (% Change)	FY 2024 vs. FY 2025 (\$ Change)
All Funds	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00
Total Fund Balance	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00



Capital Funds

Summary



Comprehensive Fund Summary

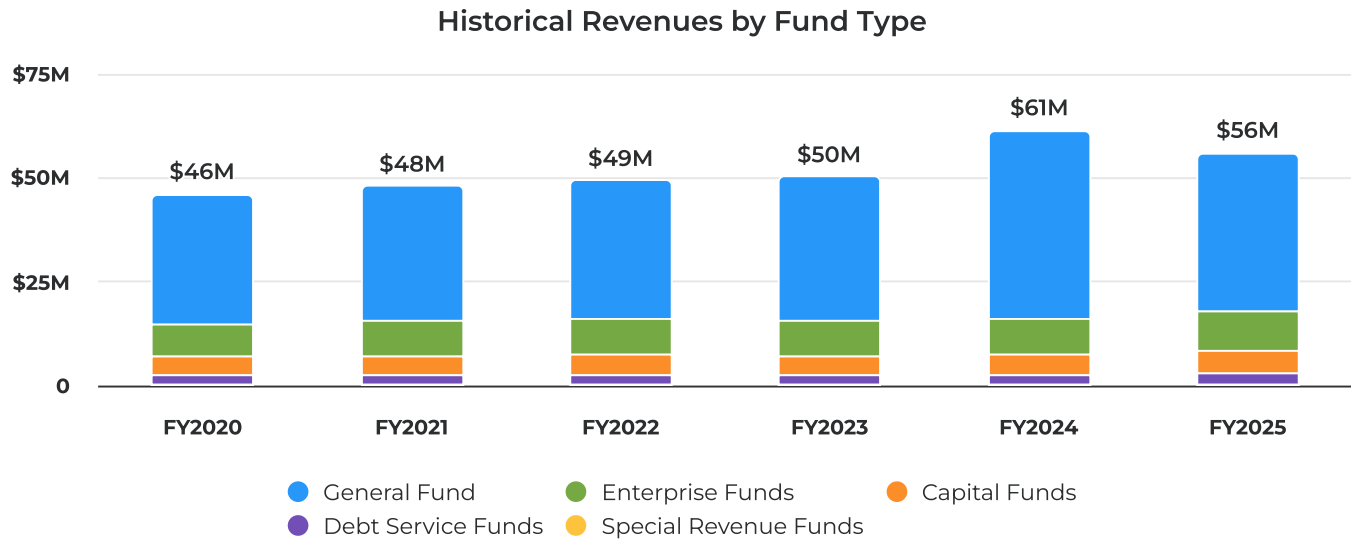
Comprehensive Fund Summary

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Beginning Fund Balance	\$14,904,125.00	\$14,904,125.00	\$16,545,385.00
Revenues			
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00
Expenditures			
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00

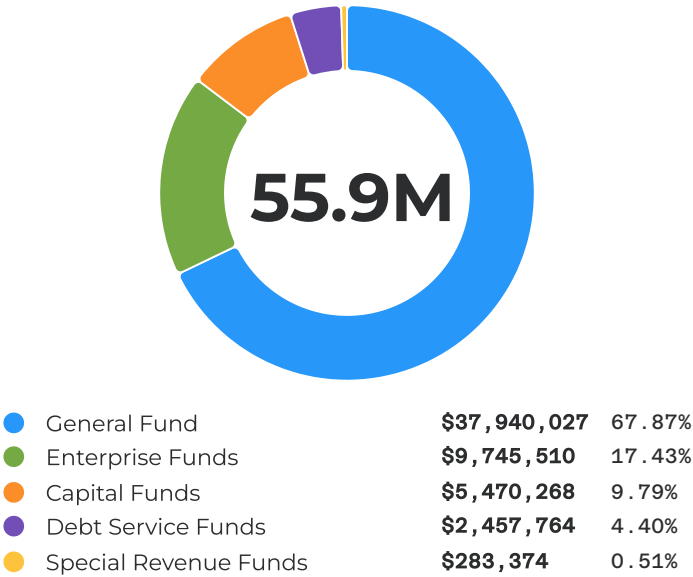


Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00
Total Revenues Less Expenditures	-\$1,485,418.00	\$9,455,010.00	-\$1,559,699.00
Ending Fund Balance	\$13,418,707.00	\$24,359,135.00	\$14,985,686.00

Revenues by Fund Type



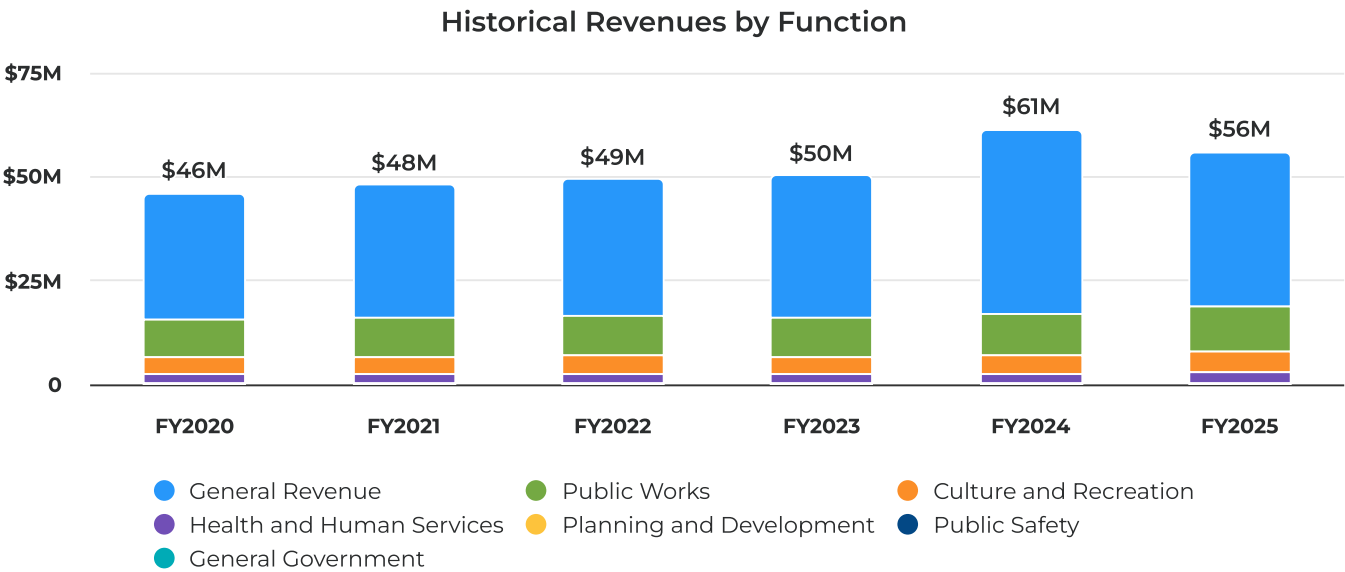
FY25 Revenues by Fund Type



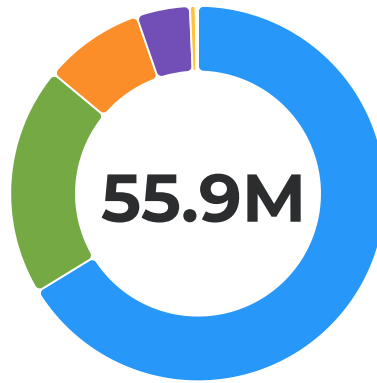
Revenues by Fund Type

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%
Special Revenue Funds	\$269,880.00	\$256,386.00	\$283,374.00	5.00%
Capital Funds	\$5,209,780.00	\$4,949,292.00	\$5,470,268.00	5.00%
Debt Service Funds	\$2,340,728.00	\$2,223,692.00	\$2,457,764.00	5.00%
Enterprise Funds	\$9,281,437.00	\$8,817,365.00	\$9,745,510.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Function



FY25 Revenues by Function



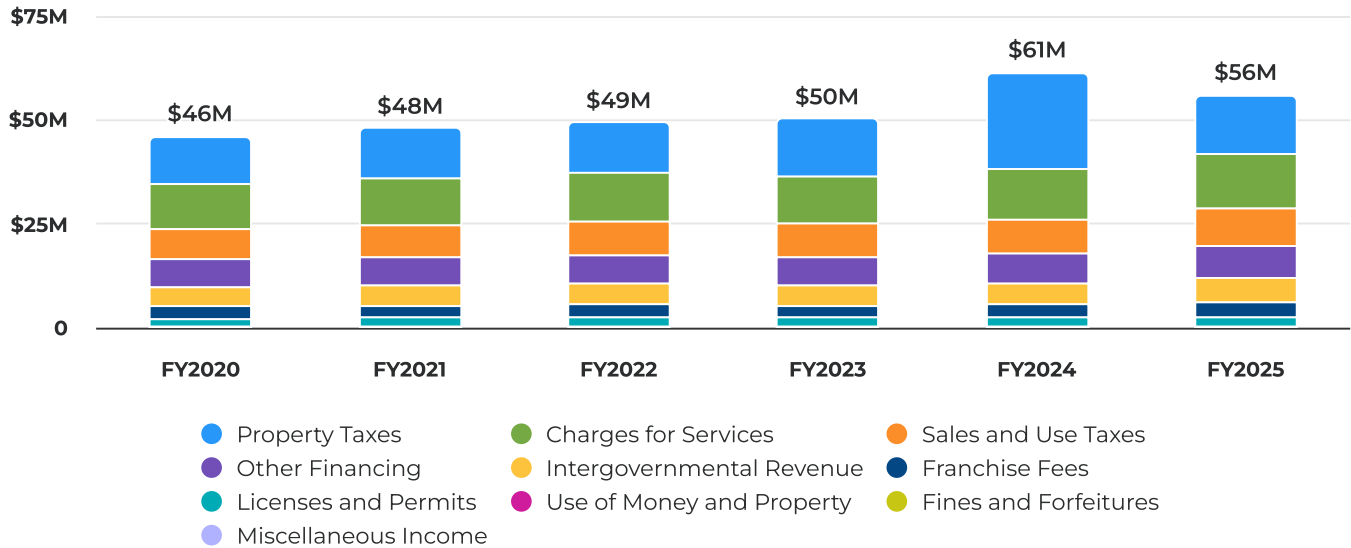
General Revenue	\$37,044,838	66.27%
Public Works	\$11,044,126	19.76%
Culture and Recreation	\$4,841,131	8.66%
Health and Human Services	\$2,583,910	4.62%
Planning and Development	\$275,388	0.49%
Public Safety	\$68,659	0.12%
General Government	\$38,891	0.07%

Revenues by Function

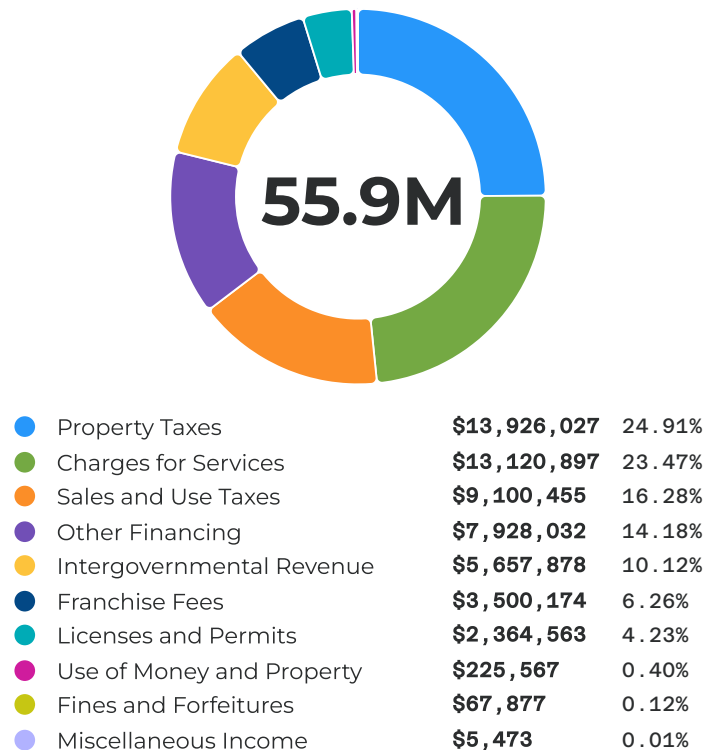
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Revenue	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
General Government	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Public Safety	\$65,390.00	\$62,121.00	\$68,659.00	5.00%
Public Works	\$10,518,214.00	\$9,992,303.00	\$11,044,126.00	5.00%
Health and Human Services	\$2,460,866.00	\$2,337,822.00	\$2,583,910.00	5.00%
Culture and Recreation	\$4,610,602.00	\$4,380,073.00	\$4,841,131.00	5.00%
Planning and Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Object

Historical Revenues by Object



FY25 Revenues by Object



Revenues by Object

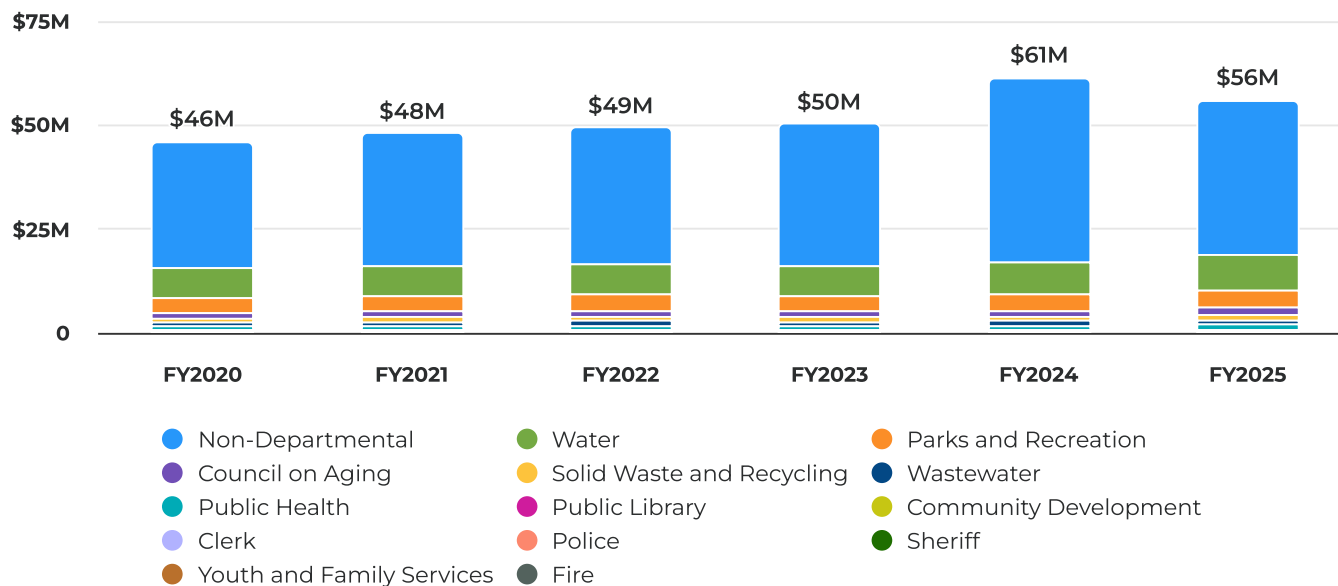
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%



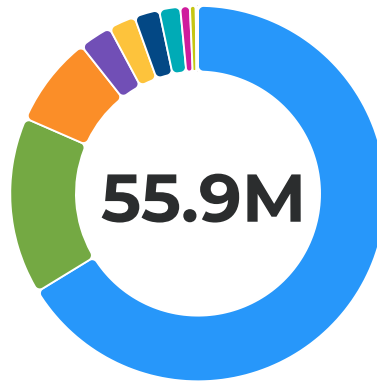
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00	5.00%
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00	5.00%
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Department

Historical Revenues by Department



FY25 Revenues by Department



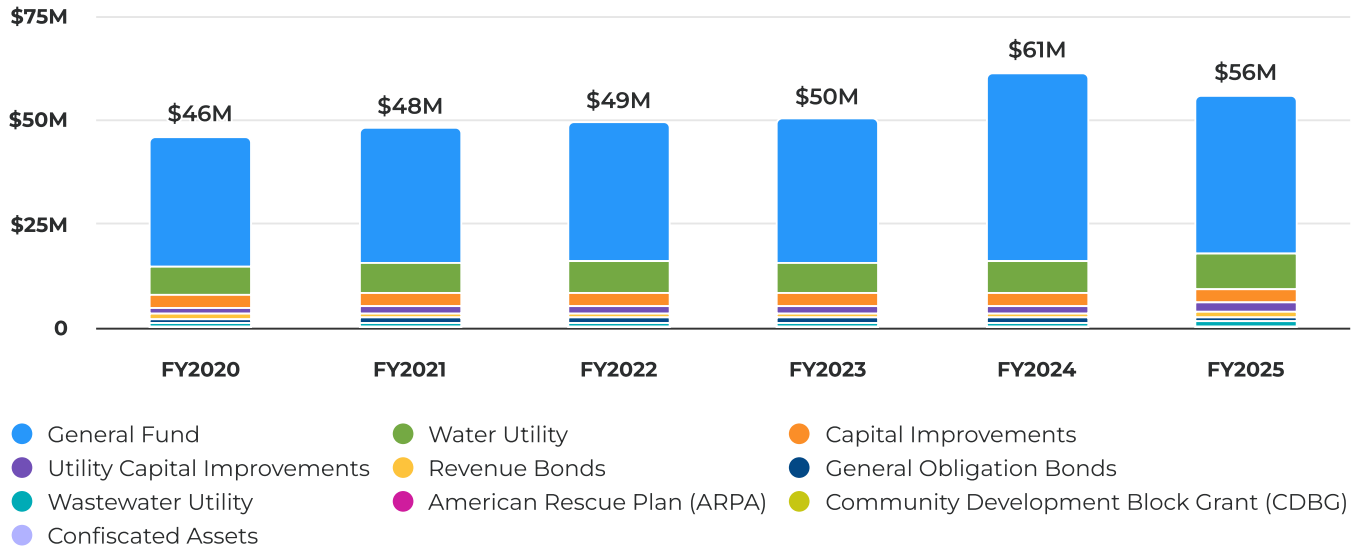
Non-Departmental	\$37,044,838	66.27%
Water	\$8,535,777	15.27%
Parks and Recreation	\$4,372,107	7.82%
Council on Aging	\$1,571,969	2.81%
Solid Waste and Recycling	\$1,298,616	2.32%
Wastewater	\$1,209,733	2.16%
Public Health	\$1,011,162	1.81%
Public Library	\$469,024	0.84%
Community Development	\$275,388	0.49%
Clerk	\$38,891	0.07%
Police	\$34,330	0.06%
Sheriff	\$33,550	0.06%
Youth and Family Services	\$779	0.00%
Fire	\$779	0.00%

Revenues by Department

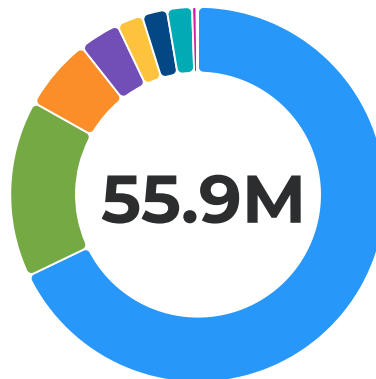
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Non-Departmental	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
Clerk	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Police	\$32,695.00	\$31,060.00	\$34,330.00	5.00%
Sheriff	\$31,953.00	\$30,356.00	\$33,550.00	5.00%
Fire	\$742.00	\$705.00	\$779.00	4.99%
Solid Waste and Recycling	\$1,236,777.00	\$1,174,938.00	\$1,298,616.00	5.00%
Water	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Wastewater	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Public Health	\$963,011.00	\$914,860.00	\$1,011,162.00	5.00%
Council on Aging	\$1,497,113.00	\$1,422,257.00	\$1,571,969.00	5.00%
Youth and Family Services	\$742.00	\$705.00	\$779.00	4.99%
Public Library	\$446,690.00	\$424,356.00	\$469,024.00	5.00%
Parks and Recreation	\$4,163,912.00	\$3,955,717.00	\$4,372,107.00	5.00%
Community Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Fund

Historical Revenues by Fund



FY25 Revenues by Fund



General Fund	\$37,940,027	67.87%
Water Utility	\$8,535,777	15.27%
Capital Improvements	\$3,481,806	6.23%
Utility Capital Improvements	\$1,988,462	3.56%
Revenue Bonds	\$1,248,265	2.23%
Wastewater Utility	\$1,209,733	2.16%
General Obligation Bonds	\$1,209,499	2.16%
American Rescue Plan (ARPA)	\$218,689	0.39%
Community Development Block Grant (CDBG)	\$56,699	0.10%
Confiscated Assets	\$7,986	0.01%

Revenues by Fund

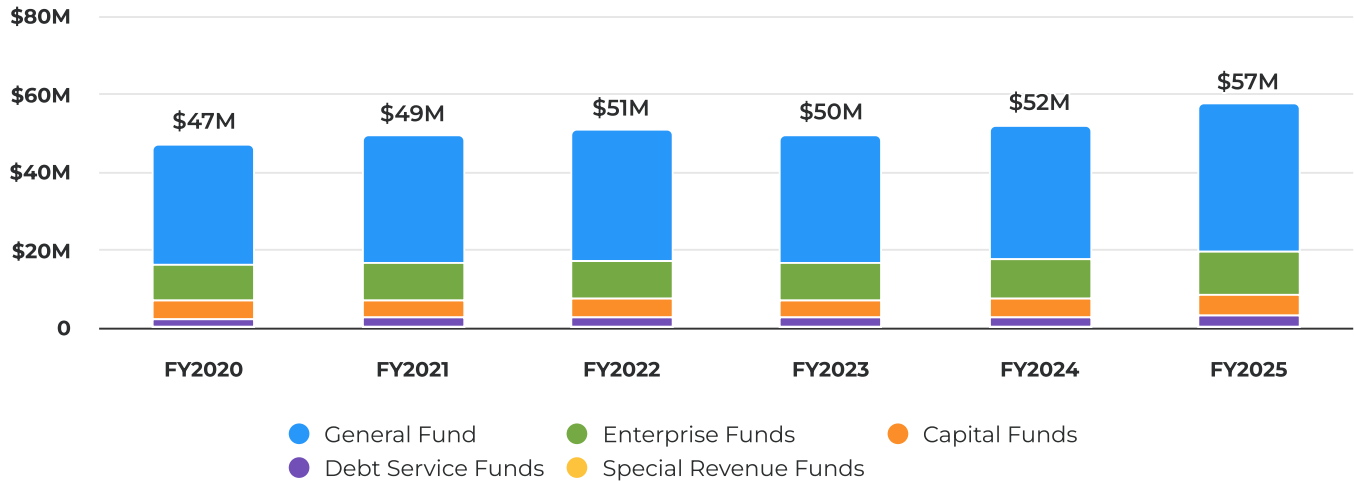
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%



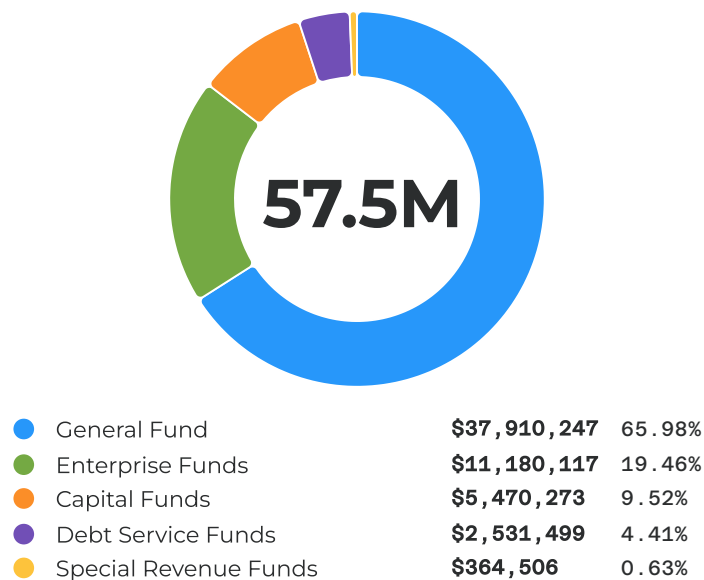
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,126,181.00	\$4,869,872.00	\$5,382,490.00	5.00%
Charges for Services	\$3,214,654.00	\$3,053,921.00	\$3,375,387.00	5.00%
Fines and Forfeitures	\$57,039.00	\$54,187.00	\$59,891.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Community Development Block Grant (CDBG)	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
Intergovernmental Revenue	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
American Rescue Plan (ARPA)	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Intergovernmental Revenue	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Fines and Forfeitures	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Capital Improvements	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Other Financing	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
Other Financing	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
General Obligation Bonds	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Other Financing	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Revenue Bonds	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Other Financing	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Water Utility	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Charges for Services	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Wastewater Utility	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Charges for Services	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Expenditures by Fund Type

Historical Expenditures by Fund Type



FY25 Expenditures by Fund Type

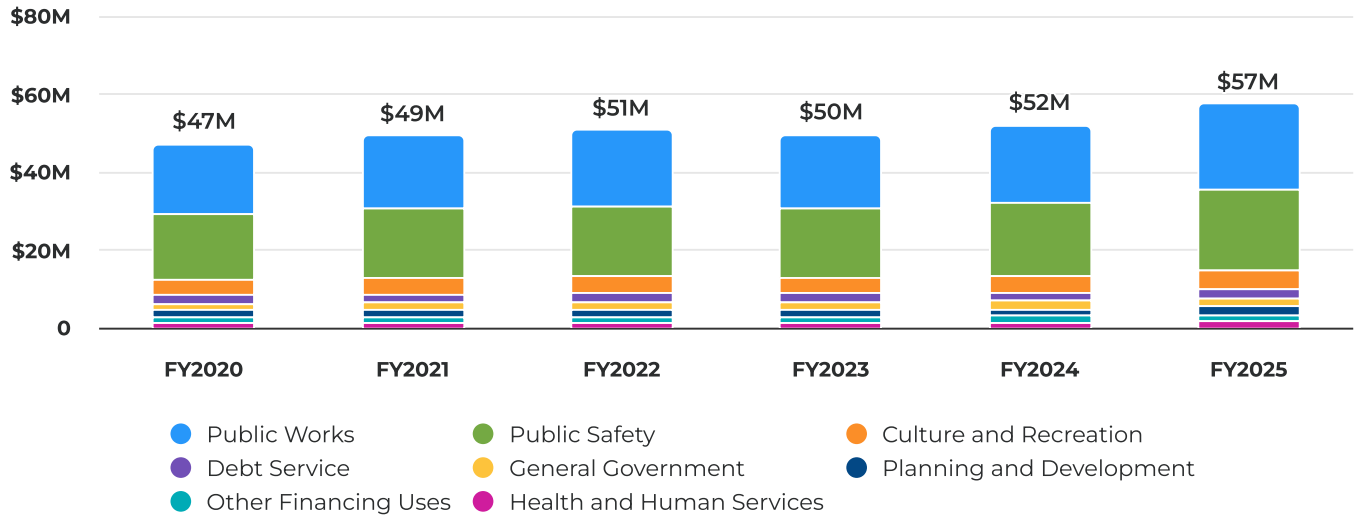


Expenditures by Fund Type

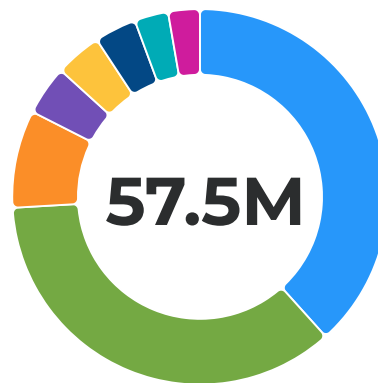
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
Special Revenue Funds	\$347,147.00	\$329,788.00	\$364,506.00	5.00%
Capital Funds	\$5,209,781.00	\$4,949,292.00	\$5,470,273.00	5.00%
Debt Service Funds	\$2,410,951.00	\$2,290,403.00	\$2,531,499.00	5.00%
Enterprise Funds	\$10,647,722.00	\$10,115,333.00	\$11,180,117.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Function

Historical Expenditures by Function



FY25 Expenditures by Function



Public Works	\$22,024,341	38.33%
Public Safety	\$20,531,036	35.73%
Culture and Recreation	\$4,831,583	8.41%
Debt Service	\$2,451,641	4.27%
General Government	\$2,305,544	4.01%
Planning and Development	\$2,068,138	3.60%
Other Financing Uses	\$1,677,018	2.92%
Health and Human Services	\$1,567,341	2.73%

Expenditures by Function

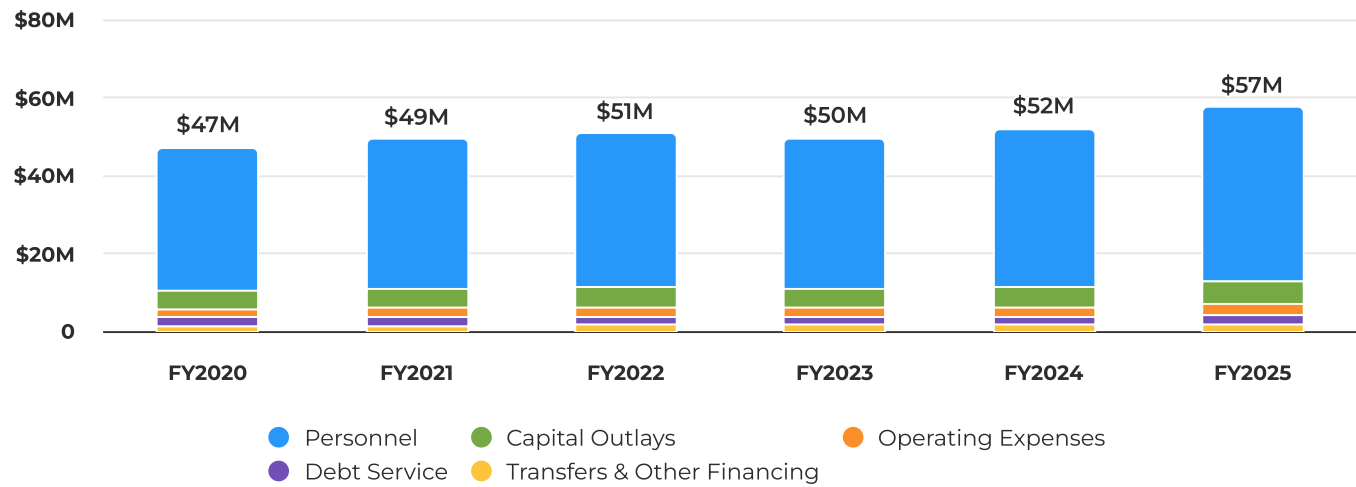
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$2,195,755.00	\$2,085,969.00	\$2,305,544.00	5.00%
Public Safety	\$19,553,369.00	\$18,575,704.00	\$20,531,036.00	5.00%
Public Works	\$20,975,553.00	\$19,926,774.00	\$22,024,341.00	5.00%
Health and Human Services	\$1,492,703.00	\$1,418,066.00	\$1,567,341.00	5.00%
Culture and Recreation	\$4,601,509.00	\$4,371,437.00	\$4,831,583.00	5.00%



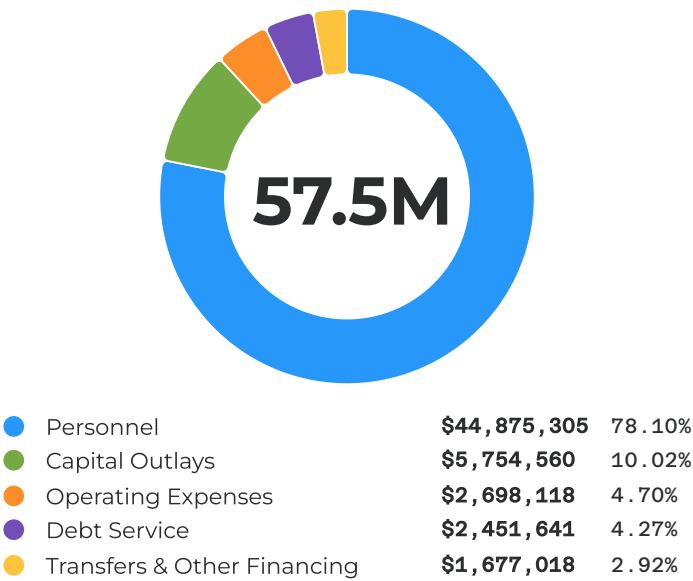
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Planning and Development	\$1,969,656.00	\$1,871,174.00	\$2,068,138.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Other Financing Uses	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Object

Historical Expenditures by Object



FY25 Expenditures by Object

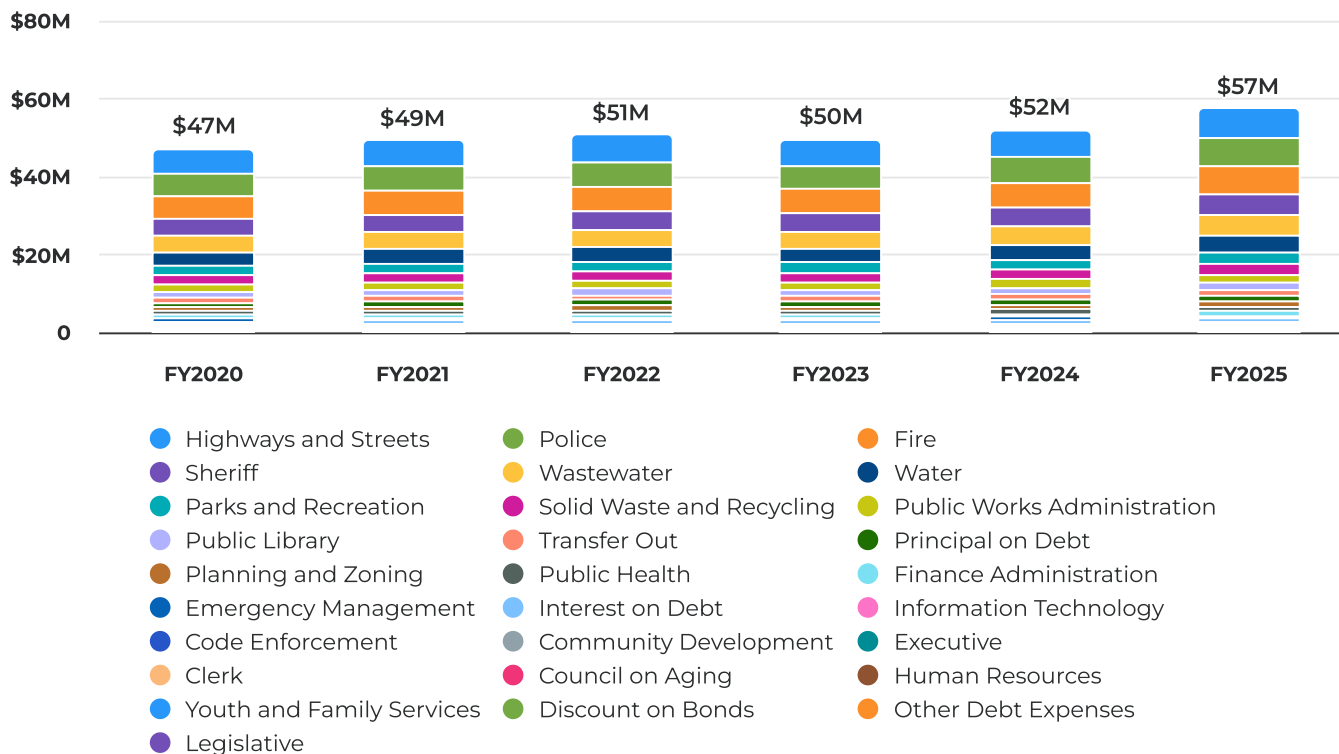


Expenditures by Object

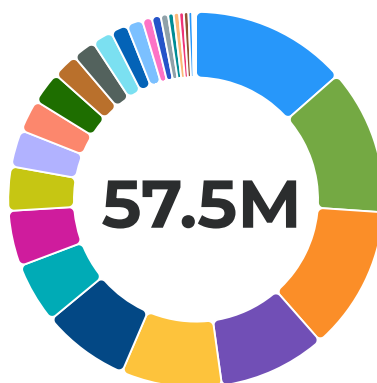
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00	5.00%
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00	5.00%
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Department

Historical Expenditures by Department



FY25 Expenditures by Department



Highways and Streets	\$7,771,943	13.53%
Police	\$7,209,522	12.55%
Fire	\$7,159,068	12.46%
Sheriff	\$5,323,069	9.26%
Wastewater	\$4,971,237	8.65%
Water	\$4,340,630	7.55%
Parks and Recreation	\$3,006,259	5.23%
Solid Waste and Recycling	\$2,754,926	4.79%
Public Works Administration	\$2,185,605	3.80%
Public Library	\$1,825,324	3.18%
Transfer Out	\$1,597,160	2.78%
Principal on Debt	\$1,597,160	2.78%
Planning and Zoning	\$1,262,931	2.20%
Public Health	\$1,145,581	1.99%
Finance Administration	\$1,005,972	1.75%
Emergency Management	\$839,377	1.46%
Interest on Debt	\$798,580	1.39%
Information Technology	\$477,444	0.83%
Code Enforcement	\$442,110	0.77%
Community Development	\$363,097	0.63%
Executive	\$276,046	0.48%
Clerk	\$275,223	0.48%
Council on Aging	\$234,196	0.41%
Human Resources	\$228,936	0.40%
Youth and Family Services	\$187,564	0.33%
Discount on Bonds	\$79,858	0.14%
Other Debt Expenses	\$55,901	0.10%
Legislative	\$41,923	0.07%

Expenditures by Department

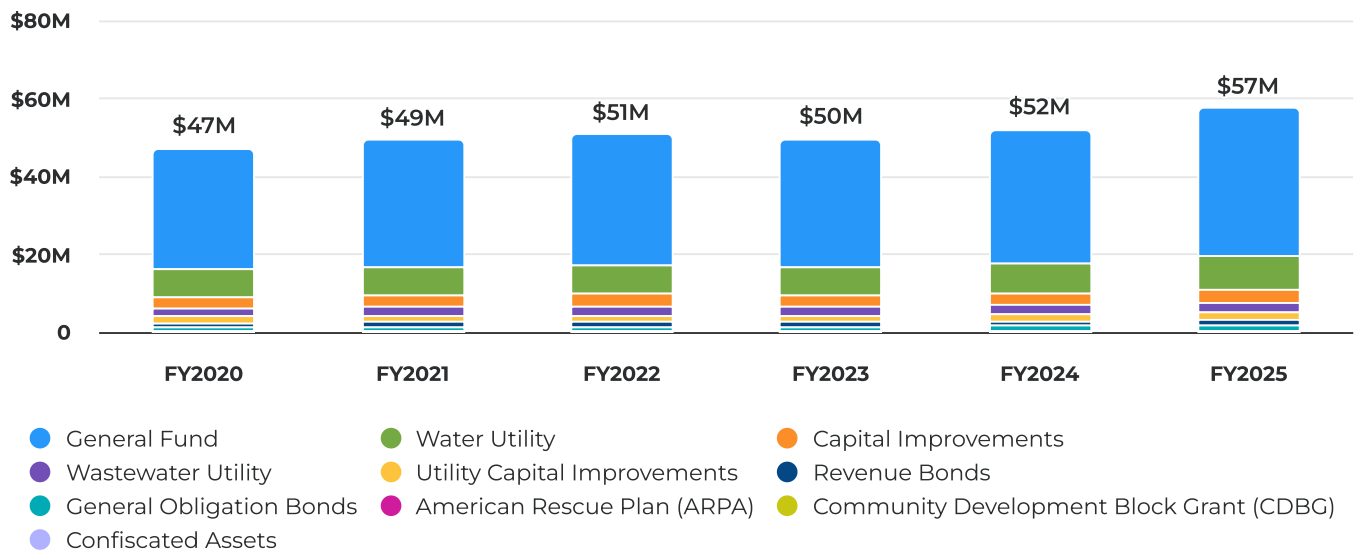
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Legislative	\$39,926.00	\$37,930.00	\$41,923.00	5.00%
Executive	\$262,901.00	\$249,756.00	\$276,046.00	5.00%
Clerk	\$262,117.00	\$249,012.00	\$275,223.00	5.00%
Finance Administration	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Human Resources	\$218,034.00	\$207,133.00	\$228,936.00	5.00%



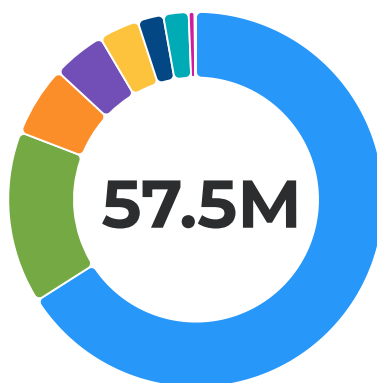
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Information Technology	\$454,709.00	\$431,974.00	\$477,444.00	5.00%
Police	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%
Sheriff	\$5,069,590.00	\$4,816,111.00	\$5,323,069.00	5.00%
Fire	\$6,818,159.00	\$6,477,252.00	\$7,159,068.00	5.00%
Emergency Management	\$799,408.00	\$759,439.00	\$839,377.00	5.00%
Public Works Administration	\$2,081,525.00	\$1,977,450.00	\$2,185,605.00	5.00%
Highways and Streets	\$7,401,849.00	\$7,031,756.00	\$7,771,943.00	5.00%
Solid Waste and Recycling	\$2,623,738.00	\$2,492,550.00	\$2,754,926.00	5.00%
Water	\$4,133,932.00	\$3,927,235.00	\$4,340,630.00	5.00%
Wastewater	\$4,734,509.00	\$4,497,783.00	\$4,971,237.00	5.00%
Public Health	\$1,091,028.00	\$1,036,476.00	\$1,145,581.00	5.00%
Council on Aging	\$223,044.00	\$211,892.00	\$234,196.00	5.00%
Youth and Family Services	\$178,631.00	\$169,698.00	\$187,564.00	5.00%
Public Library	\$1,738,405.00	\$1,651,487.00	\$1,825,324.00	5.00%
Parks and Recreation	\$2,863,104.00	\$2,719,950.00	\$3,006,259.00	5.00%
Planning and Zoning	\$1,202,791.00	\$1,142,651.00	\$1,262,931.00	5.00%
Community Development	\$345,807.00	\$328,517.00	\$363,097.00	5.00%
Code Enforcement	\$421,058.00	\$400,006.00	\$442,110.00	5.00%
Principal on Debt	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Interest on Debt	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Other Debt Expenses	\$53,240.00	\$50,579.00	\$55,901.00	5.00%
Transfer Out	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Discount on Bonds	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Fund

Historical Expenditures by Fund



FY25 Expenditures by Fund



General Fund	\$37,910,247	65.98%
Water Utility	\$8,531,391	14.85%
Capital Improvements	\$3,481,809	6.06%
Wastewater Utility	\$2,648,726	4.61%
Utility Capital Improvements	\$1,988,464	3.46%
Revenue Bonds	\$1,285,714	2.24%
General Obligation Bonds	\$1,245,785	2.17%
American Rescue Plan (ARPA)	\$300,647	0.52%
Community Development Block Grant (CDBG)	\$55,873	0.10%
Confiscated Assets	\$7,986	0.01%

Expenditures by Fund

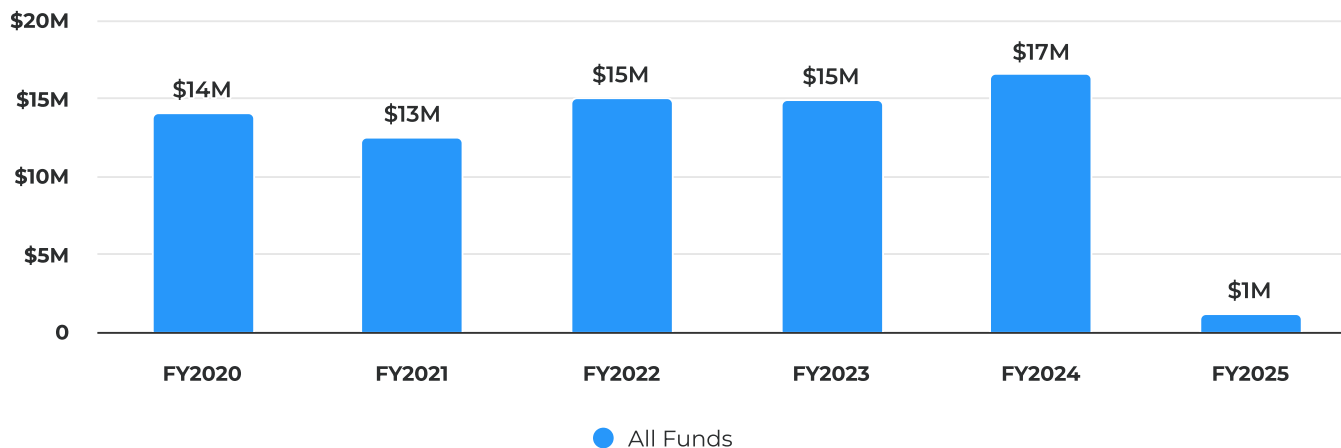
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
General Government	\$1,778,126.00	\$1,689,223.00	\$1,867,032.00	5.00%
Public Safety	\$18,416,702.00	\$17,495,869.00	\$19,337,536.00	5.00%
Public Works	\$9,308,018.00	\$8,842,618.00	\$9,773,420.00	5.00%
Health and Human Services	\$1,321,659.00	\$1,255,576.00	\$1,387,743.00	5.00%
Culture and Recreation	\$3,415,047.00	\$3,244,297.00	\$3,585,798.00	5.00%
Planning and Development	\$1,865,447.00	\$1,772,176.00	\$1,958,718.00	5.00%
Community Development Block Grant (CDBG)	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
Planning and Development	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
American Rescue Plan (ARPA)	\$286,329.00	\$272,011.00	\$300,647.00	5.00%
Public Safety	\$64,288.00	\$61,074.00	\$67,502.00	5.00%
Health and Human Services	\$171,044.00	\$162,490.00	\$179,598.00	5.00%
Planning and Development	\$50,997.00	\$48,447.00	\$53,547.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Public Safety	\$7,606.00	\$7,226.00	\$7,986.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Capital Improvements	\$3,316,007.00	\$3,150,207.00	\$3,481,809.00	5.00%
Public Safety	\$1,064,773.00	\$1,011,535.00	\$1,118,012.00	5.00%
Public Works	\$1,064,772.00	\$1,011,532.00	\$1,118,012.00	5.00%
Culture and Recreation	\$1,186,462.00	\$1,127,140.00	\$1,245,785.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
Public Works	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
General Obligation Bonds	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Debt Service	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Revenue Bonds	\$1,224,489.00	\$1,163,264.00	\$1,285,714.00	5.00%
Debt Service	\$1,148,434.00	\$1,091,012.00	\$1,205,856.00	5.00%
Other Financing Uses	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Water Utility	\$8,125,129.00	\$7,718,870.00	\$8,531,391.00	5.00%
General Government	\$208,885.00	\$198,440.00	\$219,330.00	5.00%
Public Works	\$7,155,692.00	\$6,797,906.00	\$7,513,481.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Wastewater Utility	\$2,522,593.00	\$2,396,463.00	\$2,648,726.00	5.00%
General Government	\$208,744.00	\$198,306.00	\$219,182.00	5.00%
Public Works	\$1,553,297.00	\$1,475,633.00	\$1,630,964.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Fund Balance

Fund Balance Projections

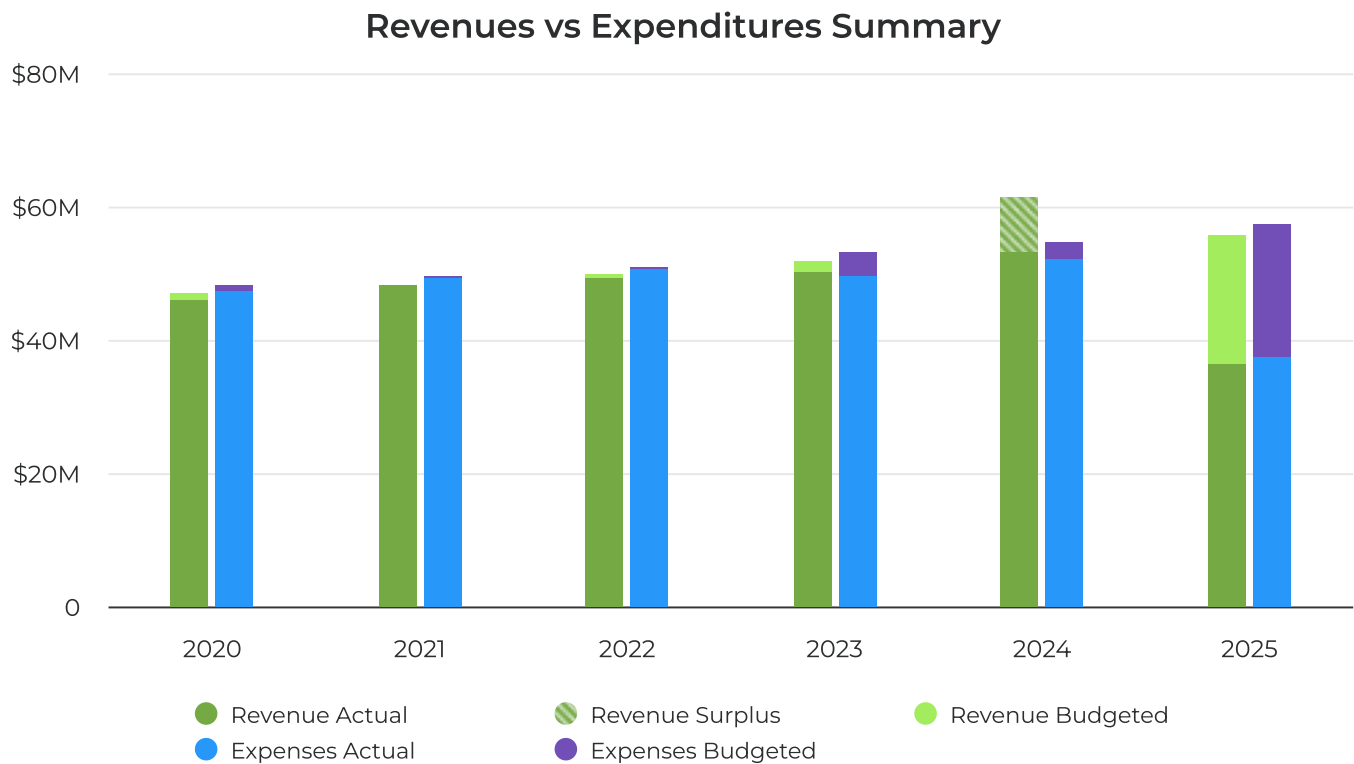


Financial Summary

Fund Balance	FY 2024	FY 2025	FY 2024 vs. FY 2025 (% Change)	FY 2024 vs. FY 2025 (\$ Change)
All Funds	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00
Total Fund Balance	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00

Debt Service Funds

Summary



Comprehensive Fund Summary

Comprehensive Fund Summary

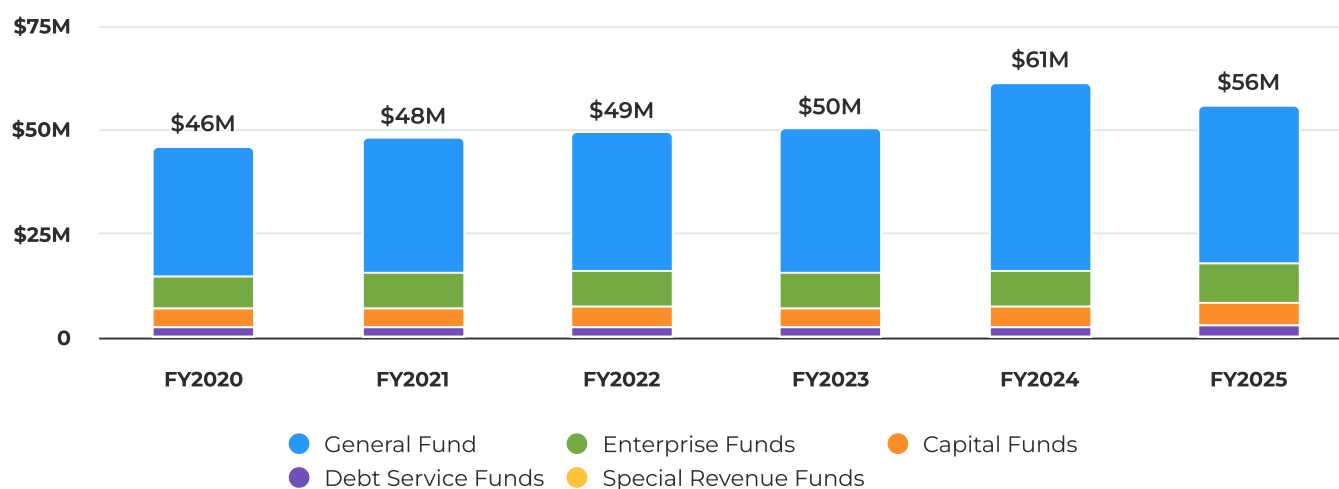
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Beginning Fund Balance	\$14,904,125.00	\$14,904,125.00	\$16,545,385.00
Revenues			
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00
Expenditures			
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00



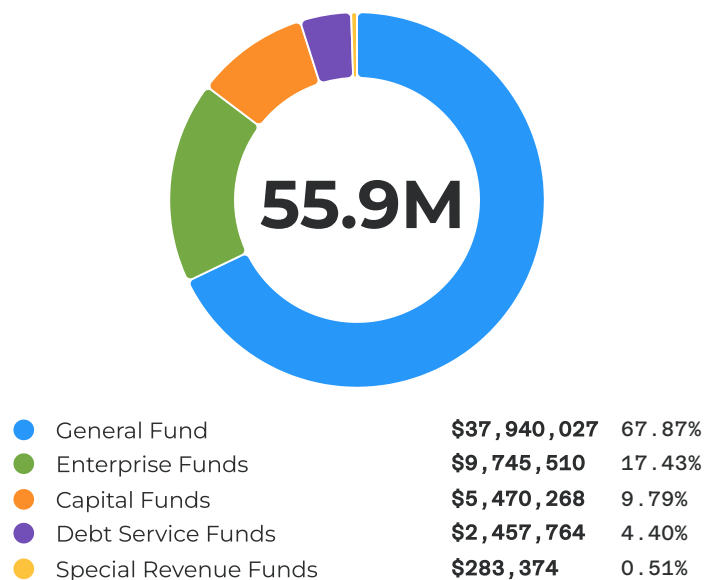
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00
Total Revenues Less Expenditures	-\$1,485,418.00	\$9,455,010.00	-\$1,559,699.00
Ending Fund Balance	\$13,418,707.00	\$24,359,135.00	\$14,985,686.00

Revenues by Fund Type

Historical Revenues by Fund Type



FY25 Revenues by Fund Type

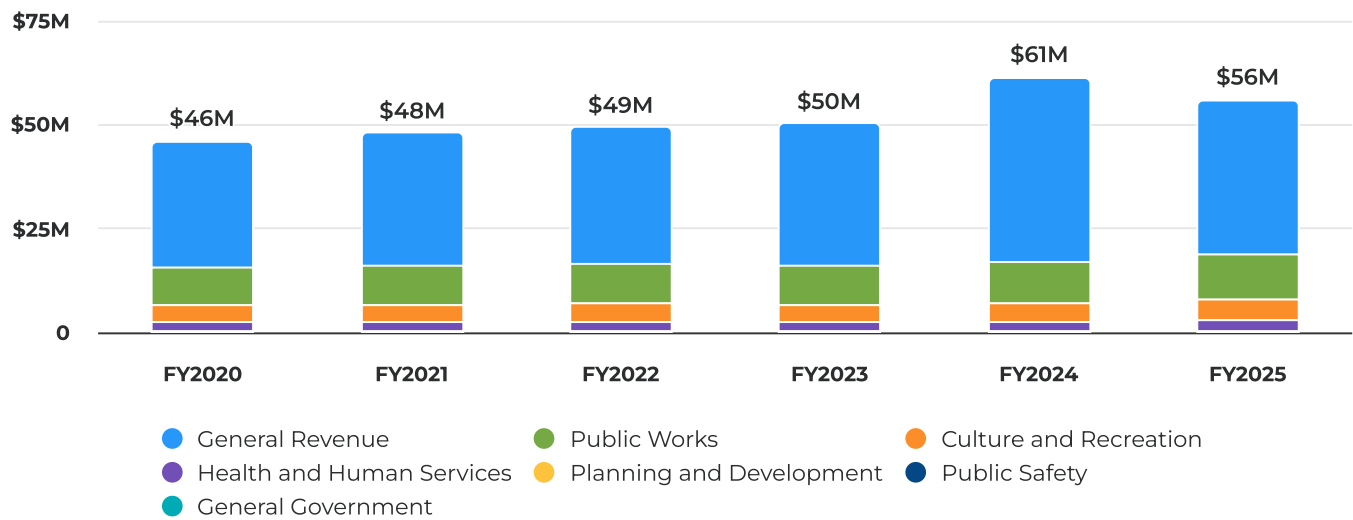


Revenues by Fund Type

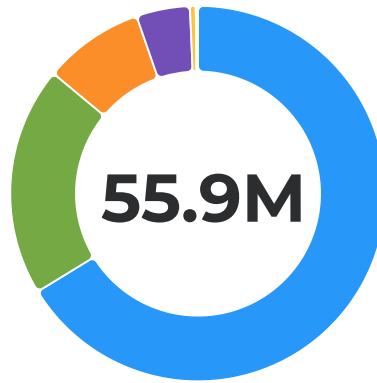
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%
Special Revenue Funds	\$269,880.00	\$256,386.00	\$283,374.00	5.00%
Capital Funds	\$5,209,780.00	\$4,949,292.00	\$5,470,268.00	5.00%
Debt Service Funds	\$2,340,728.00	\$2,223,692.00	\$2,457,764.00	5.00%
Enterprise Funds	\$9,281,437.00	\$8,817,365.00	\$9,745,510.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Function

Historical Revenues by Function



FY25 Revenues by Function



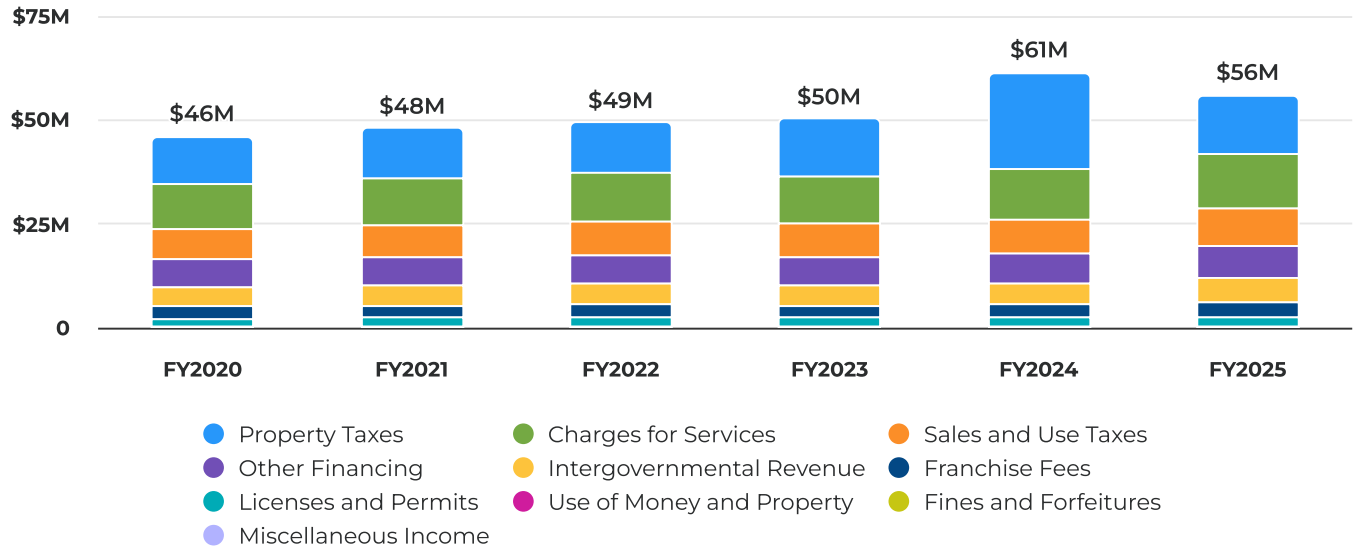
General Revenue	\$37,044,838	66.27%
Public Works	\$11,044,126	19.76%
Culture and Recreation	\$4,841,131	8.66%
Health and Human Services	\$2,583,910	4.62%
Planning and Development	\$275,388	0.49%
Public Safety	\$68,659	0.12%
General Government	\$38,891	0.07%

Revenues by Function

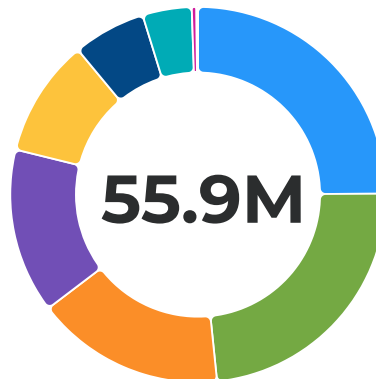
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Revenue	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
General Government	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Public Safety	\$65,390.00	\$62,121.00	\$68,659.00	5.00%
Public Works	\$10,518,214.00	\$9,992,303.00	\$11,044,126.00	5.00%
Health and Human Services	\$2,460,866.00	\$2,337,822.00	\$2,583,910.00	5.00%
Culture and Recreation	\$4,610,602.00	\$4,380,073.00	\$4,841,131.00	5.00%
Planning and Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Object

Historical Revenues by Object



FY25 Revenues by Object



Property Taxes	\$13,926,027	24.91%
Charges for Services	\$13,120,897	23.47%
Sales and Use Taxes	\$9,100,455	16.28%
Other Financing	\$7,928,032	14.18%
Intergovernmental Revenue	\$5,657,878	10.12%
Franchise Fees	\$3,500,174	6.26%
Licenses and Permits	\$2,364,563	4.23%
Use of Money and Property	\$225,567	0.40%
Fines and Forfeitures	\$67,877	0.12%
Miscellaneous Income	\$5,473	0.01%

Revenues by Object

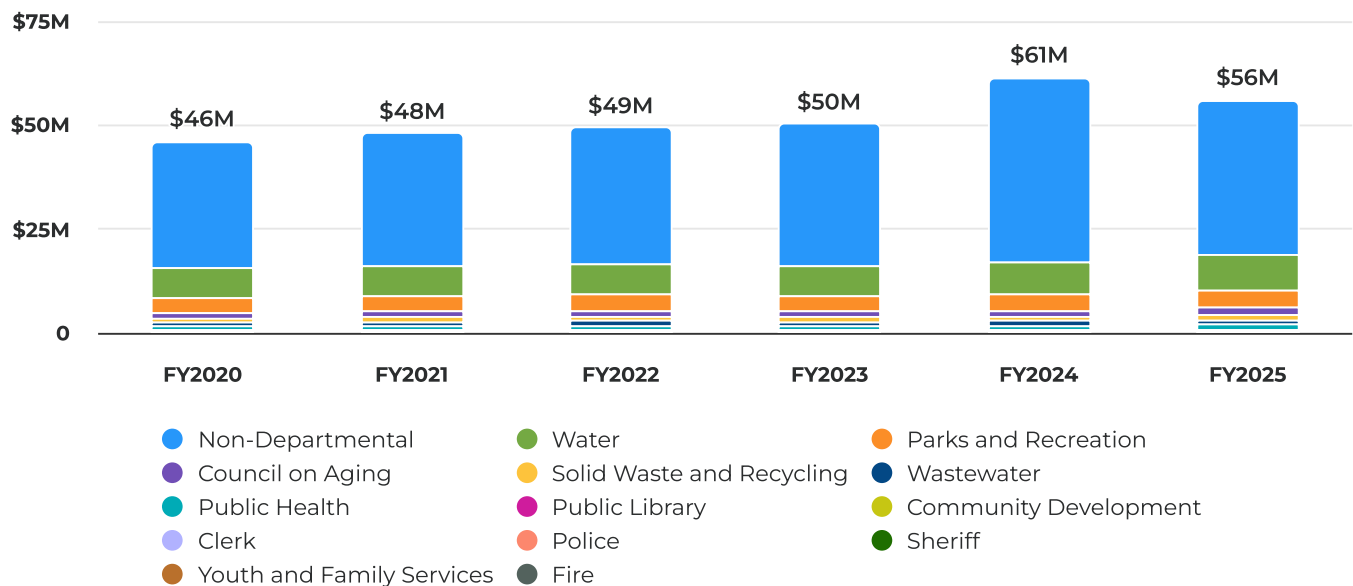
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%



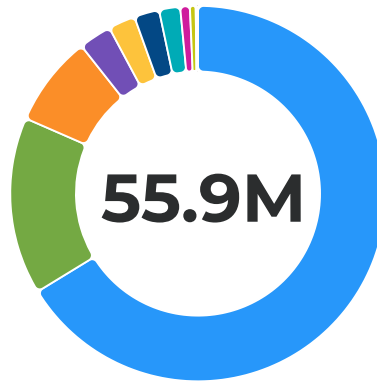
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00	5.00%
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00	5.00%
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Department

Historical Revenues by Department



FY25 Revenues by Department



Non-Departmental	\$37,044,838	66.27%
Water	\$8,535,777	15.27%
Parks and Recreation	\$4,372,107	7.82%
Council on Aging	\$1,571,969	2.81%
Solid Waste and Recycling	\$1,298,616	2.32%
Wastewater	\$1,209,733	2.16%
Public Health	\$1,011,162	1.81%
Public Library	\$469,024	0.84%
Community Development	\$275,388	0.49%
Clerk	\$38,891	0.07%
Police	\$34,330	0.06%
Sheriff	\$33,550	0.06%
Youth and Family Services	\$779	0.00%
Fire	\$779	0.00%

Revenues by Department

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Non-Departmental				
Real Property - Current Year	\$10,667,198.00	\$21,000,000.00	\$11,200,558.00	5.00%
Real Property - Prior Year	\$711,146.00	\$675,589.00	\$746,703.00	5.00%
Personal Property - Current Year	\$1,777,867.00	\$1,688,974.00	\$1,866,760.00	5.00%
Personal Property - Prior Year	\$106,672.00	\$101,338.00	\$112,006.00	5.00%
Sales Tax	\$740,778.00	\$703,739.00	\$777,817.00	5.00%
Accommodations Tax	\$2,963,110.00	\$2,814,955.00	\$3,111,266.00	5.00%
Alcohol Tax	\$4,963,211.00	\$4,715,050.00	\$5,211,372.00	5.00%
Franchise Fees - Electric	\$1,481,555.00	\$1,407,477.00	\$1,555,633.00	5.00%
Franchise Fees - Cable TV	\$1,851,944.00	\$1,759,347.00	\$1,944,541.00	5.00%
Business Permits	\$2,222,333.00	\$2,111,216.00	\$2,333,450.00	5.00%
Non-Business Permits	\$29,631.00	\$28,149.00	\$31,113.00	5.00%
Rentals and Royalties	\$185,194.00	\$175,934.00	\$194,454.00	5.00%
Investment Income	\$29,631.00	\$28,149.00	\$31,113.00	5.00%
Other Non-Recurring Revenue	\$19.00	\$18.00	\$20.00	5.26%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Transfers In	\$1,658,003.00	\$1,575,103.00	\$1,740,903.00	5.00%
Proceeds from Bonds	\$1,658,003.00	\$1,575,103.00	\$1,740,903.00	5.00%
Transfers In	\$946,887.00	\$899,543.00	\$994,231.00	5.00%
Proceeds from Bonds	\$946,887.00	\$899,543.00	\$994,231.00	5.00%
Transfers In	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Transfers In	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Total Non-Departmental	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
Clerk				
Departmental Fees - Clerk	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Total Clerk	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Police				
Fines - Police	\$9,631.00	\$9,149.00	\$10,113.00	5.00%
Forfeited Bonds - Police	\$18,519.00	\$17,593.00	\$19,445.00	5.00%
Donations - Police	\$742.00	\$705.00	\$779.00	4.99%
Proceeds from Sale of Confiscated Assets - Police	\$3,043.00	\$2,891.00	\$3,195.00	5.00%
Cash Confiscations - Police	\$760.00	\$722.00	\$798.00	5.00%
Total Police	\$32,695.00	\$31,060.00	\$34,330.00	5.00%
Sheriff				
Fines - Sheriff	\$8,889.00	\$8,445.00	\$9,333.00	4.99%
Forfeited Bonds - Sheriff	\$18,519.00	\$17,593.00	\$19,445.00	5.00%
Donations - Sheriff	\$742.00	\$705.00	\$779.00	4.99%
Proceeds from Sale of Confiscated Assets - Sheriff	\$3,043.00	\$2,891.00	\$3,195.00	5.00%
Cash Confiscations - Sheriff	\$760.00	\$722.00	\$798.00	5.00%
Total Sheriff	\$31,953.00	\$30,356.00	\$33,550.00	5.00%
Fire				
Donations - Fire	\$742.00	\$705.00	\$779.00	4.99%
Total Fire	\$742.00	\$705.00	\$779.00	4.99%
Solid Waste and Recycling				
Usage Charges - Solid Waste and Recycling	\$1,088,622.00	\$1,034,191.00	\$1,143,053.00	5.00%
Other Charges - Solid Waste and Recycling	\$148,155.00	\$140,747.00	\$155,563.00	5.00%
Total Solid Waste and Recycling	\$1,236,777.00	\$1,174,938.00	\$1,298,616.00	5.00%
Water				
Impact Fees - Water	\$569,051.00	\$540,598.00	\$597,504.00	5.00%
Usage Charges - Water	\$6,503,449.00	\$6,178,277.00	\$6,828,621.00	5.00%
Other Charges - Water	\$1,056,811.00	\$1,003,970.00	\$1,109,652.00	5.00%
Total Water	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%

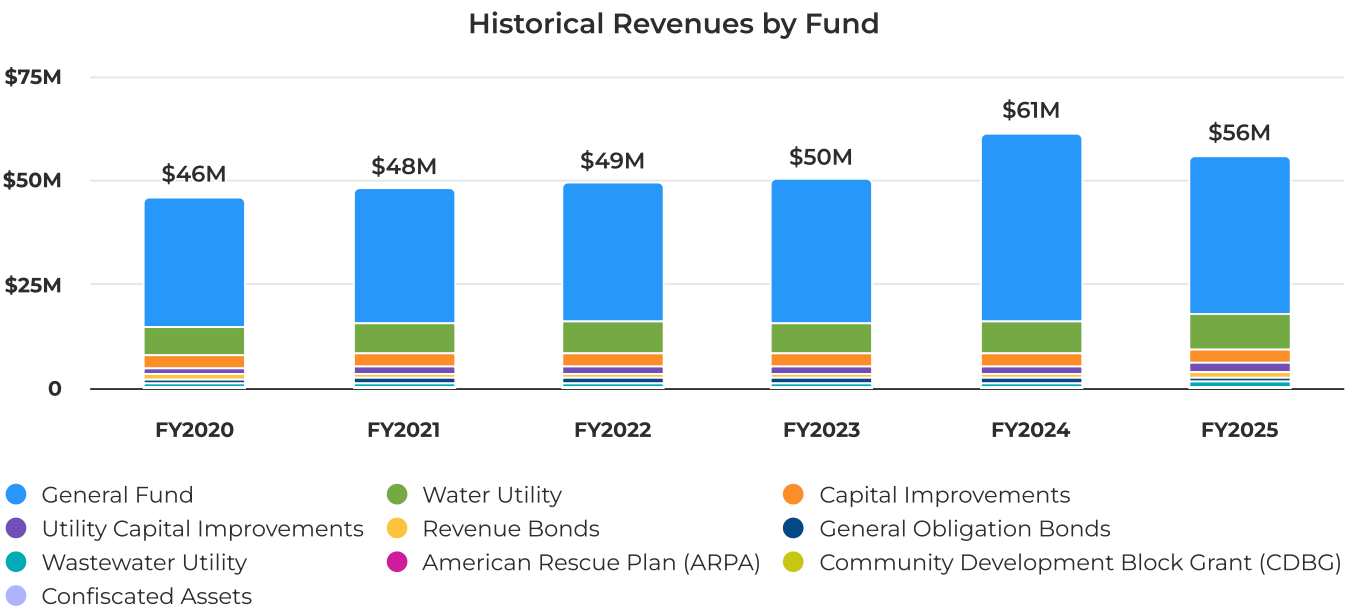


Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Wastewater				
Impact Fees - Wastewater	\$460,850.00	\$437,808.00	\$483,893.00	5.00%
Usage Charges - Wastewater	\$576,063.00	\$547,260.00	\$604,866.00	5.00%
Other Charges - Wastewater	\$115,213.00	\$109,452.00	\$120,974.00	5.00%
Total Wastewater	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Public Health				
State Grants - Public Health	\$740,778.00	\$703,739.00	\$777,817.00	5.00%
Departmental Fees - Public Health	\$222,233.00	\$211,121.00	\$233,345.00	5.00%
Total Public Health	\$963,011.00	\$914,860.00	\$1,011,162.00	5.00%
Council on Aging				
State Grants - Council on Aging	\$1,481,555.00	\$1,407,477.00	\$1,555,633.00	5.00%
Departmental Fees - Council on Aging	\$14,816.00	\$14,075.00	\$15,557.00	5.00%
Donations - Council on Aging	\$742.00	\$705.00	\$779.00	4.99%
Total Council on Aging	\$1,497,113.00	\$1,422,257.00	\$1,571,969.00	5.00%
Youth and Family Services				
Donations - Youth and Family Services	\$742.00	\$705.00	\$779.00	4.99%
Total Youth and Family Services	\$742.00	\$705.00	\$779.00	4.99%
Public Library				
State Grants - Public Library	\$444,467.00	\$422,244.00	\$466,690.00	5.00%
Fines - Public Library	\$1,481.00	\$1,407.00	\$1,555.00	5.00%
Donations - Public Library	\$742.00	\$705.00	\$779.00	4.99%
Total Public Library	\$446,690.00	\$424,356.00	\$469,024.00	5.00%
Parks and Recreation				
State Grants - Parks and Recreation	\$2,370,488.00	\$2,251,964.00	\$2,489,012.00	5.00%
Local Grants - Parks and Recreation	\$88,893.00	\$84,448.00	\$93,338.00	5.00%
Departmental Fees - Parks and Recreation	\$1,703,789.00	\$1,618,600.00	\$1,788,978.00	5.00%
Donations - Parks and Recreation	\$742.00	\$705.00	\$779.00	4.99%
Total Parks and Recreation	\$4,163,912.00	\$3,955,717.00	\$4,372,107.00	5.00%
Community Development				
Federal Grants - Community Development	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
Federal Grants - ARPA	\$208,275.00	\$197,861.00	\$218,689.00	5.00%

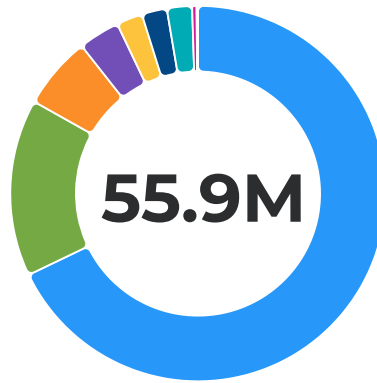


Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Total Community Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Fund



FY25 Revenues by Fund



General Fund	\$37,940,027	67.87%
Water Utility	\$8,535,777	15.27%
Capital Improvements	\$3,481,806	6.23%
Utility Capital Improvements	\$1,988,462	3.56%
Revenue Bonds	\$1,248,265	2.23%
Wastewater Utility	\$1,209,733	2.16%
General Obligation Bonds	\$1,209,499	2.16%
American Rescue Plan (ARPA)	\$218,689	0.39%
Community Development Block Grant (CDBG)	\$56,699	0.10%
Confiscated Assets	\$7,986	0.01%

Revenues by Fund

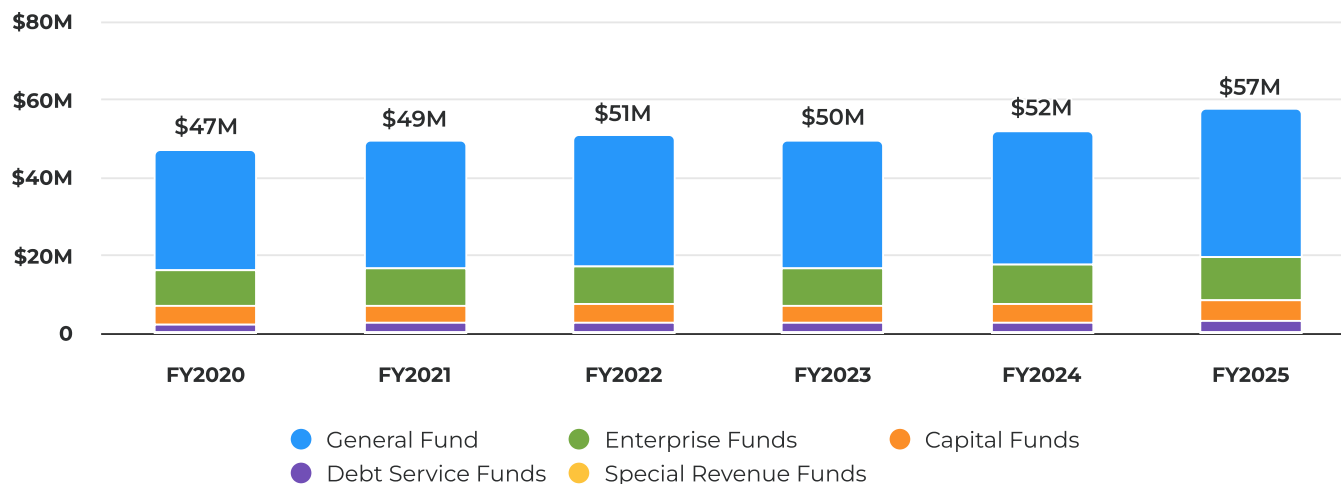
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,126,181.00	\$4,869,872.00	\$5,382,490.00	5.00%
Charges for Services	\$3,214,654.00	\$3,053,921.00	\$3,375,387.00	5.00%
Fines and Forfeitures	\$57,039.00	\$54,187.00	\$59,891.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Community Development Block Grant (CDBG)	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
Intergovernmental Revenue	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
American Rescue Plan (ARPA)	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Intergovernmental Revenue	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Fines and Forfeitures	\$7,606.00	\$7,226.00	\$7,986.00	5.00%



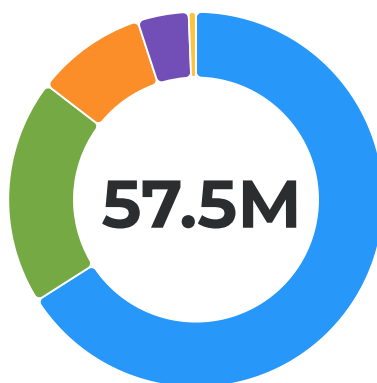
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Capital Improvements	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Other Financing	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
Other Financing	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
General Obligation Bonds	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Other Financing	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Revenue Bonds	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Other Financing	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Water Utility	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Charges for Services	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Wastewater Utility	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Charges for Services	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Expenditures by Fund Type

Historical Expenditures by Fund Type



FY25 Expenditures by Fund Type



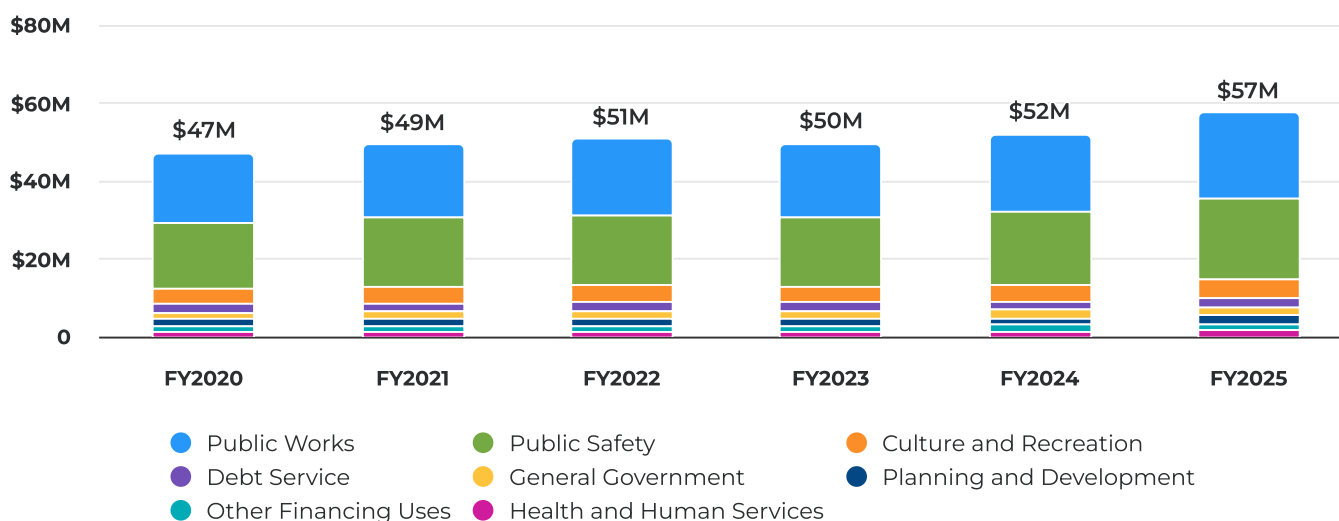
General Fund	\$37,910,247	65.98%
Enterprise Funds	\$11,180,117	19.46%
Capital Funds	\$5,470,273	9.52%
Debt Service Funds	\$2,531,499	4.41%
Special Revenue Funds	\$364,506	0.63%

Expenditures by Fund Type

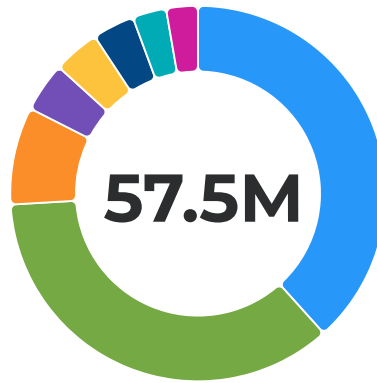
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
Special Revenue Funds	\$347,147.00	\$329,788.00	\$364,506.00	5.00%
Capital Funds	\$5,209,781.00	\$4,949,292.00	\$5,470,273.00	5.00%
Debt Service Funds	\$2,410,951.00	\$2,290,403.00	\$2,531,499.00	5.00%
Enterprise Funds	\$10,647,722.00	\$10,115,333.00	\$11,180,117.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Function

Historical Expenditures by Function



FY25 Expenditures by Function



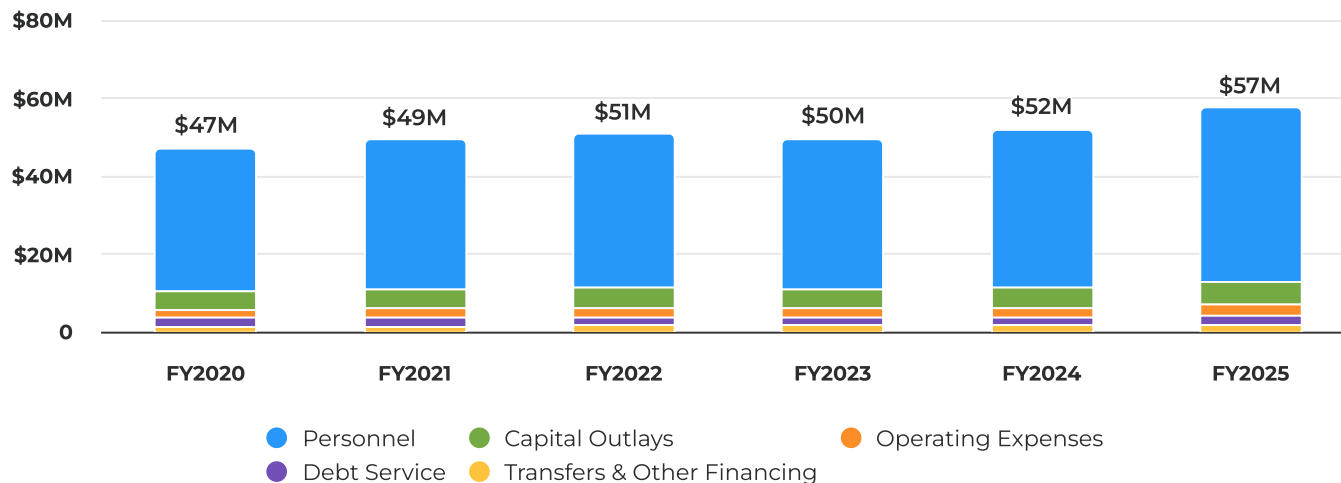
Public Works	\$22,024,341	38.33%
Public Safety	\$20,531,036	35.73%
Culture and Recreation	\$4,831,583	8.41%
Debt Service	\$2,451,641	4.27%
General Government	\$2,305,544	4.01%
Planning and Development	\$2,068,138	3.60%
Other Financing Uses	\$1,677,018	2.92%
Health and Human Services	\$1,567,341	2.73%

Expenditures by Function

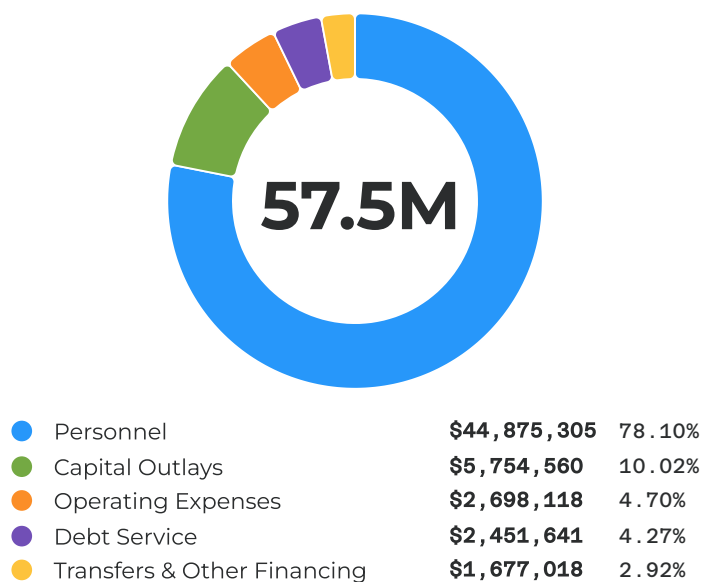
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$2,195,755.00	\$2,085,969.00	\$2,305,544.00	5.00%
Public Safety	\$19,553,369.00	\$18,575,704.00	\$20,531,036.00	5.00%
Public Works	\$20,975,553.00	\$19,926,774.00	\$22,024,341.00	5.00%
Health and Human Services	\$1,492,703.00	\$1,418,066.00	\$1,567,341.00	5.00%
Culture and Recreation	\$4,601,509.00	\$4,371,437.00	\$4,831,583.00	5.00%
Planning and Development	\$1,969,656.00	\$1,871,174.00	\$2,068,138.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Other Financing Uses	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Object

Historical Expenditures by Object



FY25 Expenditures by Object

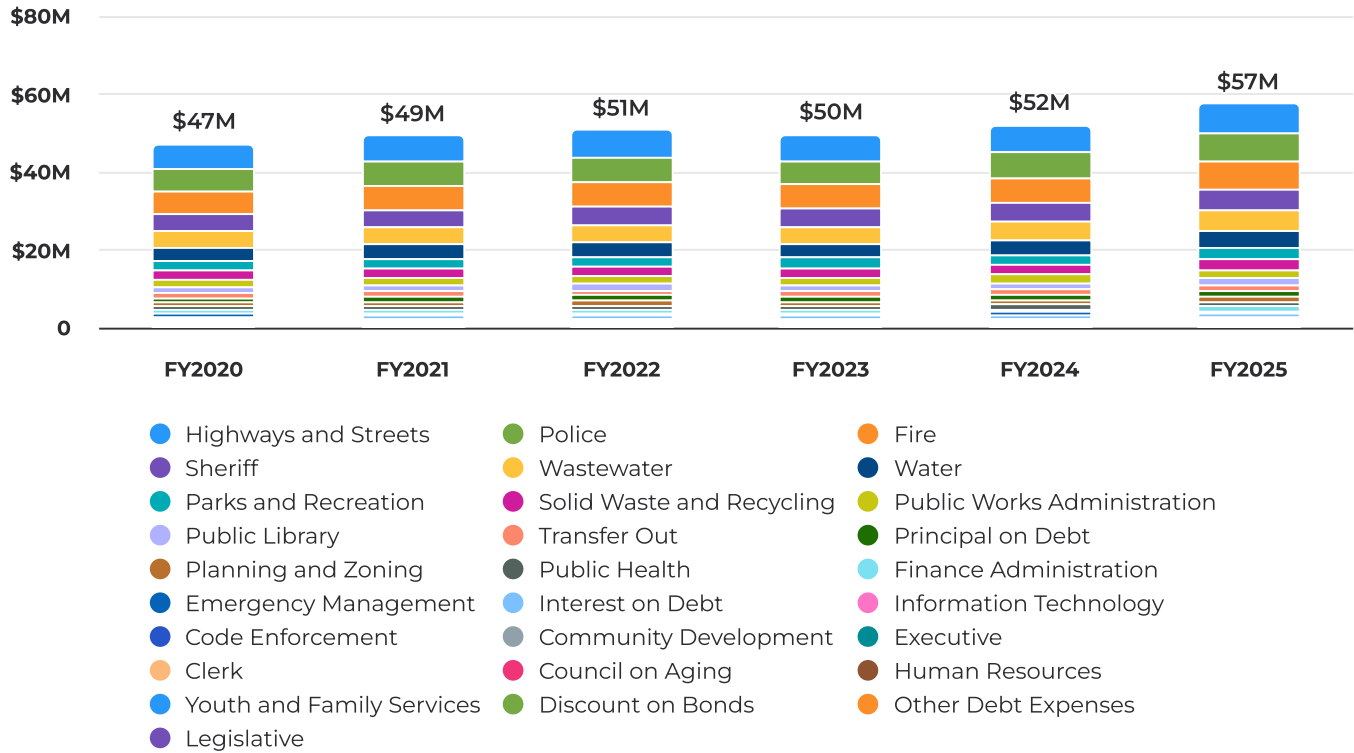


Expenditures by Object

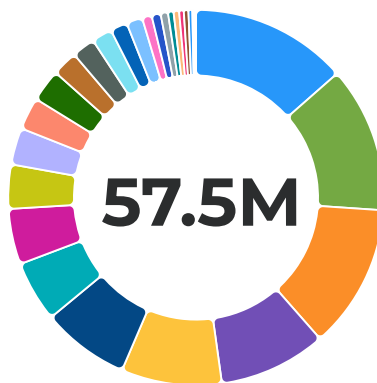
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00	5.00%
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00	5.00%
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Department

Historical Expenditures by Department



FY25 Expenditures by Department



Highways and Streets	\$7,771,943	13.53%
Police	\$7,209,522	12.55%
Fire	\$7,159,068	12.46%
Sheriff	\$5,323,069	9.26%
Wastewater	\$4,971,237	8.65%
Water	\$4,340,630	7.55%
Parks and Recreation	\$3,006,259	5.23%
Solid Waste and Recycling	\$2,754,926	4.79%
Public Works Administration	\$2,185,605	3.80%
Public Library	\$1,825,324	3.18%
Transfer Out	\$1,597,160	2.78%
Principal on Debt	\$1,597,160	2.78%
Planning and Zoning	\$1,262,931	2.20%
Public Health	\$1,145,581	1.99%
Finance Administration	\$1,005,972	1.75%
Emergency Management	\$839,377	1.46%
Interest on Debt	\$798,580	1.39%
Information Technology	\$477,444	0.83%
Code Enforcement	\$442,110	0.77%
Community Development	\$363,097	0.63%
Executive	\$276,046	0.48%
Clerk	\$275,223	0.48%
Council on Aging	\$234,196	0.41%
Human Resources	\$228,936	0.40%
Youth and Family Services	\$187,564	0.33%
Discount on Bonds	\$79,858	0.14%
Other Debt Expenses	\$55,901	0.10%
Legislative	\$41,923	0.07%

Expenditures by Department

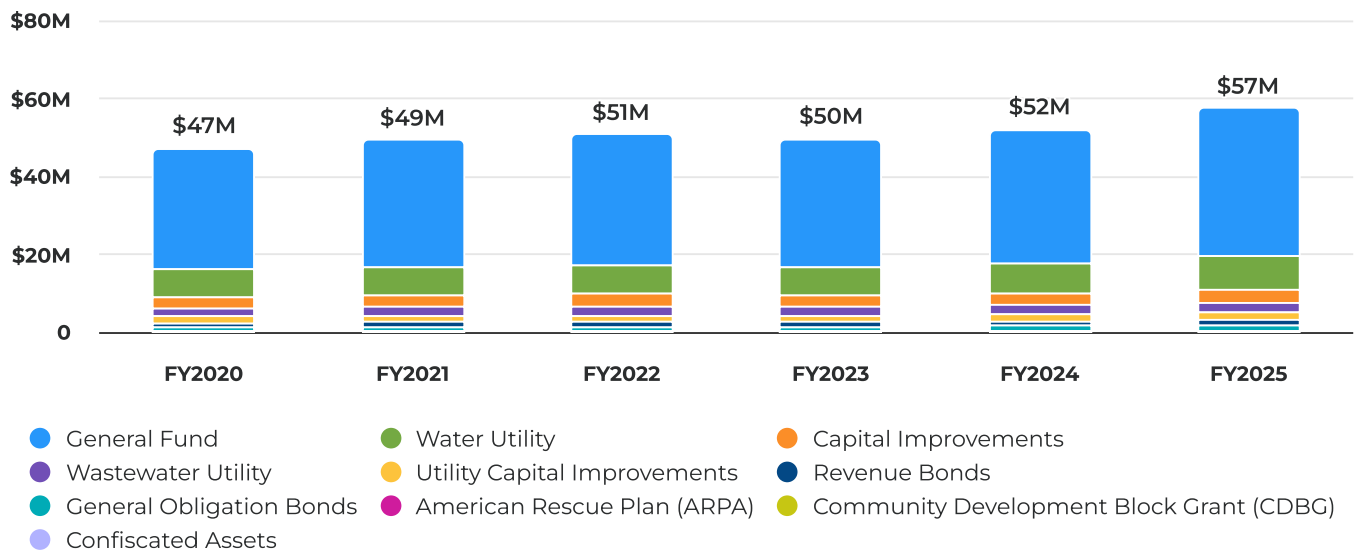
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Legislative	\$39,926.00	\$37,930.00	\$41,923.00	5.00%
Executive	\$262,901.00	\$249,756.00	\$276,046.00	5.00%
Clerk	\$262,117.00	\$249,012.00	\$275,223.00	5.00%
Finance Administration	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Human Resources	\$218,034.00	\$207,133.00	\$228,936.00	5.00%



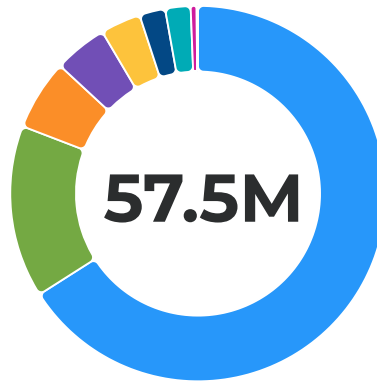
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Information Technology	\$454,709.00	\$431,974.00	\$477,444.00	5.00%
Police	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%
Sheriff	\$5,069,590.00	\$4,816,111.00	\$5,323,069.00	5.00%
Fire	\$6,818,159.00	\$6,477,252.00	\$7,159,068.00	5.00%
Emergency Management	\$799,408.00	\$759,439.00	\$839,377.00	5.00%
Public Works Administration	\$2,081,525.00	\$1,977,450.00	\$2,185,605.00	5.00%
Highways and Streets	\$7,401,849.00	\$7,031,756.00	\$7,771,943.00	5.00%
Solid Waste and Recycling	\$2,623,738.00	\$2,492,550.00	\$2,754,926.00	5.00%
Water	\$4,133,932.00	\$3,927,235.00	\$4,340,630.00	5.00%
Wastewater	\$4,734,509.00	\$4,497,783.00	\$4,971,237.00	5.00%
Public Health	\$1,091,028.00	\$1,036,476.00	\$1,145,581.00	5.00%
Council on Aging	\$223,044.00	\$211,892.00	\$234,196.00	5.00%
Youth and Family Services	\$178,631.00	\$169,698.00	\$187,564.00	5.00%
Public Library	\$1,738,405.00	\$1,651,487.00	\$1,825,324.00	5.00%
Parks and Recreation	\$2,863,104.00	\$2,719,950.00	\$3,006,259.00	5.00%
Planning and Zoning	\$1,202,791.00	\$1,142,651.00	\$1,262,931.00	5.00%
Community Development	\$345,807.00	\$328,517.00	\$363,097.00	5.00%
Code Enforcement	\$421,058.00	\$400,006.00	\$442,110.00	5.00%
Principal on Debt	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Interest on Debt	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Other Debt Expenses	\$53,240.00	\$50,579.00	\$55,901.00	5.00%
Transfer Out	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Discount on Bonds	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Fund

Historical Expenditures by Fund



FY25 Expenditures by Fund



General Fund	\$37,910,247	65.98%
Water Utility	\$8,531,391	14.85%
Capital Improvements	\$3,481,809	6.06%
Wastewater Utility	\$2,648,726	4.61%
Utility Capital Improvements	\$1,988,464	3.46%
Revenue Bonds	\$1,285,714	2.24%
General Obligation Bonds	\$1,245,785	2.17%
American Rescue Plan (ARPA)	\$300,647	0.52%
Community Development Block Grant (CDBG)	\$55,873	0.10%
Confiscated Assets	\$7,986	0.01%

Expenditures by Fund

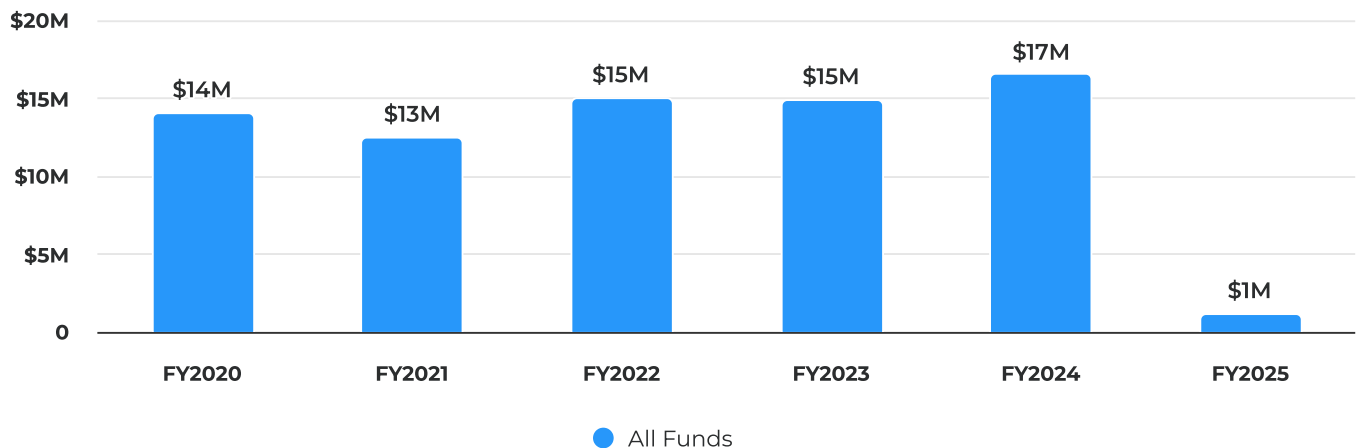
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
General Government	\$1,778,126.00	\$1,689,223.00	\$1,867,032.00	5.00%
Public Safety	\$18,416,702.00	\$17,495,869.00	\$19,337,536.00	5.00%
Public Works	\$9,308,018.00	\$8,842,618.00	\$9,773,420.00	5.00%
Health and Human Services	\$1,321,659.00	\$1,255,576.00	\$1,387,743.00	5.00%
Culture and Recreation	\$3,415,047.00	\$3,244,297.00	\$3,585,798.00	5.00%
Planning and Development	\$1,865,447.00	\$1,772,176.00	\$1,958,718.00	5.00%
Community Development Block Grant (CDBG)	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
Planning and Development	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
American Rescue Plan (ARPA)	\$286,329.00	\$272,011.00	\$300,647.00	5.00%
Public Safety	\$64,288.00	\$61,074.00	\$67,502.00	5.00%
Health and Human Services	\$171,044.00	\$162,490.00	\$179,598.00	5.00%
Planning and Development	\$50,997.00	\$48,447.00	\$53,547.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Public Safety	\$7,606.00	\$7,226.00	\$7,986.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Capital Improvements	\$3,316,007.00	\$3,150,207.00	\$3,481,809.00	5.00%
Public Safety	\$1,064,773.00	\$1,011,535.00	\$1,118,012.00	5.00%
Public Works	\$1,064,772.00	\$1,011,532.00	\$1,118,012.00	5.00%
Culture and Recreation	\$1,186,462.00	\$1,127,140.00	\$1,245,785.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
Public Works	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
General Obligation Bonds	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Debt Service	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Revenue Bonds	\$1,224,489.00	\$1,163,264.00	\$1,285,714.00	5.00%
Debt Service	\$1,148,434.00	\$1,091,012.00	\$1,205,856.00	5.00%
Other Financing Uses	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Water Utility	\$8,125,129.00	\$7,718,870.00	\$8,531,391.00	5.00%
General Government	\$208,885.00	\$198,440.00	\$219,330.00	5.00%
Public Works	\$7,155,692.00	\$6,797,906.00	\$7,513,481.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Wastewater Utility	\$2,522,593.00	\$2,396,463.00	\$2,648,726.00	5.00%
General Government	\$208,744.00	\$198,306.00	\$219,182.00	5.00%
Public Works	\$1,553,297.00	\$1,475,633.00	\$1,630,964.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Fund Balance

Fund Balance Projections



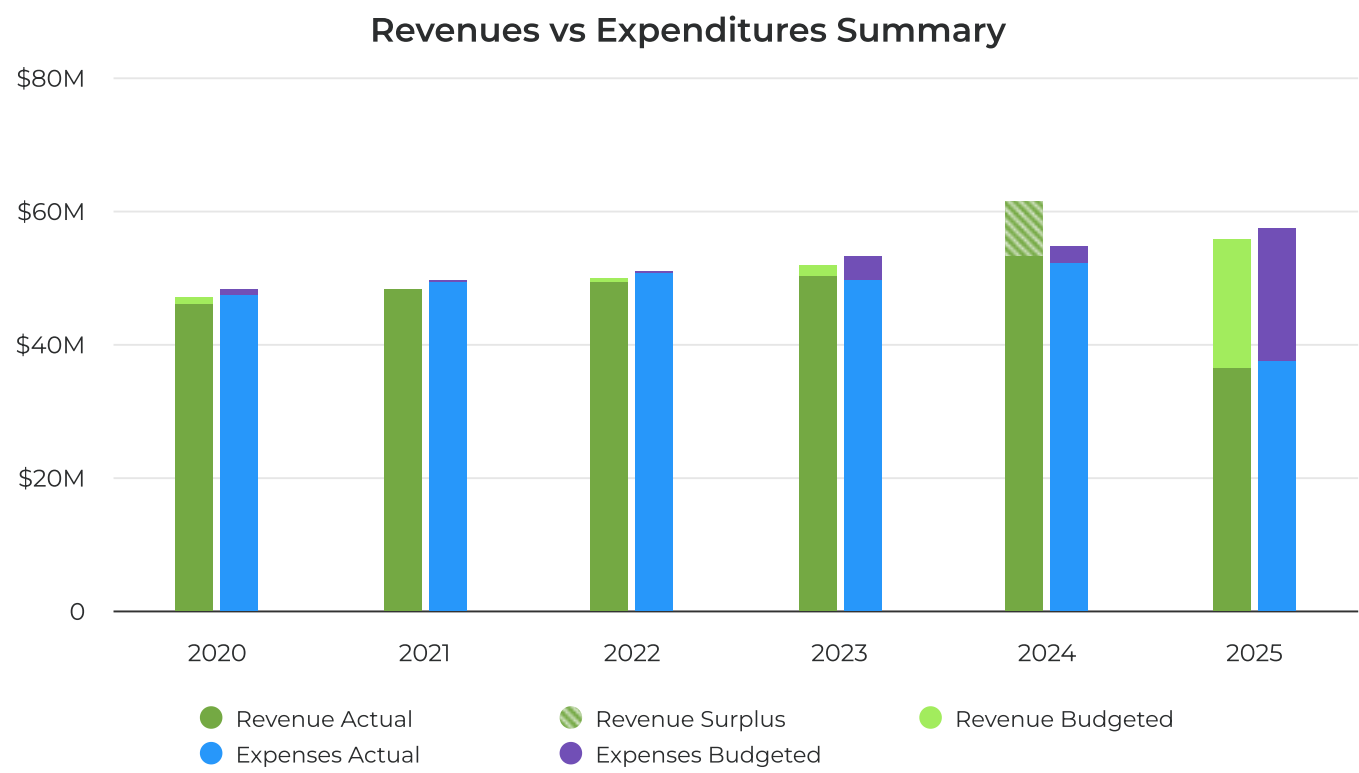
Financial Summary

Fund Balance	FY 2024	FY 2025	FY 2024 vs. FY 2025 (% Change)	FY 2024 vs. FY 2025 (\$ Change)
All Funds	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00
Total Fund Balance	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00



Enterprise Funds

Summary



Comprehensive Fund Summary

Comprehensive Fund Summary

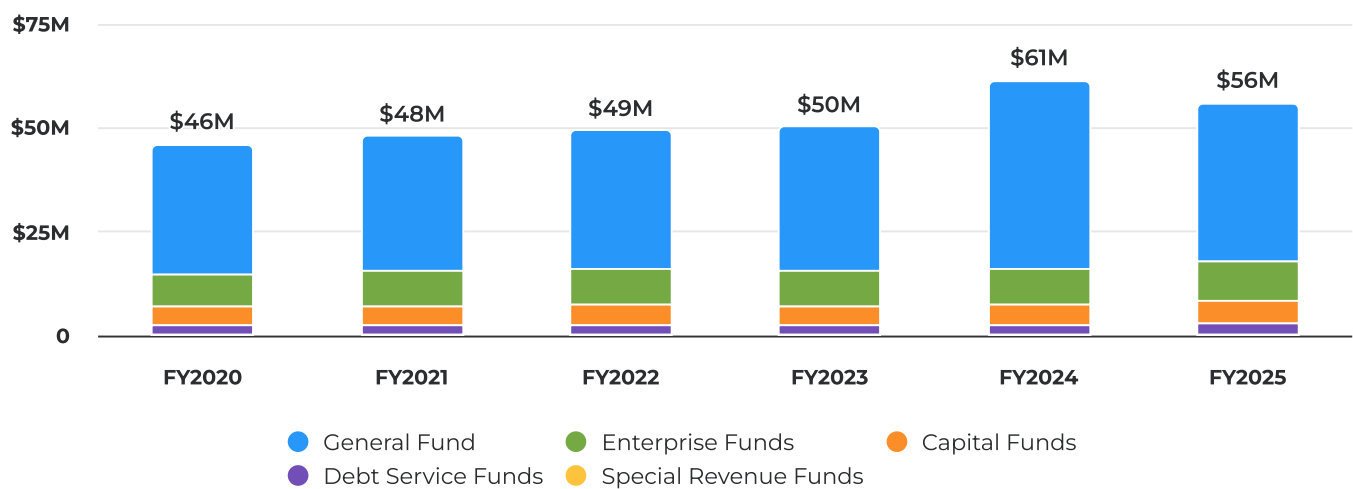
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Beginning Fund Balance	\$14,904,125.00	\$14,904,125.00	\$16,545,385.00
Revenues			
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00
Expenditures			
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00



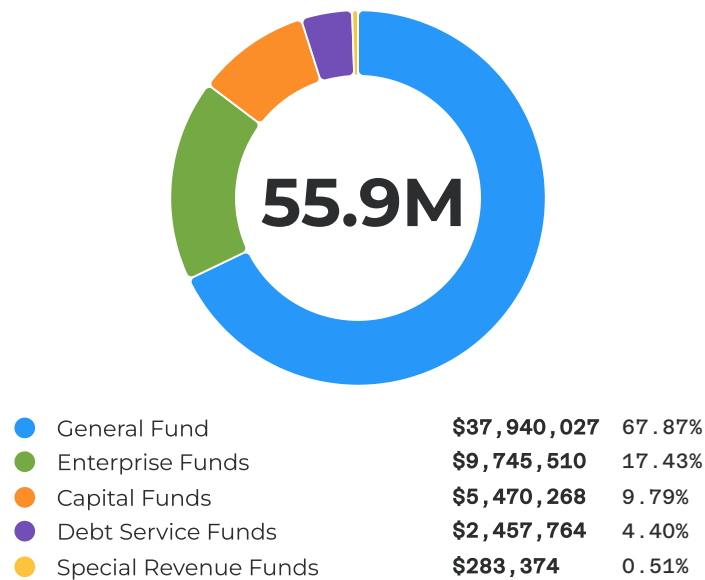
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00
Total Revenues Less Expenditures	-\$1,485,418.00	\$9,455,010.00	-\$1,559,699.00
Ending Fund Balance	\$13,418,707.00	\$24,359,135.00	\$14,985,686.00

Revenues by Fund Type

Historical Revenues by Fund Type



FY25 Revenues by Fund Type

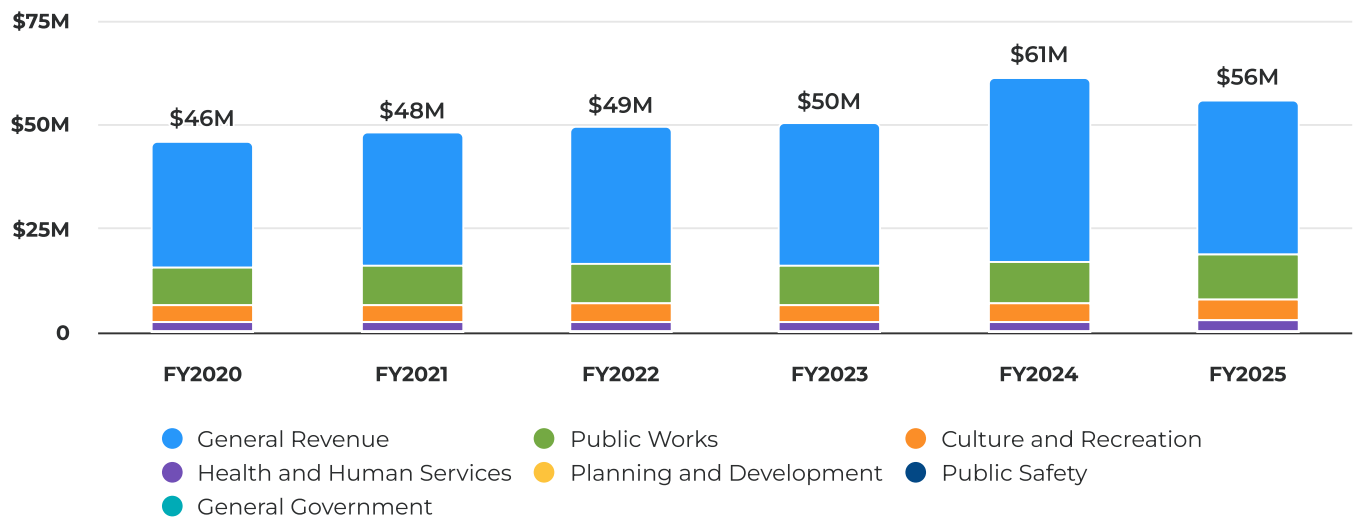


Revenues by Fund Type

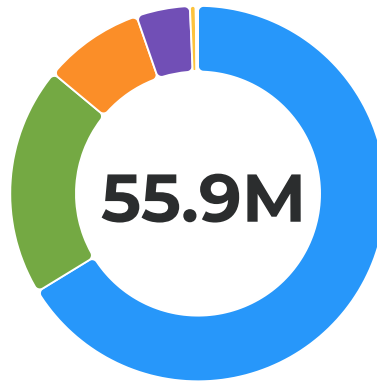
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%
Special Revenue Funds	\$269,880.00	\$256,386.00	\$283,374.00	5.00%
Capital Funds	\$5,209,780.00	\$4,949,292.00	\$5,470,268.00	5.00%
Debt Service Funds	\$2,340,728.00	\$2,223,692.00	\$2,457,764.00	5.00%
Enterprise Funds	\$9,281,437.00	\$8,817,365.00	\$9,745,510.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Function

Historical Revenues by Function



FY25 Revenues by Function



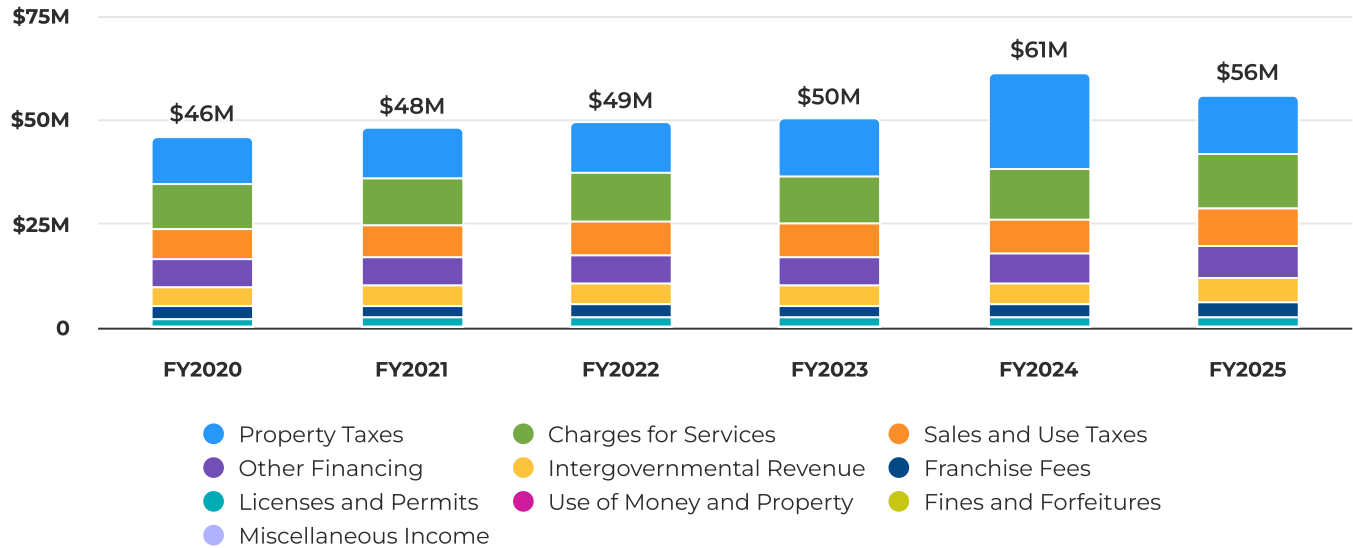
General Revenue	\$37,044,838	66.27%
Public Works	\$11,044,126	19.76%
Culture and Recreation	\$4,841,131	8.66%
Health and Human Services	\$2,583,910	4.62%
Planning and Development	\$275,388	0.49%
Public Safety	\$68,659	0.12%
General Government	\$38,891	0.07%

Revenues by Function

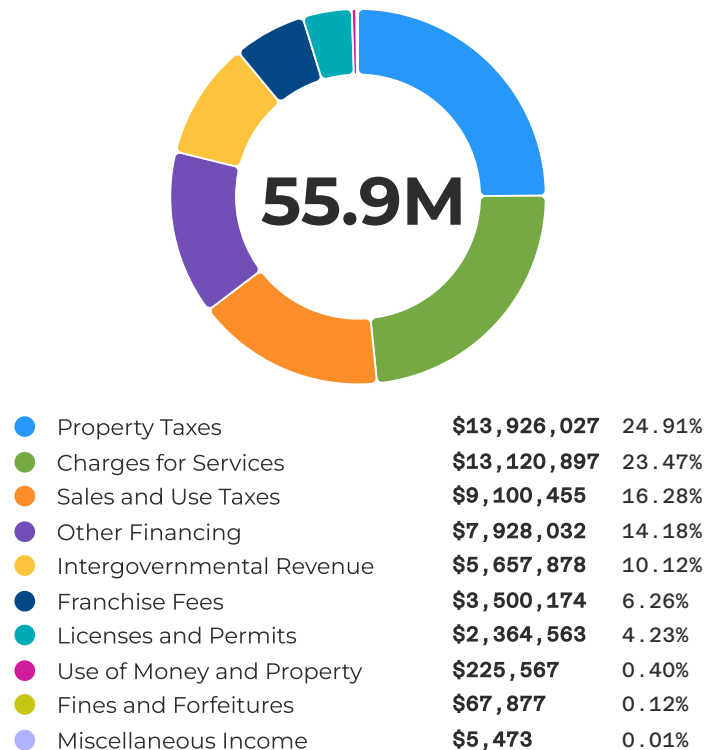
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Revenue	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
General Government	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Public Safety	\$65,390.00	\$62,121.00	\$68,659.00	5.00%
Public Works	\$10,518,214.00	\$9,992,303.00	\$11,044,126.00	5.00%
Health and Human Services	\$2,460,866.00	\$2,337,822.00	\$2,583,910.00	5.00%
Culture and Recreation	\$4,610,602.00	\$4,380,073.00	\$4,841,131.00	5.00%
Planning and Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Object

Historical Revenues by Object



FY25 Revenues by Object



Revenues by Object

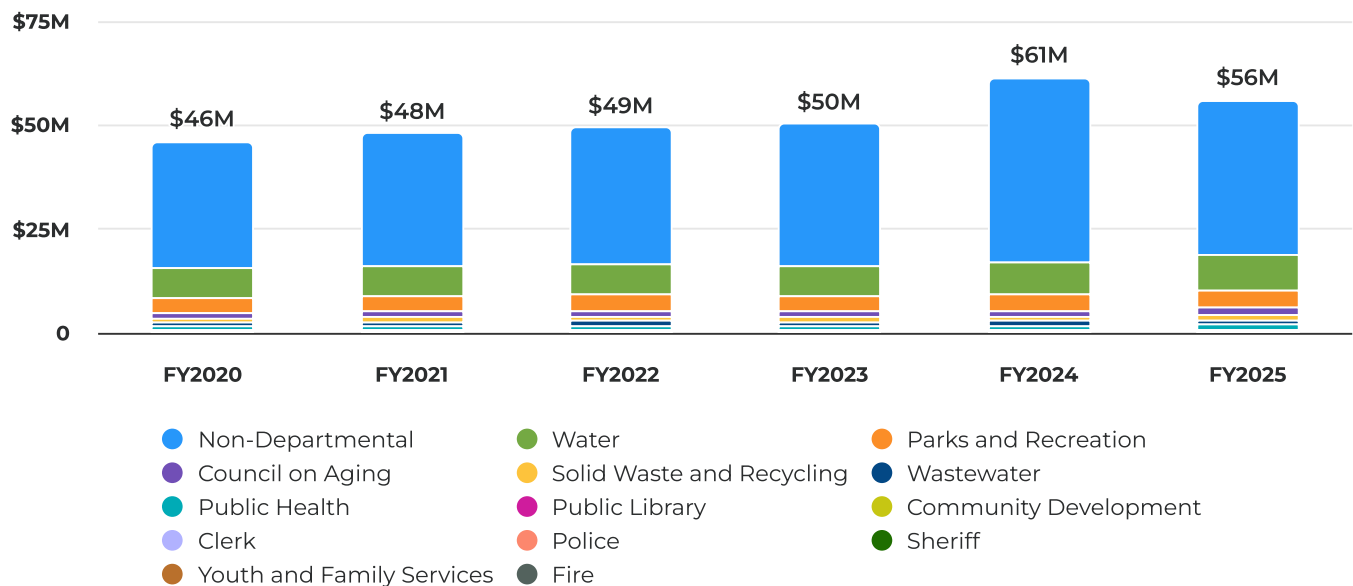
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%



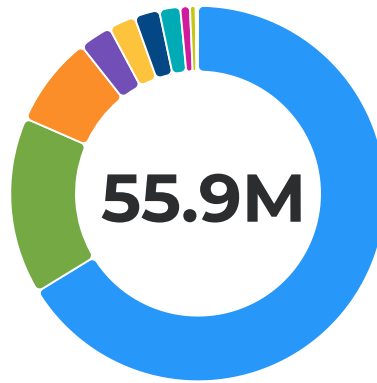
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,388,455.00	\$5,119,032.00	\$5,657,878.00	5.00%
Charges for Services	\$12,496,091.00	\$11,871,286.00	\$13,120,897.00	5.00%
Fines and Forfeitures	\$64,645.00	\$61,413.00	\$67,877.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Other Financing	\$7,550,508.00	\$7,172,984.00	\$7,928,032.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

Revenues by Department

Historical Revenues by Department



FY25 Revenues by Department



Non-Departmental	\$37,044,838	66.27%
Water	\$8,535,777	15.27%
Parks and Recreation	\$4,372,107	7.82%
Council on Aging	\$1,571,969	2.81%
Solid Waste and Recycling	\$1,298,616	2.32%
Wastewater	\$1,209,733	2.16%
Public Health	\$1,011,162	1.81%
Public Library	\$469,024	0.84%
Community Development	\$275,388	0.49%
Clerk	\$38,891	0.07%
Police	\$34,330	0.06%
Sheriff	\$33,550	0.06%
Youth and Family Services	\$779	0.00%
Fire	\$779	0.00%

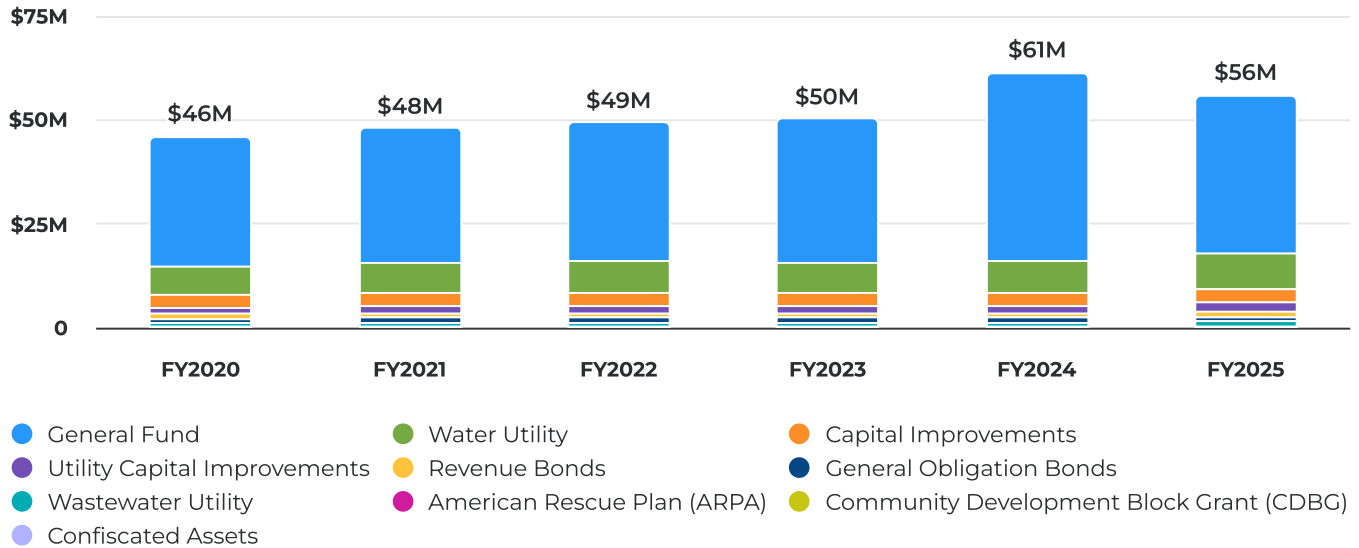
Revenues by Department

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Non-Departmental	\$35,280,797.00	\$44,382,919.00	\$37,044,838.00	5.00%
Clerk	\$37,039.00	\$35,187.00	\$38,891.00	5.00%
Police	\$32,695.00	\$31,060.00	\$34,330.00	5.00%
Sheriff	\$31,953.00	\$30,356.00	\$33,550.00	5.00%
Fire	\$742.00	\$705.00	\$779.00	4.99%
Solid Waste and Recycling	\$1,236,777.00	\$1,174,938.00	\$1,298,616.00	5.00%
Water	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Wastewater	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Public Health	\$963,011.00	\$914,860.00	\$1,011,162.00	5.00%
Council on Aging	\$1,497,113.00	\$1,422,257.00	\$1,571,969.00	5.00%
Youth and Family Services	\$742.00	\$705.00	\$779.00	4.99%
Public Library	\$446,690.00	\$424,356.00	\$469,024.00	5.00%
Parks and Recreation	\$4,163,912.00	\$3,955,717.00	\$4,372,107.00	5.00%
Community Development	\$262,274.00	\$249,160.00	\$275,388.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

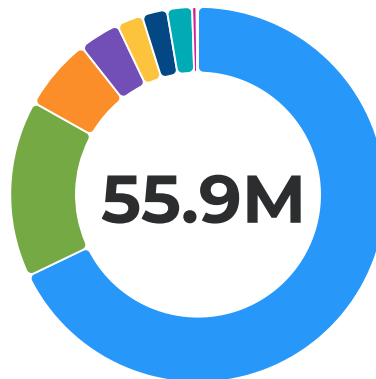


Revenues by Fund

Historical Revenues by Fund



FY25 Revenues by Fund



General Fund	\$37,940,027	67.87%
Water Utility	\$8,535,777	15.27%
Capital Improvements	\$3,481,806	6.23%
Utility Capital Improvements	\$1,988,462	3.56%
Revenue Bonds	\$1,248,265	2.23%
Wastewater Utility	\$1,209,733	2.16%
General Obligation Bonds	\$1,209,499	2.16%
American Rescue Plan (ARPA)	\$218,689	0.39%
Community Development Block Grant (CDBG)	\$56,699	0.10%
Confiscated Assets	\$7,986	0.01%

Revenues by Fund

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,133,357.00	\$45,192,850.00	\$37,940,027.00	5.00%

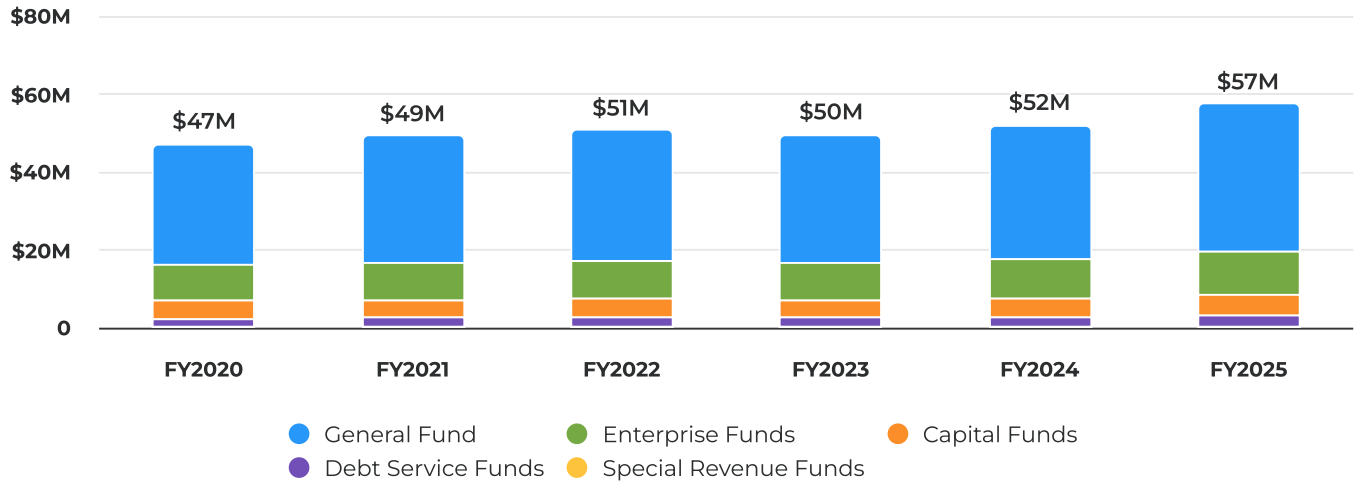


Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Property Taxes	\$13,262,883.00	\$23,465,901.00	\$13,926,027.00	5.00%
Sales and Use Taxes	\$8,667,099.00	\$8,233,744.00	\$9,100,455.00	5.00%
Franchise Fees	\$3,333,499.00	\$3,166,824.00	\$3,500,174.00	5.00%
Licenses and Permits	\$2,251,964.00	\$2,139,365.00	\$2,364,563.00	5.00%
Intergovernmental Revenue	\$5,126,181.00	\$4,869,872.00	\$5,382,490.00	5.00%
Charges for Services	\$3,214,654.00	\$3,053,921.00	\$3,375,387.00	5.00%
Fines and Forfeitures	\$57,039.00	\$54,187.00	\$59,891.00	5.00%
Use of Money and Property	\$214,825.00	\$204,083.00	\$225,567.00	5.00%
Miscellaneous Income	\$5,213.00	\$4,953.00	\$5,473.00	4.99%
Community Development Block Grant (CDBG)	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
Intergovernmental Revenue	\$53,999.00	\$51,299.00	\$56,699.00	5.00%
American Rescue Plan (ARPA)	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Intergovernmental Revenue	\$208,275.00	\$197,861.00	\$218,689.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Fines and Forfeitures	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Capital Improvements	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Other Financing	\$3,316,006.00	\$3,150,206.00	\$3,481,806.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
Other Financing	\$1,893,774.00	\$1,799,086.00	\$1,988,462.00	5.00%
General Obligation Bonds	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Other Financing	\$1,151,904.00	\$1,094,309.00	\$1,209,499.00	5.00%
Revenue Bonds	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Other Financing	\$1,188,824.00	\$1,129,383.00	\$1,248,265.00	5.00%
Water Utility	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Charges for Services	\$8,129,311.00	\$7,722,845.00	\$8,535,777.00	5.00%
Wastewater Utility	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Charges for Services	\$1,152,126.00	\$1,094,520.00	\$1,209,733.00	5.00%
Total Revenues	\$53,235,182.00	\$61,439,585.00	\$55,896,943.00	5.00%

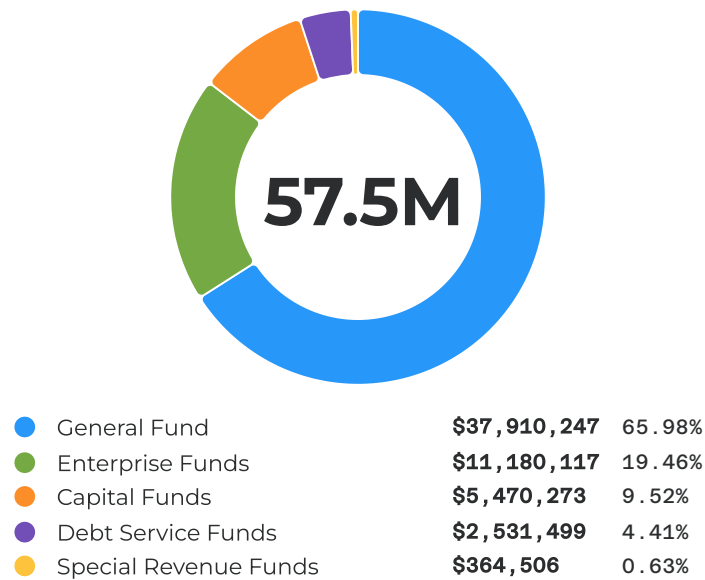


Expenditures by Fund Type

Historical Expenditures by Fund Type



FY25 Expenditures by Fund Type

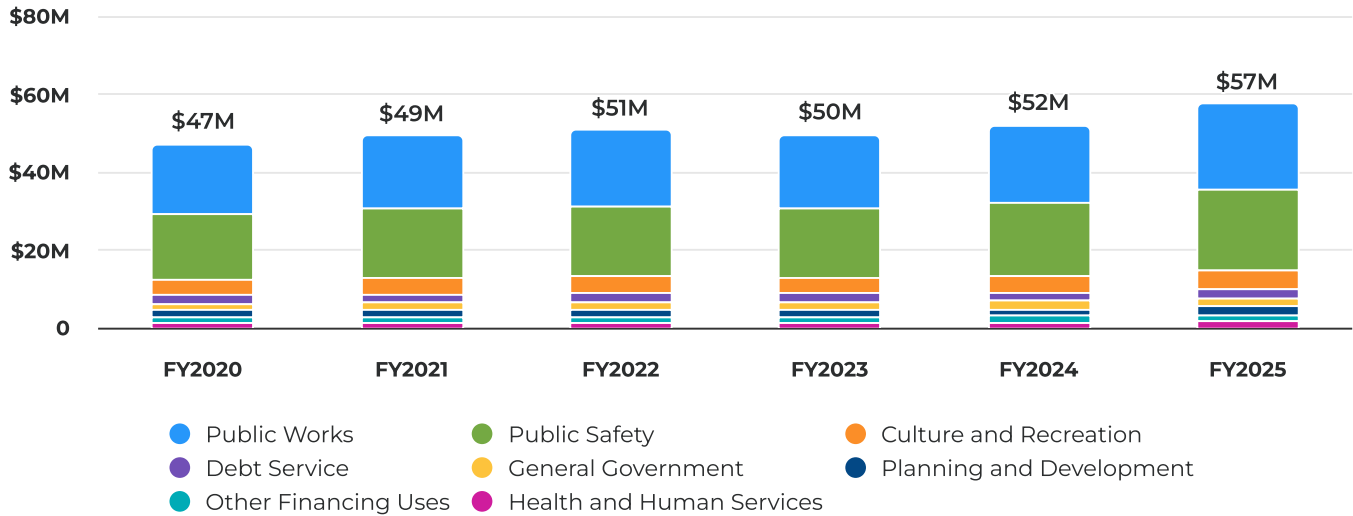


Expenditures by Fund Type

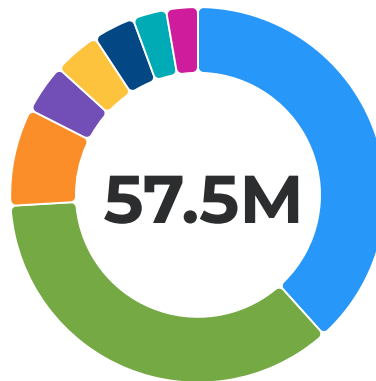
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%
Special Revenue Funds	\$347,147.00	\$329,788.00	\$364,506.00	5.00%
Capital Funds	\$5,209,781.00	\$4,949,292.00	\$5,470,273.00	5.00%
Debt Service Funds	\$2,410,951.00	\$2,290,403.00	\$2,531,499.00	5.00%
Enterprise Funds	\$10,647,722.00	\$10,115,333.00	\$11,180,117.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Function

Historical Expenditures by Function



FY25 Expenditures by Function



Public Works	\$22,024,341	38.33%
Public Safety	\$20,531,036	35.73%
Culture and Recreation	\$4,831,583	8.41%
Debt Service	\$2,451,641	4.27%
General Government	\$2,305,544	4.01%
Planning and Development	\$2,068,138	3.60%
Other Financing Uses	\$1,677,018	2.92%
Health and Human Services	\$1,567,341	2.73%

Expenditures by Function

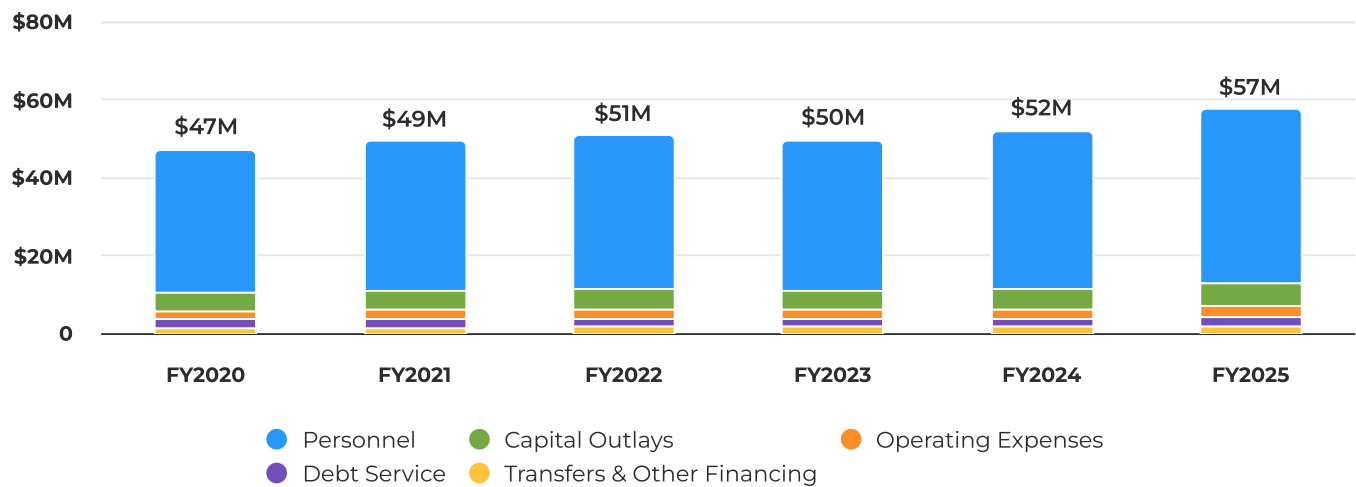
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$2,195,755.00	\$2,085,969.00	\$2,305,544.00	5.00%
Public Safety	\$19,553,369.00	\$18,575,704.00	\$20,531,036.00	5.00%
Public Works	\$20,975,553.00	\$19,926,774.00	\$22,024,341.00	5.00%
Health and Human Services	\$1,492,703.00	\$1,418,066.00	\$1,567,341.00	5.00%
Culture and Recreation	\$4,601,509.00	\$4,371,437.00	\$4,831,583.00	5.00%



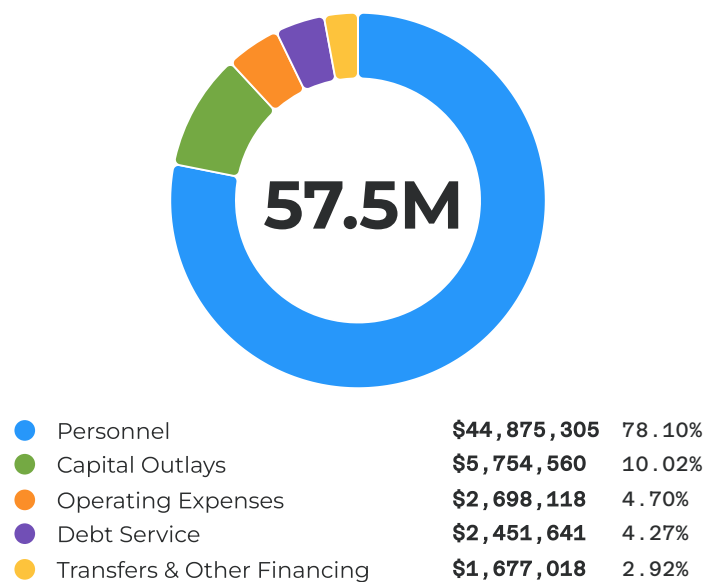
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Planning and Development	\$1,969,656.00	\$1,871,174.00	\$2,068,138.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Other Financing Uses	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Object

Historical Expenditures by Object



FY25 Expenditures by Object

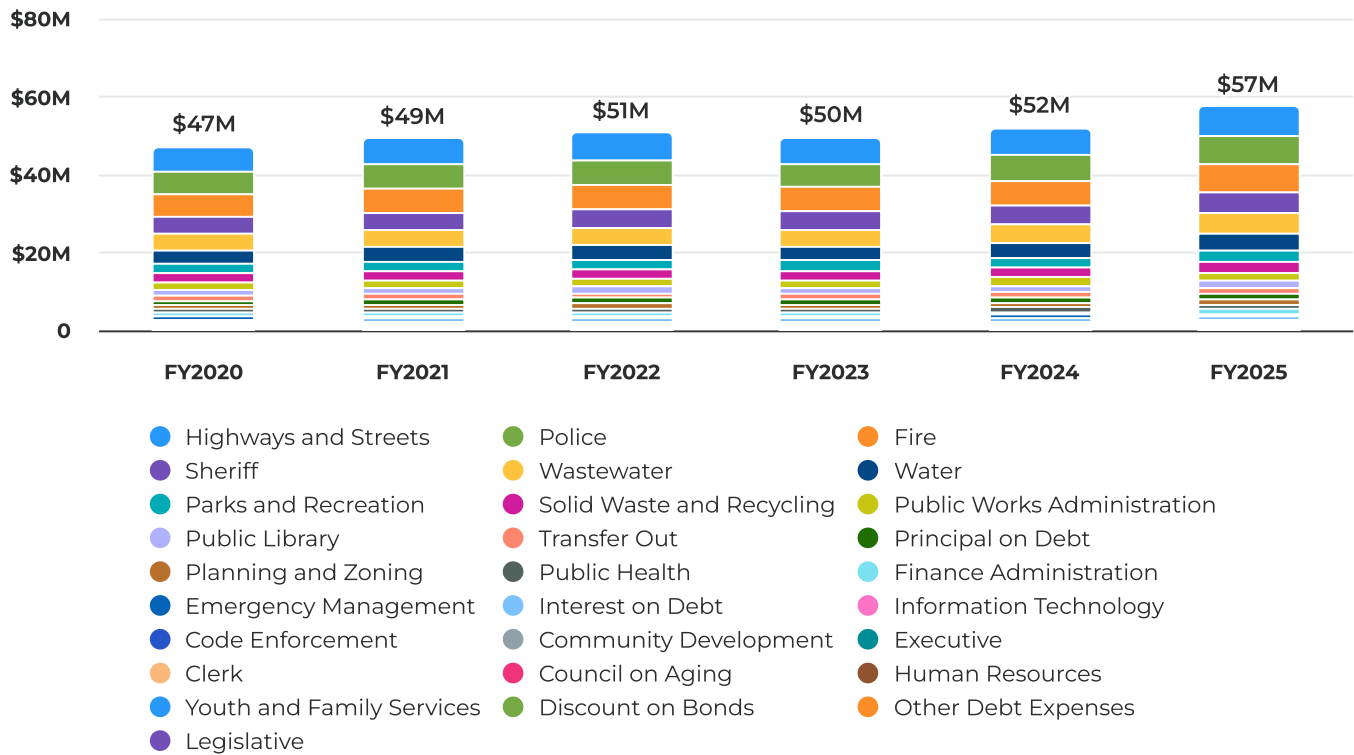


Expenditures by Object

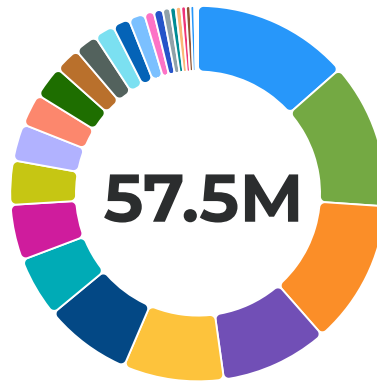
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Personnel	\$42,738,377.00	\$40,601,463.00	\$44,875,305.00	5.00%
Operating Expenses	\$2,569,630.00	\$2,441,142.00	\$2,698,118.00	5.00%
Capital Outlays	\$5,480,538.00	\$5,206,519.00	\$5,754,560.00	5.00%
Debt Service	\$2,334,896.00	\$2,218,151.00	\$2,451,641.00	5.00%
Transfers & Other Financing	\$1,597,159.00	\$1,517,300.00	\$1,677,018.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

Expenditures by Department

Historical Expenditures by Department



FY25 Expenditures by Department



Highways and Streets	\$7,771,943	13.53%
Police	\$7,209,522	12.55%
Fire	\$7,159,068	12.46%
Sheriff	\$5,323,069	9.26%
Wastewater	\$4,971,237	8.65%
Water	\$4,340,630	7.55%
Parks and Recreation	\$3,006,259	5.23%
Solid Waste and Recycling	\$2,754,926	4.79%
Public Works Administration	\$2,185,605	3.80%
Public Library	\$1,825,324	3.18%
Transfer Out	\$1,597,160	2.78%
Principal on Debt	\$1,597,160	2.78%
Planning and Zoning	\$1,262,931	2.20%
Public Health	\$1,145,581	1.99%
Finance Administration	\$1,005,972	1.75%
Emergency Management	\$839,377	1.46%
Interest on Debt	\$798,580	1.39%
Information Technology	\$477,444	0.83%
Code Enforcement	\$442,110	0.77%
Community Development	\$363,097	0.63%
Executive	\$276,046	0.48%
Clerk	\$275,223	0.48%
Council on Aging	\$234,196	0.41%
Human Resources	\$228,936	0.40%
Youth and Family Services	\$187,564	0.33%
Discount on Bonds	\$79,858	0.14%
Other Debt Expenses	\$55,901	0.10%
Legislative	\$41,923	0.07%

Expenditures by Department

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Legislative				
Part-time Employees	\$17,284.00	\$16,420.00	\$18,148.00	5.00%
Group Insurance	\$3,457.00	\$3,284.00	\$3,630.00	5.00%
new name	\$1,071.00	\$1,017.00	\$1,125.00	5.04%
Medicare	\$250.00	\$238.00	\$263.00	5.20%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Retirement	\$864.00	\$821.00	\$907.00	4.98%
Unemployment Insurance	\$260.00	\$247.00	\$273.00	5.00%
Workers' Compensation	\$276.00	\$262.00	\$290.00	5.07%
Other Benefits	\$412.00	\$391.00	\$433.00	5.10%
Professional and Technical Services	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$380.00	\$361.00	\$399.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$148.00	\$141.00	\$155.00	4.73%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Computer Equipment	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Total Legislative	\$39,926.00	\$37,930.00	\$41,923.00	5.00%
Executive				
Full-time Employees	\$138,283.00	\$131,369.00	\$145,197.00	5.00%
Group Insurance	\$20,743.00	\$19,706.00	\$21,780.00	5.00%
FICA	\$8,574.00	\$8,145.00	\$9,003.00	5.00%
Medicare	\$2,005.00	\$1,905.00	\$2,105.00	4.99%
Retirement	\$6,914.00	\$6,568.00	\$7,260.00	5.00%
Unemployment Insurance	\$1,659.00	\$1,576.00	\$1,742.00	5.00%
Workers' Compensation	\$1,286.00	\$1,222.00	\$1,350.00	4.98%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$738.00	\$701.00	\$775.00	5.01%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Executive	\$262,901.00	\$249,756.00	\$276,046.00	5.00%
Clerk				



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Full-time Employees	\$155,567.00	\$147,789.00	\$163,345.00	5.00%
Overtime	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Group Insurance	\$23,335.00	\$22,168.00	\$24,502.00	5.00%
FICA	\$9,881.00	\$9,387.00	\$10,375.00	5.00%
Medicare	\$2,310.00	\$2,195.00	\$2,426.00	5.02%
Retirement	\$7,969.00	\$7,571.00	\$8,367.00	4.99%
Unemployment Insurance	\$1,912.00	\$1,816.00	\$2,008.00	5.02%
Workers' Compensation	\$1,482.00	\$1,408.00	\$1,556.00	4.99%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$7,384.00	\$7,015.00	\$7,753.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Clerk	\$262,117.00	\$249,012.00	\$275,223.00	5.00%
Finance Administration				
Full-time Employees	\$345,705.00	\$328,420.00	\$362,990.00	5.00%
Overtime	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Group Insurance	\$51,855.00	\$49,262.00	\$54,448.00	5.00%
FICA	\$21,905.00	\$20,810.00	\$23,000.00	5.00%
Medicare	\$5,122.00	\$4,866.00	\$5,378.00	5.00%
Retirement	\$17,284.00	\$16,420.00	\$18,148.00	5.00%
Unemployment Insurance	\$4,239.00	\$4,027.00	\$4,451.00	5.00%
Workers' Compensation	\$3,286.00	\$3,122.00	\$3,450.00	4.99%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$738.00	\$701.00	\$775.00	5.01%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Full-time Employees	\$96,798.00	\$91,958.00	\$101,638.00	5.00%
Group Insurance	\$14,520.00	\$13,794.00	\$15,246.00	5.00%
FICA	\$6,002.00	\$5,702.00	\$6,302.00	5.00%
Medicare	\$1,403.00	\$1,333.00	\$1,473.00	4.99%
Retirement	\$4,840.00	\$4,598.00	\$5,082.00	5.00%
Unemployment Insurance	\$1,161.00	\$1,103.00	\$1,219.00	5.00%
Workers' Compensation	\$900.00	\$855.00	\$945.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$738.00	\$701.00	\$775.00	5.01%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Full-time Employees	\$96,798.00	\$91,958.00	\$101,638.00	5.00%
Group Insurance	\$14,520.00	\$13,794.00	\$15,246.00	5.00%
FICA	\$6,002.00	\$5,702.00	\$6,302.00	5.00%
Medicare	\$1,403.00	\$1,333.00	\$1,473.00	4.99%
Retirement	\$4,699.00	\$4,464.00	\$4,934.00	5.00%
Unemployment Insurance	\$1,161.00	\$1,103.00	\$1,219.00	5.00%
Workers' Compensation	\$900.00	\$855.00	\$945.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$738.00	\$701.00	\$775.00	5.01%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Finance Administration	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Human Resources				
Full-time Employees	\$103,712.00	\$98,526.00	\$108,898.00	5.00%
Group Insurance	\$15,557.00	\$14,779.00	\$16,335.00	5.00%
FICA	\$6,430.00	\$6,109.00	\$6,752.00	5.01%
Medicare	\$1,504.00	\$1,429.00	\$1,579.00	4.99%
Retirement	\$5,186.00	\$4,927.00	\$5,445.00	4.99%
Unemployment Insurance	\$1,244.00	\$1,182.00	\$1,306.00	4.98%
Workers' Compensation	\$964.00	\$916.00	\$1,012.00	4.98%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$738.00	\$701.00	\$775.00	5.01%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Human Resources	\$218,034.00	\$207,133.00	\$228,936.00	5.00%
Information Technology				
Full-time Employees	\$172,854.00	\$164,211.00	\$181,497.00	5.00%
Group Insurance	\$25,928.00	\$24,632.00	\$27,224.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
FICA	\$10,717.00	\$10,181.00	\$11,253.00	5.00%
Medicare	\$2,507.00	\$2,382.00	\$2,632.00	4.99%
Retirement	\$8,643.00	\$8,211.00	\$9,075.00	5.00%
Unemployment Insurance	\$2,073.00	\$1,969.00	\$2,177.00	5.02%
Workers' Compensation	\$1,608.00	\$1,528.00	\$1,688.00	4.98%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$147,680.00	\$140,296.00	\$155,064.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Information Technology	\$454,709.00	\$431,974.00	\$477,444.00	5.00%
Police				
Full-time Employees	\$3,457,055.00	\$3,284,202.00	\$3,629,908.00	5.00%
Part-time Employees	\$10,371.00	\$9,852.00	\$10,890.00	5.00%
Overtime	\$138,283.00	\$131,369.00	\$145,197.00	5.00%
Group Insurance	\$518,559.00	\$492,631.00	\$544,487.00	5.00%
FICA	\$2,235,539.00	\$2,123,762.00	\$2,347,316.00	5.00%
Medicare	\$52,283.00	\$49,669.00	\$54,897.00	5.00%
Retirement	\$180,285.00	\$171,271.00	\$189,299.00	5.00%
Unemployment Insurance	\$43,269.00	\$41,106.00	\$45,432.00	5.00%
Workers' Compensation	\$33,533.00	\$31,856.00	\$35,210.00	5.00%
Other Benefits	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,604.00	\$7,224.00	\$7,984.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Building and Building Improvements	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Vehicles	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Total Police	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%
Sheriff				
Full-time Employees	\$3,111,349.00	\$2,955,782.00	\$3,266,916.00	5.00%
Part-time Employees	\$10,371.00	\$9,852.00	\$10,890.00	5.00%
Overtime	\$127,911.00	\$121,515.00	\$134,307.00	5.00%
Group Insurance	\$466,702.00	\$443,367.00	\$490,037.00	5.00%
FICA	\$192,904.00	\$183,259.00	\$202,549.00	5.00%
Medicare	\$47,120.00	\$44,764.00	\$49,476.00	5.00%
Retirement	\$162,481.00	\$154,357.00	\$170,605.00	5.00%
Unemployment Insurance	\$38,996.00	\$37,046.00	\$40,946.00	5.00%
Workers' Compensation	\$30,222.00	\$28,711.00	\$31,733.00	5.00%
Other Benefits	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Building and Building Improvements	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Vehicles	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Total Sheriff	\$5,069,590.00	\$4,816,111.00	\$5,323,069.00	5.00%
Fire				
Full-time Employees	\$2,765,644.00	\$2,627,362.00	\$2,903,926.00	5.00%
Part-time Employees	\$10,371.00	\$9,852.00	\$10,890.00	5.00%
Overtime	\$120,997.00	\$114,947.00	\$127,047.00	5.00%
Group Insurance	\$414,847.00	\$394,105.00	\$435,589.00	5.00%
FICA	\$171,470.00	\$162,897.00	\$180,044.00	5.00%
Medicare	\$2,897,012.00	\$2,752,161.00	\$3,041,863.00	5.00%
Retirement	\$144,851.00	\$137,608.00	\$152,094.00	5.00%
Unemployment Insurance	\$34,764.00	\$33,026.00	\$36,502.00	5.00%
Workers' Compensation	\$26,942.00	\$25,595.00	\$28,289.00	5.00%
Other Benefits	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Vehicles	\$152,110.00	\$144,505.00	\$159,716.00	5.00%
Total Fire	\$6,818,159.00	\$6,477,252.00	\$7,159,068.00	5.00%
Emergency Management				
Full-time Employees	\$518,559.00	\$492,631.00	\$544,487.00	5.00%
Group Insurance	\$77,785.00	\$73,896.00	\$81,674.00	5.00%
FICA	\$32,151.00	\$30,543.00	\$33,759.00	5.00%
Medicare	\$7,519.00	\$7,143.00	\$7,895.00	5.00%
Retirement	\$25,928.00	\$24,632.00	\$27,224.00	5.00%
Unemployment Insurance	\$6,222.00	\$5,911.00	\$6,533.00	5.00%
Workers' Compensation	\$4,822.00	\$4,581.00	\$5,063.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Total Emergency Management	\$799,408.00	\$759,439.00	\$839,377.00	5.00%
Public Works Administration				
Full-time Employees	\$207,422.00	\$197,051.00	\$217,793.00	5.00%
Group Insurance	\$31,113.00	\$29,557.00	\$32,669.00	5.00%
FICA	\$12,860.00	\$12,217.00	\$13,503.00	5.00%
Medicare	\$3,008.00	\$2,858.00	\$3,158.00	4.99%
Retirement	\$10,371.00	\$9,852.00	\$10,890.00	5.00%
Unemployment Insurance	\$2,490.00	\$2,366.00	\$2,615.00	5.02%
Workers' Compensation	\$1,929.00	\$1,833.00	\$2,025.00	4.98%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Full-time Employees	\$79,512.00	\$75,536.00	\$83,488.00	5.00%
Group Insurance	\$11,926.00	\$11,330.00	\$12,522.00	5.00%
FICA	\$4,930.00	\$4,684.00	\$5,177.00	5.01%
Medicare	\$1,153.00	\$1,095.00	\$1,211.00	5.03%
Retirement	\$3,975.00	\$3,776.00	\$4,174.00	5.01%
Unemployment Insurance	\$955.00	\$907.00	\$1,003.00	5.03%
Workers' Compensation	\$740.00	\$703.00	\$777.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Full-time Employees	\$793,302.00	\$753,637.00	\$832,967.00	5.00%
Group Insurance	\$113,896.00	\$108,201.00	\$119,591.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
FICA	\$4,930.00	\$4,684.00	\$5,177.00	5.01%
Medicare	\$66,950.00	\$63,603.00	\$70,298.00	5.00%
Retirement	\$115,000.00	\$109,250.00	\$120,750.00	5.00%
Unemployment Insurance	\$955.00	\$907.00	\$1,003.00	5.03%
Workers' Compensation	\$740.00	\$703.00	\$777.00	5.00%
Other Benefits	\$380,070.00	\$361,067.00	\$399,074.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Public Works Administration	\$2,081,525.00	\$1,977,450.00	\$2,185,605.00	5.00%
Highways and Streets				
Full-time Employees	\$4,494,171.00	\$4,269,462.00	\$4,718,880.00	5.00%
Overtime	\$311,135.00	\$295,578.00	\$326,692.00	5.00%
Group Insurance	\$674,126.00	\$640,420.00	\$707,832.00	5.00%
FICA	\$297,929.00	\$283,033.00	\$312,825.00	5.00%
Medicare	\$69,677.00	\$66,193.00	\$73,161.00	5.00%
Retirement	\$240,265.00	\$228,252.00	\$252,278.00	5.00%
Unemployment Insurance	\$57,664.00	\$54,781.00	\$60,547.00	5.00%
Workers' Compensation	\$44,690.00	\$42,456.00	\$46,925.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$221,520.00	\$210,444.00	\$232,596.00	5.00%
Fuel	\$29,536.00	\$28,059.00	\$31,013.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Infrastructure	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Machinery	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Vehicles	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Total Highways and Streets	\$7,401,849.00	\$7,031,756.00	\$7,771,943.00	5.00%
Solid Waste and Recycling				
Full-time Employees	\$1,728,526.00	\$1,642,100.00	\$1,814,952.00	5.00%
Overtime	\$79,512.00	\$75,536.00	\$83,488.00	5.00%
Group Insurance	\$259,279.00	\$246,315.00	\$272,243.00	5.00%
FICA	\$112,099.00	\$106,494.00	\$117,704.00	5.00%
Medicare	\$26,217.00	\$24,906.00	\$27,528.00	5.00%
Retirement	\$90,402.00	\$85,882.00	\$94,922.00	5.00%
Unemployment Insurance	\$21,696.00	\$20,611.00	\$22,781.00	5.00%
Workers' Compensation	\$16,815.00	\$15,974.00	\$17,656.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$73,840.00	\$70,148.00	\$77,532.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Machinery	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Vehicles	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Total Solid Waste and Recycling	\$2,623,738.00	\$2,492,550.00	\$2,754,926.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Water				
Infrastructure	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Machinery	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Vehicles	\$34,225.00	\$32,514.00	\$35,936.00	5.00%
Full-time Employees	\$2,454,510.00	\$2,331,785.00	\$2,577,236.00	5.00%
Overtime	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Group Insurance	\$368,177.00	\$349,768.00	\$386,586.00	5.00%
FICA	\$152,415.00	\$144,794.00	\$160,036.00	5.00%
Medicare	\$35,645.00	\$33,863.00	\$37,427.00	5.00%
Retirement	\$122,916.00	\$116,770.00	\$129,062.00	5.00%
Unemployment Insurance	\$29,500.00	\$28,025.00	\$30,975.00	5.00%
Workers' Compensation	\$22,863.00	\$21,720.00	\$24,006.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Water	\$4,133,932.00	\$3,927,235.00	\$4,340,630.00	5.00%
Wastewater				
Site Improvements	\$152,110.00	\$144,505.00	\$159,716.00	5.00%
Infrastructure	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Machinery	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Vehicles	\$34,225.00	\$32,514.00	\$35,936.00	5.00%
Full-time Employees	\$2,800,215.00	\$2,660,204.00	\$2,940,226.00	5.00%
Overtime	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Group Insurance	\$420,033.00	\$399,031.00	\$441,035.00	5.00%
FICA	\$173,850.00	\$165,158.00	\$182,543.00	5.00%
Medicare	\$40,658.00	\$38,625.00	\$42,691.00	5.00%
Retirement	\$140,011.00	\$133,010.00	\$147,012.00	5.00%
Unemployment Insurance	\$33,648.00	\$31,966.00	\$35,330.00	5.00%
Workers' Compensation	\$26,078.00	\$24,774.00	\$27,382.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Wastewater	\$4,734,509.00	\$4,497,783.00	\$4,971,237.00	5.00%
Public Health				
Full-time Employees	\$691,411.00	\$656,840.00	\$725,982.00	5.00%
Overtime	\$48,399.00	\$45,979.00	\$50,819.00	5.00%
Group Insurance	\$103,712.00	\$98,526.00	\$108,898.00	5.00%
FICA	\$45,868.00	\$43,575.00	\$48,161.00	5.00%
Medicare	\$10,727.00	\$10,191.00	\$11,263.00	5.00%
Retirement	\$36,990.00	\$35,141.00	\$38,840.00	5.00%
Unemployment Insurance	\$8,879.00	\$8,435.00	\$9,323.00	5.00%
Workers' Compensation	\$6,880.00	\$6,536.00	\$7,224.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Professional and Technical Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Total Public Health	\$1,091,028.00	\$1,036,476.00	\$1,145,581.00	5.00%
Council on Aging				
Full-time Employees	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Part-time Employees	\$5,186.00	\$4,927.00	\$5,445.00	4.99%
Group Insurance	\$11,408.00	\$10,838.00	\$11,978.00	5.00%
FICA	\$5,037.00	\$4,785.00	\$5,289.00	5.00%
Medicare	\$1,178.00	\$1,119.00	\$1,237.00	5.01%
Retirement	\$4,062.00	\$3,859.00	\$4,265.00	5.00%
Unemployment Insurance	\$974.00	\$925.00	\$1,023.00	5.03%
Workers' Compensation	\$755.00	\$717.00	\$793.00	5.03%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Total Council on Aging	\$223,044.00	\$211,892.00	\$234,196.00	5.00%
Youth and Family Services				
Full-time Employees	\$34,571.00	\$32,842.00	\$36,300.00	5.00%
Part-time Employees	\$3,457.00	\$3,284.00	\$3,630.00	5.00%
Group Insurance	\$5,186.00	\$4,927.00	\$5,445.00	4.99%
FICA	\$2,358.00	\$2,240.00	\$2,476.00	5.00%
Medicare	\$552.00	\$524.00	\$580.00	5.07%
Retirement	\$1,901.00	\$1,806.00	\$1,996.00	5.00%
Unemployment Insurance	\$456.00	\$433.00	\$479.00	5.04%
Workers' Compensation	\$353.00	\$335.00	\$371.00	5.10%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Total Youth and Family Services	\$178,631.00	\$169,698.00	\$187,564.00	5.00%
Public Library				
Full-time Employees	\$1,037,116.00	\$985,260.00	\$1,088,972.00	5.00%
Part-time Employees	\$8,643.00	\$8,211.00	\$9,075.00	5.00%
Group Insurance	\$155,567.00	\$147,789.00	\$163,345.00	5.00%
FICA	\$64,837.00	\$61,595.00	\$68,079.00	5.00%
Medicare	\$15,164.00	\$14,406.00	\$15,922.00	5.00%
Retirement	\$51,855.00	\$49,262.00	\$54,448.00	5.00%
Unemployment Insurance	\$12,550.00	\$11,923.00	\$13,178.00	5.00%
Workers' Compensation	\$9,725.00	\$9,239.00	\$10,211.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$73,840.00	\$70,148.00	\$77,532.00	5.00%
Furniture and Fixtures	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Building and Building Improvements	\$228,166.00	\$216,758.00	\$239,574.00	5.00%
Total Public Library	\$1,738,405.00	\$1,651,487.00	\$1,825,324.00	5.00%
Parks and Recreation				
Full-time Employees	\$1,382,821.00	\$1,313,680.00	\$1,451,962.00	5.00%
Part-time Employees	\$12,792.00	\$12,152.00	\$13,432.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Group Insurance	\$207,422.00	\$197,051.00	\$217,793.00	5.00%
FICA	\$86,528.00	\$82,202.00	\$90,854.00	5.00%
Medicare	\$20,236.00	\$19,224.00	\$21,248.00	5.00%
Retirement	\$69,780.00	\$66,291.00	\$73,269.00	5.00%
Unemployment Insurance	\$16,747.00	\$15,910.00	\$17,584.00	5.00%
Workers' Compensation	\$12,980.00	\$12,331.00	\$13,629.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$22,817.00	\$21,676.00	\$23,958.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$738.00	\$701.00	\$775.00	5.01%
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Purchase of Lands	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Site Improvements	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Building and Building Improvements	\$152,110.00	\$144,505.00	\$159,716.00	5.00%
Vehicles	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Total Parks and Recreation	\$2,863,104.00	\$2,719,950.00	\$3,006,259.00	5.00%
Planning and Zoning				
Full-time Employees	\$864,264.00	\$821,051.00	\$907,477.00	5.00%
Group Insurance	\$129,640.00	\$123,158.00	\$136,122.00	5.00%
FICA	\$53,585.00	\$50,906.00	\$56,264.00	5.00%
Medicare	\$12,532.00	\$11,905.00	\$13,159.00	5.00%
Retirement	\$43,214.00	\$41,053.00	\$45,375.00	5.00%
Unemployment Insurance	\$10,371.00	\$9,852.00	\$10,890.00	5.00%
Workers' Compensation	\$8,037.00	\$7,635.00	\$8,439.00	5.00%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$22,817.00	\$21,676.00	\$23,958.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Planning and Zoning	\$1,202,791.00	\$1,142,651.00	\$1,262,931.00	5.00%
Community Development				
Full-time Employees	\$138,283.00	\$131,369.00	\$145,197.00	5.00%
Group Insurance	\$20,743.00	\$19,706.00	\$21,780.00	5.00%
FICA	\$8,574.00	\$8,145.00	\$9,003.00	5.00%
Medicare	\$2,005.00	\$1,905.00	\$2,105.00	4.99%
Retirement	\$6,914.00	\$6,568.00	\$7,260.00	5.00%
Unemployment Insurance	\$1,659.00	\$1,576.00	\$1,742.00	5.00%
Workers' Compensation	\$1,286.00	\$1,222.00	\$1,350.00	4.98%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (%) Change)
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Telephone	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Internet	\$2,215.00	\$2,104.00	\$2,326.00	5.01%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$1,477.00	\$1,403.00	\$1,551.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Total Community Development	\$345,807.00	\$328,517.00	\$363,097.00	5.00%
Code Enforcement				
Full-time Employees	\$276,564.00	\$262,736.00	\$290,392.00	5.00%
Group Insurance	\$41,484.00	\$39,410.00	\$43,558.00	5.00%
FICA	\$17,146.00	\$16,289.00	\$18,003.00	5.00%
Medicare	\$4,011.00	\$3,810.00	\$4,212.00	5.01%
Retirement	\$13,828.00	\$13,137.00	\$14,519.00	5.00%
Unemployment Insurance	\$3,319.00	\$3,153.00	\$3,485.00	5.00%
Workers' Compensation	\$2,572.00	\$2,443.00	\$2,701.00	5.02%
Other Benefits	\$380.00	\$361.00	\$399.00	5.00%
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Property Services	\$15,211.00	\$14,450.00	\$15,972.00	5.00%
Repairs and Maintenance	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00	5.00%
Telephone	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Internet	\$2,281.00	\$2,167.00	\$2,395.00	5.00%
Postage and Deliveries	\$369.00	\$351.00	\$387.00	4.88%
Travel, Conferences and Meetings	\$738.00	\$701.00	\$775.00	5.01%

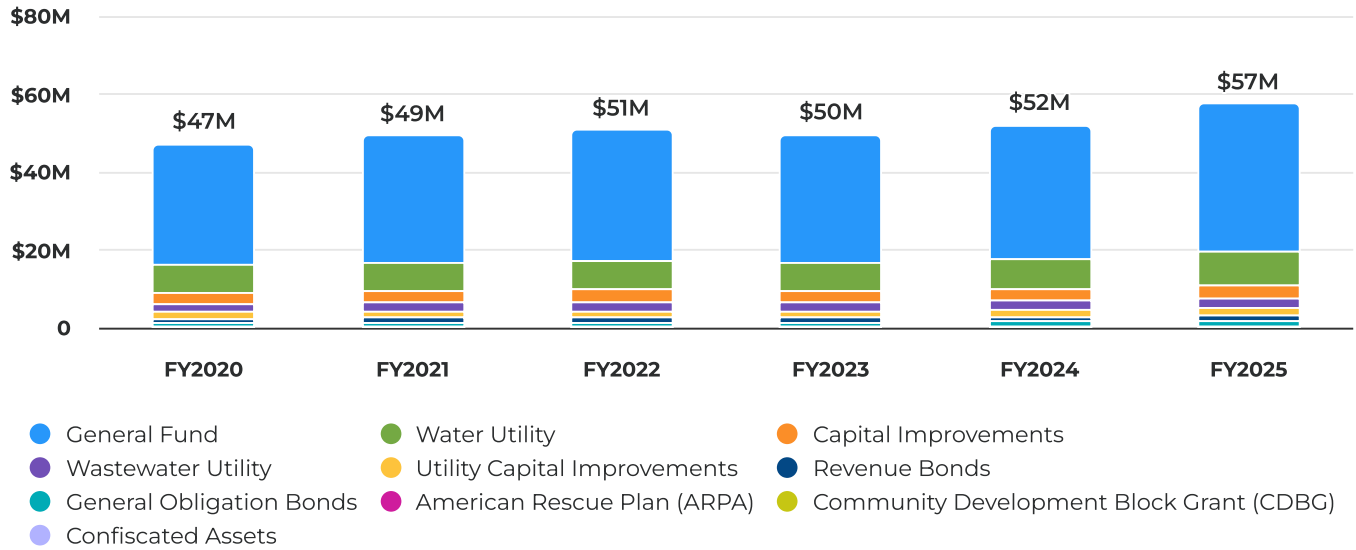


Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Training and Professional Development	\$738.00	\$701.00	\$775.00	5.01%
Office Supplies	\$380.00	\$361.00	\$399.00	5.00%
Operational Supplies	\$3,692.00	\$3,507.00	\$3,877.00	5.01%
Fuel	\$14,768.00	\$14,030.00	\$15,506.00	5.00%
Furniture and Fixtures	\$760.00	\$722.00	\$798.00	5.00%
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Code Enforcement	\$421,058.00	\$400,006.00	\$442,110.00	5.00%
Principal on Debt				
Debt Principal	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Debt Principal	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Total Principal on Debt	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Interest on Debt				
Debt Interest	\$380,276.00	\$361,262.00	\$399,290.00	5.00%
Debt Interest	\$380,276.00	\$361,262.00	\$399,290.00	5.00%
Total Interest on Debt	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Other Debt Expenses				
Fiscal Agents Fees	\$38,028.00	\$36,127.00	\$39,929.00	5.00%
Issuance Costs	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Issuance Costs	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Total Other Debt Expenses	\$53,240.00	\$50,579.00	\$55,901.00	5.00%
Transfer Out				
Transfers Out	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Transfers Out	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Total Transfer Out	\$1,521,104.00	\$1,445,048.00	\$1,597,160.00	5.00%
Discount on Bonds				
Discounts on Bonds Issued	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Total Discount on Bonds	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%

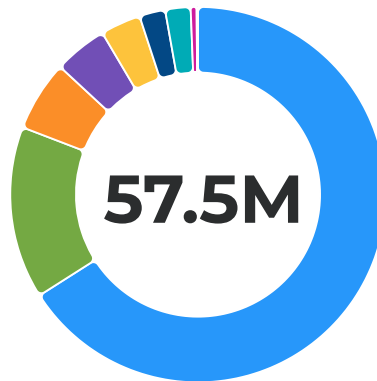


Expenditures by Fund

Historical Expenditures by Fund



FY25 Expenditures by Fund



General Fund	\$37,910,247	65.98%
Water Utility	\$8,531,391	14.85%
Capital Improvements	\$3,481,809	6.06%
Wastewater Utility	\$2,648,726	4.61%
Utility Capital Improvements	\$1,988,464	3.46%
Revenue Bonds	\$1,285,714	2.24%
General Obligation Bonds	\$1,245,785	2.17%
American Rescue Plan (ARPA)	\$300,647	0.52%
Community Development Block Grant (CDBG)	\$55,873	0.10%
Confiscated Assets	\$7,986	0.01%

Expenditures by Fund

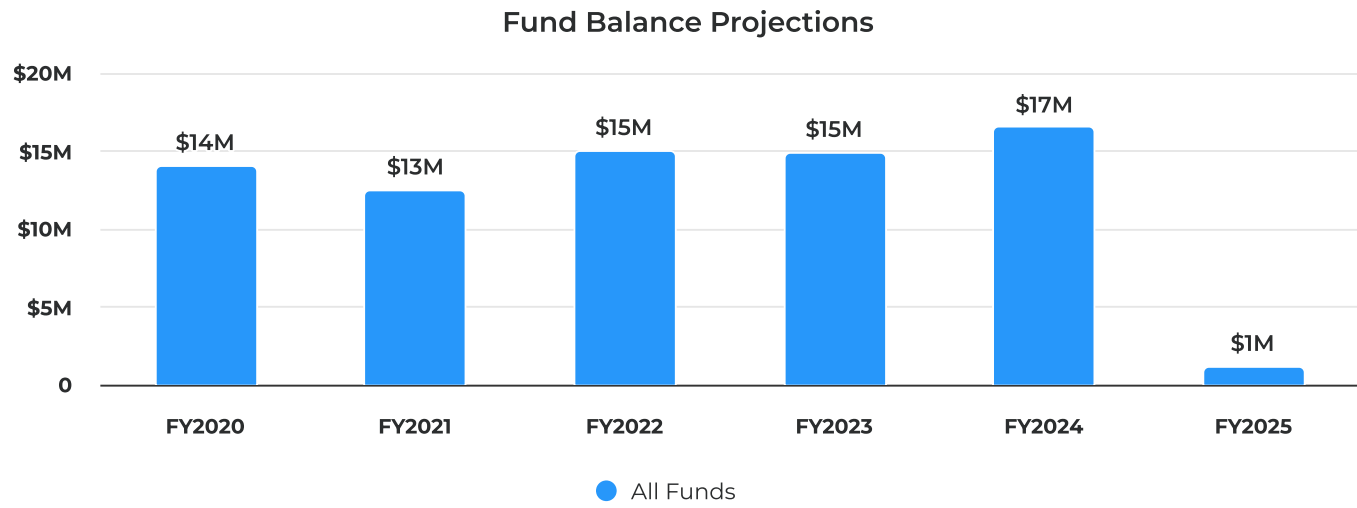
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$36,104,999.00	\$34,299,759.00	\$37,910,247.00	5.00%



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$1,778,126.00	\$1,689,223.00	\$1,867,032.00	5.00%
Public Safety	\$18,416,702.00	\$17,495,869.00	\$19,337,536.00	5.00%
Public Works	\$9,308,018.00	\$8,842,618.00	\$9,773,420.00	5.00%
Health and Human Services	\$1,321,659.00	\$1,255,576.00	\$1,387,743.00	5.00%
Culture and Recreation	\$3,415,047.00	\$3,244,297.00	\$3,585,798.00	5.00%
Planning and Development	\$1,865,447.00	\$1,772,176.00	\$1,958,718.00	5.00%
Community Development Block Grant (CDBG)	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
Planning and Development	\$53,212.00	\$50,551.00	\$55,873.00	5.00%
American Rescue Plan (ARPA)	\$286,329.00	\$272,011.00	\$300,647.00	5.00%
Public Safety	\$64,288.00	\$61,074.00	\$67,502.00	5.00%
Health and Human Services	\$171,044.00	\$162,490.00	\$179,598.00	5.00%
Planning and Development	\$50,997.00	\$48,447.00	\$53,547.00	5.00%
Confiscated Assets	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Public Safety	\$7,606.00	\$7,226.00	\$7,986.00	5.00%
Capital Improvements	\$3,316,007.00	\$3,150,207.00	\$3,481,809.00	5.00%
Public Safety	\$1,064,773.00	\$1,011,535.00	\$1,118,012.00	5.00%
Public Works	\$1,064,772.00	\$1,011,532.00	\$1,118,012.00	5.00%
Culture and Recreation	\$1,186,462.00	\$1,127,140.00	\$1,245,785.00	5.00%
Utility Capital Improvements	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
Public Works	\$1,893,774.00	\$1,799,085.00	\$1,988,464.00	5.00%
General Obligation Bonds	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Debt Service	\$1,186,462.00	\$1,127,139.00	\$1,245,785.00	5.00%
Revenue Bonds	\$1,224,489.00	\$1,163,264.00	\$1,285,714.00	5.00%
Debt Service	\$1,148,434.00	\$1,091,012.00	\$1,205,856.00	5.00%
Other Financing Uses	\$76,055.00	\$72,252.00	\$79,858.00	5.00%
Water Utility	\$8,125,129.00	\$7,718,870.00	\$8,531,391.00	5.00%
General Government	\$208,885.00	\$198,440.00	\$219,330.00	5.00%
Public Works	\$7,155,692.00	\$6,797,906.00	\$7,513,481.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Wastewater Utility	\$2,522,593.00	\$2,396,463.00	\$2,648,726.00	5.00%
General Government	\$208,744.00	\$198,306.00	\$219,182.00	5.00%
Public Works	\$1,553,297.00	\$1,475,633.00	\$1,630,964.00	5.00%
Other Financing Uses	\$760,552.00	\$722,524.00	\$798,580.00	5.00%
Total Expenditures	\$54,720,600.00	\$51,984,575.00	\$57,456,642.00	5.00%



Fund Balance



Financial Summary

Fund Balance	FY 2024	FY 2025	FY 2024 vs. FY 2025 (% Change)	FY 2024 vs. FY 2025 (\$ Change)
All Funds	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00
Total Fund Balance	\$16,545,385.00	\$1,155,000.00	-93.02%	-\$15,390,385.00



Departments Summary

The Departments Summary provides an overview of the City of Heroville's various departments, highlighting their roles, responsibilities, and contributions to the community. Each department is integral to delivering the wide range of services that residents and businesses rely on daily. From public safety and public works to parks and recreation, and community development, this summary offers insight into how each department operates and aligns with the City's strategic goals.

Our objective is to ensure that all departments function efficiently and collaboratively to achieve Heroville's mission of providing high-quality services and fostering a safe, vibrant, and sustainable community. This section includes detailed information on departmental budgets, staffing levels, and key initiatives for the upcoming fiscal year, illustrating the City's commitment to transparency and accountability.

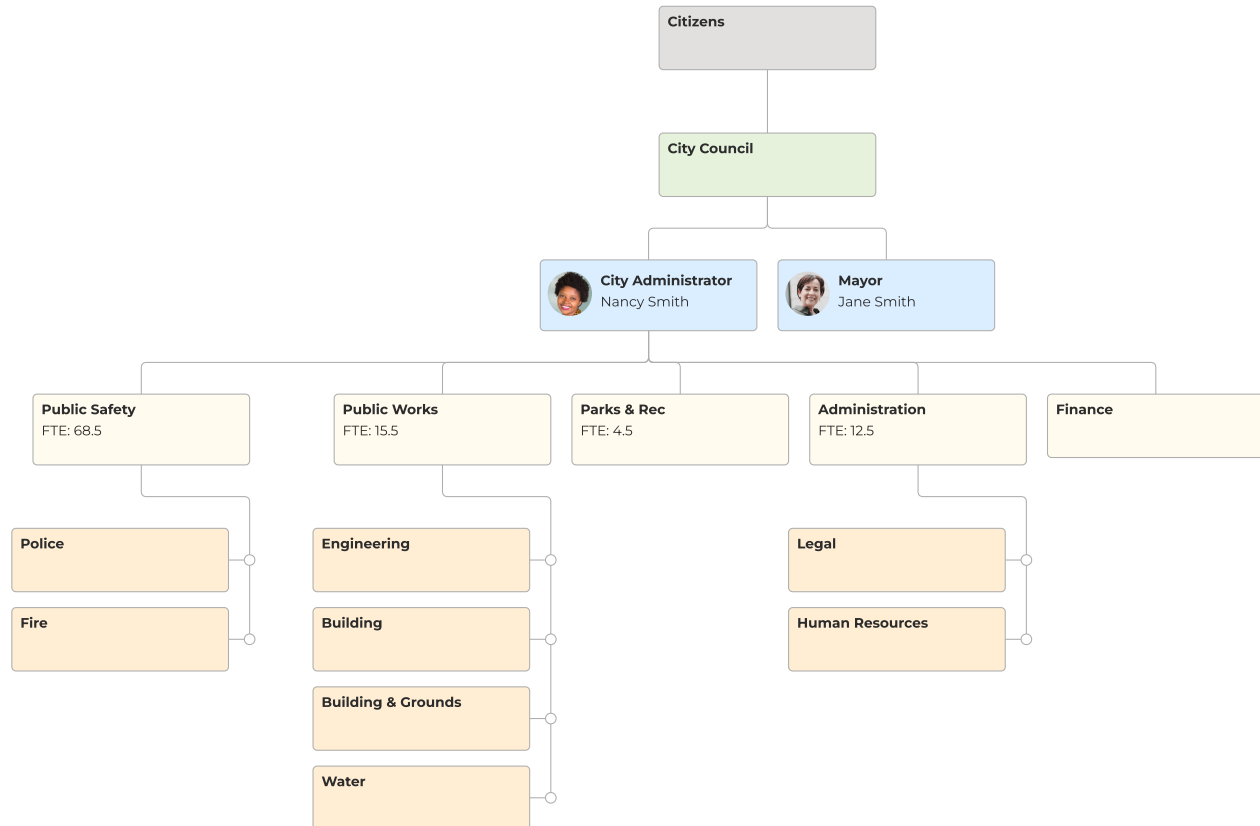


Dedicated to Community Safety: The Heroville Police Department stands united in their commitment to protect and serve, fostering trust and securit

Organizational Structure

Heroville's organizational structure is designed to promote effective governance and operational efficiency. The City is led by the City Manager, who oversees all departments and implements policies set by the City Council. Each department is headed by a director who is responsible for the day-to-day operations and strategic planning within their area. This hierarchical structure ensures clear lines of communication and accountability, facilitating coordinated efforts across the entire municipal government.

Organizational Chart



Authorized Positions by Department Summary

The Authorized Positions by Department Summary provides an overview of the staffing levels across all city departments. This fiscal year, Heroville has authorized a total of 450 full-time equivalent (FTE) positions. The distribution of these positions reflects the City's priorities and operational needs, with the largest allocations in Public Safety, Public Works, and Community Services. This summary helps to illustrate how human resources are allocated to support the City's service delivery and strategic objectives.

Department & Fund Relationship

Each department in Heroville is associated with specific funds that finance their operations and initiatives. For instance, the Public Works Department primarily relies on the General Fund, supplemented by the Capital Projects Fund for infrastructure improvements. Similarly, the Parks and Recreation Department utilizes both the General Fund and Special Revenue Funds to support its programs and facilities. Understanding the relationship between departments and their respective funding sources is crucial for comprehending how financial resources are managed and allocated within the City.

Police Department

The Police Department of Heroville is dedicated to ensuring the safety and security of our community through effective law enforcement, crime prevention, and community engagement. For FY2024-2025, the Police Department has been allocated a budget of \$7,209,522.

This budget includes funding for the addition of five new officers, bringing the total number of full-time equivalent (FTE) positions to 130. Key financial allocations include \$15 million for personnel costs, \$5 million for equipment and technology upgrades, and \$3 million for training and community outreach programs. The remaining \$2 million is earmarked for operational expenses, including vehicle maintenance and facility improvements. These financial investments are essential for maintaining a well-equipped and highly trained police force that can respond effectively to the needs of our growing community.



Dedicated to Community Safety: The Heroville Police Department stands united in their commitment to protect and serve, fostering trust and security.

Financial Perspective

From a financial perspective, the Heroville Police Department operates with a strong commitment to fiscal responsibility and efficient resource management. The department's budget is carefully planned and allocated to support a wide range of activities, including crime prevention, emergency response, training, and community outreach.

For the fiscal year 2024, the department has prioritized investments in advanced technology, officer training programs, and community-based initiatives to enhance service delivery and operational efficiency.

- Advanced Technology:** The department is investing in cutting-edge technology to improve crime detection and response times. This includes the acquisition of body-worn cameras, updated communication systems, and enhanced data analytics tools to better predict and prevent criminal activity.
- Officer Training Programs:** Recognizing the importance of continuous professional development, the budget allocates significant funds to comprehensive training programs. These programs focus on areas such as de-escalation techniques, mental health awareness, and the latest law enforcement practices to ensure that our officers are well-prepared to handle diverse situations effectively.
- Community-Based Initiatives:** The department remains committed to strengthening community ties through various outreach programs. These initiatives include youth engagement activities, neighborhood watch programs, and public safety workshops aimed at promoting collaboration and mutual understanding between the police and the community.

Through strategic financial planning and transparent reporting, the Heroville Police Department ensures that every dollar is utilized effectively to maintain a safe and thriving community. Our financial strategies are designed to maximize impact, ensuring that resources are directed toward initiatives that provide the highest return on investment in terms of public safety and community well-being.

By focusing on these key areas, the Heroville Police Department strives to enhance its service delivery and operational efficiency, ensuring that our city remains a safe place to live, work, and visit.

Organizational Structure

The Heroville Police Department is structured to ensure efficient and effective management of its resources and responsibilities. At the helm is Chief of Police John Smith, supported by Deputy Chief Jane Doe. The department is divided into three main divisions, each overseen by a dedicated commander:

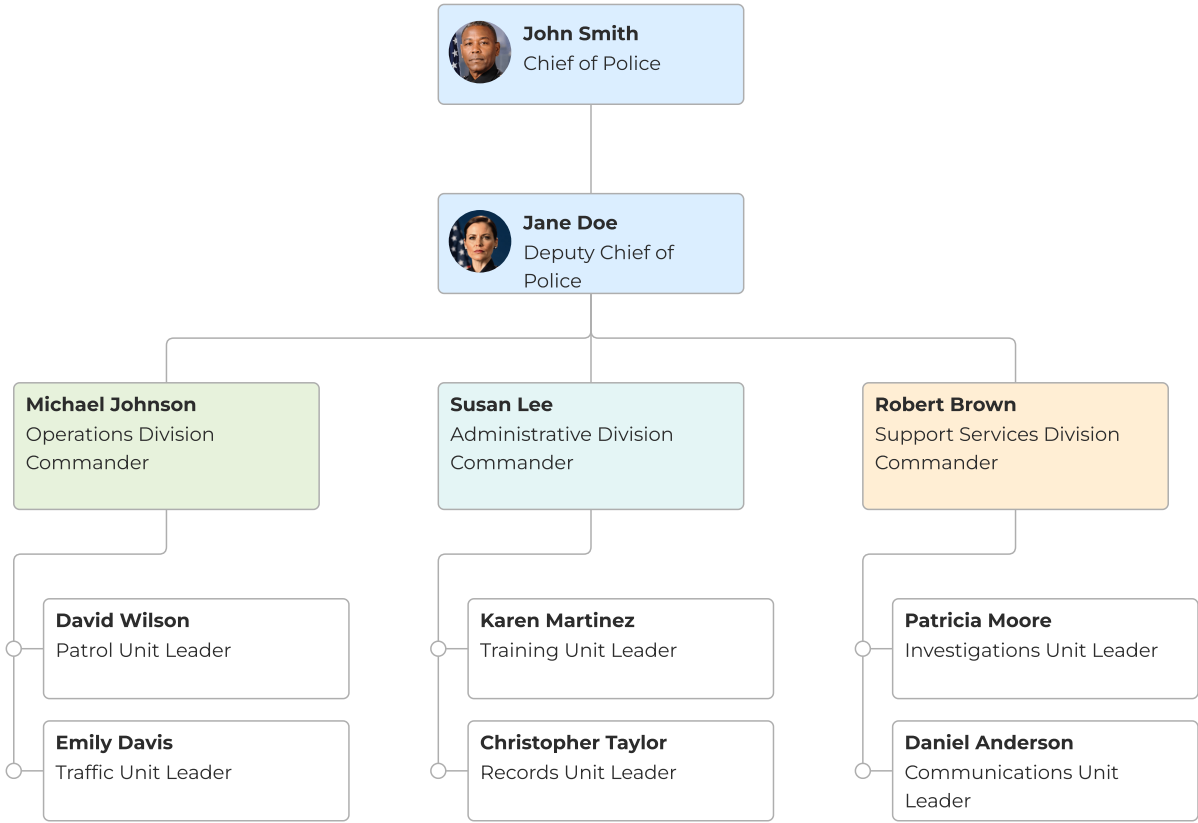
Operations Division led by Commander Michael Johnson, which includes the Patrol Unit headed by David Wilson and the Traffic Unit led by Emily Davis.

Administrative Division under the leadership of Commander Susan Lee, encompassing the Training Unit managed by Karen Martinez and the Records Unit overseen by Christopher Taylor.

Support Services Division directed by Commander Robert Brown, which incorporates the Investigations Unit led by Patricia Moore and the Communications Unit headed by Daniel Anderson.

This organizational structure enables the department to deliver specialized services, maintain high standards of training and operational readiness, and ensure effective communication and investigation processes to uphold public safety and community trust.

Organizational Chart



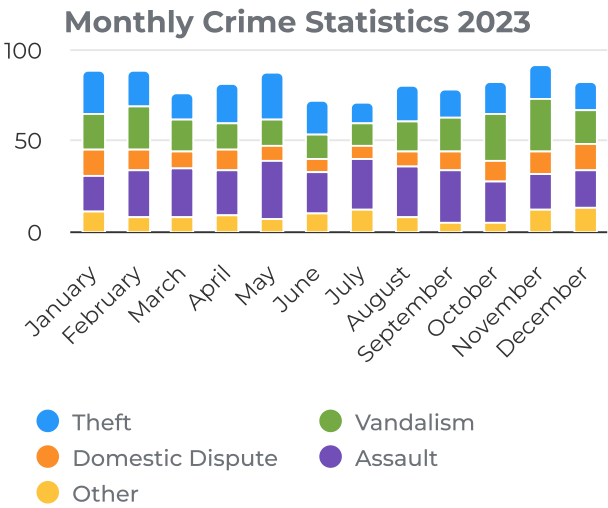
Goals and Objectives

The Heroville Police Department is committed to maintaining a safe and secure environment for all residents. Our primary goals include reducing crime rates, enhancing community engagement, and increasing the overall efficiency of our operations. To achieve these objectives, the department has outlined specific, measurable targets and strategies that guide our daily activities and long-term initiatives.

Crime Reduction: One of our top priorities is to reduce crime across all neighborhoods in Heroville. This includes implementing data-driven policing strategies, increasing patrol presence in high-crime areas, and utilizing advanced technologies such as predictive analytics to anticipate and prevent criminal activities.

Community Engagement: Building strong, trust-based relationships with the community is essential for effective policing. The department is dedicated to enhancing community engagement through regular interaction with residents, participation in local events, and transparent communication.

Operational Efficiency: Improving the efficiency and effectiveness of our operations is crucial for achieving our mission. This involves continuous training and development for our officers, optimizing resource allocation, and leveraging technology to streamline processes.



Personnel Breakdown and Changes

The Heroville Police Department's commitment to enhancing public safety and community engagement is reflected in its strategic allocation of personnel across various divisions. For FY2024, the department has made several adjustments to its Full-Time Equivalent (FTE) staffing levels to better align resources with operational needs and community priorities. These changes are designed to bolster key areas such as patrol services, investigations, and community outreach, ensuring that the department can effectively respond to the evolving demands of public safety in Heroville.



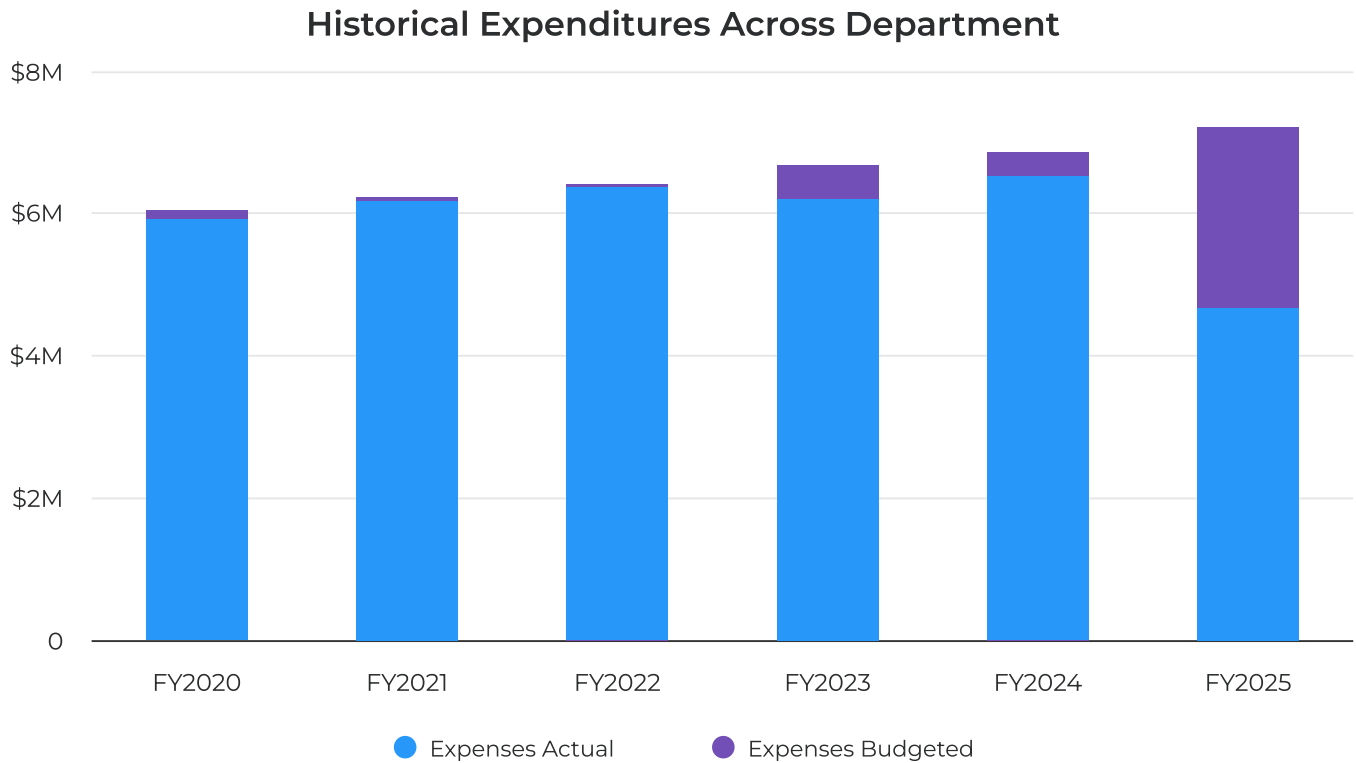
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Summary of Personnel Changes

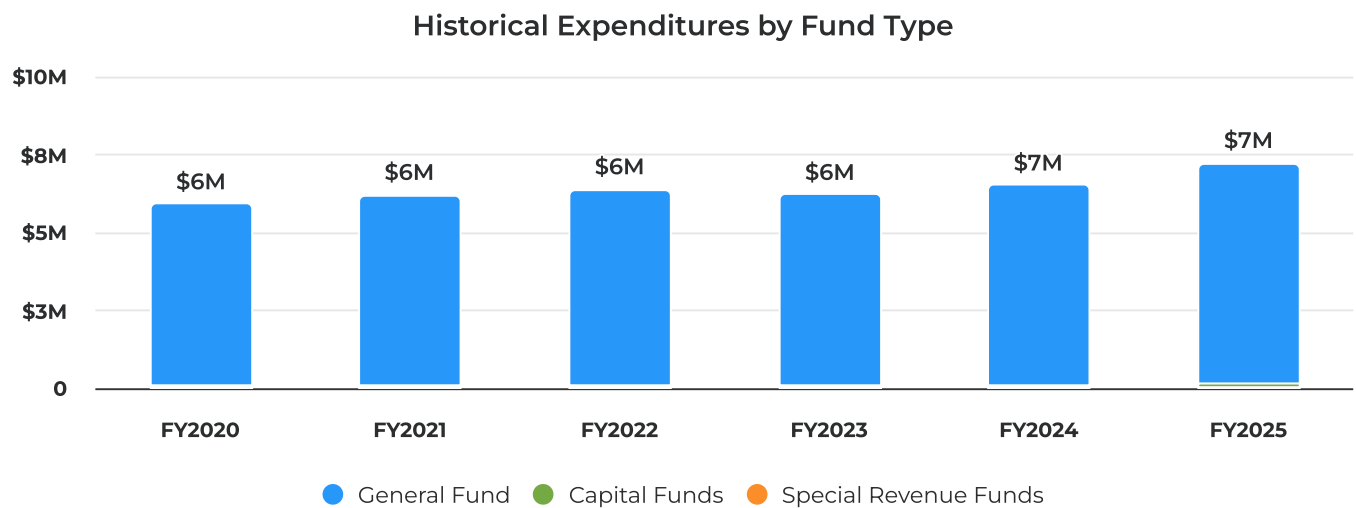
For FY2024, the Heroville Police Department has increased its overall FTE count by 11 positions. The most significant changes are within the Patrol Services division, which has been increased by 5 FTEs to enhance the department's ability to maintain a visible presence in the community and respond swiftly to incidents. The Investigations division has added 2 FTEs to support more thorough and timely processing of cases. Community Outreach and Education has also seen an increase of 2 FTEs, reflecting the department's ongoing commitment to building strong community relations and proactive crime prevention. Additionally, Training and Development and Support Services each have added 1 FTE to ensure that the department continues to operate efficiently and effectively.

These strategic adjustments in personnel allocation are aimed at enhancing the overall effectiveness of the Heroville Police Department, ensuring that resources are optimally distributed to meet the city's public safety needs.

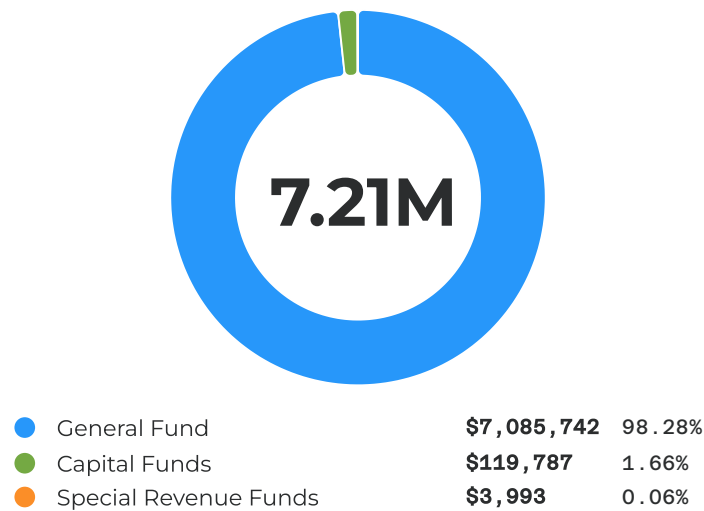
Expenditure Summary



Expenditures by Fund Type



FY25 Expenditures by Fund Type



Expenditures by Fund Type

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)	FY 2025 YTD Actuals
General Fund	\$6,748,326.00	\$6,410,910.00	\$7,085,742.00	5.00%	\$4,605,735.00
Special Revenue Funds	\$3,803.00	\$3,613.00	\$3,993.00	5.00%	\$2,596.00
Capital Funds	\$114,083.00	\$108,379.00	\$119,787.00	5.00%	\$77,862.00
Total Expenditures	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%	\$4,686,193.00

Expenditures by Function

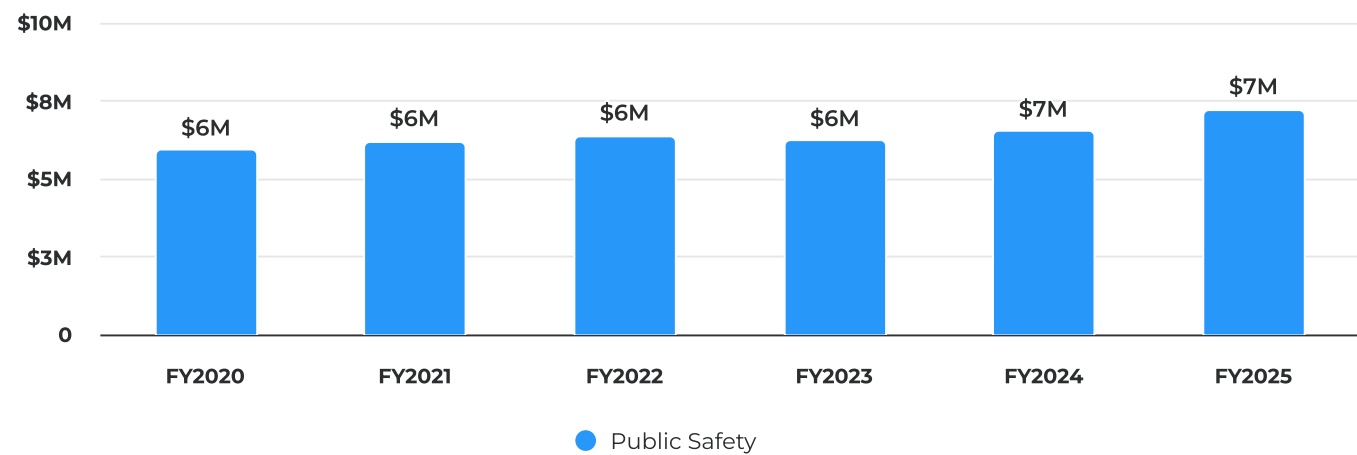
The Police fund's expenditures by function for the years 2023, 2024, and 2025 in Heroville, ND have seen significant changes. In 2023, expenditures decreased by 2% to \$6,217,238. This trend continued in 2024 with a decrease of 31% to \$4,283,751. However, the upcoming budget year of 2025 will see a significant increase of 50% to \$6,410,847.

These changes in expenditures by function reflect a shift in priorities and allocation of resources for the Heroville Police department. While the decrease in 2023 and 2024 may have been a result of cost-cutting measures, the increase in 2025 suggests a renewed focus on providing adequate funding for the department.

It is important to note that the exact reasons for these changes are not specified, but it is clear that the town of Heroville is committed to ensuring the proper functioning of their police department. These changes also highlight the town's dedication to continuously evaluating and adjusting their budget to meet the needs of the community.

Overall, the Police fund's expenditures by function in Heroville, ND have seen fluctuations in recent years, but the upcoming budget year shows a promising increase in funding for the department. This demonstrates the town's commitment to maintaining a safe and secure community for its residents.

Historical Expenditures by Function



FY25 Expenditures by Function



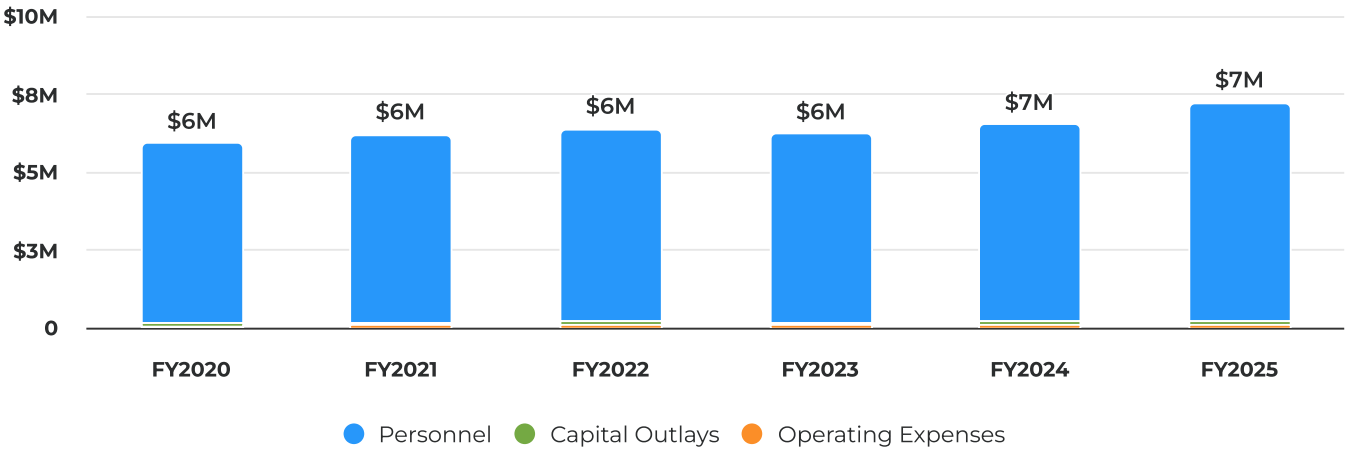
Expenditures by Function

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Public Safety	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%
Total Expenditures	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%

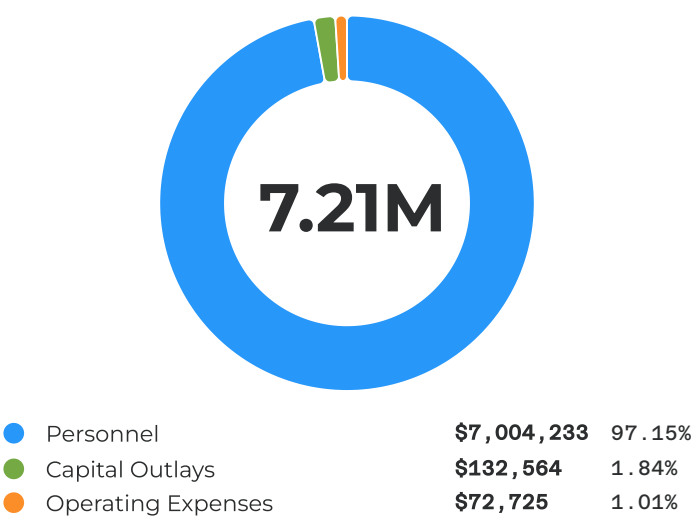


Expenditures by Object

Historical Expenditures by Object



FY25 Expenditures by Object



Expenditures by Object

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	Notes	FY 2023 Budget: Adopted
Personnel					
Full-time Employees	\$3,457,055.00	\$3,284,202.00	\$3,629,908.00		\$3,356,364.00
Part-time Employees	\$10,371.00	\$9,852.00	\$10,890.00		\$10,069.00
Overtime	\$138,283.00	\$131,369.00	\$145,197.00		\$134,255.00
Group Insurance	\$518,559.00	\$492,631.00	\$544,487.00		\$503,455.00
FICA	\$2,235,539.00	\$2,123,762.00	\$2,347,316.00		\$2,170,426.00
Medicare	\$52,283.00	\$49,669.00	\$54,897.00		\$50,760.00
Retirement	\$180,285.00	\$171,271.00	\$189,299.00		\$175,034.00
Unemployment Insurance	\$43,269.00	\$41,106.00	\$45,432.00		\$42,009.00



Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	Notes	FY 2023 Budget: Adopted
Workers' Compensation	\$33,533.00	\$31,856.00	\$35,210.00		\$32,556.00
Other Benefits	\$1,521.00	\$1,445.00	\$1,597.00		\$1,477.00
Total Personnel	\$6,670,698.00	\$6,337,163.00	\$7,004,233.00		\$6,476,405.00
Operating Expenses					
Professional and Technical Services	\$3,803.00	\$3,613.00	\$3,993.00		\$3,692.00
Property Services	\$15,211.00	\$14,450.00	\$15,972.00		\$14,768.00
Repairs and Maintenance	\$7,604.00	\$7,224.00	\$7,984.00		\$7,383.00
Printing and Duplication	\$1,521.00	\$1,445.00	\$1,597.00		\$1,477.00
Telephone	\$2,281.00	\$2,167.00	\$2,395.00		\$2,215.00
Internet	\$2,281.00	\$2,167.00	\$2,395.00		\$2,215.00
Postage and Deliveries	\$738.00	\$701.00	\$775.00		\$738.00
Travel, Conferences and Meetings	\$3,692.00	\$3,507.00	\$3,877.00		\$3,692.00
Training and Professional Development	\$2,215.00	\$2,104.00	\$2,326.00		\$2,215.00
Office Supplies	\$380.00	\$361.00	\$399.00		\$369.00
Operational Supplies	\$14,768.00	\$14,030.00	\$15,506.00		\$14,768.00
Fuel	\$14,768.00	\$14,030.00	\$15,506.00		\$14,768.00
Total Operating Expenses	\$69,262.00	\$65,799.00	\$72,725.00		\$68,300.00
Capital Outlays					
Furniture and Fixtures	\$760.00	\$722.00	\$798.00		\$738.00
Computer Equipment	\$3,803.00	\$3,613.00	\$3,993.00		\$3,692.00
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00		\$3,692.00
Other Equipment	\$3,803.00	\$3,613.00	\$3,993.00		\$3,692.00
Building and Building Improvements	\$38,028.00	\$36,127.00	\$39,929.00		\$36,920.00
Vehicles	\$76,055.00	\$72,252.00	\$79,858.00		\$73,840.00
Total Capital Outlays	\$126,252.00	\$119,940.00	\$132,564.00		\$122,574.00
Total Expenditures	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00		\$6,667,279.00

Category (continued from above)	FY 2023 Actual: Budgetary Basis	FY 2022 Budget: Adopted	FY 2022 Actual: Budgetary Basis	FY 2021 Budget: Amended	FY 2021 Actual: Budgetary Basis
Personnel					
Full-time Employees	\$3,129,809.00	\$3,227,273.00	\$3,201,455.00	\$3,130,455.00	\$3,114,803.00
Part-time Employees	\$9,389.00	\$9,682.00	\$9,605.00	\$9,392.00	\$9,345.00
Overtime	\$125,193.00	\$129,091.00	\$128,058.00	\$125,218.00	\$124,592.00

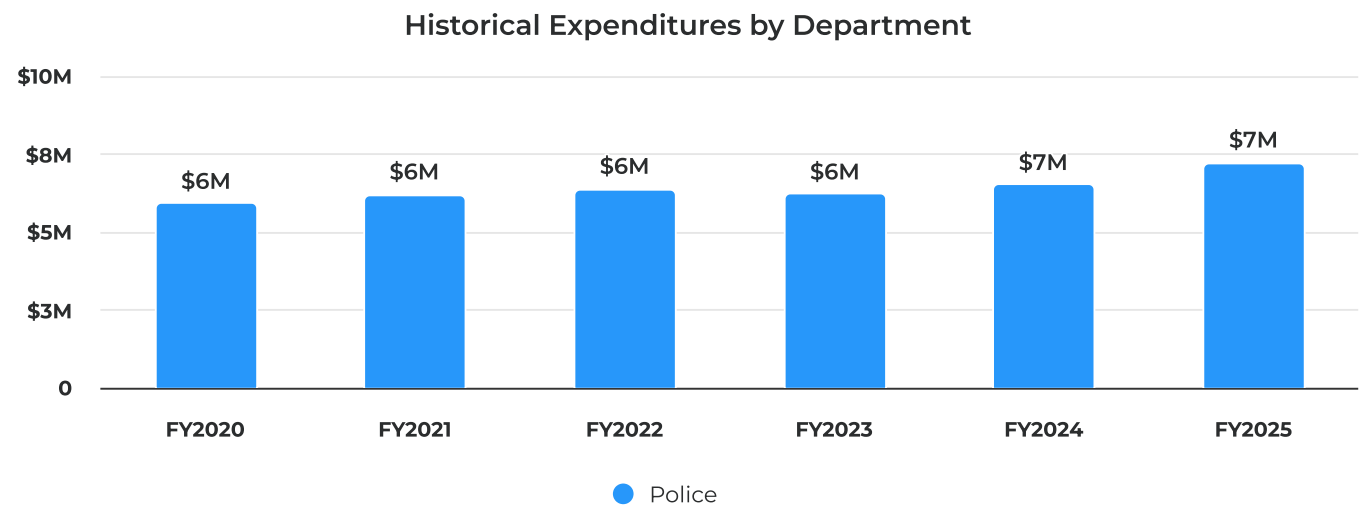


Category <i>(continued from above)</i>	FY 2023 Actual: Budgetary Basis	FY 2022 Budget: Adopted	FY 2022 Actual: Budgetary Basis	FY 2021 Budget: Amended	FY 2021 Actual: Budgetary Basis
Group Insurance	\$469,472.00	\$484,091.00	\$480,218.00	\$469,568.00	\$467,220.00
FICA	\$2,023,922.00	\$2,086,948.00	\$2,070,252.00	\$2,024,340.00	\$2,014,218.00
Medicare	\$47,334.00	\$48,808.00	\$48,418.00	\$47,344.00	\$47,107.00
Retirement	\$163,219.00	\$168,302.00	\$166,956.00	\$163,253.00	\$162,437.00
Unemployment Insurance	\$39,173.00	\$40,393.00	\$40,070.00	\$39,181.00	\$38,985.00
Workers' Compensation	\$30,358.00	\$31,304.00	\$31,054.00	\$30,365.00	\$30,213.00
Other Benefits	\$1,377.00	\$1,420.00	\$1,409.00	\$1,377.00	\$1,370.00
Total Personnel	\$6,039,246.00	\$6,227,312.00	\$6,177,495.00	\$6,040,493.00	\$6,010,290.00
Operating Expenses					
Professional and Technical Services	\$3,443.00	\$3,550.00	\$2,922.00	\$3,444.00	\$3,227.00
Property Services	\$13,771.00	\$14,200.00	\$17,486.00	\$13,774.00	\$17,705.00
Repairs and Maintenance	\$6,885.00	\$7,100.00	\$3,204.00	\$6,887.00	\$3,853.00
Printing and Duplication	\$1,377.00	\$1,420.00	\$1,109.00	\$1,377.00	\$1,070.00
Telephone	\$2,065.00	\$2,130.00	\$1,713.00	\$2,066.00	\$1,606.00
Internet	\$2,065.00	\$2,130.00	\$2,613.00	\$2,066.00	\$2,356.00
Postage and Deliveries	\$688.00	\$710.00	\$600.00	\$689.00	\$500.00
Travel, Conferences and Meetings	\$3,443.00	\$3,550.00	\$3,522.00	\$3,444.00	\$3,427.00
Training and Professional Development	\$2,065.00	\$2,130.00	\$2,113.00	\$2,066.00	\$2,056.00
Office Supplies	\$344.00	\$355.00	\$352.00	\$344.00	\$342.00
Operational Supplies	\$13,771.00	\$14,200.00	\$14,086.00	\$13,774.00	\$13,705.00
Fuel	\$13,771.00	\$14,200.00	\$14,086.00	\$13,774.00	\$13,705.00
Total Operating Expenses	\$63,688.00	\$65,675.00	\$63,806.00	\$63,705.00	\$63,552.00
Capital Outlays					
Furniture and Fixtures	\$688.00	\$710.00	\$704.00	\$689.00	\$686.00
Computer Equipment	\$3,443.00	\$3,550.00	\$3,522.00	\$3,444.00	\$3,427.00
Other Equipment	\$3,443.00	\$3,550.00	\$3,522.00	\$3,444.00	\$3,427.00
Other Equipment	\$3,443.00	\$3,550.00	\$3,522.00	\$3,444.00	\$3,427.00
Building and Building Improvements	\$34,428.00	\$35,500.00	\$35,216.00	\$34,435.00	\$34,263.00
Vehicles	\$68,856.00	\$71,000.00	\$70,432.00	\$68,870.00	\$68,526.00
Total Capital Outlays	\$114,301.00	\$117,860.00	\$116,918.00	\$114,326.00	\$113,756.00
Total Expenditures	\$6,217,235.00	\$6,410,847.00	\$6,358,219.00	\$6,218,524.00	\$6,187,598.00

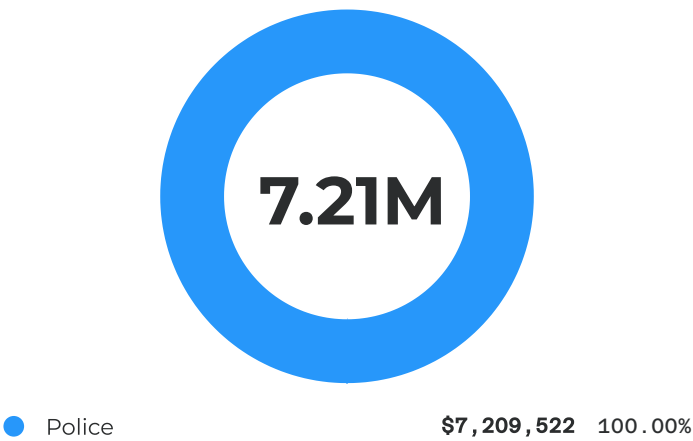
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Expenditures by Department



FY25 Expenditures by Department



Expenditures by Department

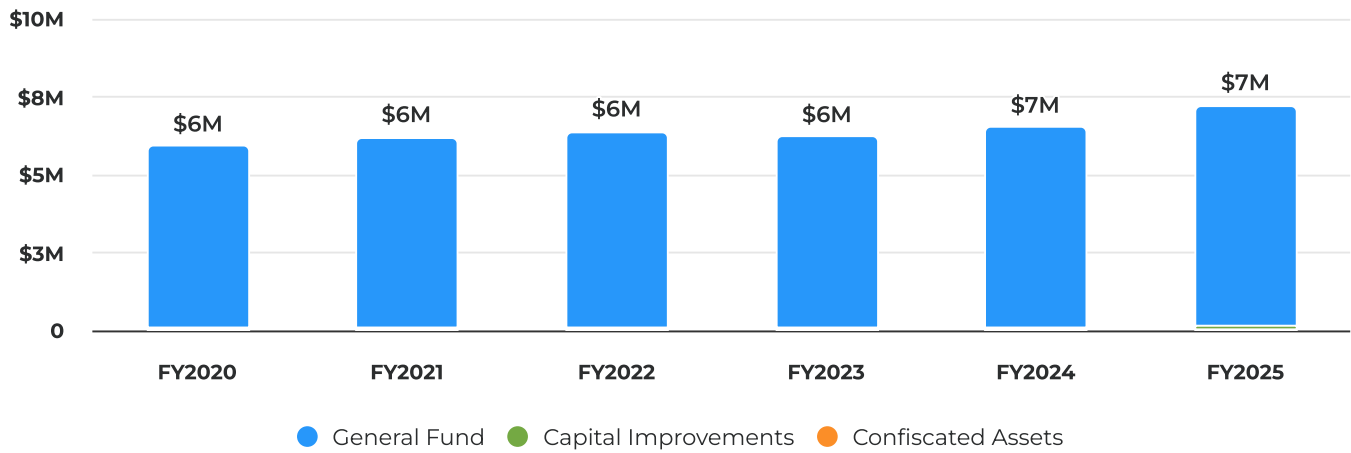
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Police	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%
Total Expenditures	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%

Expenditures by Fund

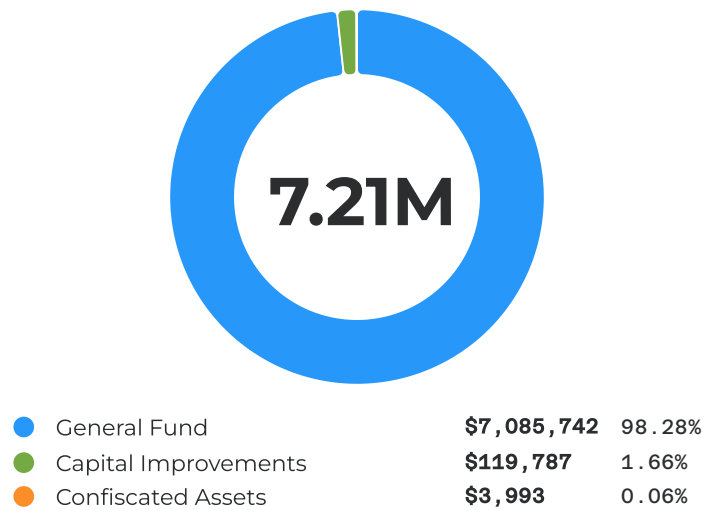
The Police fund's revenues by fund for the years 2023, 2024, and 2025 have seen significant changes. In 2023, all funds revenues decreased by 2% to \$6,217,238. This decrease continued in 2024, with a 31% decrease to \$4,283,751. However, the upcoming 2025 budget year shows a promising increase of 50% to \$6,410,847. These changes reflect a fluctuation in the town of Heroville's financial situation, but the projected increase for 2025 is a positive sign for the future.



Historical Expenditures by Fund



FY25 Expenditures by Fund



Expenditures by Fund

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$6,748,326.00	\$6,410,910.00	\$7,085,742.00	5.00%
Confiscated Assets	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Capital Improvements	\$114,083.00	\$108,379.00	\$119,787.00	5.00%
Total Expenditures	\$6,866,212.00	\$6,522,902.00	\$7,209,522.00	5.00%

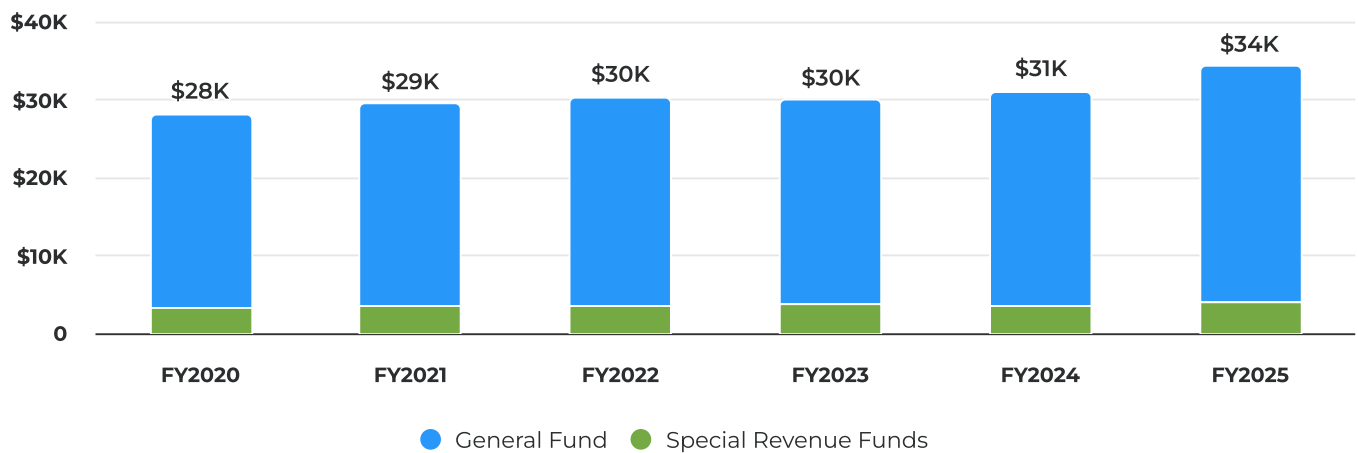
Revenue Summary

Historical Revenues Across Department

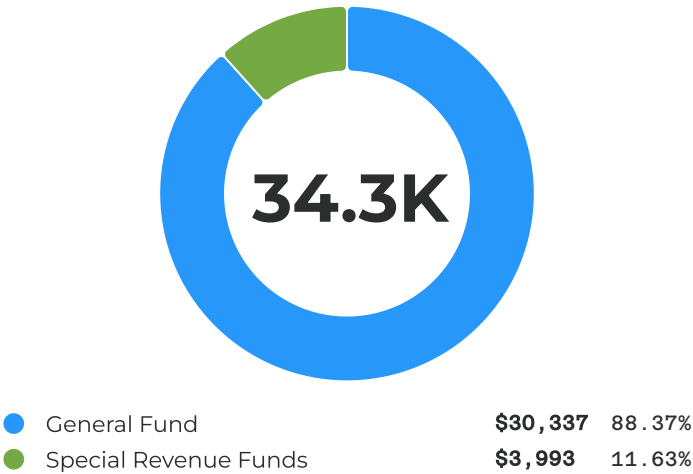


Revenues by Fund Type

Historical Revenues by Fund Type



FY25 Revenues by Fund Type

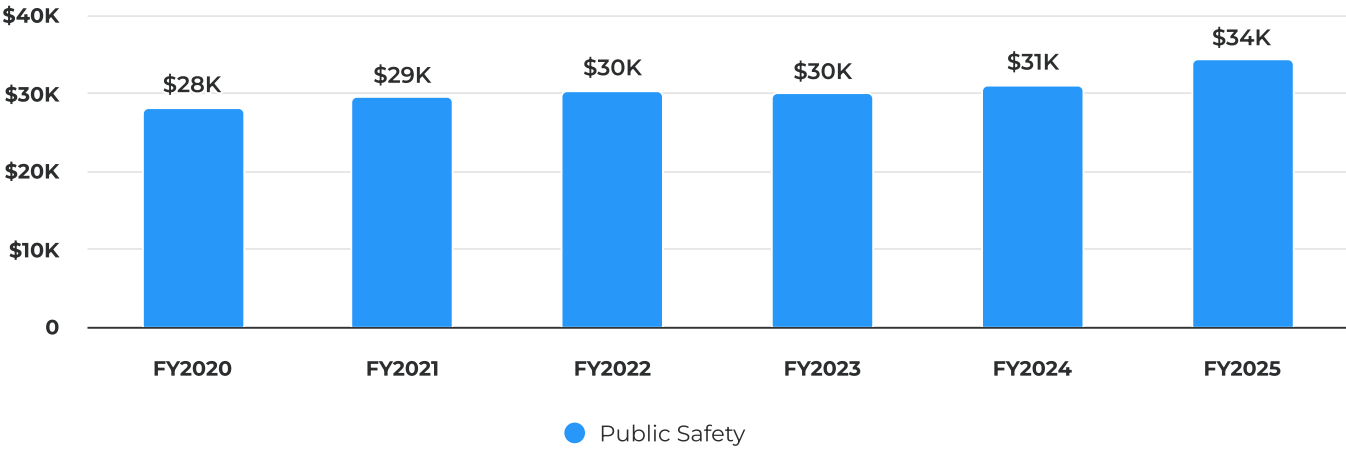


Revenues by Fund Type

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$28,892.00	\$27,447.00	\$30,337.00	5.00%
Special Revenue Funds	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Revenues	\$32,695.00	\$31,060.00	\$34,330.00	5.00%

Revenues by Function

Historical Revenues by Function



FY25 Revenues by Function

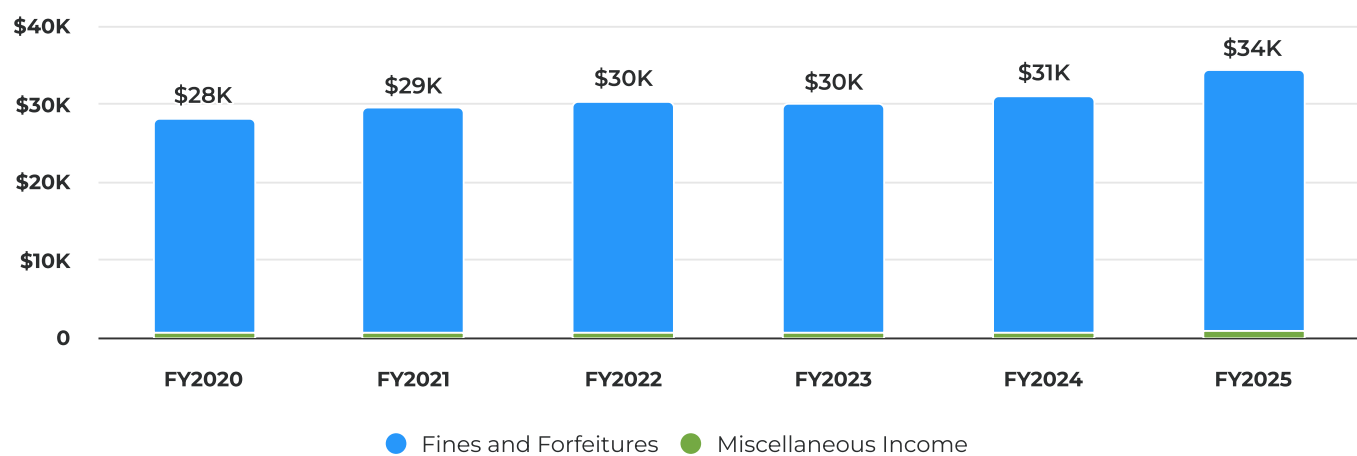


Revenues by Function

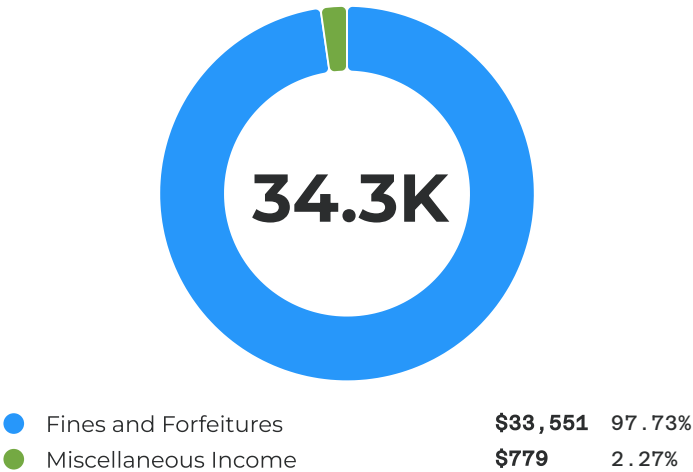
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Public Safety	\$32,695.00	\$31,060.00	\$34,330.00	5.00%
Total Revenues	\$32,695.00	\$31,060.00	\$34,330.00	5.00%

Revenues by Object

Historical Revenues by Object



FY25 Revenues by Object



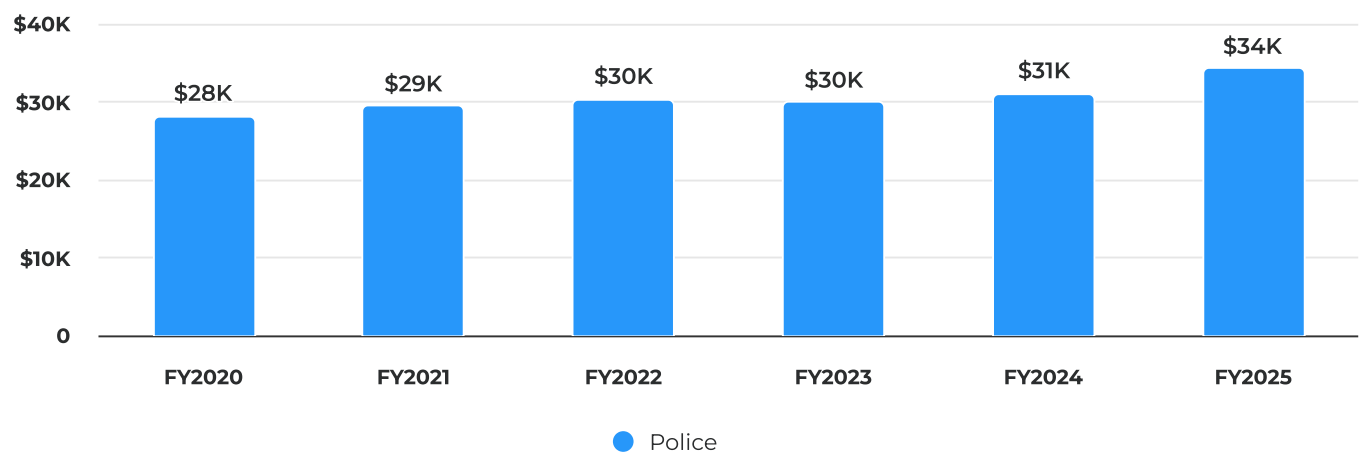
Revenues by Object

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Fines and Forfeitures	\$31,953.00	\$30,355.00	\$33,551.00	5.00%
Miscellaneous Income	\$742.00	\$705.00	\$779.00	4.99%
Total Revenues	\$32,695.00	\$31,060.00	\$34,330.00	5.00%

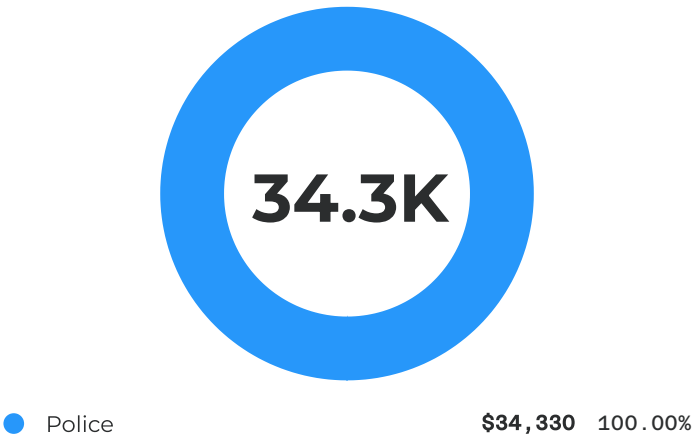
Revenues by Department

The town of Heroville, ND has seen some significant changes in the expenditures of their Police fund over the past few years. In 2023, the expenditures decreased by 2% to \$29,599. This decrease continued into 2024, with a 33% decrease to \$19,944. However, the upcoming 2025 budget year will see a significant increase of 53% to \$30,520. These changes reflect a shift in the allocation of resources for the Police department, with a decrease in spending in the previous years and a planned increase in the upcoming budget. Overall, the Police fund's expenditures by source have seen a decrease in 2023 and 2024, but will see a significant increase in the upcoming 2025 budget year. This shift in spending reflects the town's commitment to providing adequate resources for their Police department in the coming year.

Historical Revenues by Department



FY25 Revenues by Department



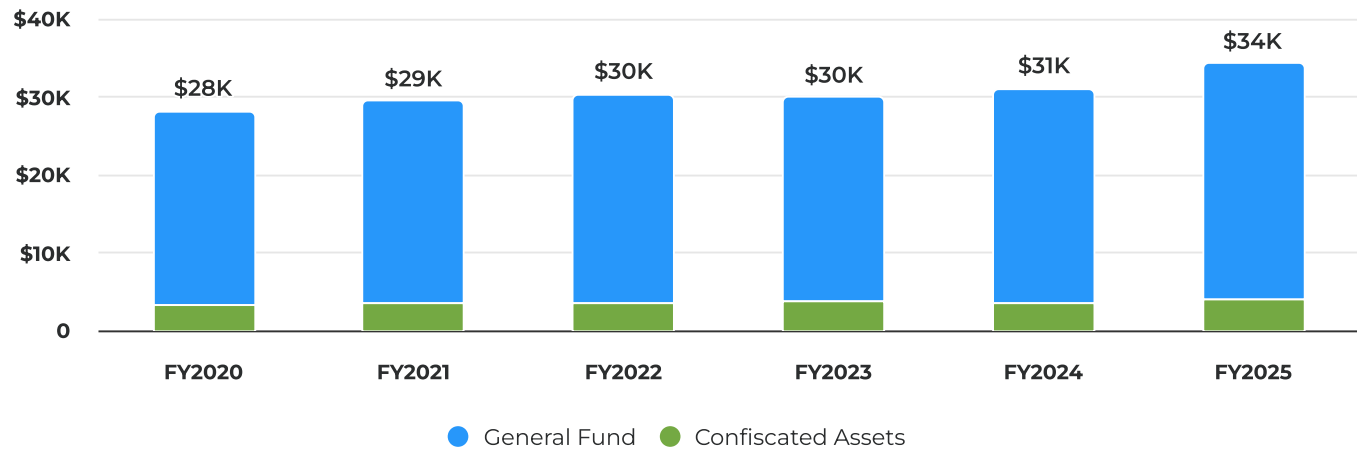
Revenues by Department

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Police	\$32,695.00	\$31,060.00	\$34,330.00	5.00%
Total Revenues	\$32,695.00	\$31,060.00	\$34,330.00	5.00%

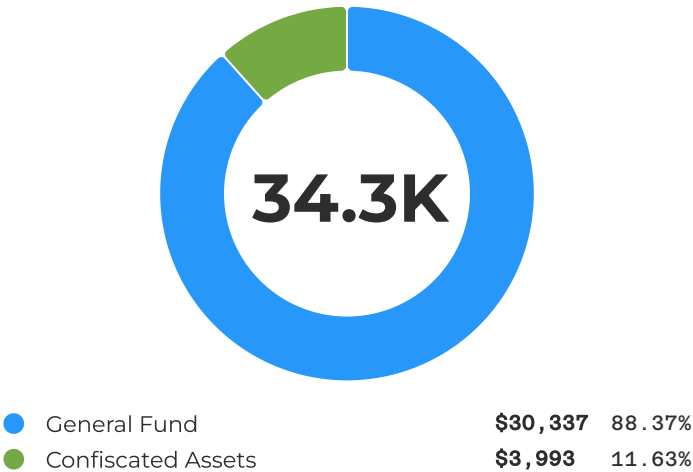
Revenues by Fund

The Police department's revenues by funds for the years 2023, 2024, and 2025 in Heroville, ND have seen significant changes. In 2023, the revenues decreased by 2% to \$29,599. This decrease continued in 2024, with a 33% decrease to \$19,944. However, there is good news for the upcoming 2025 budget year as the revenues are expected to increase by 53% to \$30,520. These changes reflect a positive trend for the Police fund's revenues, indicating potential growth and stability in the future. With these changes, the Police fund's revenues by fund are expected to continue on an upward trajectory, providing necessary resources for the town of Heroville, ND.

Historical Revenues by Fund



FY25 Revenues by Fund



Revenues by Fund

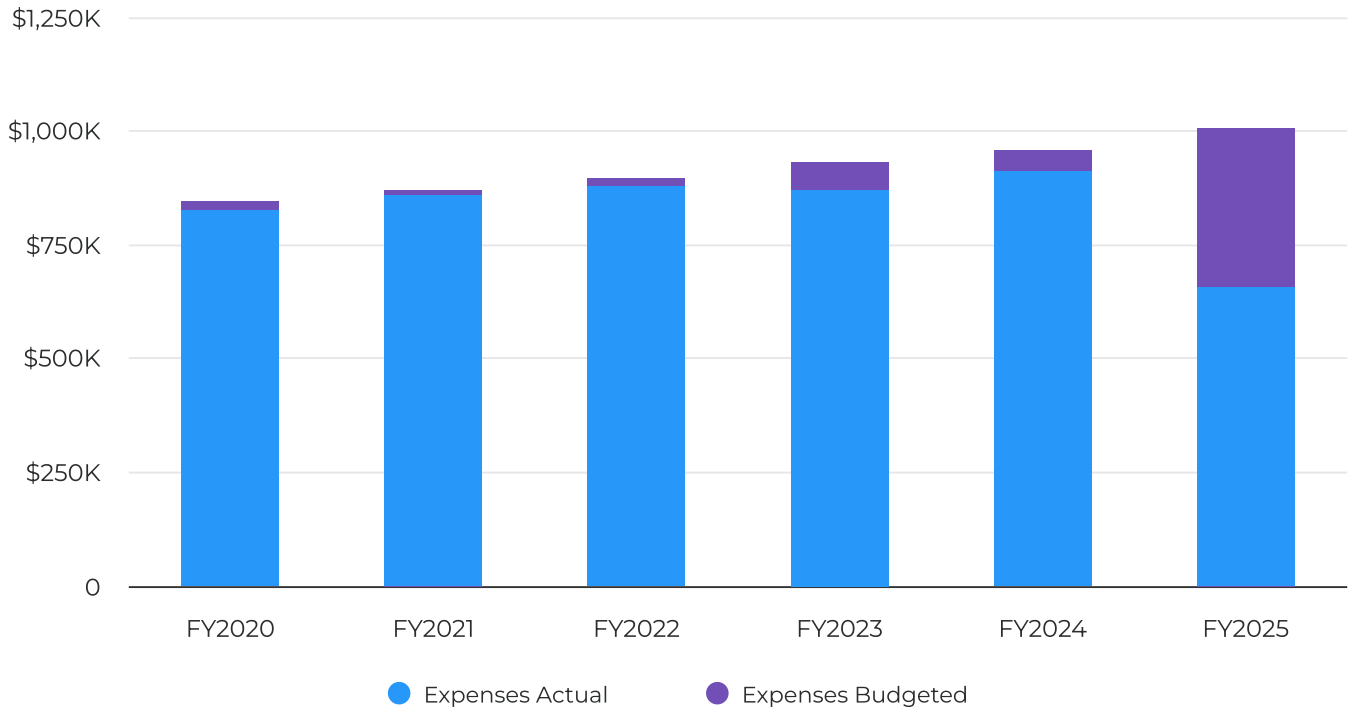
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$28,892.00	\$27,447.00	\$30,337.00	5.00%
Confiscated Assets	\$3,803.00	\$3,613.00	\$3,993.00	5.00%
Total Revenues	\$32,695.00	\$31,060.00	\$34,330.00	5.00%



Public Works

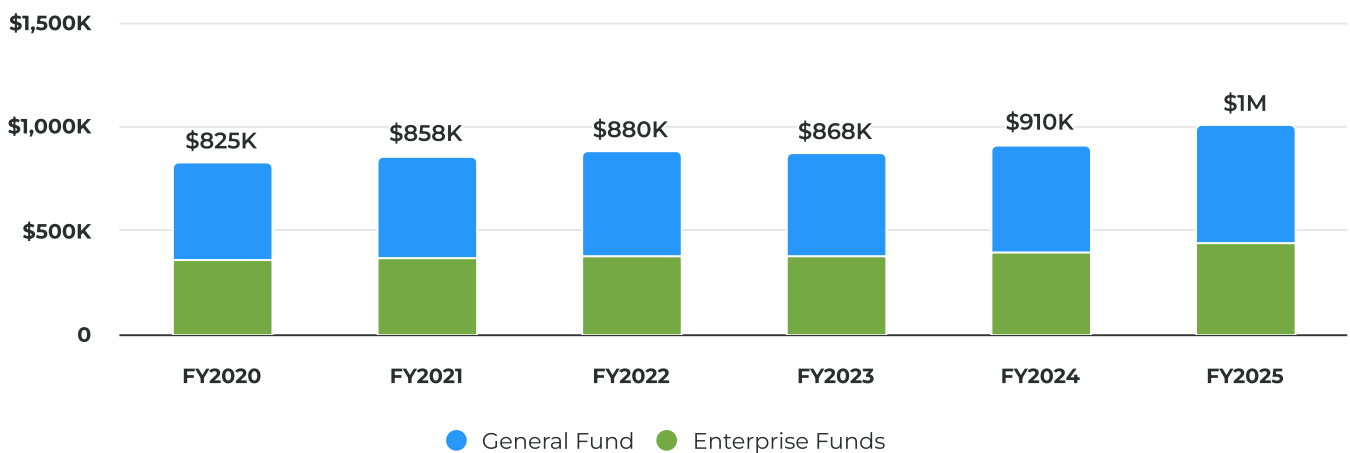
Expenditure Summary

Historical Expenditures Across Department

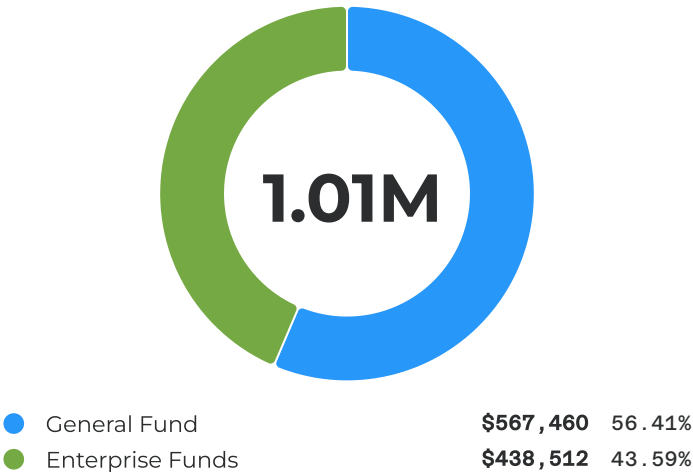


Expenditures by Fund Type

Historical Expenditures by Fund Type



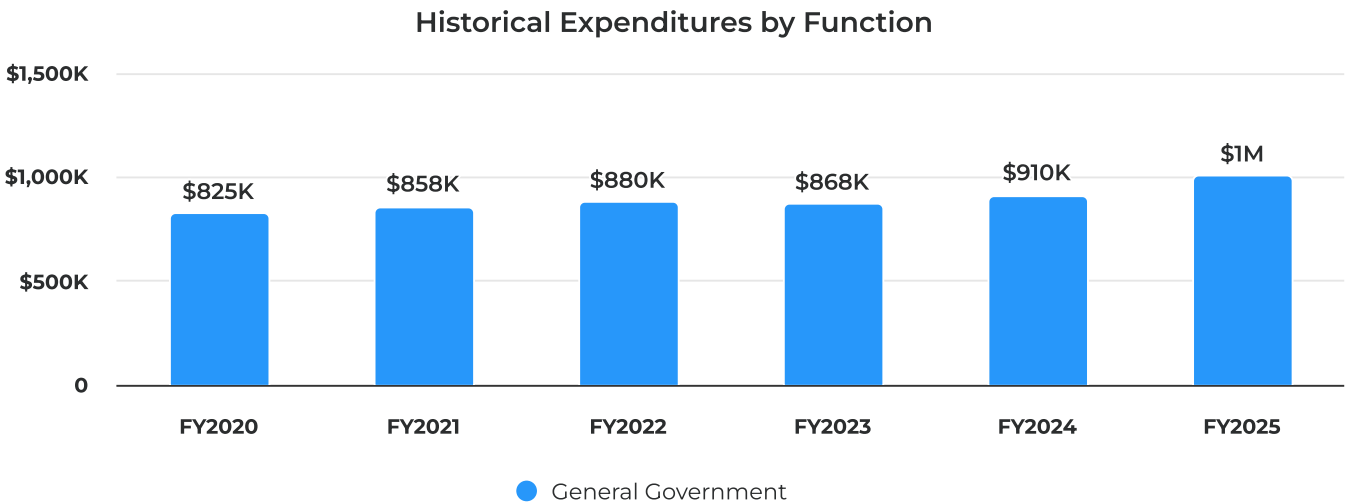
FY25 Expenditures by Fund Type



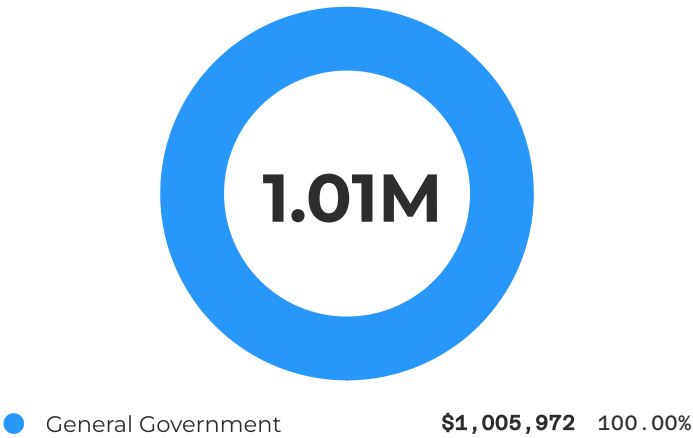
Expenditures by Fund Type

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$540,439.00	\$513,418.00	\$567,460.00	5.00%
Enterprise Funds	\$417,629.00	\$396,746.00	\$438,512.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Function



FY25 Expenditures by Function

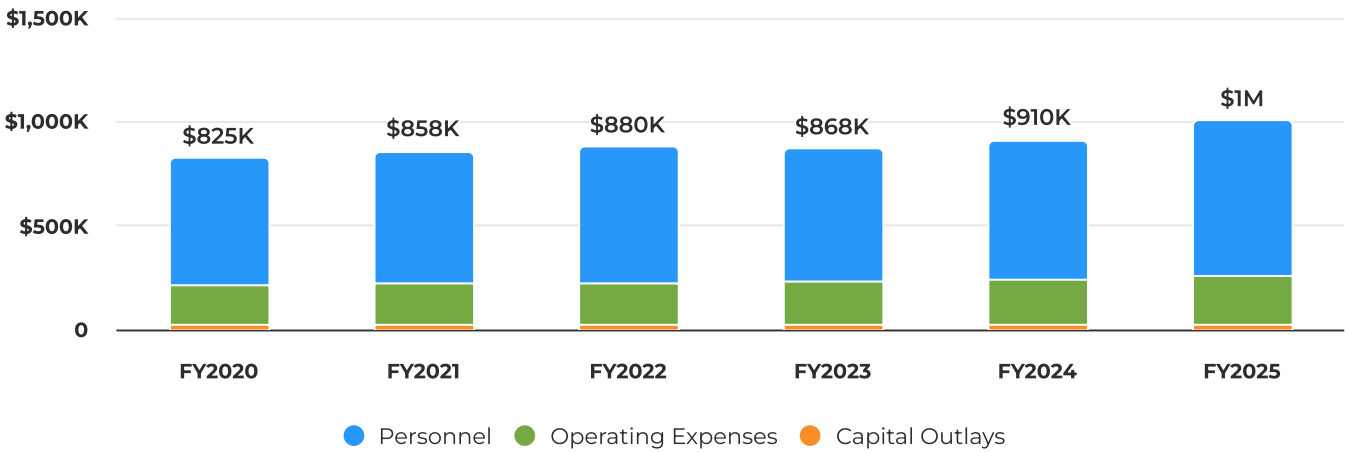


Expenditures by Function

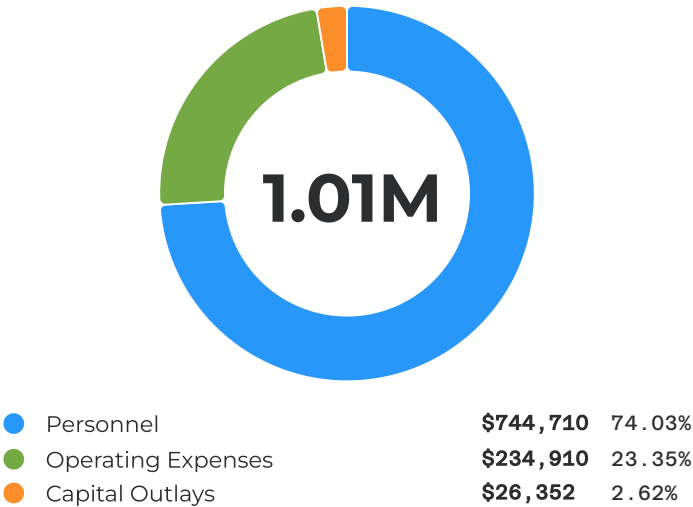
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Object

Historical Expenditures by Object



FY25 Expenditures by Object

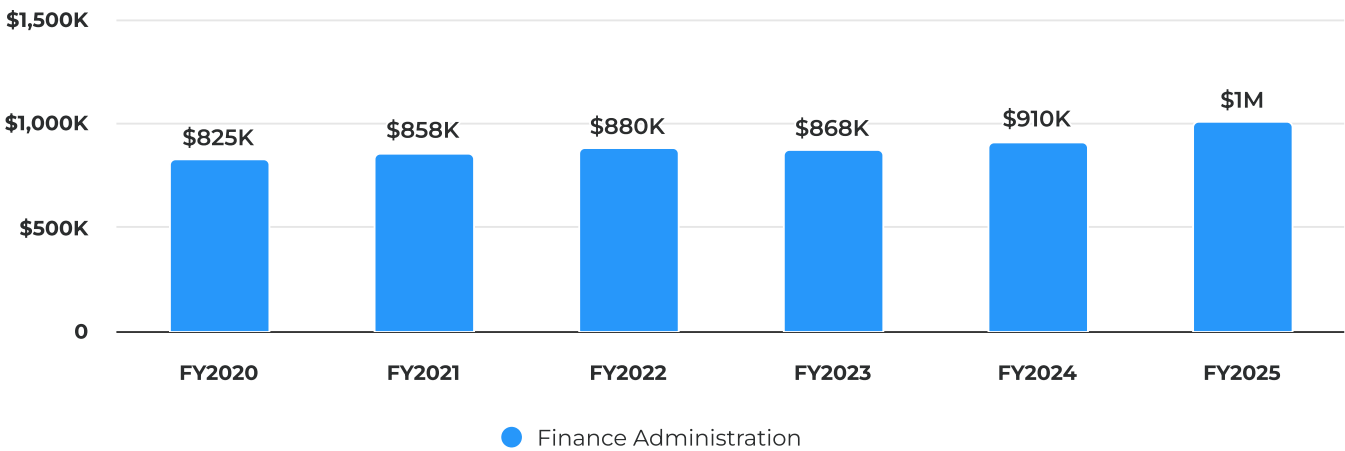


Expenditures by Object

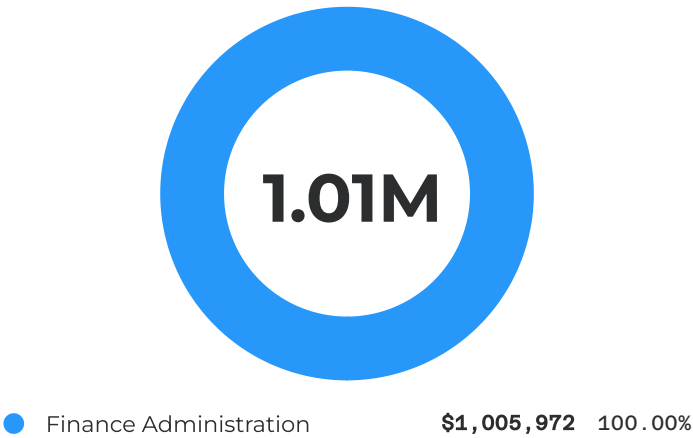
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Personnel	\$709,249.00	\$673,788.00	\$744,710.00	5.00%
Operating Expenses	\$223,721.00	\$212,532.00	\$234,910.00	5.00%
Capital Outlays	\$25,098.00	\$23,844.00	\$26,352.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Department

Historical Expenditures by Department



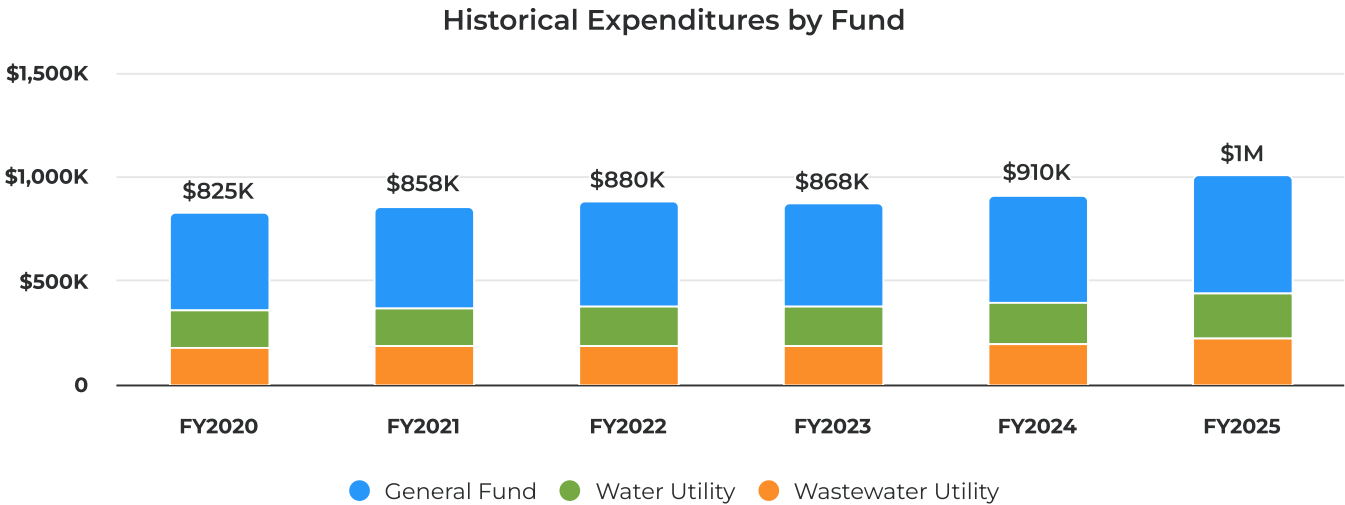
FY25 Expenditures by Department



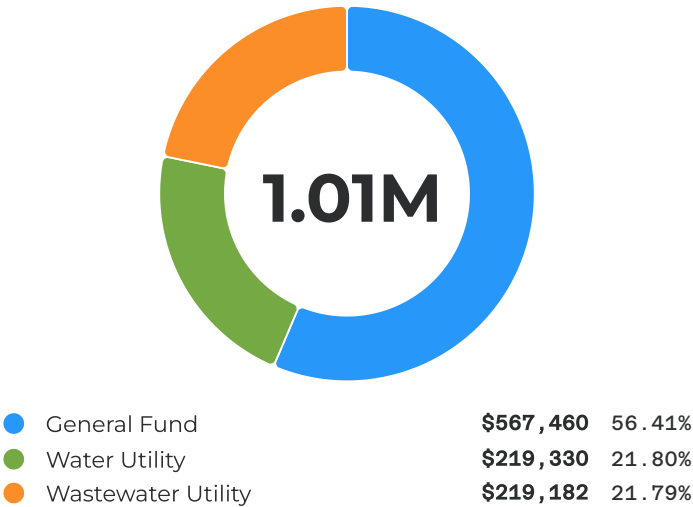
Expenditures by Department

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Finance Administration	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Fund



FY25 Expenditures by Fund



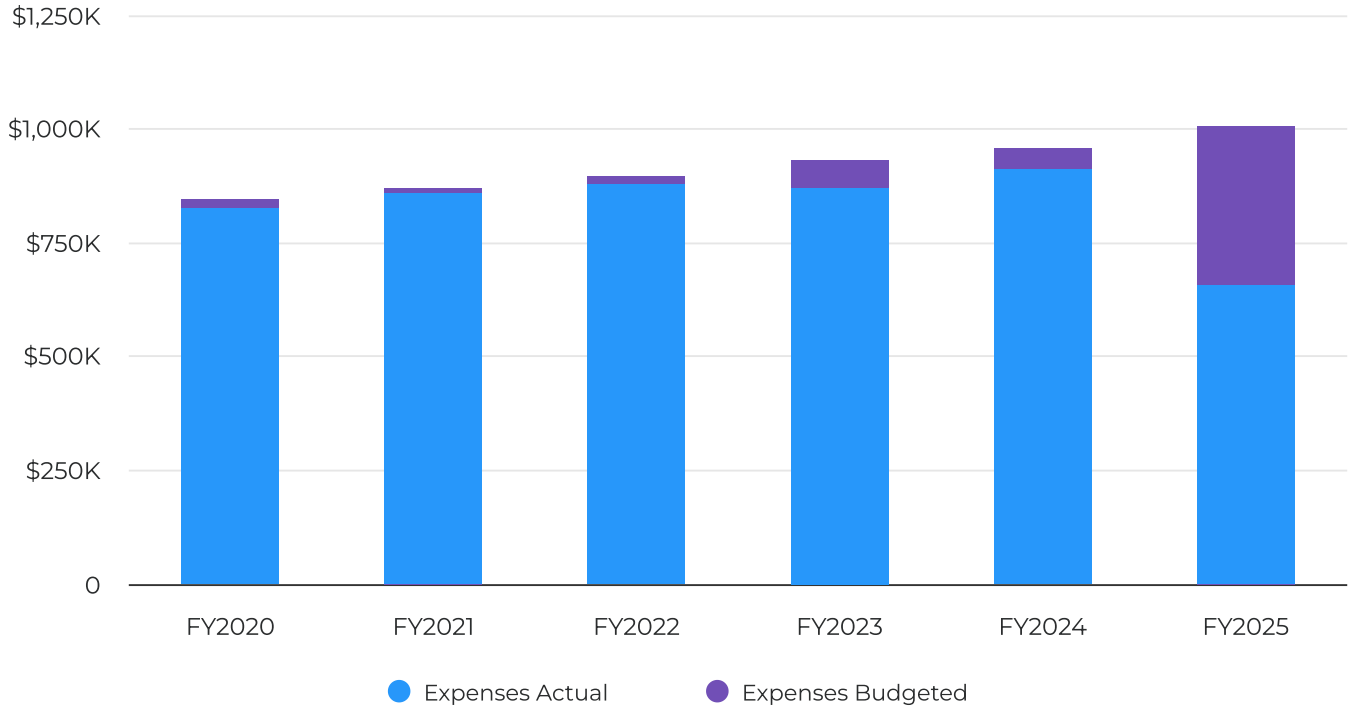
Expenditures by Fund

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$540,439.00	\$513,418.00	\$567,460.00	5.00%
Water Utility	\$208,885.00	\$198,440.00	\$219,330.00	5.00%
Wastewater Utility	\$208,744.00	\$198,306.00	\$219,182.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Information Technology

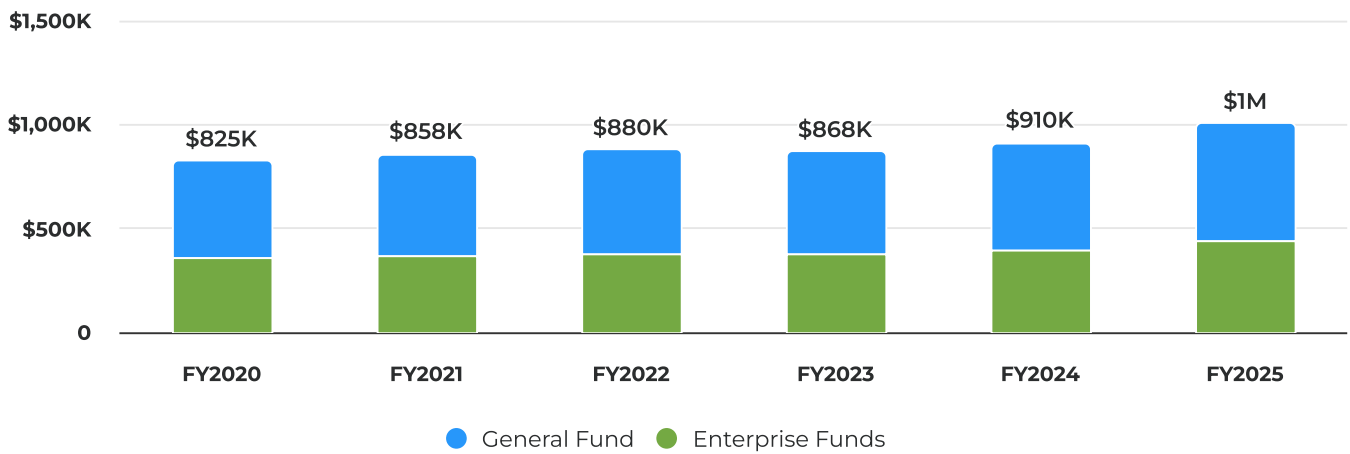
Expenditure Summary

Historical Expenditures Across Department

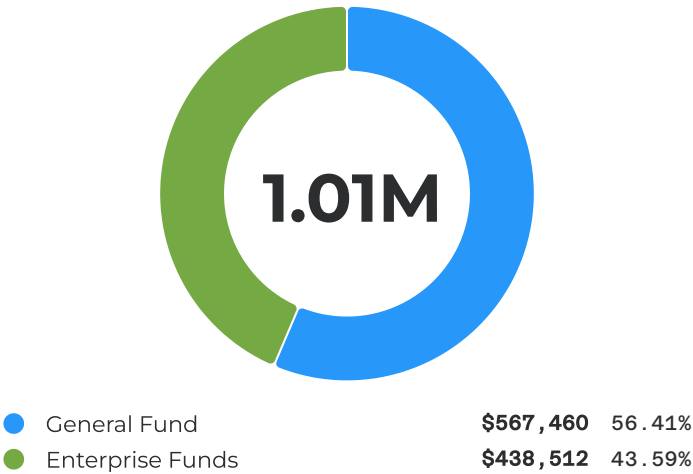


Expenditures by Fund Type

Historical Expenditures by Fund Type



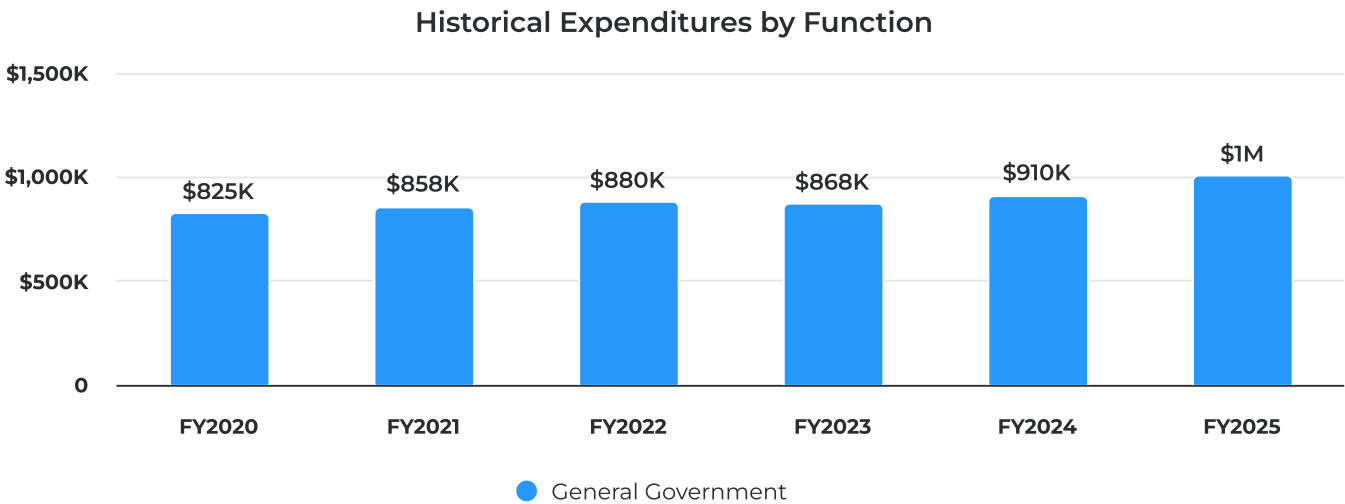
FY25 Expenditures by Fund Type



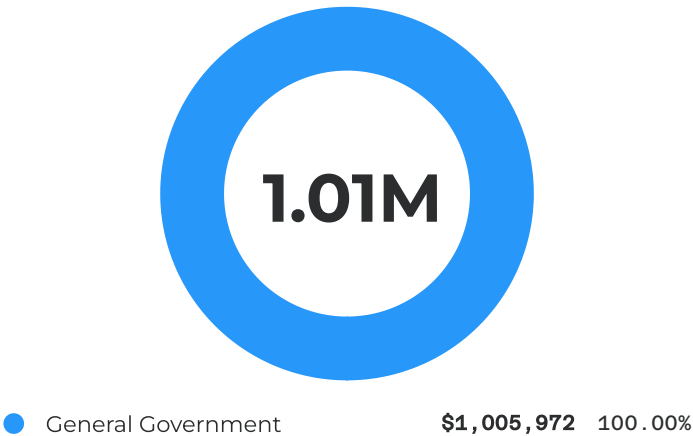
Expenditures by Fund Type

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Expenditures by Function



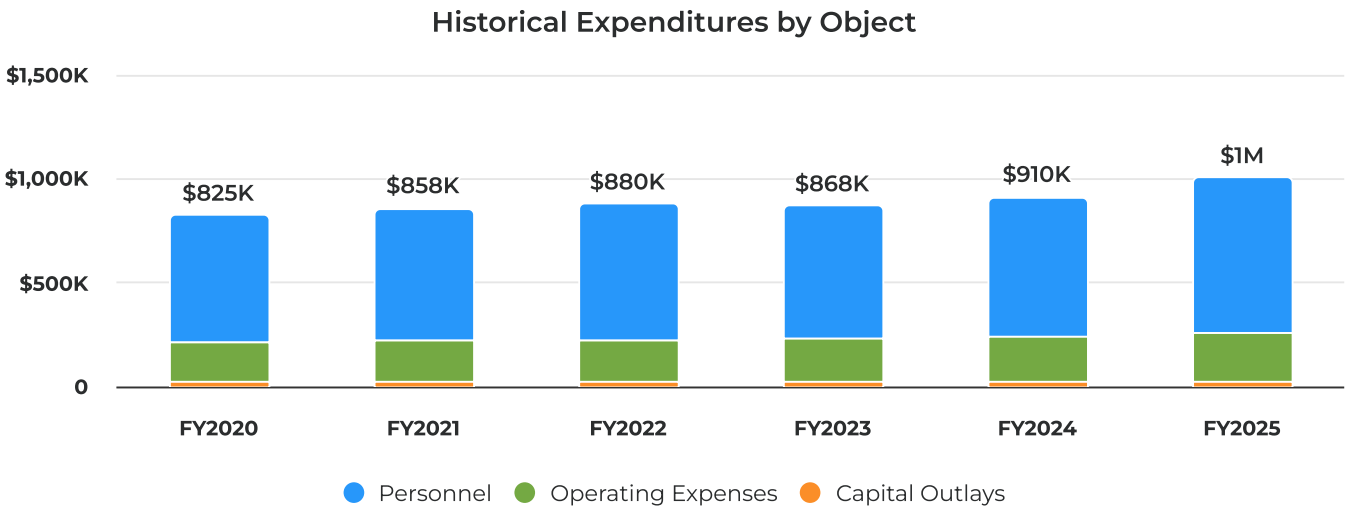
FY25 Expenditures by Function



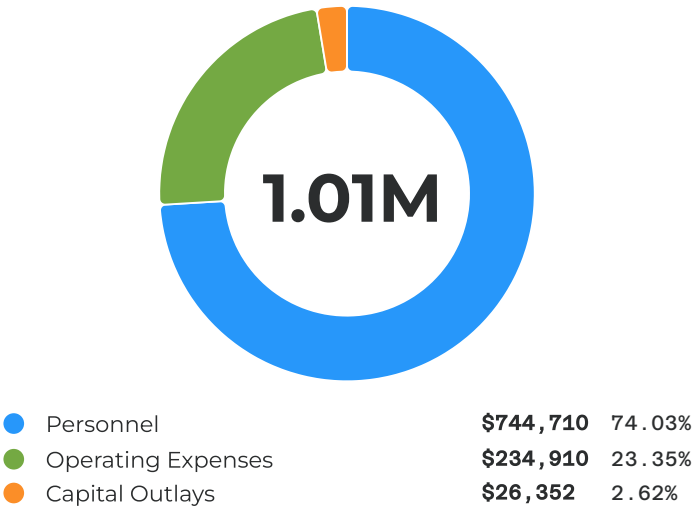
Expenditures by Function

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Object



FY25 Expenditures by Object

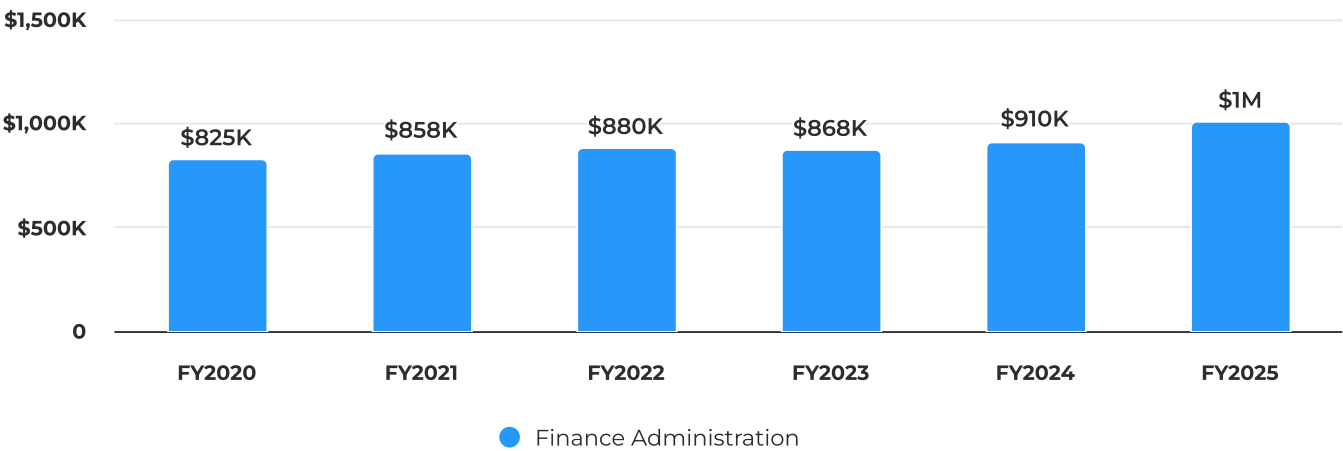


Expenditures by Object

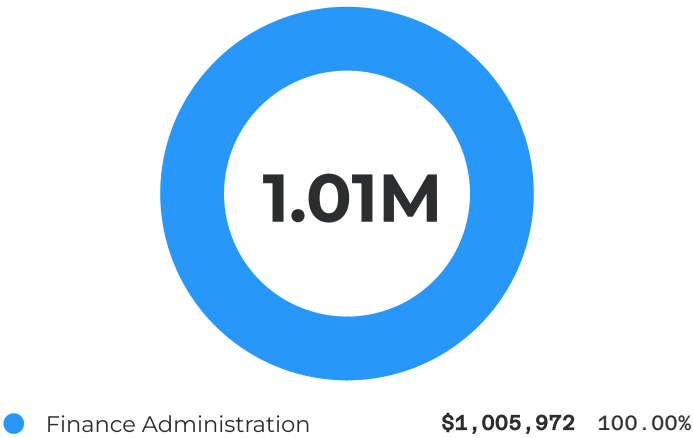
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Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Department

Historical Expenditures by Department



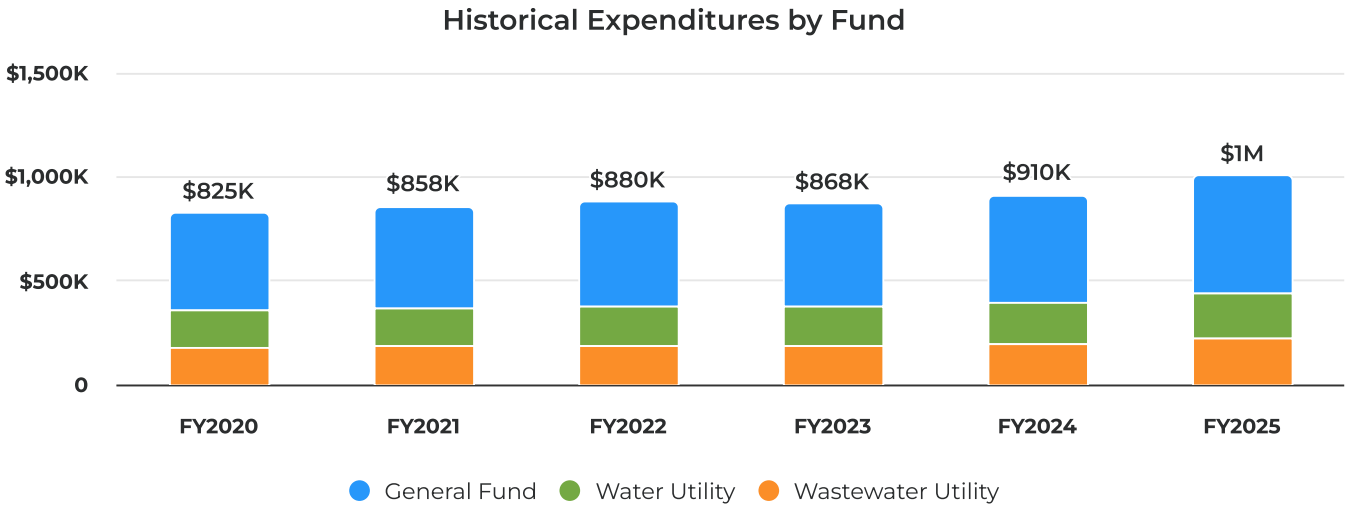
FY25 Expenditures by Department



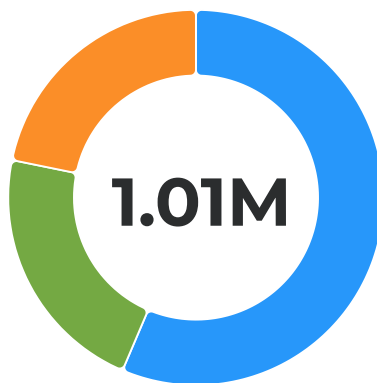
Expenditures by Department

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Finance Administration	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Fund



FY25 Expenditures by Fund



General Fund	\$567,460	56.41%
Water Utility	\$219,330	21.80%
Wastewater Utility	\$219,182	21.79%

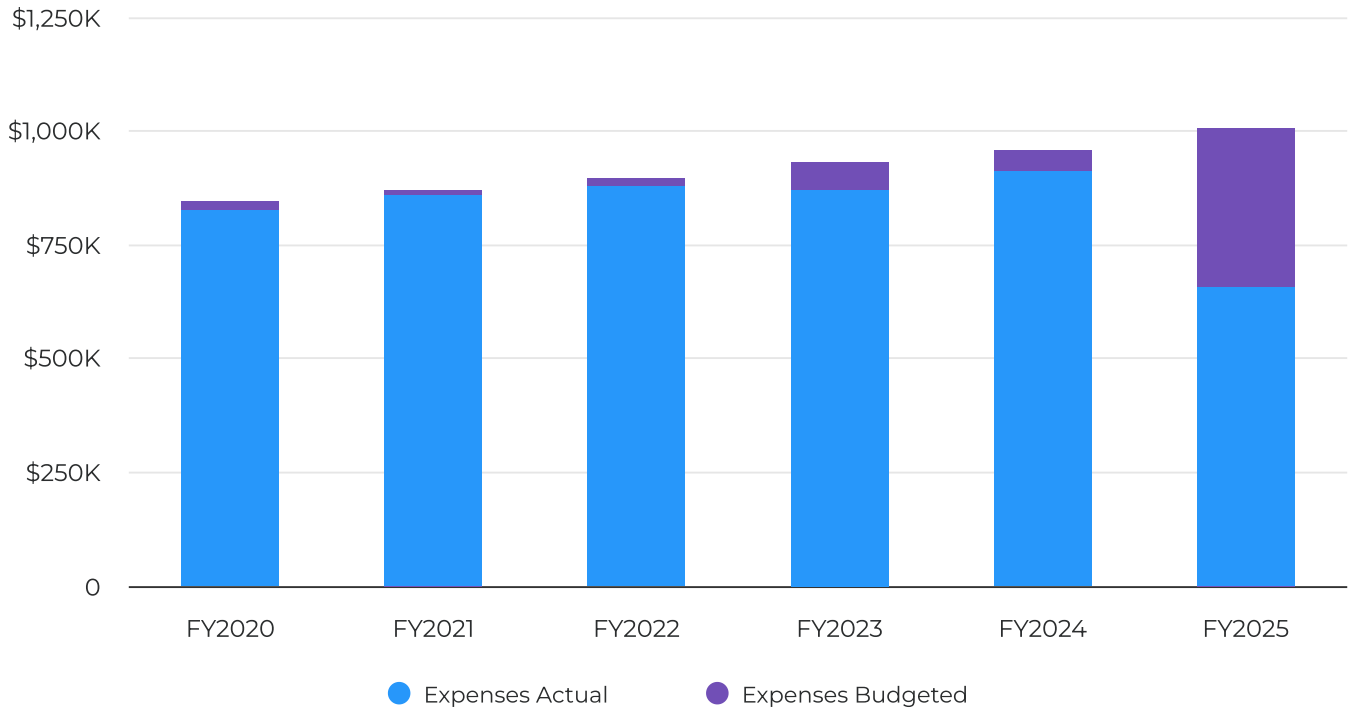
Expenditures by Fund

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Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Public Library

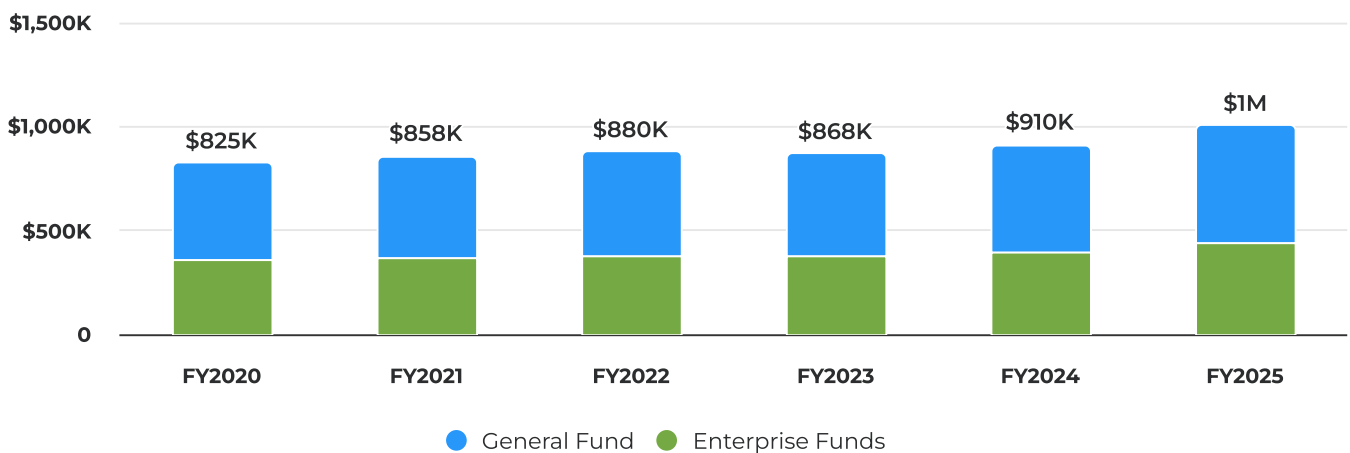
Expenditure Summary

Historical Expenditures Across Department

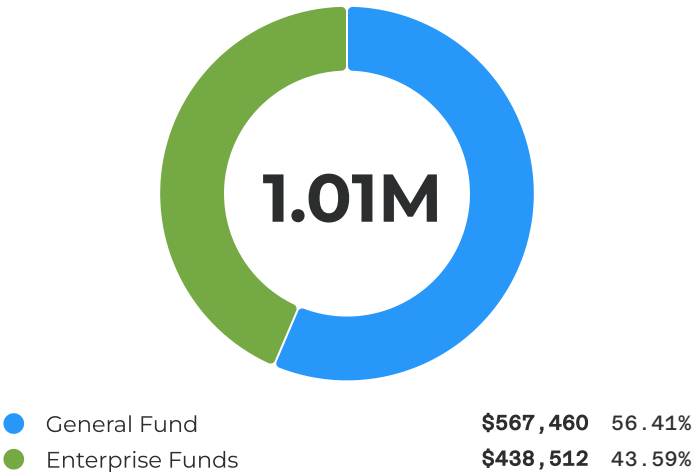


Expenditures by Fund Type

Historical Expenditures by Fund Type



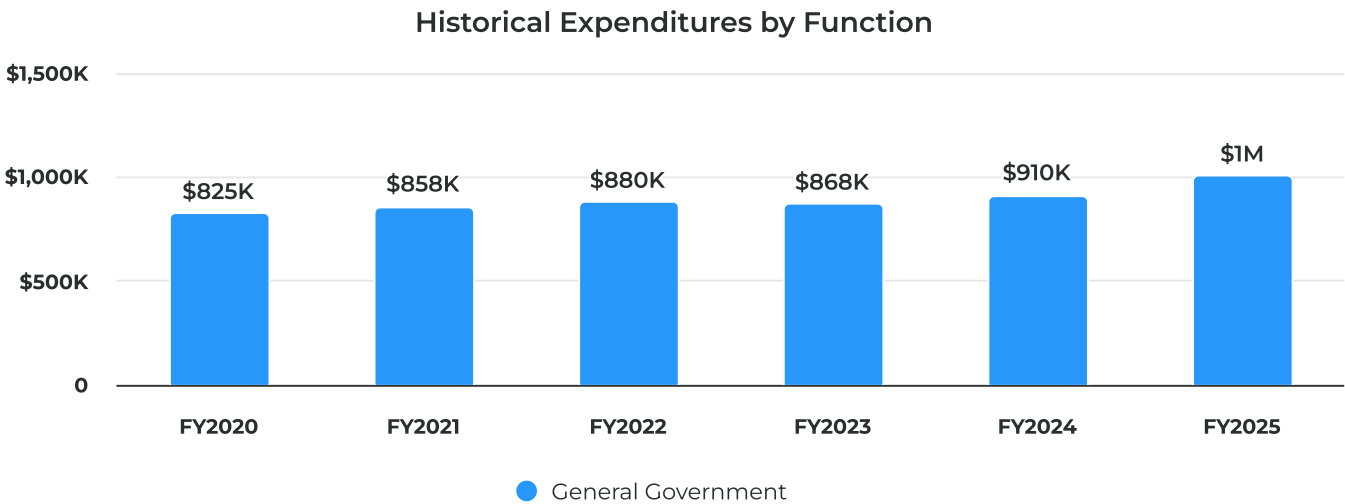
FY25 Expenditures by Fund Type



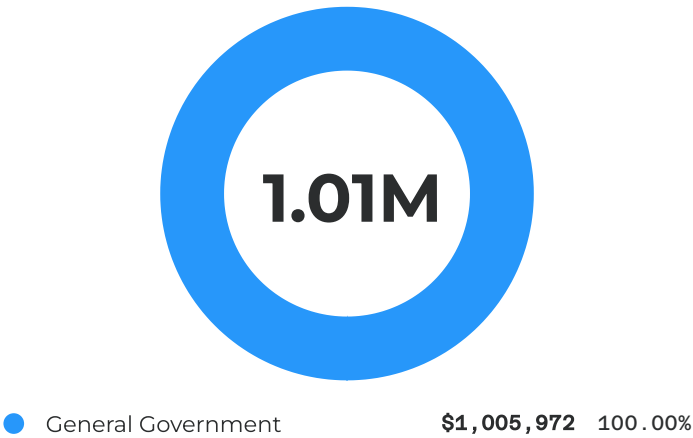
Expenditures by Fund Type

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
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Enterprise Funds	\$417,629.00	\$396,746.00	\$438,512.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Function



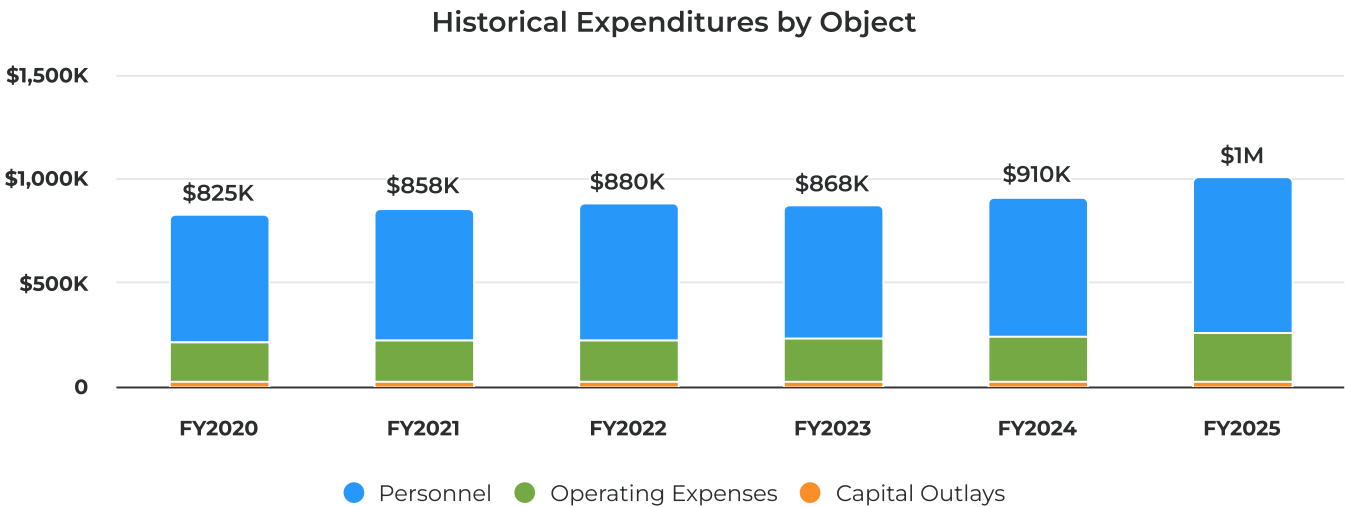
FY25 Expenditures by Function



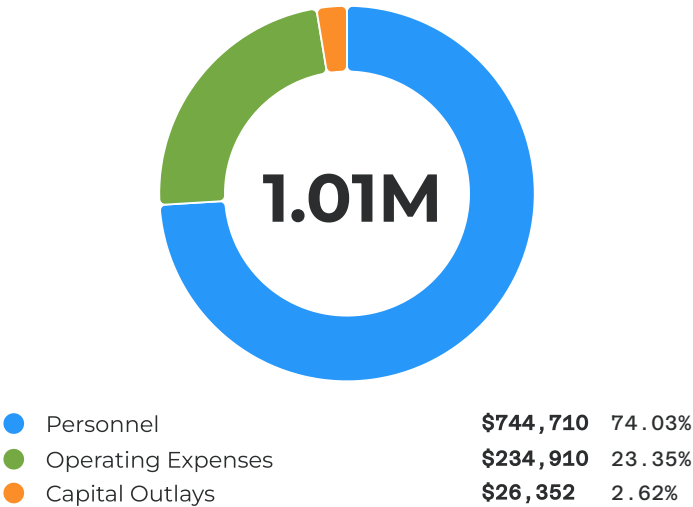
Expenditures by Function

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Government	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Object



FY25 Expenditures by Object

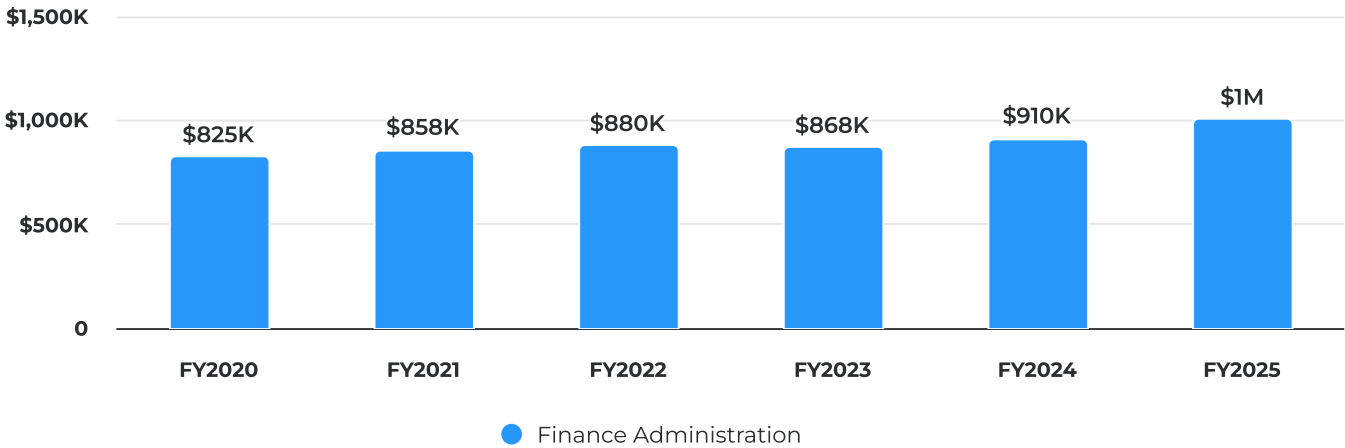


Expenditures by Object

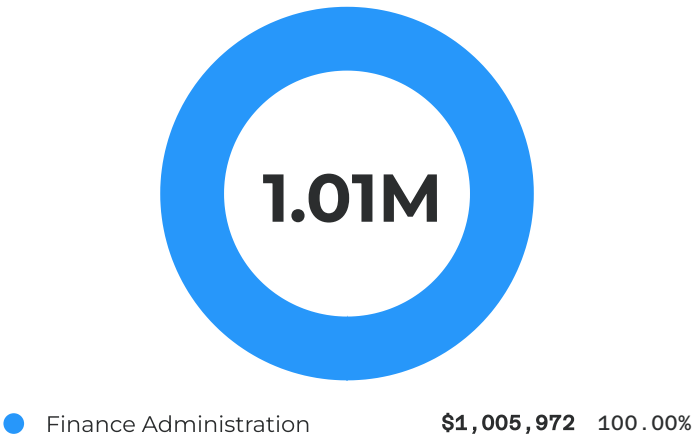
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
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Expenditures by Department

Historical Expenditures by Department



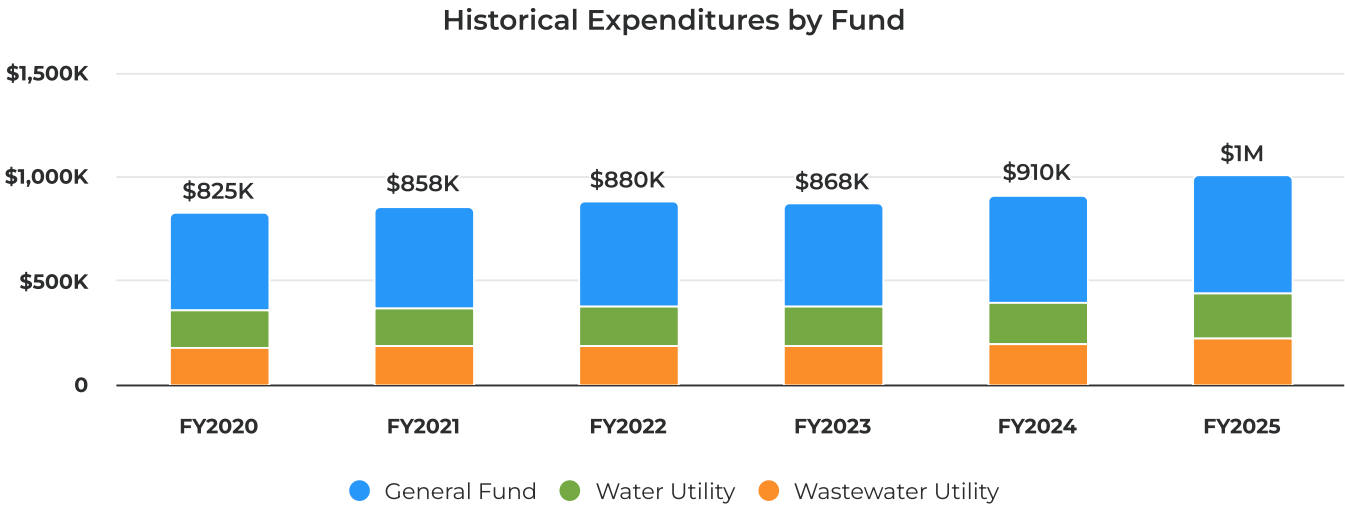
FY25 Expenditures by Department



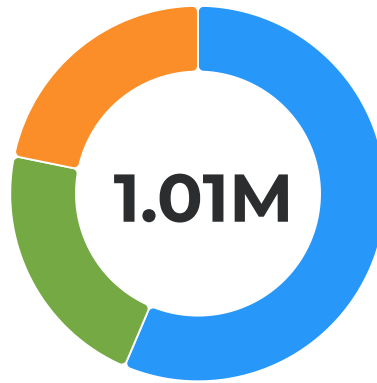
Expenditures by Department

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Finance Administration	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

Expenditures by Fund



FY25 Expenditures by Fund



General Fund	\$567,460	56.41%
Water Utility	\$219,330	21.80%
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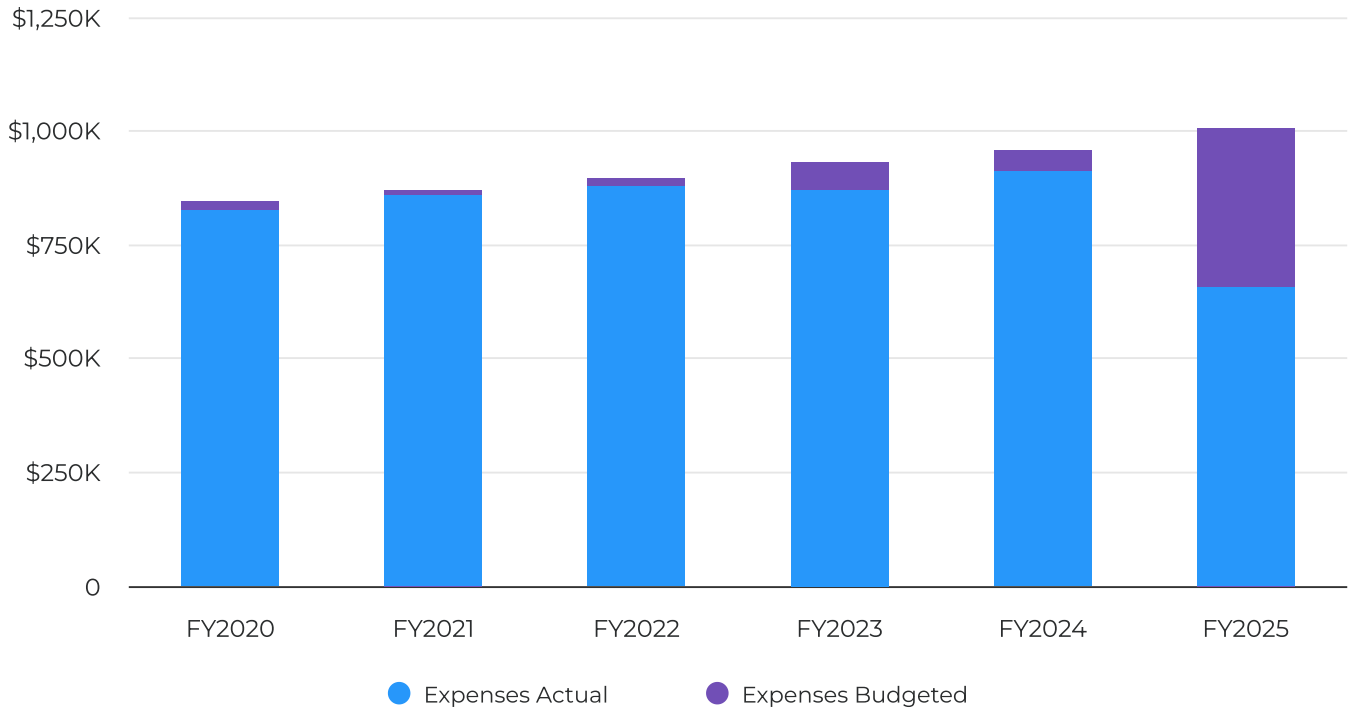
Expenditures by Fund

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Finance Department

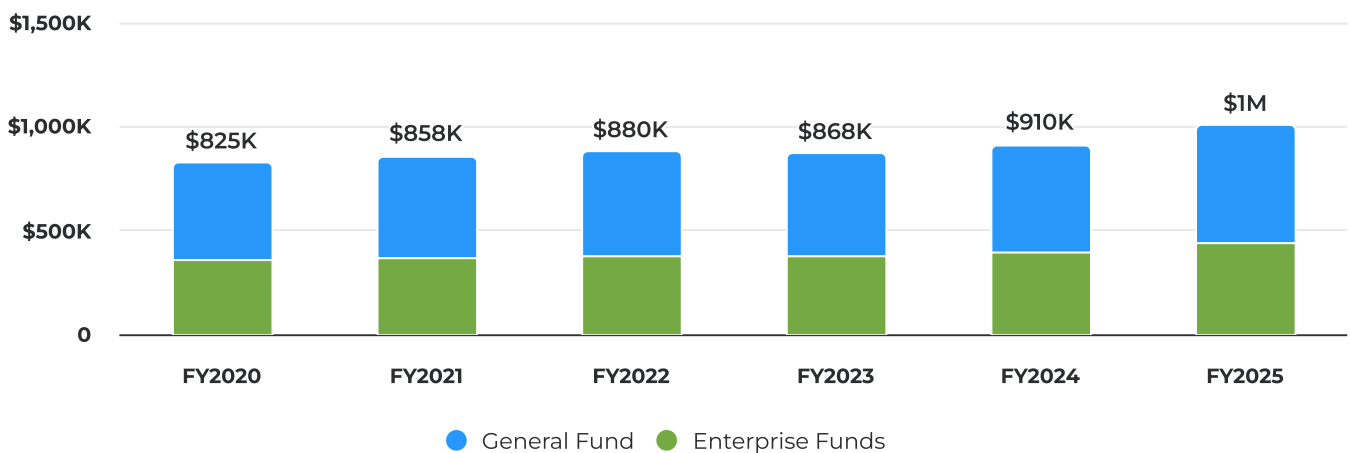
Expenditure Summary

Historical Expenditures Across Department

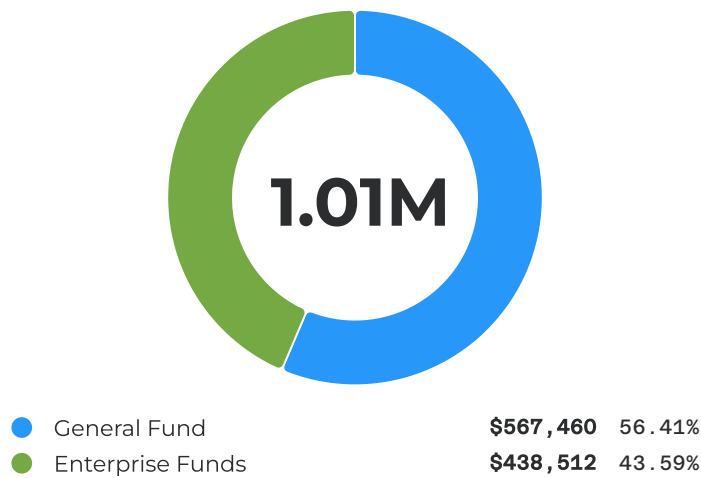


Expenditures by Fund Type

Historical Expenditures by Fund Type



FY25 Expenditures by Fund Type

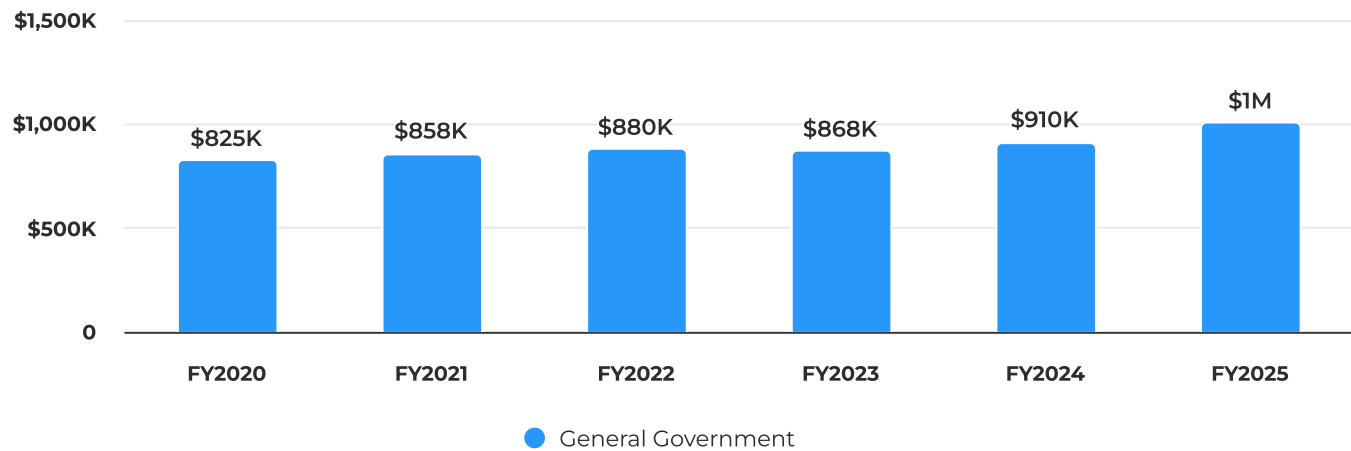


Expenditures by Fund Type

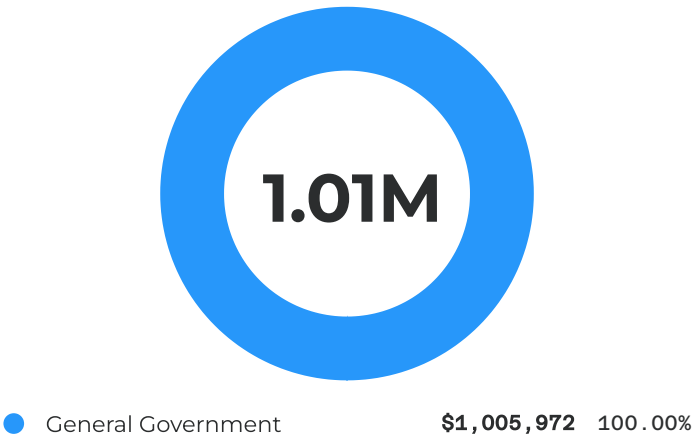
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Expenditures by Function

Historical Expenditures by Function



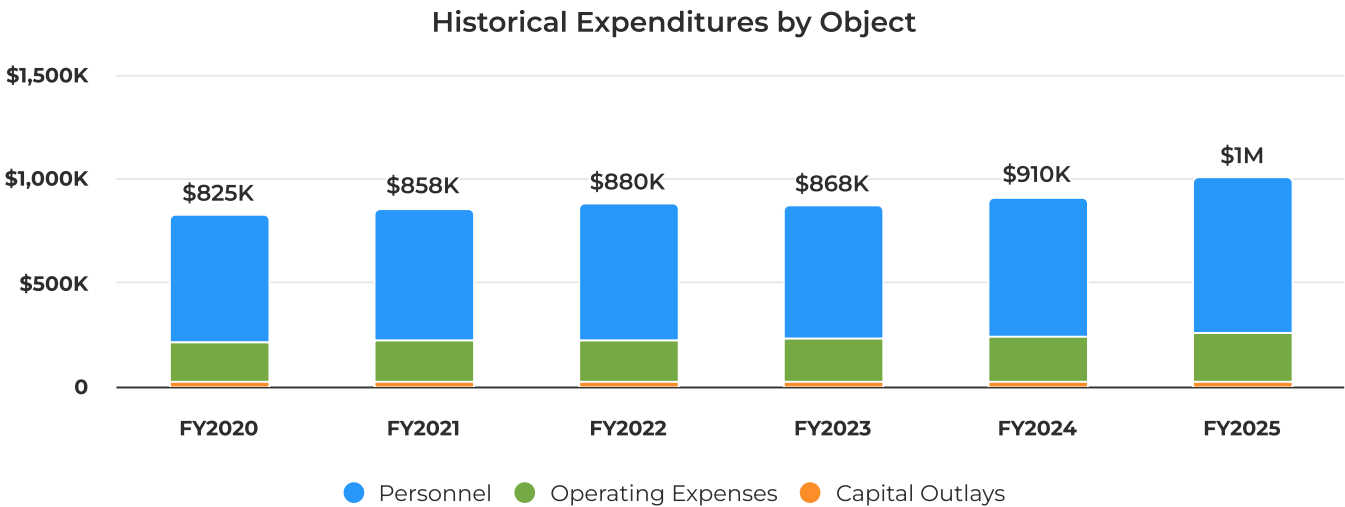
FY25 Expenditures by Function



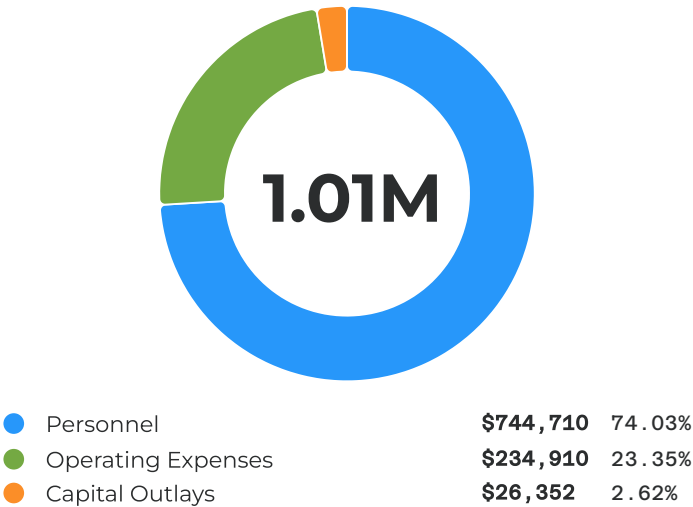
Expenditures by Function

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Expenditures by Object



FY25 Expenditures by Object

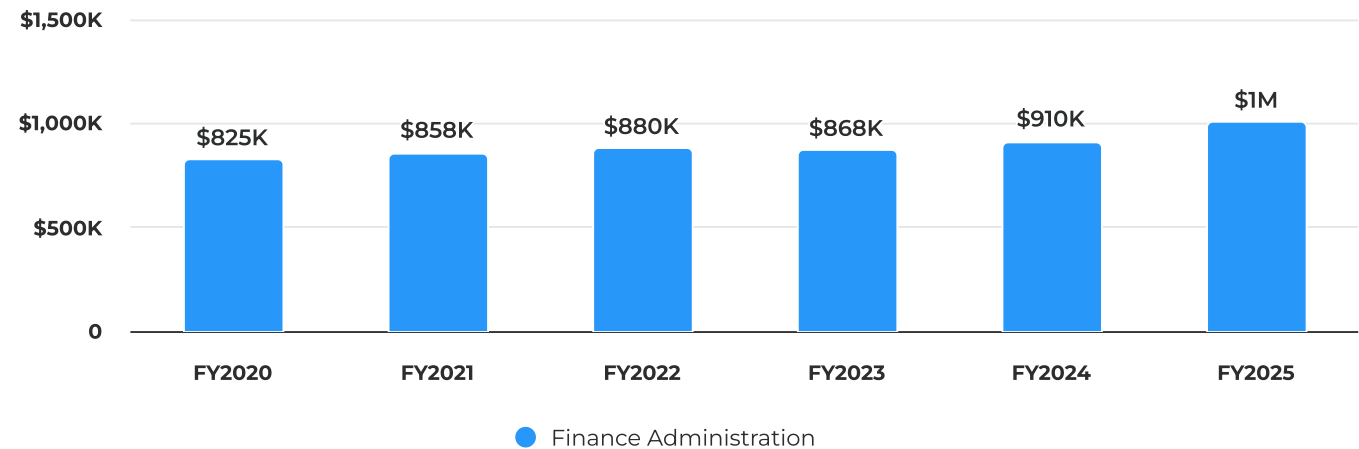


Expenditures by Object

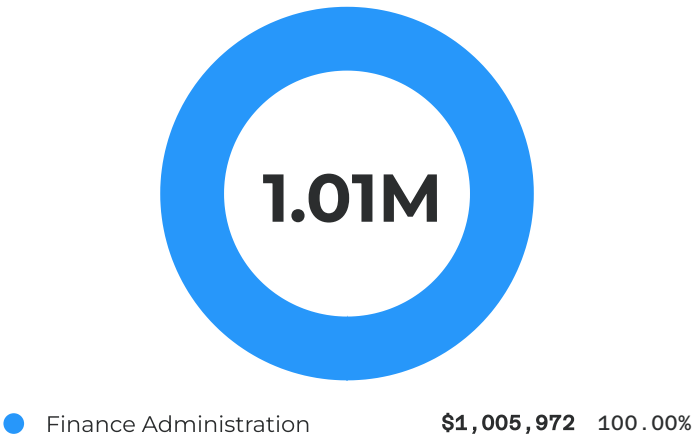
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Expenditures by Department

Historical Expenditures by Department



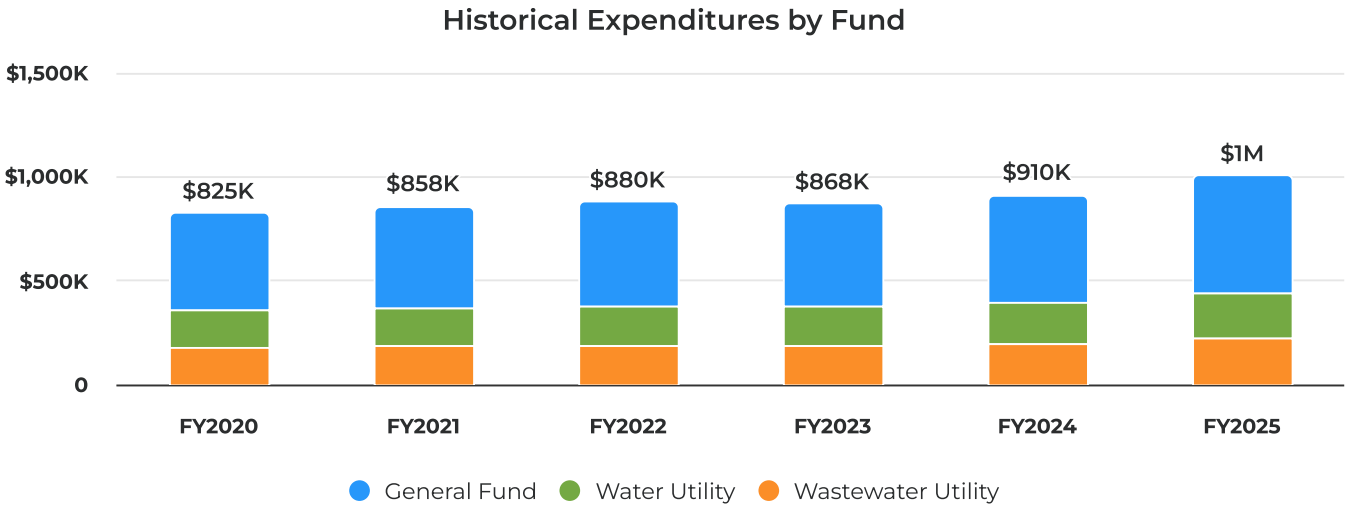
FY25 Expenditures by Department



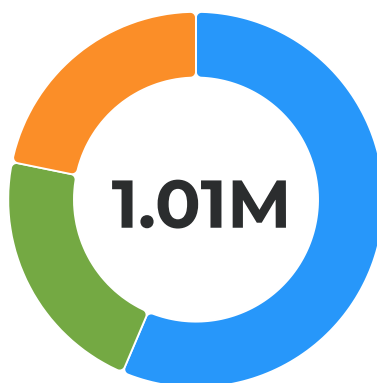
Expenditures by Department

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Expenditures by Fund



FY25 Expenditures by Fund



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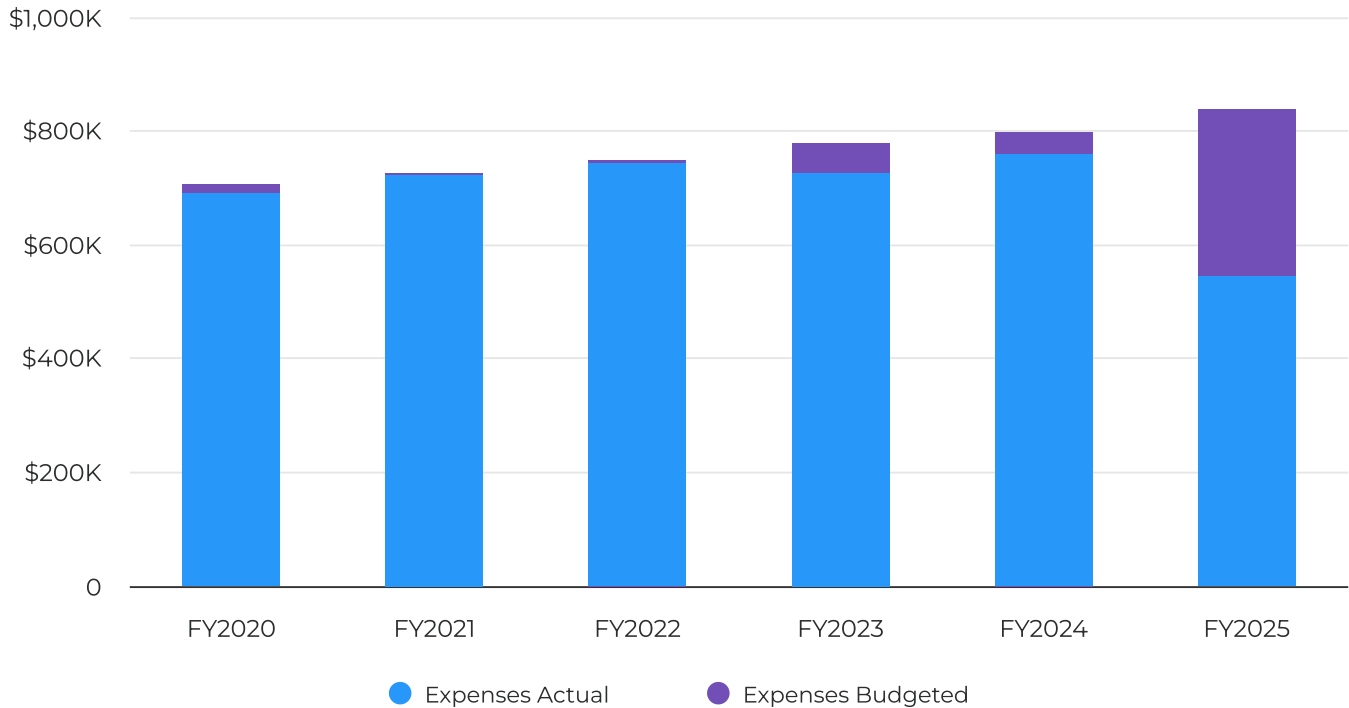
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Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$540,439.00	\$513,418.00	\$567,460.00	5.00%
Water Utility	\$208,885.00	\$198,440.00	\$219,330.00	5.00%
Wastewater Utility	\$208,744.00	\$198,306.00	\$219,182.00	5.00%
Total Expenditures	\$958,068.00	\$910,164.00	\$1,005,972.00	5.00%

New Dept

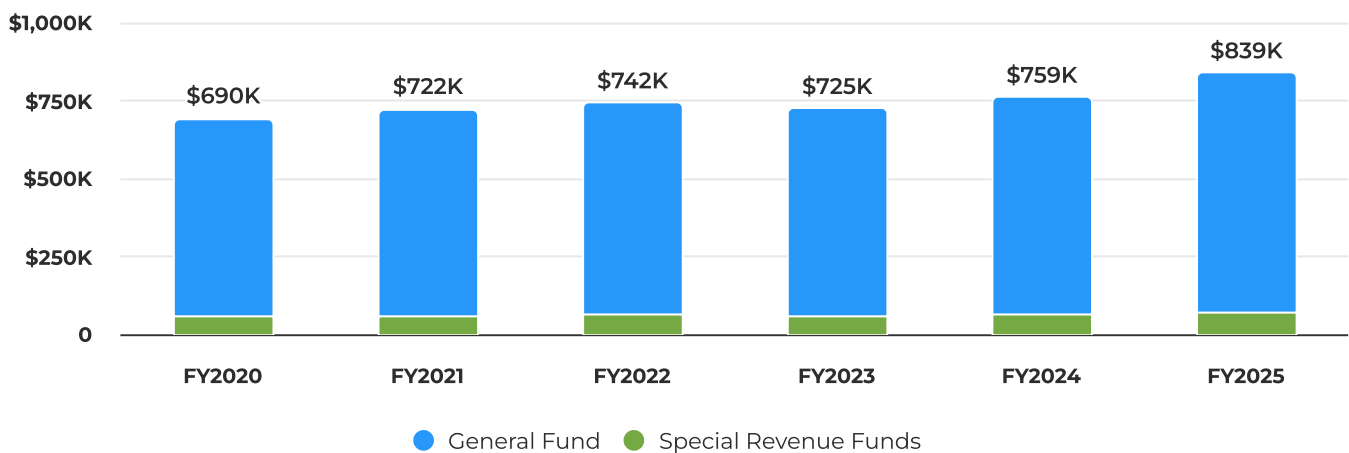
Expenditure Summary

Historical Expenditures Across Department

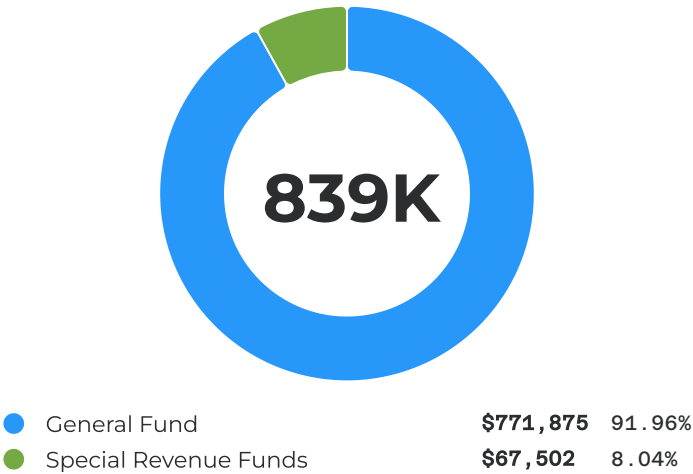


Expenditures by Fund Type

Historical Expenditures by Fund Type



FY25 Expenditures by Fund Type

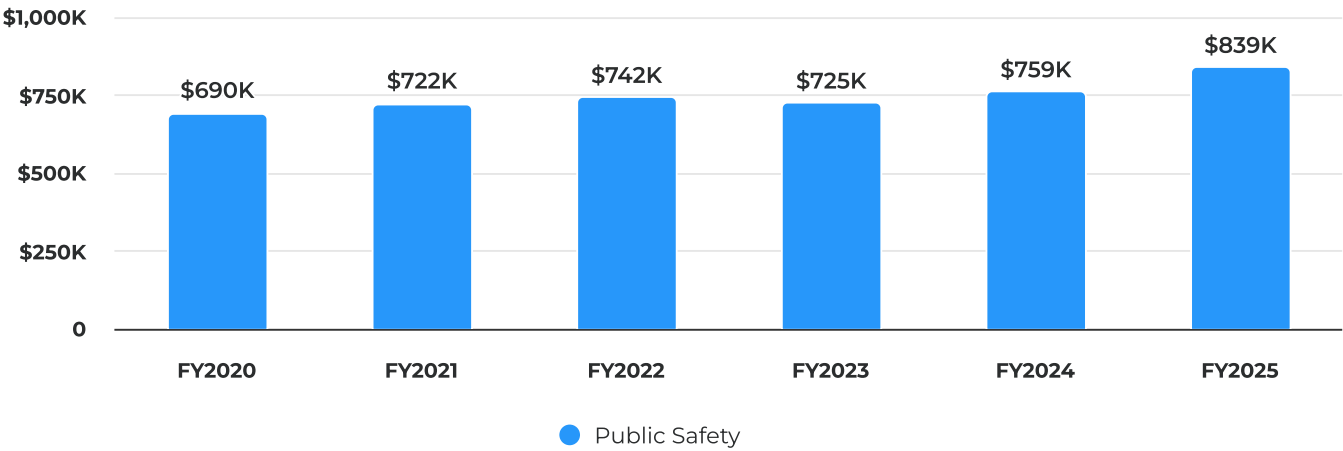


Expenditures by Fund Type

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$735,120.00	\$698,365.00	\$771,875.00	5.00%
Special Revenue Funds	\$64,288.00	\$61,074.00	\$67,502.00	5.00%
Total Expenditures	\$799,408.00	\$759,439.00	\$839,377.00	5.00%

Expenditures by Function

Historical Expenditures by Function



FY25 Expenditures by Function



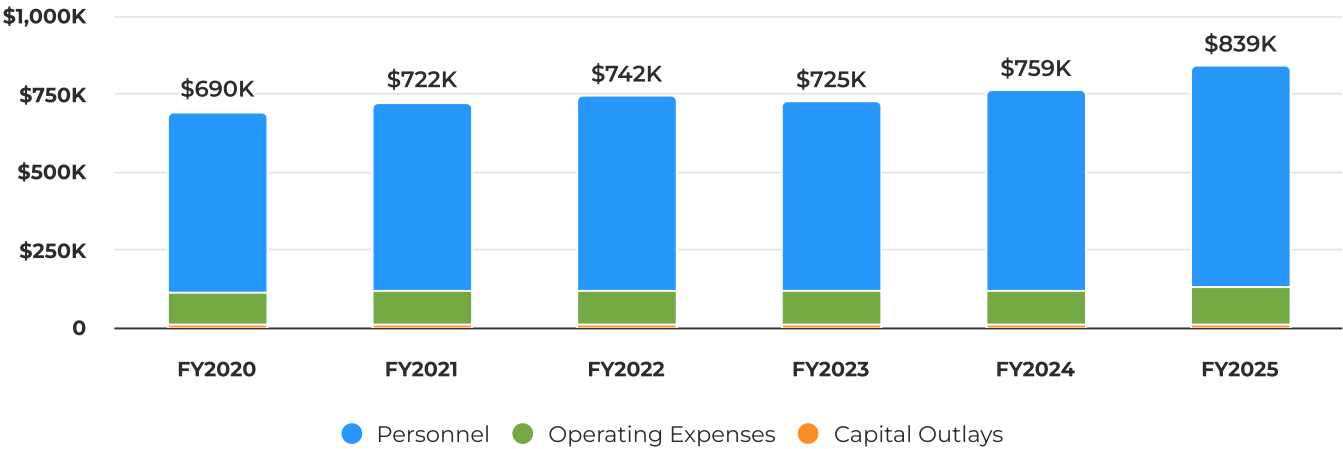
● Public Safety \$839,377 100.00%

Expenditures by Function

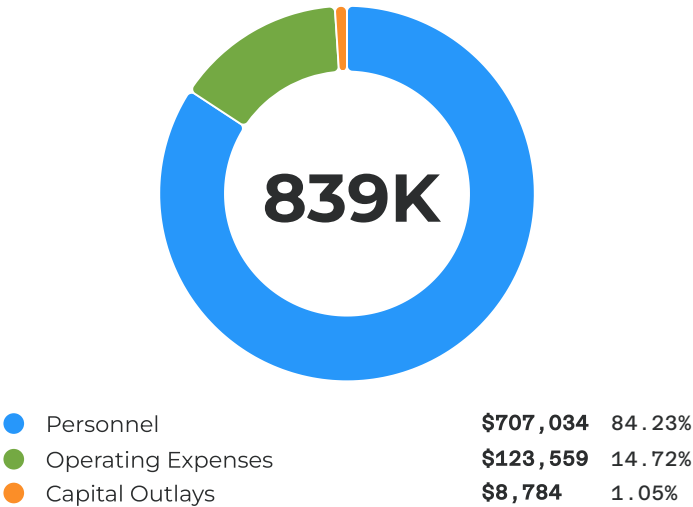
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Public Safety	\$799,408.00	\$759,439.00	\$839,377.00	5.00%
Total Expenditures	\$799,408.00	\$759,439.00	\$839,377.00	5.00%

Expenditures by Object

Historical Expenditures by Object



FY25 Expenditures by Object

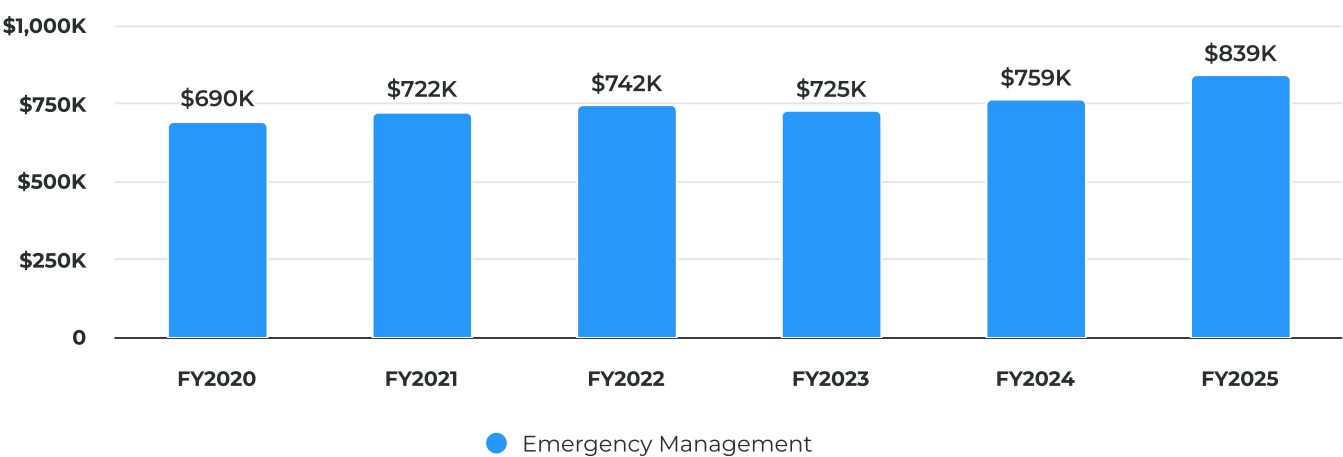


Expenditures by Object

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Personnel	\$673,366.00	\$639,698.00	\$707,034.00	5.00%
Operating Expenses	\$117,676.00	\$111,793.00	\$123,559.00	5.00%
Capital Outlays	\$8,366.00	\$7,948.00	\$8,784.00	5.00%
Total Expenditures	\$799,408.00	\$759,439.00	\$839,377.00	5.00%

Expenditures by Department

Historical Expenditures by Department



FY25 Expenditures by Department



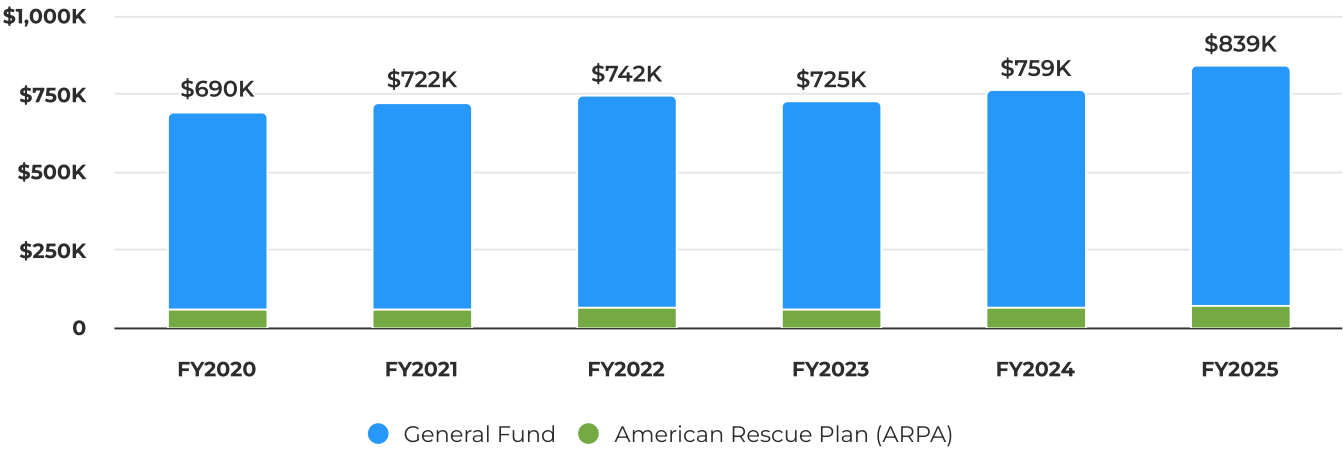
● Emergency Management \$839,377 100.00%

Expenditures by Department

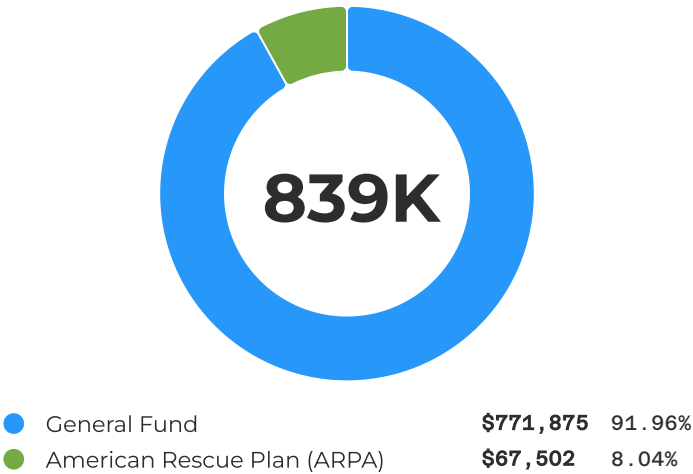
Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
Emergency Management	\$799,408.00	\$759,439.00	\$839,377.00	5.00%
Total Expenditures	\$799,408.00	\$759,439.00	\$839,377.00	5.00%

Expenditures by Fund

Historical Expenditures by Fund



FY25 Expenditures by Fund

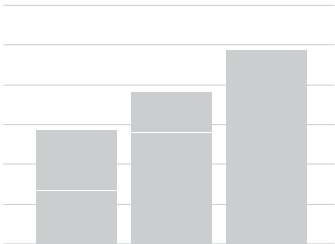


Expenditures by Fund

Category	FY 2024 Budget: Adopted	FY 2024 Actual: Budgetary Basis	FY 2025 Budget: Adopted	FY 2024 Adopted Budget vs. FY 2025 Adopted Budget (% Change)
General Fund	\$735,120.00	\$698,365.00	\$771,875.00	5.00%
American Rescue Plan (ARPA)	\$64,288.00	\$61,074.00	\$67,502.00	5.00%
Total Expenditures	\$799,408.00	\$759,439.00	\$839,377.00	5.00%

Revenue Summary

Historical Revenues Across Department



No data available

FY25 Revenues by Fund Type

Revenues by Fund Type



FY25 Revenues by Function

Revenues by Function



 No data available

! No data available

FY25 Revenues by Department

Revenues by Department

FY25 Revenues by Fund

Revenues by Fund

Personnel Summary

Summary of Goals

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Funding Sources Overview

The City of Heroville's financial stability and ability to deliver essential services are supported by a diverse array of funding sources. These sources include property taxes, sales taxes, intergovernmental transfers, service charges, fees, grants, and donations. By leveraging multiple revenue streams, the City can effectively fund its operations, maintain infrastructure, and invest in community development projects. This diversity also helps mitigate the impact of economic fluctuations and ensures a more resilient financial foundation.

Property taxes represent the largest single source of revenue for Heroville, accounting for approximately 42.76% of the total budget for FY2024-2025. These taxes are levied on residential and commercial properties within the city and are essential for funding core services such as public safety, public works, and general government operations. The continued growth in property values and new developments contributes significantly to this revenue stream, supporting the city's long-term financial health.

Sales taxes are another critical funding source, contributing around 26.32% of the city's total revenue. Collected on the sale of goods and services within Heroville, sales taxes are vital for financing various municipal services, including parks and recreation, community services, and economic development initiatives. The city actively works to foster a thriving retail environment, which in turn helps sustain and grow this important revenue stream.

In addition to these primary sources, Heroville receives significant funding from intergovernmental transfers, grants, and service charges. Intergovernmental transfers, which account for 13.16% of the total budget, include state and federal funds allocated for specific programs and projects. Grants and donations contribute an additional 4.61%, often earmarked for targeted initiatives such as environmental sustainability and public health programs. Service charges and fees, representing 9.87% of the budget, are collected for services such as water and sewer utilities, building permits, and recreational programs. These diverse funding sources ensure that Heroville can meet the needs of its residents while maintaining a balanced and sustainable budget.

Capital Improvement Plan

The City of Heroville's Capital Improvement Plan (CIP) is a comprehensive framework designed to address the city's infrastructure and facility needs over the next five to ten years. The CIP outlines planned investments in critical infrastructure projects, such as road repairs, water and sewer system upgrades, public buildings, parks, and recreational facilities. These projects are essential for supporting the city's growth, enhancing the quality of life for residents, and ensuring that Heroville remains a vibrant and sustainable community.

The CIP is developed with a focus on strategic planning and efficient resource allocation. By identifying and prioritizing capital projects, the city can ensure that its infrastructure is maintained and improved in a systematic and cost-effective manner. The plan is reviewed and updated annually to reflect changing needs, emerging priorities, and available funding sources. This dynamic approach allows the city to respond effectively to new challenges and opportunities while maintaining a long-term vision for community development.

Capital Budgeting Process

The capital budgeting process begins with the identification of potential projects by various city departments. Each department assesses its infrastructure needs and submits project proposals, which include detailed descriptions, cost estimates, and expected benefits. These proposals are then reviewed by the Finance Department and the City Manager's office to ensure alignment with the city's strategic goals and financial policies.

Following the initial review, the proposed projects are compiled into a draft Capital Improvement Plan, which is presented to the City Council for consideration. The City Council conducts public hearings and workshops to gather input from residents and stakeholders. This collaborative process ensures that the CIP reflects the community's needs and priorities. Once the plan is finalized and approved by the City Council, it becomes part of the annual budget, guiding the allocation of funds for capital projects in the upcoming fiscal year.

Basis for Capital Revenue and Expenditures Estimates

The revenue and expenditure estimates for the CIP are based on a combination of historical data, current economic conditions, and projections of future growth. Revenue sources for capital projects typically include property taxes, sales taxes, grants, bond proceeds, and special assessments. The Finance Department uses these estimates to develop a realistic and sustainable funding plan that supports the city's long-term capital needs.

Expenditure estimates are derived from detailed project cost analysis conducted by city departments and external consultants. These analysis take into account factors such as construction costs, labor, materials, and potential contingencies. By basing these estimates on thorough and accurate data, the city can ensure that its capital projects are adequately funded and completed on time and within budget.

Capital Improvement Project Ranking and Prioritization Process

The ranking and prioritization of capital improvement projects are critical to the effective implementation of the CIP. Projects are evaluated based on a set of criteria, including their alignment with the city's strategic goals, the urgency of the need, the potential impact on the community, and the availability of funding. Each project is scored and ranked to determine its priority relative to other proposed projects.

High-priority projects typically address critical infrastructure needs, safety concerns, or legal mandates. These projects are given precedence in the allocation of available funds. The prioritization process also considers input from residents and stakeholders, ensuring that the community's voice is heard in the decision-making process. By systematically ranking and prioritizing projects, Heroville can allocate its resources effectively and ensure that the most important needs are addressed first.

Definitions and Criteria for Capital Projects

Capital projects are defined as major investments in infrastructure, facilities, and equipment that have a useful life of at least five years and a minimum cost threshold, typically set at \$50,000. These projects can include new construction, major renovations, or significant upgrades to existing assets. Criteria for capital projects include the project's alignment with the city's strategic goals, the urgency of the need, the expected benefits to the community, and the availability of funding.

By adhering to these definitions and criteria, Heroville ensures that its capital investments are strategic, impactful, and fiscally responsible. The CIP serves as a roadmap for the city's infrastructure development, guiding the allocation of resources and the execution of projects that enhance the community's quality of life.

One Year Plan

The City of Heroville's One-Year Capital Improvement Plan (CIP) for FY2025 outlines a strategic roadmap for prioritizing and executing essential projects within a one-year timeframe. The plan requests a total capital funding of \$1,944,550, with specific allocations aimed at addressing the city's immediate infrastructure and public service needs. Funding is sourced from various channels, including grants (36.19%), the Capital Projects Fund (21.94%), the Building Improvement Fund (17.75%), the General Fund (13.81%), debt financing (8.23%), and the Build Improvement Fund (2.07%). The plan prioritizes projects by department, with Public Safety receiving the highest allocation at 42.89%, followed by Public Works at 24.71%, Planning and Development at 17.41%, Health and Human Services at 9.08%, and General Government at 5.92%. These allocations ensure that critical areas such as public safety and infrastructure maintenance are adequately funded, reflecting the city's commitment to enhancing the quality of life for its residents while maintaining fiscal responsibility.

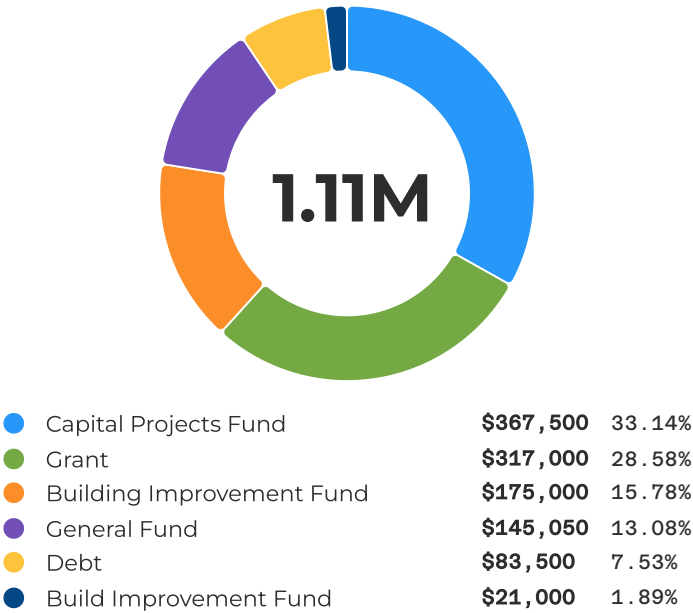
FY25 Total Capital Requested

\$2,336,650

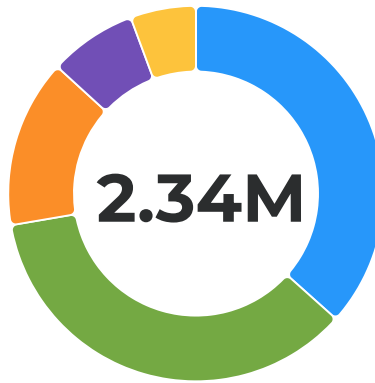
FY25 Total Funding Requested

\$1,109,050

FY25 Total Funding Requested by Source

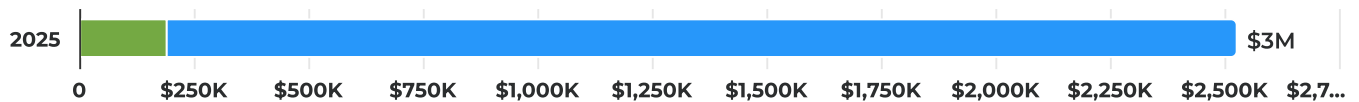


FY25 Total Funding Requested by Department



Public Works	\$855,500	36.61%
Public Safety	\$834,000	35.69%
Planning and Development	\$338,500	14.49%
Health and Human Services	\$176,500	7.55%
General Government	\$132,150	5.66%

FY25 Capital Cost Breakdown



Capital Costs	\$2,336,650	92.43%
Operational Costs	\$191,500	7.57%

FY25 Cost Savings & Revenue Breakdown

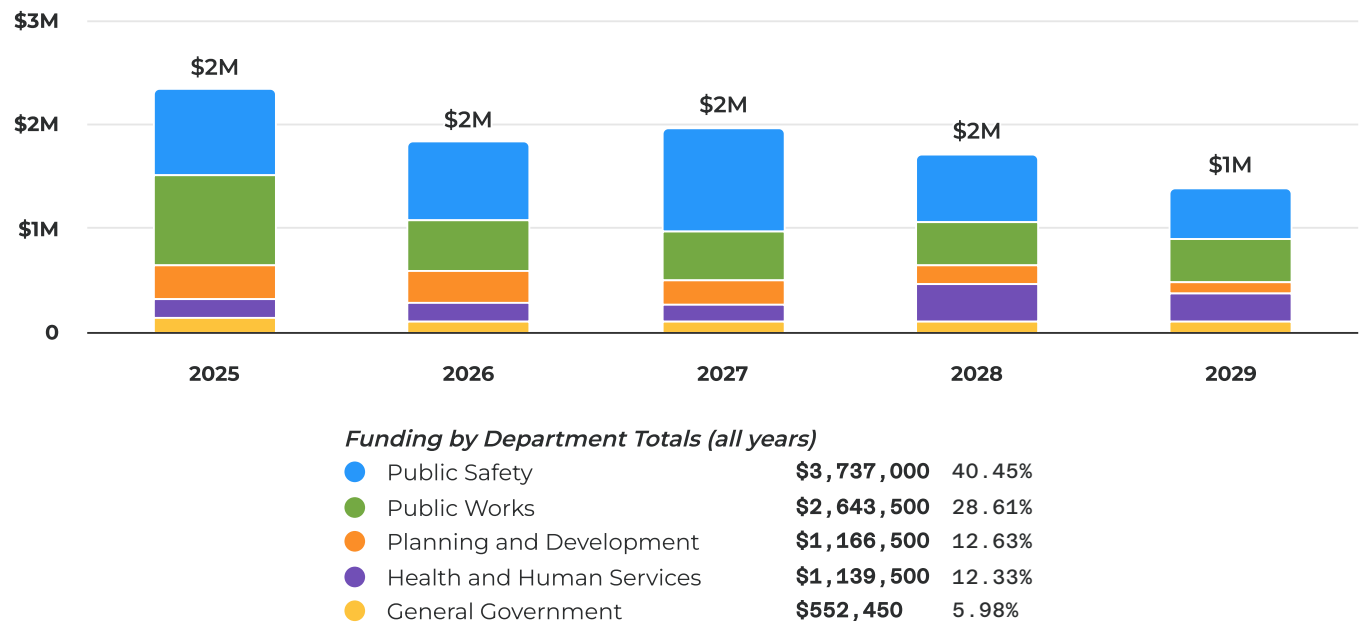


Revenue	\$15,000	54.55%
Cost Savings	\$12,500	45.45%

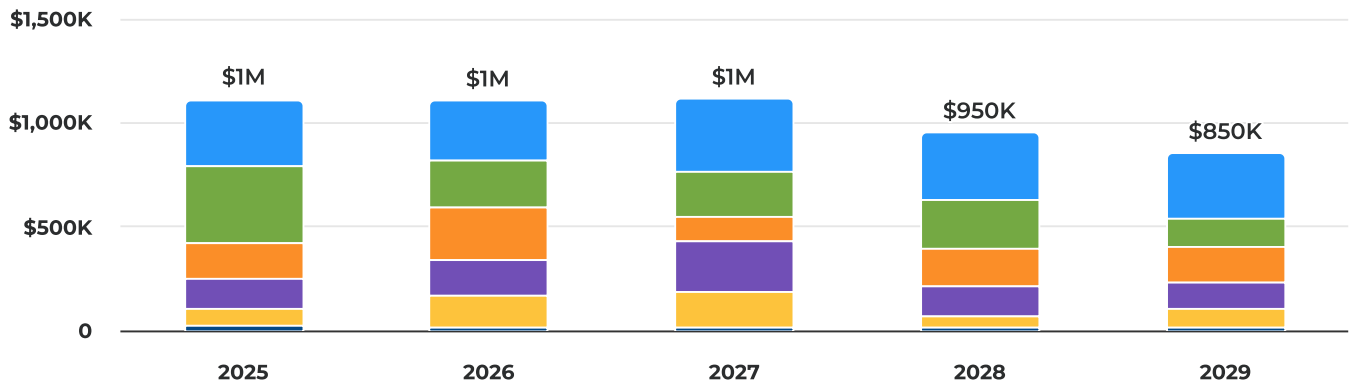
Capital Improvement Multi-Year Plan

The City of Heroville's Capital Improvement Multi-Year Plan (CIP) for FY2025 to FY2029 outlines a strategic approach to planning and implementing capital projects over a five-year horizon. This comprehensive plan requests a total funding of \$8,856,250, strategically distributed across various departments and funding sources. Public Safety is prioritized with 42.19% of the total funding, reflecting a strong commitment to maintaining community safety. Public Works follows with 25.61%, supporting essential infrastructure projects. Planning and Development, Health and Human Services, and General Government receive 13.17%, 12.87%, and 6.16% respectively, ensuring balanced growth and community services. Funding sources are diversified, with grants contributing 34.41%, the Capital Projects Fund at 20.42%, and other sources such as the Building Improvement Fund, General Fund, and debt financing ensuring robust financial backing for these initiatives. This multi-year plan serves as a roadmap for strategically investing in Heroville's infrastructure and assets, ensuring their long-term viability and supporting the city's growth and development.

FY25 - FY29 Total Funding Requested by Department



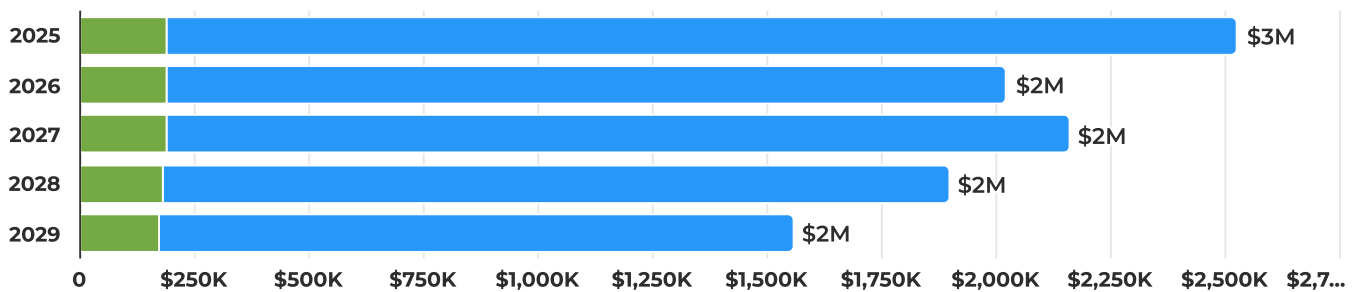
FY25 - FY29 Total Funding Requested by Source



Funding by Source Totals (all years)

Grant	\$1,586,500	30.96%
Capital Projects Fund	\$1,186,000	23.14%
Building Improvement Fund	\$890,500	17.38%
General Fund	\$831,600	16.23%
Debt	\$564,250	11.01%
Build Improvement Fund	\$66,000	1.29%

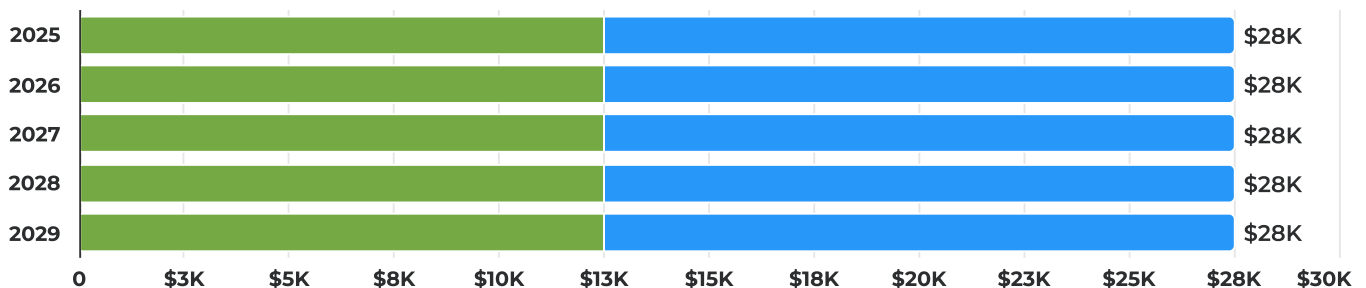
FY25 - FY29 Capital Cost Breakdown



Capital Cost Totals (all years)

Capital Costs	\$9,238,950	90.85%
Operational Costs	\$931,000	9.15%

FY25 - FY29 Cost Savings & Revenue Breakdown



Cost Savings & Revenue Totals (all years)

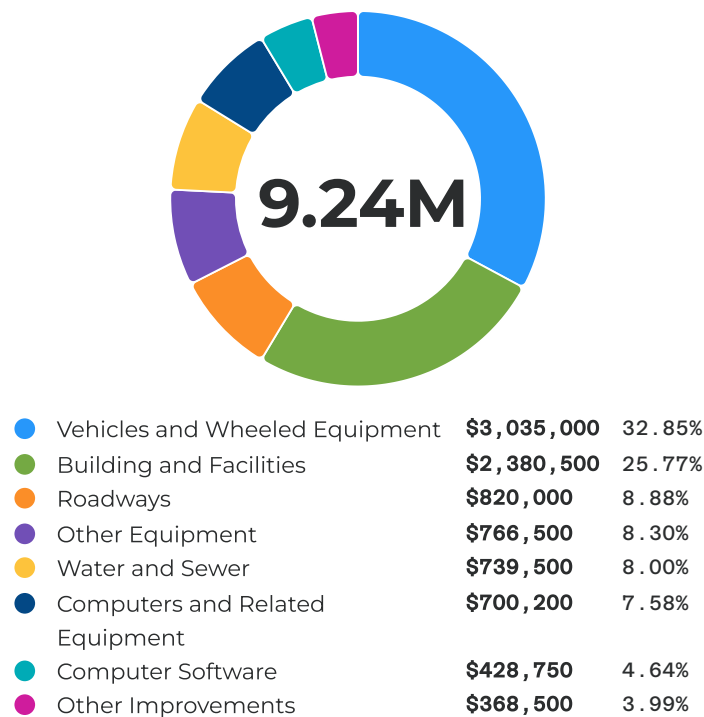
Revenue	\$75,000	54.55%
Cost Savings	\$62,500	45.45%



Capital Improvement Plan - Project Types

The City of Heroville's Capital Improvement Plan (CIP) for FY2025 to FY2029 includes a diverse range of project types designed to address the community's infrastructure needs and support long-term growth, sustainability, and quality of life. The total capital costs for these projects amount to \$8.86 million, with significant investments allocated to various categories. Vehicles and wheeled equipment comprise the largest portion at 34.27% (\$3,035,000), reflecting the city's commitment to maintaining a well-equipped fleet for public safety and public works. Building and facilities projects account for 22.34% (\$1,978,500), supporting the development and maintenance of essential public buildings. Roadways, essential for transportation infrastructure, receive 9.26% (\$820,000), while water and sewer projects, critical for public health and environmental sustainability, are allocated 8.35% (\$739,500). Other key areas include other equipment (8.65%, \$766,500), computers and related equipment (7.90%, \$700,000), computer software (4.84%, \$428,750), and other improvements (4.39%, \$388,500). This diverse allocation ensures that Heroville can comprehensively address its infrastructure needs and enhance the overall well-being of its residents.

FY25 - FY29 Capital Costs By Project Type



Vehicles and Wheeled Equipment

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
112233 Public Safety Vehicle	\$445,000	\$355,000	\$625,000	\$265,000	\$265,000	\$1,955,000
113313 Accessible Busses	\$305,000	\$275,000	\$220,000	\$165,000	\$115,000	\$1,080,000
Total Vehicles and Wheeled Equipment	\$750,000	\$630,000	\$845,000	\$430,000	\$380,000	\$3,035,000

Building and Facilities

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113312 New Park on Main Street	\$557,000	\$202,000	\$202,000	\$202,000	\$202,000	\$1,365,000
112235 Entrance Ramp (ADA)	\$133,500	\$116,500	\$91,500	\$89,000	\$89,000	\$519,500
112257 Ramp for Courthouse	\$87,000	\$60,000	\$60,000	\$60,000	\$60,000	\$327,000
113313 Town Hall Brick Repair	\$35,000	\$15,000	\$15,000	\$0	\$0	\$65,000
113311 Turf Field Replacement	\$20,000	\$20,000	\$0	\$0	\$0	\$40,000



Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113324 East Main Street Property Purchase	\$16,000	\$11,000	\$10,000	\$0	\$0	\$37,000
114411 Pickle Ball Courts	\$8,000	\$7,000	\$0	\$0	\$0	\$15,000
113325 Historic Library Restoration	\$3,000	\$3,000	\$3,000	\$3,000	\$0	\$12,000
Total Building and Facilities	\$859,500	\$434,500	\$381,500	\$354,000	\$351,000	\$2,380,500

Roadways

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113329 Downtown Parking Lot Paint / Pave	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$800,000
113325 Downtown Repave	\$10,000	\$10,000	\$0	\$0	\$0	\$20,000
Total Roadways	\$170,000	\$170,000	\$160,000	\$160,000	\$160,000	\$820,000

Other Equipment

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
112238 Bullet Proof Vests	\$63,500	\$63,500	\$63,500	\$63,500	\$63,500	\$317,500
221148 Disinfection System	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
221147 Lime Sludge Disposal System	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
221145 Influent Flow Measurement System	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
112240 Parking Lot Expansion	\$9,500	\$10,000	\$7,000	\$15,000	\$0	\$41,500
113327 Downtown Street Lights (Installation)	\$7,500	\$0	\$0	\$0	\$0	\$7,500
Total Other Equipment	\$160,500	\$153,500	\$150,500	\$158,500	\$143,500	\$766,500

Water and Sewer

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
221144 Grit Removal System	\$82,500	\$82,500	\$82,500	\$282,500	\$182,500	\$712,500
221111 Biosolids Handling System	\$14,000	\$13,000	\$0	\$0	\$0	\$27,000
Total Water and Sewer	\$96,500	\$95,500	\$82,500	\$282,500	\$182,500	\$739,500

Computers and Related Equipment

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
112237 Laptop Upgrade	\$140,000	\$170,000	\$170,000	\$180,000	\$40,000	\$700,000
58422 Keyboard and Mouse Combos	\$100	\$100	\$0	\$0	\$0	\$200
Total Computers and Related Equipment	\$140,100	\$170,100	\$170,000	\$180,000	\$40,000	\$700,200

Computer Software

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
112258 Tablets for Clerks	\$45,050	\$45,050	\$45,050	\$45,050	\$45,050	\$225,250
112234 Security Database Improvements	\$42,500	\$35,500	\$45,000	\$41,500	\$39,000	\$203,500
Total Computer Software	\$87,550	\$80,550	\$90,050	\$86,550	\$84,050	\$428,750

Other Improvements

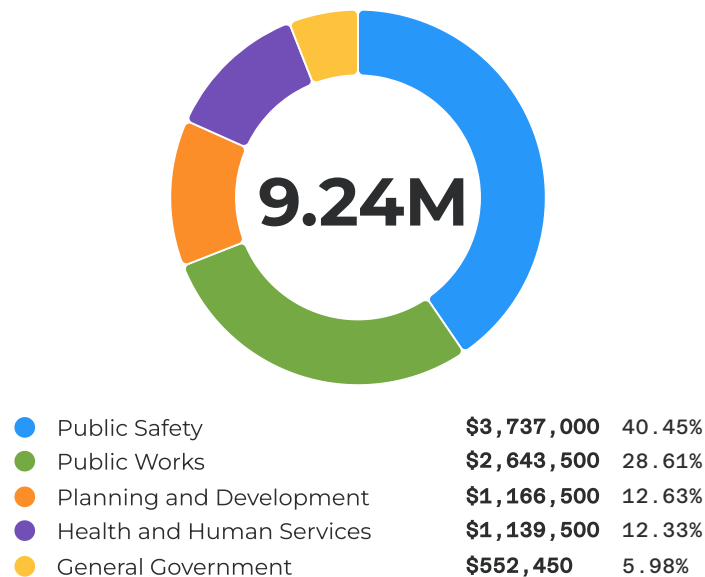
Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113328 Storm Drains	\$66,000	\$90,000	\$85,000	\$60,000	\$45,000	\$346,000
113328 Church Lane Demolition	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$20,000
113329 Basketball Hoops Replacement	\$1,500	\$1,000	\$0	\$0	\$0	\$2,500
Total Other Improvements	\$72,500	\$96,000	\$90,000	\$65,000	\$45,000	\$368,500



Capital Improvement Plan - Departments

The City of Heroville's Capital Improvement Plan (CIP) for FY2025 to FY2029 highlights the critical role that various departments play in the development, planning, and execution of capital projects. This collaborative effort ensures that capital investments align with the city's strategic objectives and address the most pressing infrastructure and service needs. Over the five-year period, a total of \$8.86 million is allocated across key departments, with Public Safety receiving the largest share at 42.19% (\$3,737,000). Public Works follows with 25.61% (\$2,268,500), reflecting the city's commitment to maintaining and enhancing essential infrastructure. Planning and Development is allocated 13.17% (\$1,166,500), Health and Human Services receives 12.87% (\$1,139,500), and General Government is allocated 6.16% (\$545,250). This departmental breakdown ensures that resources are strategically distributed to support a balanced and comprehensive approach to community development and service delivery.

FY25 - FY29 Capital Costs by Department



Public Safety

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
112233 Public Safety Vehicle	\$445,000	\$355,000	\$625,000	\$265,000	\$265,000	\$1,955,000
112237 Laptop Upgrade	\$140,000	\$170,000	\$170,000	\$180,000	\$40,000	\$700,000
112235 Entrance Ramp (ADA)	\$133,500	\$116,500	\$91,500	\$89,000	\$89,000	\$519,500
112238 Bullet Proof Vests	\$63,500	\$63,500	\$63,500	\$63,500	\$63,500	\$317,500
112234 Security Database	\$42,500	\$35,500	\$45,000	\$41,500	\$39,000	\$203,500
112240 Improvements						
112240 Parking Lot Expansion	\$9,500	\$10,000	\$7,000	\$15,000	\$0	\$41,500
Total Public Safety	\$834,000	\$750,500	\$1,002,000	\$654,000	\$496,500	\$3,737,000

Public Works

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113312 New Park on Main Street	\$557,000	\$202,000	\$202,000	\$202,000	\$202,000	\$1,365,000
113329 Downtown Parking Lot Paint / Pave	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$800,000
113328 Storm Drains	\$66,000	\$90,000	\$85,000	\$60,000	\$45,000	\$346,000
113313 Town Hall Brick Repair	\$35,000	\$15,000	\$15,000	\$0	\$0	\$65,000
113311 Turf Field Replacement	\$20,000	\$20,000	\$0	\$0	\$0	\$40,000
113325 Downtown Repave	\$10,000	\$10,000	\$0	\$0	\$0	\$20,000



Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113327 Downtown Street Lights (Installation)	\$7,500	\$0	\$0	\$0	\$0	\$7,500
Total Public Works	\$855,500	\$497,000	\$462,000	\$422,000	\$407,000	\$2,643,500

Planning and Development

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113313 Accessible Busses	\$305,000	\$275,000	\$220,000	\$165,000	\$115,000	\$1,080,000
113324 East Main Street Property Purchase	\$16,000	\$11,000	\$10,000	\$0	\$0	\$37,000
113328 Church Lane Demolition	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$20,000
114411 Pickle Ball Courts	\$8,000	\$7,000	\$0	\$0	\$0	\$15,000
113325 Historic Library Restoration	\$3,000	\$3,000	\$3,000	\$3,000	\$0	\$12,000
113329 Basketball Hoops Replacement	\$1,500	\$1,000	\$0	\$0	\$0	\$2,500
Total Planning and Development	\$338,500	\$302,000	\$238,000	\$173,000	\$115,000	\$1,166,500

Health and Human Services

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
221144 Grit Removal System	\$82,500	\$82,500	\$82,500	\$282,500	\$182,500	\$712,500
221148 Disinfection System	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
221147 Lime Sludge Disposal System	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
221145 Influent Flow Measurement System	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
221111 Biosolids Handling System	\$14,000	\$13,000	\$0	\$0	\$0	\$27,000
Total Health and Human Services	\$176,500	\$175,500	\$162,500	\$362,500	\$262,500	\$1,139,500

General Government

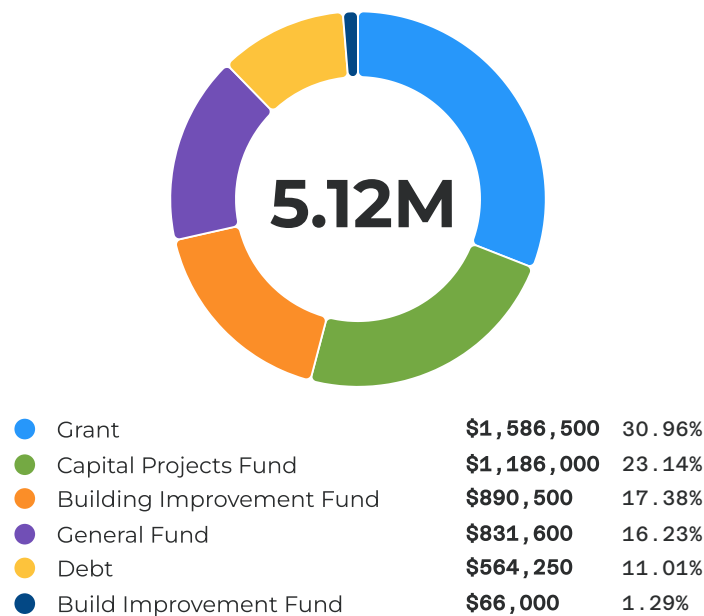
Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
112257 Ramp for Courthouse	\$87,000	\$60,000	\$60,000	\$60,000	\$60,000	\$327,000
112258 Tablets for Clerks	\$45,050	\$45,050	\$45,050	\$45,050	\$45,050	\$225,250
58422 Keyboard and Mouse Combos	\$100	\$100	\$0	\$0	\$0	\$200
Total General Government	\$132,150	\$105,150	\$105,050	\$105,050	\$105,050	\$552,450



Capital Improvement Plan - Expenditures

The City of Heroville's Capital Improvement Plan (CIP) for FY2025 to FY2029 provides an in-depth overview of the various expenditures associated with the capital projects outlined in the plan. The total anticipated expenditure for this period is \$4.9 million, strategically allocated across multiple funding sources to ensure the successful implementation of key infrastructure and development projects. Grants constitute the largest share at 34.41% (\$1,686,500), highlighting the city's ability to leverage external funding opportunities. The Capital Projects Fund contributes 20.42% (\$1,001,000), supporting major public works and facility improvements. The Building Improvement Fund accounts for 18.39% (\$901,500), ensuring the upkeep and enhancement of municipal buildings. Other significant contributions include the General Fund at 13.92% (\$682,500), debt financing at 11.51% (\$564,250), and the Build Improvement Fund at 1.35% (\$66,000). These diverse funding sources collectively enable Heroville to address its critical infrastructure needs while maintaining fiscal responsibility and promoting sustainable growth.

FY25 - FY29 Expenditures by Fund



Grant

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113312 New Park on Main Street	\$100,000	\$100,000	\$150,000	\$150,000	\$150,000	\$650,000
113329 Downtown Parking Lot Paint / Pave	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
112233 Public Safety Vehicle	\$25,000	\$15,000	\$12,500	\$21,000	\$20,000	\$93,500
112234 Security Database Improvements	\$25,000	\$10,000	\$12,500	\$20,000	\$12,500	\$80,000
113313 Accessible Busses	\$15,000	\$25,000	\$20,000	\$5,000	\$5,000	\$70,000
112237 Laptop Upgrade	\$11,000	\$12,500	\$12,500	\$14,000	\$14,000	\$64,000
112238 Bullet Proof Vests	\$12,500	\$12,500	\$12,500	\$12,500	\$12,500	\$62,500
112257 Ramp for Courthouse	\$25,000	\$5,000	\$25,000	\$5,000	\$0	\$60,000
221148 Disinfection System	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$60,000
221145 Influent Flow Measurement System	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
113328 Storm Drains	\$7,000	\$8,000	\$7,500	\$5,000	\$5,000	\$32,500
221147 Lime Sludge Disposal System	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
112235 Entrance Ramp (ADA)	\$4,000	\$2,500	\$5,000	\$5,000	\$5,000	\$21,500



Expenditures

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
221144 Grit Removal System	\$4,000	\$3,000	\$3,000	\$5,000	\$5,000	\$20,000
113313 Town Hall Brick Repair	\$5,000	\$5,000	\$5,000	\$0	\$0	\$15,000
114411 Pickle Ball Courts	\$5,000	\$5,000	\$0	\$0	\$0	\$10,000
113325 Historic Library Restoration	\$3,000	\$3,000	\$3,000	\$0	\$0	\$9,000
113327 Downtown Street Lights (Installation)	\$7,500	\$0	\$0	\$0	\$0	\$7,500
221111 Biosolids Handling System	\$3,000	\$3,000	\$0	\$0	\$0	\$6,000
Total Grant	\$317,000	\$289,500	\$348,500	\$322,500	\$309,000	\$1,586,500

Capital Projects Fund

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113329 Downtown Parking Lot Paint / Pave	\$7,500	\$75,000	\$75,000	\$75,000	\$0	\$232,500
113312 New Park on Main Street	\$150,000	\$15,000	\$15,000	\$15,000	\$15,000	\$210,000
112237 Laptop Upgrade	\$30,000	\$45,000	\$45,000	\$40,000	\$40,000	\$200,000
221148 Disinfection System	\$75,000	\$25,000	\$25,000	\$25,000	\$25,000	\$175,000
112233 Public Safety Vehicle	\$32,500	\$27,500	\$25,000	\$34,000	\$45,000	\$164,000
112234 Security Database Improvements	\$40,000	\$2,500	\$1,750	\$30,000	\$1,750	\$76,000
221147 Lime Sludge Disposal System	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500
112235 Entrance Ramp (ADA)	\$6,000	\$5,000	\$3,000	\$3,000	\$5,000	\$22,000
113324 East Main Street Property Purchase	\$10,000	\$5,000	\$5,000	\$0	\$0	\$20,000
221144 Grit Removal System	\$3,000	\$4,000	\$5,000	\$3,000	\$3,000	\$18,000
112240 Parking Lot Expansion	\$1,000	\$5,000	\$5,000	\$5,000	\$0	\$16,000
113325 Downtown Repave	\$5,000	\$5,000	\$5,000	\$0	\$0	\$15,000
Total Capital Projects Fund	\$367,500	\$221,500	\$217,250	\$237,500	\$142,250	\$1,186,000

Building Improvement Fund

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
112235 Entrance Ramp (ADA)	\$110,000	\$100,000	\$70,000	\$30,000	\$30,000	\$340,000
113329 Downtown Parking Lot Paint / Pave	\$7,500	\$75,000	\$0	\$75,000	\$75,000	\$232,500
112238 Bullet Proof Vests	\$28,500	\$28,500	\$28,500	\$28,500	\$28,500	\$142,500
112257 Ramp for Courthouse	\$0	\$25,000	\$0	\$25,000	\$25,000	\$75,000
221147 Lime Sludge Disposal System	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
112240 Parking Lot Expansion	\$8,500	\$5,000	\$2,000	\$10,000	\$0	\$25,500
113328 Church Lane Demolition	\$2,500	\$2,500	\$2,500	\$2,500	\$0	\$10,000
113311 Turf Field Replacement	\$5,000	\$5,000	\$0	\$0	\$0	\$10,000
114411 Pickle Ball Courts	\$3,000	\$2,000	\$0	\$0	\$0	\$5,000
Total Building Improvement Fund	\$175,000	\$253,000	\$113,000	\$181,000	\$168,500	\$890,500

General Fund

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113328 Storm Drains	\$40,000	\$45,000	\$40,000	\$45,000	\$40,000	\$210,000
113312 New Park on Main Street	\$12,000	\$12,000	\$120,000	\$12,000	\$12,000	\$168,000
112258 Tablets for Clerks	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
112233 Public Safety Vehicle	\$20,000	\$30,000	\$35,000	\$20,000	\$20,000	\$125,000
113313 Accessible Busses	\$10,000	\$15,000	\$10,000	\$15,000	\$15,000	\$65,000
221144 Grit Removal System	\$7,000	\$8,000	\$7,000	\$7,000	\$7,000	\$36,000
113311 Turf Field Replacement	\$15,000	\$15,000	\$0	\$0	\$0	\$30,000
112234 Security Database Improvements	\$7,000	\$5,000	\$6,500	\$5,000	\$6,500	\$30,000



Expenditures

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113328 Church Lane Demolition	\$2,500	\$2,500	\$2,500	\$2,500	\$0	\$10,000
221111 Biosolids Handling System	\$0	\$5,000	\$0	\$0	\$0	\$5,000
113329 Basketball Hoops Replacement	\$1,500	\$1,000	\$0	\$0	\$0	\$2,500
58422 Keyboard and Mouse Combos	\$50	\$50	\$0	\$0	\$0	\$100
Total General Fund	\$145,050	\$168,550	\$251,000	\$136,500	\$130,500	\$831,600

Debt

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113329 Downtown Parking Lot Paint / Pave	\$5,000	\$50,000	\$50,000	\$0	\$0	\$105,000
112234 Security Database Improvements	\$0	\$22,500	\$40,000	\$2,250	\$40,000	\$104,750
112258 Tablets for Clerks	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
113313 Accessible Busses	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
113328 Storm Drains	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
112233 Public Safety Vehicle	\$7,500	\$12,500	\$12,500	\$10,000	\$0	\$42,500
221148 Disinfection System	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500
221145 Influent Flow Measurement System	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500
113313 Town Hall Brick Repair	\$10,000	\$10,000	\$10,000	\$0	\$0	\$30,000
113324 East Main Street Property Purchase	\$6,000	\$6,000	\$5,000	\$0	\$0	\$17,000
113325 Downtown Repave	\$5,000	\$5,000	\$5,000	\$0	\$0	\$15,000
Total Debt	\$83,500	\$156,000	\$172,500	\$62,250	\$90,000	\$564,250

Build Improvement Fund

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
221144 Grit Removal System	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
221111 Biosolids Handling System	\$11,000	\$5,000	\$0	\$0	\$0	\$16,000
Total Build Improvement Fund	\$21,000	\$15,000	\$10,000	\$10,000	\$10,000	\$66,000



Capital Projects

The following list outlines the various capital improvement projects planned for the City of Heroville from FY2025 to FY2029. These projects span multiple departments and address a wide range of infrastructure and service needs, from public safety enhancements and road maintenance to facility upgrades and environmental sustainability initiatives. Each project is carefully selected and prioritized based on its alignment with the city's strategic goals, anticipated impact on the community, and available funding. This comprehensive approach ensures that Heroville can meet both current and future demands, fostering a vibrant and resilient community.

Capital Projects

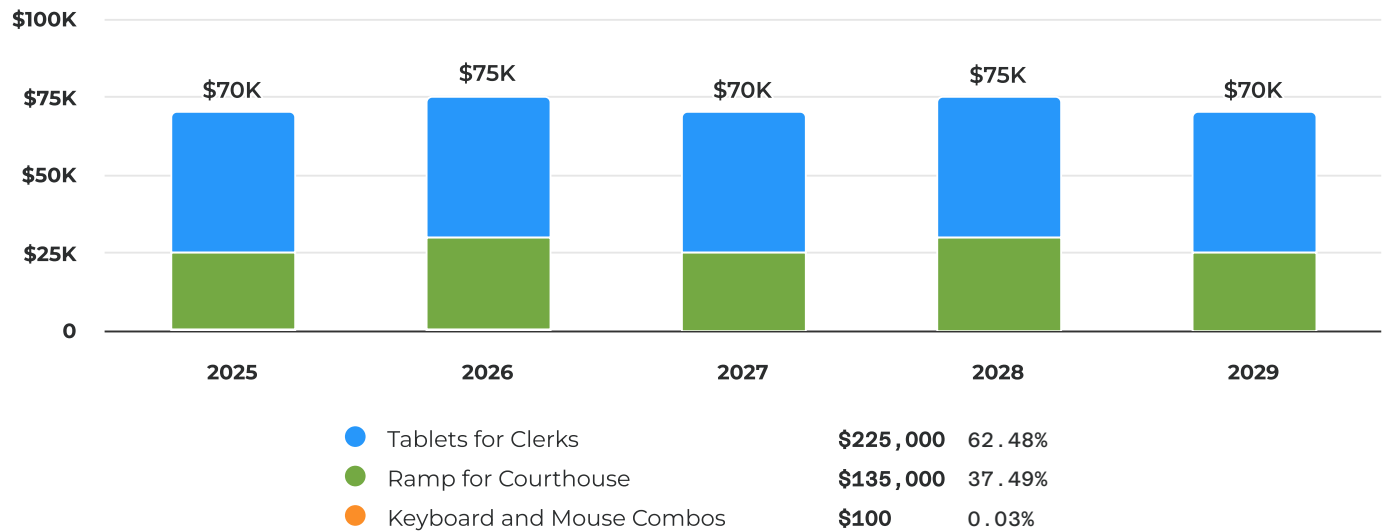
Project No. / Project Name	Years	Departments	Type	Total
113313 Accessible Busses	2025 - 2029	Planning and Development	Vehicles and Wheeled Equipment	\$185,000
113329 Basketball Hoops Replacement	2025 - 2026	Planning and Development	Other Improvements	\$2,500
221111 Biosolids Handling System	2025 - 2026	Health and Human Services	Water and Sewer	\$27,000
112238 Bullet Proof Vests	2025 - 2029	Public Safety	Other Equipment	\$205,000
113328 Church Lane Demolition	2025 - 2028	Planning and Development	Other Improvements	\$20,000
221148 Disinfection System	2025 - 2029	Health and Human Services	Other Equipment	\$272,500
113329 Downtown Parking Lot Paint / Pave	2025 - 2029	Public Works	Roadways	\$820,000
113325 Downtown Repave	2025 - 2027	Public Works	Roadways	\$30,000
113327 Downtown Street Lights (Installation)	2025	Public Works	Other Equipment	\$7,500
113324 East Main Street Property Purchase	2025 - 2027	Planning and Development	Building and Facilities	\$37,000
112235 Entrance Ramp (ADA)	2025 - 2029	Public Safety	Building and Facilities	\$383,500
221144 Grit Removal System	2025 - 2029	Health and Human Services	Water and Sewer	\$124,000
113325 Historic Library Restoration	2025 - 2027	Planning and Development	Building and Facilities	\$9,000
221145 Influent Flow Measurement System	2025 - 2029	Health and Human Services	Other Equipment	\$87,500
58422 Keyboard and Mouse Combos	2025 - 2026	General Government	Computers and Related Equipment	\$100
112237 Laptop Upgrade	2025 - 2029	Public Safety	Computers and Related Equipment	\$264,000
221147 Lime Sludge Disposal System	2025 - 2029	Health and Human Services	Other Equipment	\$112,500
113312 New Park on Main Street	2025 - 2029	Public Works	Building and Facilities	\$1,028,000
112240 Parking Lot Expansion	2025 - 2028	Public Safety	Other Equipment	\$41,500



Project No. / Project Name		Years	Departments	Type	Total
114411	Pickle Ball Courts	2025 - 2026	Planning and Development	Building and Facilities	\$15,000
112233	Public Safety Vehicle	2025 - 2029	Public Safety	Vehicles and Wheeled Equipment	\$425,000
112257	Ramp for Courthouse	2025 - 2029	General Government	Building and Facilities	\$135,000
112234	Security Database Improvements	2025 - 2029	Public Safety	Computer Software	\$290,750
113328	Storm Drains	2025 - 2029	Public Works	Other Improvements	\$292,500
112258	Tablets for Clerks	2025 - 2029	General Government	Computer Software	\$225,000
113313	Town Hall Brick Repair	2025 - 2027	Public Works	Building and Facilities	\$45,000
113311	Turf Field Replacement	2025 - 2026	Public Works	Building and Facilities	\$40,000

General Government

FY25 - FY29 General Government Projects



Summary of Requests

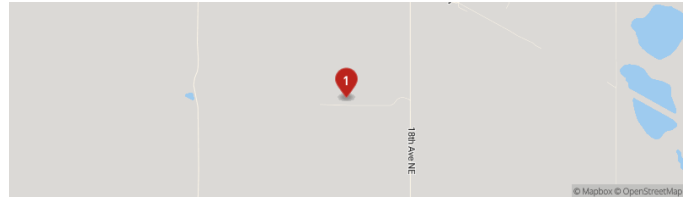
Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
112258 Tablets for Clerks	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000
112257 Ramp for Courthouse	\$25,000	\$30,000	\$25,000	\$30,000	\$25,000	\$135,000
58422 Keyboard and Mouse Combos	\$50	\$50	\$0	\$0	\$0	\$100
Total Summary of Requests	\$70,050	\$75,050	\$70,000	\$75,000	\$70,000	\$360,100

Keyboard and Mouse Combos

Overview

Request Owner	Ted Hilger, Finance Director
Department	General Government
Type	Capital Equipment
Project Number	58422
Request Groups	Technological Re-Vamp Initiative

Project Location



Description

Need to replace keyboard and mouse combos for finance department

Details

New Purchase or Replacement: Replacement

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$100	\$200	\$200

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
Equipment	\$100	\$100	\$200
Total	\$100	\$100	\$200

Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$50	\$100	\$100

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
General Fund	\$50	\$50	\$100
Total	\$50	\$50	\$100



Project Timeline

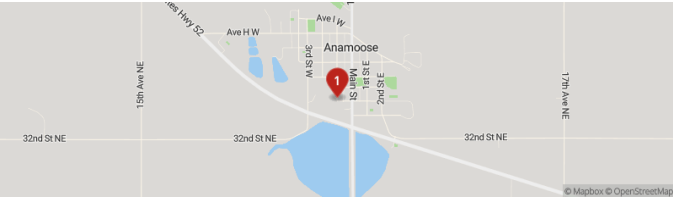
- **04/1/2023**
Project started

Ramp for Courthouse

Overview

Request Owner	Ted Hilger, Finance Director
Department	General Government
Type	Capital Improvement
Project Number	112257
Request Groups	Infrastructure Improvements
Estimated Start Date	11/13/2024
Estimated Completion Date	11/29/2024

Project Location



Description

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Details

Type of Project: New Construction

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$87K	\$327K	\$327K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Construction/Maintenance	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Engineering	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Furniture and Fixtures	\$9,000	\$0	\$0	\$0	\$0	\$9,000
Design	\$6,000	\$0	\$0	\$0	\$0	\$6,000
Planning	\$5,000	\$0	\$0	\$0	\$0	\$5,000
Repairs/Improvements	\$4,000	\$0	\$0	\$0	\$0	\$4,000
Other	\$3,000	\$0	\$0	\$0	\$0	\$3,000
Total	\$87,000	\$60,000	\$60,000	\$60,000	\$60,000	\$327,000



Funding Sources

FY2025 Budget

\$25K

Total Budget (all years)

\$135K

Project Total

\$135K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Building Improvement Fund	\$0	\$25,000	\$0	\$25,000	\$25,000	\$75,000
Grant	\$25,000	\$5,000	\$25,000	\$5,000	\$0	\$60,000
Total	\$25,000	\$30,000	\$25,000	\$30,000	\$25,000	\$135,000

Operational Costs

FY2025 Budget

\$32.5K

Total Budget (all years)

\$163K

Project Total

\$163K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
General Maintenance	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Utilities	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500
Total	\$32,500	\$32,500	\$32,500	\$32,500	\$32,500	\$162,500

Cost Savings

FY2025 Budget

\$12.5K

Total Budget (all years)

\$62.5K

Project Total

\$62.5K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Cost Saving	\$12,500	\$12,500	\$12,500	\$12,500	\$12,500	\$62,500
Total	\$12,500	\$12,500	\$12,500	\$12,500	\$12,500	\$62,500



Operating Revenue

FY2025 Budget	Total Budget (all years)	Project Total
\$15K	\$75K	\$75K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Revenue	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
Total	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000

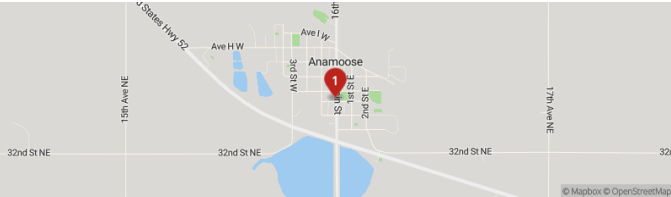


Tablets for Clerks

Overview

Request Owner	Ted Hilger, Finance Director
Department	General Government
Type	Capital Equipment
Project Number	112258
Request Groups	Technological Re-Vamp Initiative

Project Location



Description

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Details

New Purchase or Replacement: New

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$45.1K	\$225K	\$225K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Installation	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Other	\$15,050	\$15,050	\$15,050	\$15,050	\$15,050	\$75,250
Software	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Total	\$45,050	\$45,050	\$45,050	\$45,050	\$45,050	\$225,250

Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$45K	\$225K	\$225K

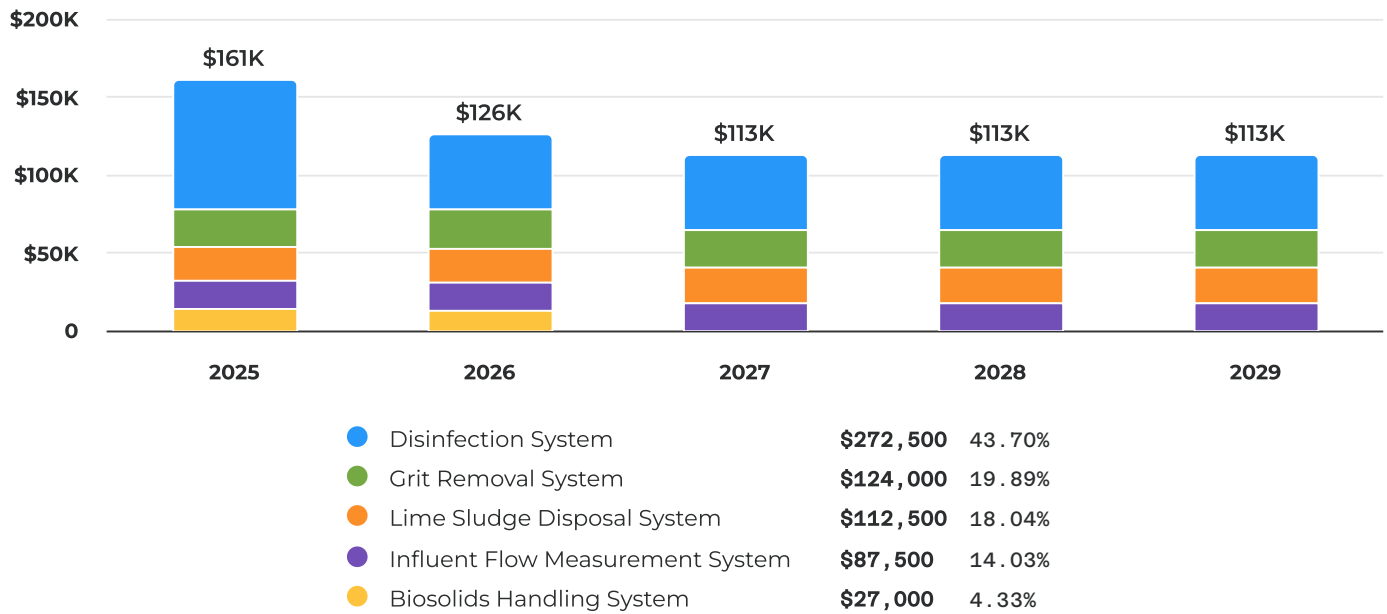
Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
General Fund	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Debt	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
Total	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000



Health and Human Services

FY25 - FY29 Health and Human Services Projects



Summary of Requests

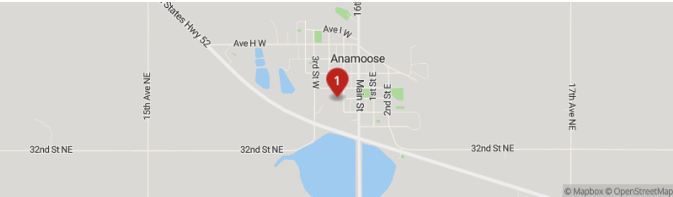
Project No. / Category		FY2025	FY2026	FY2027	FY2028	FY2029	Total
221148	Disinfection System	\$82,500	\$47,500	\$47,500	\$47,500	\$47,500	\$272,500
221144	Grit Removal System	\$24,000	\$25,000	\$25,000	\$25,000	\$25,000	\$124,000
221147	Lime Sludge Disposal System	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$112,500
221145	Influent Flow Measurement System	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$87,500
221111	Biosolids Handling System	\$14,000	\$13,000	\$0	\$0	\$0	\$27,000
Total Summary of Requests		\$160,500	\$125,500	\$112,500	\$112,500	\$112,500	\$623,500

Biosolids Handling System

Overview

Request Owner	Vincent Lambert, Wastewater Director
Department	Health and Human Services
Type	Capital Improvement
Project Number	221111
Request Groups	Wastewater Management Plant Build-Out
Estimated Start Date	09/1/2023
Estimated Completion Date	02/1/2024

Project Location



Description

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Details

Type of Project: New Construction

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$14K	\$27K	\$27K

Detailed Breakdown

Category	FY2025 Requested	FY2026 Requested	Total
Construction/Maintenance	\$10,000	\$10,000	\$20,000
Engineering	\$4,000	\$3,000	\$7,000
Total	\$14,000	\$13,000	\$27,000



Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$14K	\$27K	\$27K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
Build Improvement Fund	\$11,000	\$5,000	\$16,000
Grant	\$3,000	\$3,000	\$6,000
General Fund	\$0	\$5,000	\$5,000
Total	\$14,000	\$13,000	\$27,000

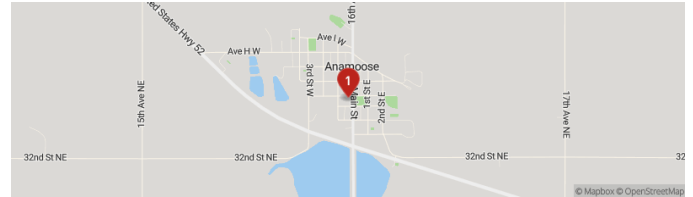


Disinfection System

Overview

Request Owner	Vincent Lambert, Wastewater Director
Department	Health and Human Services
Type	Capital Equipment
Project Number	221148
Request Groups	Wastewater Management Plant Build-Out

Project Location



Description

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Details

New Purchase or Replacement: Replacement



Capital Cost

FY2025 Budget

\$35K

Total Budget (all years)

\$175K

Project Total

\$175K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Other	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Installation	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Total	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000

Funding Sources

FY2025 Budget

\$82.5K

Total Budget (all years)

\$273K

Project Total

\$273K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Capital Projects Fund	\$75,000	\$25,000	\$25,000	\$25,000	\$25,000	\$175,000
Grant	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$60,000
Debt	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500
Total	\$82,500	\$47,500	\$47,500	\$47,500	\$47,500	\$272,500

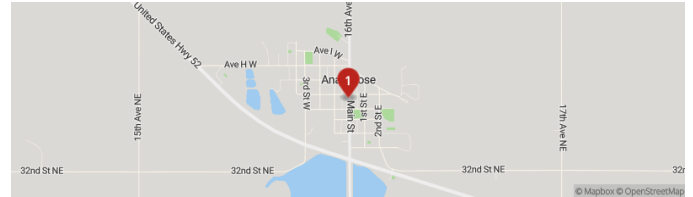


Grit Removal System

Overview

Request Owner	Vincent Lambert, Wastewater Director
Department	Health and Human Services
Type	Capital Improvement
Project Number	221144
Request Groups	Wastewater Management Plant Build-Out
Estimated Start Date	06/1/2023
Estimated Completion Date	06/1/2023

Project Location



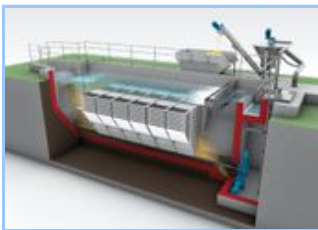
Description

Grit materials such as sand and gravel and other abrasive materials can wear down pumps and valves and also accumulate in channels and tanks. Adding a grit removal system can help maximize aeration and digester tank volumes thereby enhancing treatment plant performance while keeping overall operating costs low. Lakeside offers several types of grit removal systems for a total solution to your grit problems keeping your operations running smoothly.

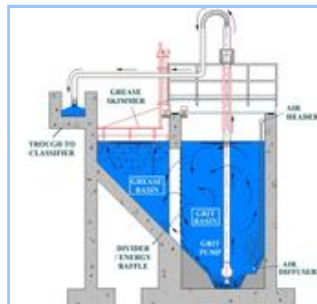
An efficient grit removal system can enhance the performance of:

- Wastewater treatment plants
- Industrial applications
- Pretreatment for potable water plants

Images



Design Vector Concept



Blueprint of Buildout



Example of Finished Install

Details

Type of Project: Improvement

Supplemental Attachments

 Contract

 Blueprint

Capital Cost

FY2025 Budget

\$82.5K

Total Budget (all years)

\$713K

Project Total (to date)

\$728K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Construction/Maintenance	\$50,000	\$50,000	\$50,000	\$250,000	\$150,000	\$550,000
Design	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Engineering	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500
Planning	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$82,500	\$82,500	\$82,500	\$282,500	\$182,500	\$712,500

Funding Sources

FY2025 Budget

\$24K

Total Budget (all years)

\$124K

Project Total (to date)

\$139K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Build Improvement Fund	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
General Fund	\$7,000	\$8,000	\$7,000	\$7,000	\$7,000	\$36,000
Grant	\$4,000	\$3,000	\$3,000	\$5,000	\$5,000	\$20,000
Capital Projects Fund	\$3,000	\$4,000	\$5,000	\$3,000	\$3,000	\$18,000
Total	\$24,000	\$25,000	\$25,000	\$25,000	\$25,000	\$124,000



Project Timeline

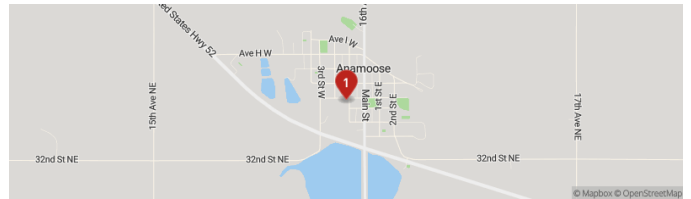
- **03/4/2024**
| Test
- **07/26/2024**
2 months to complete planning phase

Influent Flow Measurement System

Overview

Request Owner	Vincent Lambert, Wastewater Director
Department	Health and Human Services
Type	Capital Equipment
Project Number	221145
Request Groups	Wastewater Management Plant Build-Out

Project Location



Description

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Details

New Purchase or Replacement: New



Capital Cost

FY2025 Budget

\$10K

Total Budget (all years)

\$50K

Project Total

\$50K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Installation	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Total	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000

Funding Sources

FY2025 Budget

\$17.5K

Total Budget (all years)

\$87.5K

Project Total

\$87.5K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Grant	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Debt	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500
Total	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$87,500

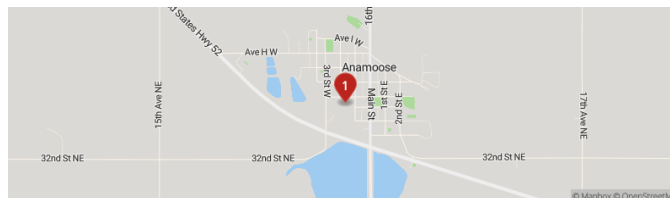


Lime Sludge Disposal System

Overview

Request Owner	Vincent Lambert, Wastewater Director
Department	Health and Human Services
Type	Capital Equipment
Project Number	221147
Request Groups	Wastewater Management Plant Build-Out

Project Location



Description

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Details

New Purchase or Replacement: New



Capital Cost

FY2025 Budget

\$35K

Total Budget (all years)

\$175K

Project Total

\$175K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Installation	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Equipment	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Total	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000

Funding Sources

FY2025 Budget

\$22.5K

Total Budget (all years)

\$113K

Project Total

\$113K

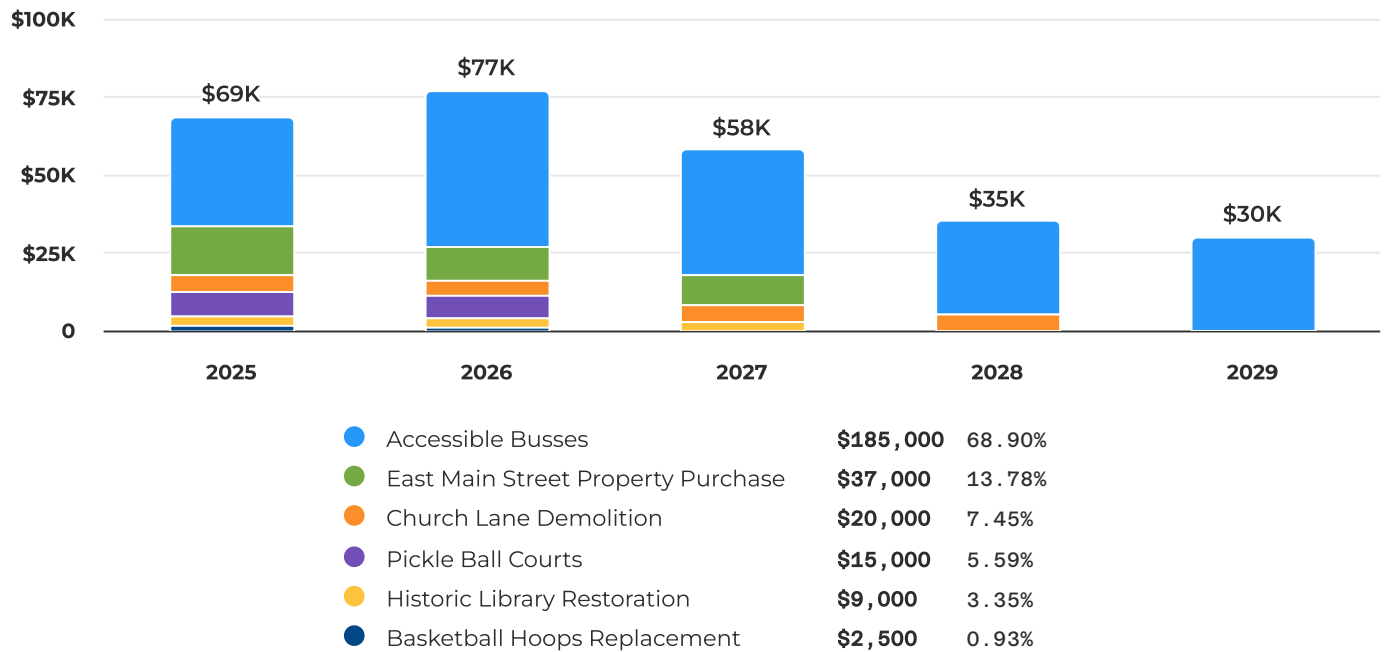
Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Building Improvement Fund	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Capital Projects Fund	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500
Grant	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Total	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$112,500



Planning and Development

FY25 - FY29 Planning and Development Projects



Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
113313 Accessible Busses	\$35,000	\$50,000	\$40,000	\$30,000	\$30,000	\$185,000
113324 East Main Street Property Purchase	\$16,000	\$11,000	\$10,000	\$0	\$0	\$37,000
113328 Church Lane Demolition	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$20,000
114411 Pickle Ball Courts	\$8,000	\$7,000	\$0	\$0	\$0	\$15,000
113325 Historic Library Restoration	\$3,000	\$3,000	\$3,000	\$0	\$0	\$9,000
113329 Basketball Hoops Replacement	\$1,500	\$1,000	\$0	\$0	\$0	\$2,500
Total Summary of Requests	\$68,500	\$77,000	\$58,000	\$35,000	\$30,000	\$268,500

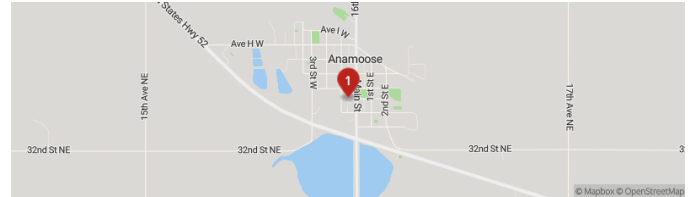


Accessible Busses

Overview

Request Owner	Emily Romano, Community Director
Department	Planning and Development
Type	Capital Equipment
Project Number	113313
Request Groups	Technological Re-Vamp Initiative

Project Location



Description

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Details

New Purchase or Replacement: New

Useful Life: 7



Capital Cost

FY2025 Budget

\$305K

Total Budget (all years)

\$1.08M

Project Total

\$1.08M

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Vehicle Costs	\$300,000	\$250,000	\$200,000	\$150,000	\$100,000	\$1,000,000
Additional Enhancements	\$5,000	\$25,000	\$20,000	\$15,000	\$15,000	\$80,000
Total	\$305,000	\$275,000	\$220,000	\$165,000	\$115,000	\$1,080,000

Funding Sources

FY2025 Budget

\$35K

Total Budget (all years)

\$185K

Project Total

\$185K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Grant	\$15,000	\$25,000	\$20,000	\$5,000	\$5,000	\$70,000
General Fund	\$10,000	\$15,000	\$10,000	\$15,000	\$15,000	\$65,000
Debt	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Total	\$35,000	\$50,000	\$40,000	\$30,000	\$30,000	\$185,000



Basketball Hoops Replacement

Overview

Request Owner	Emily Romano, Community Director
Department	Planning and Development
Type	Capital Improvement
Project Number	113329
Request Groups	Downtown Revitalization Project

Description

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Details

Benefit to Community

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Capital Cost

FY2025 Budget

\$1.5K

Total Budget (all years)

\$2.5K

Project Total

\$2.5K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
Construction/Maintenance	\$1,500	\$1,000	\$2,500
Total	\$1,500	\$1,000	\$2,500

Funding Sources

FY2025 Budget

\$1.5K

Total Budget (all years)

\$2.5K

Project Total

\$2.5K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
General Fund	\$1,500	\$1,000	\$2,500
Total	\$1,500	\$1,000	\$2,500



Church Lane Demolition

Overview

Request Owner	Emily Romano, Community Director
Department	Planning and Development
Type	Capital Improvement
Project Number	113328
Request Groups	Infrastructure Improvements
Estimated Start Date	10/5/2023
Estimated Completion Date	03/1/2024

Description

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Details

Benefit to Community

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Capital Cost

FY2025 Budget

\$5K

Total Budget (all years)

\$20K

Project Total

\$20K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	Total
Engineering	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
Total	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000

Funding Sources

FY2025 Budget

\$5K

Total Budget (all years)

\$20K

Project Total

\$20K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	Total
Building Improvement Fund	\$2,500	\$2,500	\$2,500	\$2,500	\$10,000
General Fund	\$2,500	\$2,500	\$2,500	\$2,500	\$10,000
Total	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000

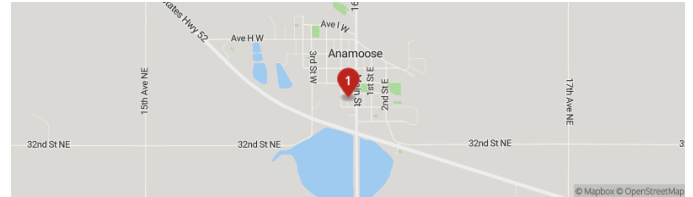


East Main Street Property Purchase

Overview

Request Owner	Emily Romano, Community Director
Department	Planning and Development
Type	Capital Improvement
Project Number	113324
Request Groups	Downtown Revitalization Project
Estimated Start Date	02/1/2024
Estimated Completion Date	11/1/2024

Project Location



Description

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Details

Type of Project: New Construction

Capital Cost

FY2025 Budget

\$16K

Total Budget (all years)

\$37K

Project Total

\$37K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	Total
Other	\$15,000	\$10,000	\$5,000	\$30,000
Repairs/Improvements	\$1,000	\$1,000	\$5,000	\$7,000
Total	\$16,000	\$11,000	\$10,000	\$37,000

Funding Sources

FY2025 Budget

\$16K

Total Budget (all years)

\$37K

Project Total

\$37K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	Total
Capital Projects Fund	\$10,000	\$5,000	\$5,000	\$20,000
Debt	\$6,000	\$6,000	\$5,000	\$17,000
Total	\$16,000	\$11,000	\$10,000	\$37,000



Historic Library Restoration

Overview

Request Owner	Emily Romano, Community Director
Department	Planning and Development
Type	Capital Improvement
Project Number	113325
Request Groups	Downtown Revitalization Project
Estimated Start Date	01/1/2024
Estimated Completion Date	07/1/2024

Description

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Capital Cost

FY2025 Budget

\$3K

Total Budget (all years)

\$12K

Project Total

\$12K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	Total
Construction/Maintenance	\$3,000	\$3,000	\$3,000	\$3,000	\$12,000
Total	\$3,000	\$3,000	\$3,000	\$3,000	\$12,000

Funding Sources

FY2025 Budget

\$3K

Total Budget (all years)

\$9K

Project Total

\$9K

Detailed Breakdown

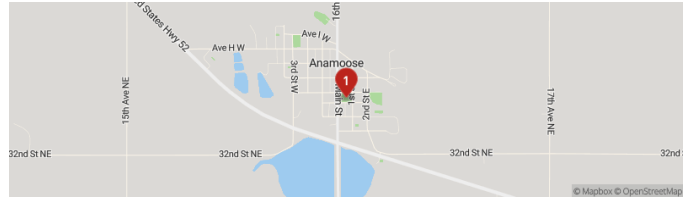
Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	Total
Grant	\$3,000	\$3,000	\$3,000	\$9,000
Total	\$3,000	\$3,000	\$3,000	\$9,000

Pickle Ball Courts

Overview

Request Owner	Emily Romano, Community Director
Department	Planning and Development
Type	Capital Improvement
Project Number	114411

Project Location



Description

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Details

Type of Project: New Construction



Capital Cost

FY2025 Budget

\$8K

Total Budget (all years)

\$15K

Project Total

\$15K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
Construction/Maintenance	\$6,000	\$4,000	\$10,000
Engineering	\$2,000	\$3,000	\$5,000
Total	\$8,000	\$7,000	\$15,000

Funding Sources

FY2025 Budget

\$8K

Total Budget (all years)

\$15K

Project Total

\$15K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
Grant	\$5,000	\$5,000	\$10,000
Building Improvement Fund	\$3,000	\$2,000	\$5,000
Total	\$8,000	\$7,000	\$15,000

Operational Costs

FY2025 Budget

\$1.5K

Total Budget (all years)

\$3K

Project Total

\$3K

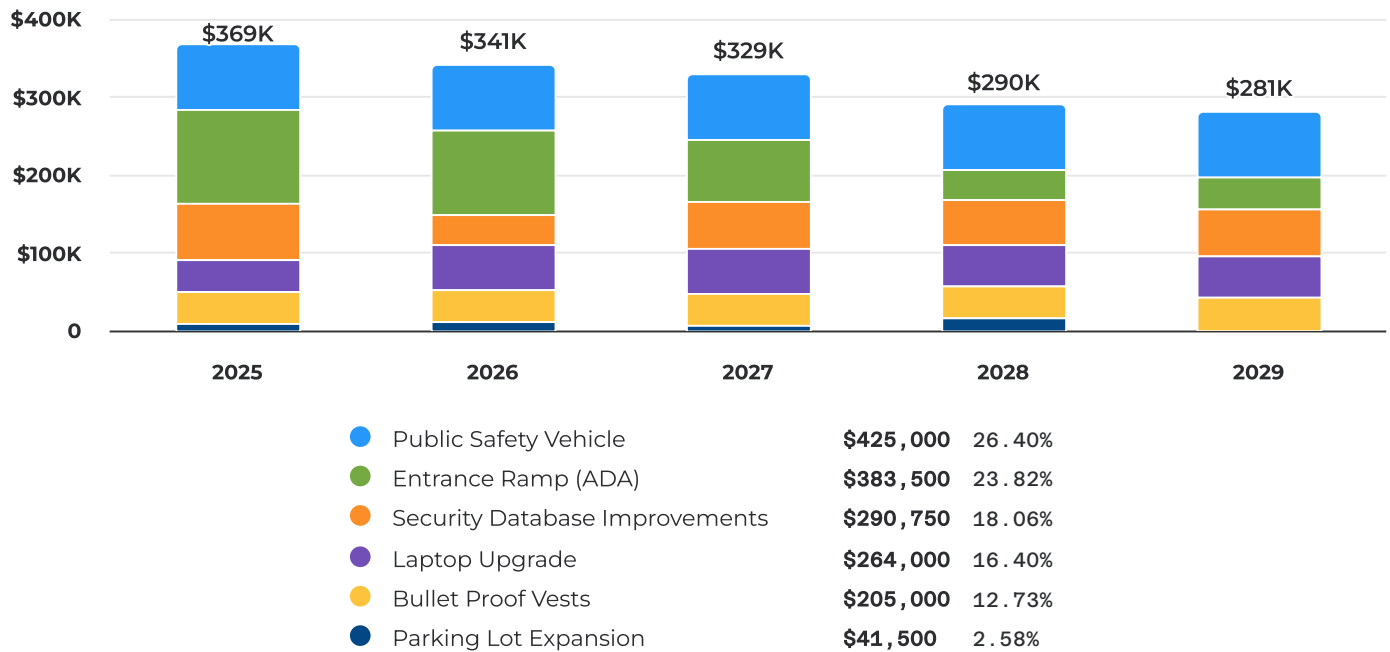
Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
General Maintenance	\$1,500	\$1,500	\$3,000
Total	\$1,500	\$1,500	\$3,000



Public Safety

FY25 - FY29 Public Safety Projects



Summary of Requests

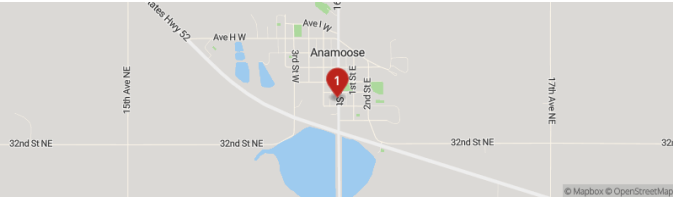
Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
112233 Public Safety Vehicle	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$425,000
112235 Entrance Ramp (ADA)	\$120,000	\$107,500	\$78,000	\$38,000	\$40,000	\$383,500
112234 Security Database Improvements	\$72,000	\$40,000	\$60,750	\$57,250	\$60,750	\$290,750
112237 Laptop Upgrade	\$41,000	\$57,500	\$57,500	\$54,000	\$54,000	\$264,000
112238 Bullet Proof Vests	\$41,000	\$41,000	\$41,000	\$41,000	\$41,000	\$205,000
112240 Parking Lot Expansion	\$9,500	\$10,000	\$7,000	\$15,000	\$0	\$41,500
Total Summary of Requests	\$368,500	\$341,000	\$329,250	\$290,250	\$280,750	\$1,609,750

Bullet Proof Vests

Overview

Request Owner	Rachel Smith, Police Chief
Department	Public Safety
Type	Capital Equipment
Project Number	112238
Request Groups	Technological Re-Vamp Initiative

Project Location



Description

Common safety standard that our department is currently behind on.

Details

New Purchase or Replacement: New

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$63.5K	\$318K	\$318K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Other	\$28,500	\$28,500	\$28,500	\$28,500	\$28,500	\$142,500
Installation	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Equipment	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Total	\$63,500	\$63,500	\$63,500	\$63,500	\$63,500	\$317,500



Funding Sources

FY2025 Budget

\$41K

Total Budget (all years)

\$205K

Project Total

\$205K

Detailed Breakdown

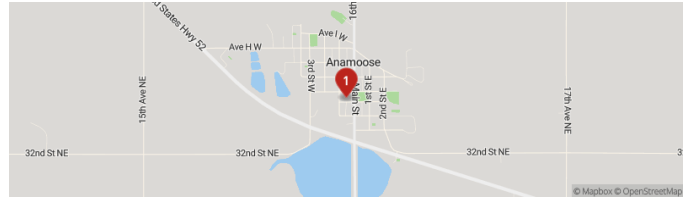
Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Building Improvement Fund	\$28,500	\$28,500	\$28,500	\$28,500	\$28,500	\$142,500
Grant	\$12,500	\$12,500	\$12,500	\$12,500	\$12,500	\$62,500
Total	\$41,000	\$41,000	\$41,000	\$41,000	\$41,000	\$205,000

Entrance Ramp (ADA)

Overview

Request Owner	Rachel Smith, Police Chief
Department	Public Safety
Type	Capital Improvement
Project Number	112235
Request Groups	Infrastructure Improvements
Estimated Start Date	10/1/2023
Estimated Completion Date	02/1/2024

Project Location



Description

With two employees now in wheelchairs - we need to get ramp accessibility to our police building.

Details

Type of Project: New Construction

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$134K	\$520K	\$520K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Construction/Maintenance	\$125,000	\$100,000	\$75,000	\$75,000	\$75,000	\$450,000
Repairs/Improvements	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$40,000
Engineering	\$8,500	\$6,500	\$6,500	\$4,000	\$4,000	\$29,500
Total	\$133,500	\$116,500	\$91,500	\$89,000	\$89,000	\$519,500



Funding Sources

FY2025 Budget

\$120K

Total Budget (all years)

\$384K

Project Total

\$384K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Building Improvement Fund	\$110,000	\$100,000	\$70,000	\$30,000	\$30,000	\$340,000
Capital Projects Fund	\$6,000	\$5,000	\$3,000	\$3,000	\$5,000	\$22,000
Grant	\$4,000	\$2,500	\$5,000	\$5,000	\$5,000	\$21,500
Total	\$120,000	\$107,500	\$78,000	\$38,000	\$40,000	\$383,500

Operational Costs

FY2025 Budget

\$55K

Total Budget (all years)

\$275K

Project Total

\$275K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
General Maintenance	\$35,000	\$20,000	\$35,000	\$20,000	\$35,000	\$145,000
Utilities	\$0	\$35,000	\$20,000	\$35,000	\$20,000	\$110,000
Other	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Total	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$275,000

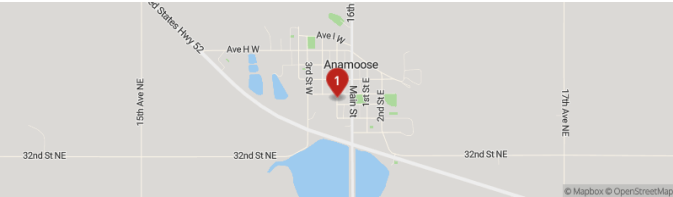


Laptop Upgrade

Overview

Request Owner	Rachel Smith, Police Chief
Department	Public Safety
Type	Capital Equipment
Project Number	112237
Request Groups	Technological Re-Vamp Initiative

Project Location



Description

We need three new Mac Computers for our internal team. Our computers have not been updated since 2001.

Details

New Purchase or Replacement: New

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$140K	\$700K	\$700K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Equipment	\$115,000	\$135,000	\$145,000	\$155,000	\$15,000	\$565,000
Installation	\$15,000	\$25,000	\$15,000	\$15,000	\$15,000	\$85,000
Other	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Total	\$140,000	\$170,000	\$170,000	\$180,000	\$40,000	\$700,000



Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$41K	\$264K	\$264K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Capital Projects Fund	\$30,000	\$45,000	\$45,000	\$40,000	\$40,000	\$200,000
Grant	\$11,000	\$12,500	\$12,500	\$14,000	\$14,000	\$64,000
Total	\$41,000	\$57,500	\$57,500	\$54,000	\$54,000	\$264,000

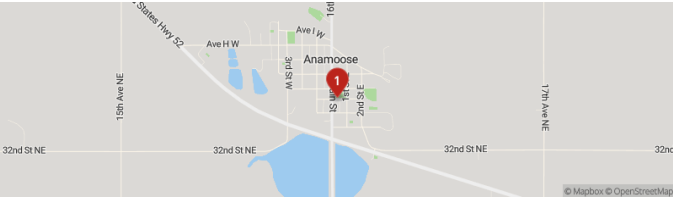


Parking Lot Expansion

Overview

Request Owner	Rachel Smith, Police Chief
Department	Public Safety
Type	Capital Equipment
Project Number	112240
Request Groups	Infrastructure Improvements

Project Location



Description

The parking lot needs to be expanded and the area landscaped with the assistance of Streets and Right of Way (SROW) and Parks and Recreation crews. The area was previously grass, which required a large amount of water. The parking lot and landscaping project created a xeriscape environment, thereby saving water.

Details

New Purchase or Replacement: Replacement

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$9.5K	\$41.5K	\$41.5K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	Total
Installation	\$7,500	\$7,500	\$2,000	\$5,000	\$22,000
Equipment	\$2,000	\$2,500	\$5,000	\$10,000	\$19,500
Total	\$9,500	\$10,000	\$7,000	\$15,000	\$41,500



Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$9.5K	\$41.5K	\$41.5K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	Total
Building Improvement Fund	\$8,500	\$5,000	\$2,000	\$10,000	\$25,500
Capital Projects Fund	\$1,000	\$5,000	\$5,000	\$5,000	\$16,000
Total	\$9,500	\$10,000	\$7,000	\$15,000	\$41,500

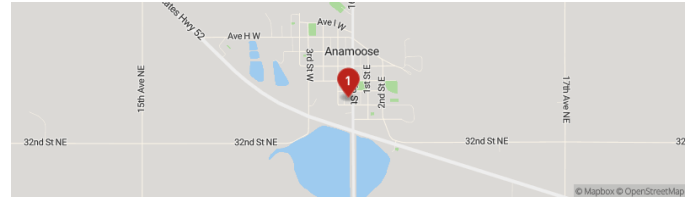


Public Safety Vehicle

Overview

Request Owner	Rachel Smith, Police Chief
Department	Public Safety
Type	Capital Equipment
Project Number	112233
Request Groups	Technological Re-Vamp Initiative

Project Location



Description

We need to purchase a new police cruiser each year over the next 5 years for the community. The old ones are broken and run down, and the costs to maintain them are outrunning the costs to replace the vehicle.

The All-New 2021 Chevrolet Tahoe Police Pursuit Vehicle has been engineered to give officers an advantage in a variety of situations. Built on the Tahoe foundation, Tahoe PPV features the new pursuit-rated 5.3L engine, improved handling, more interior space and greater load capacity than previous generations. It also provides smart new features like police-specific front-row seats to accommodate duty belts and an updated electrical architecture to help simplify upfitting. When the police need proven performance for their fleets, the All-New 2021 Chevrolet Tahoe PPV provides powerful backup.

Images



Tahoe Side View

Red & Blue Liftgate Lighting, 2nd Row Seat delete for K9 units, Police-specific front seats, Automatic emergency breaking + lane assist, and improved breaking / handling.



Tahoe Interior View

This is the interior design of the new car. Notice an updated console set-up.



Chevy Tahoe Front View

Highlighting the front gate / integrated lighting

Details

New Purchase or Replacement: New

Useful Life: 6

Supplemental Attachments

-  [Contract Details](#)
Financial listings of the three proposals.
-  [Alternate Models](#)
If we wanted to look at the pick up truck model

Capital Cost

FY2025 Budget
\$445K

Total Budget (all years)
\$1.96M

Project Total
\$1.96M

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Vehicle Costs	\$400,000	\$300,000	\$600,000	\$200,000	\$200,000	\$1,700,000
Additional Enhancements	\$35,000	\$35,000	\$15,000	\$45,000	\$45,000	\$175,000
Other	\$10,000	\$20,000	\$10,000	\$20,000	\$20,000	\$80,000
Total	\$445,000	\$355,000	\$625,000	\$265,000	\$265,000	\$1,955,000

Funding Sources

FY2025 Budget
\$85K

Total Budget (all years)
\$425K

Project Total
\$425K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Capital Projects Fund	\$32,500	\$27,500	\$25,000	\$34,000	\$45,000	\$164,000
General Fund	\$20,000	\$30,000	\$35,000	\$20,000	\$20,000	\$125,000
Grant	\$25,000	\$15,000	\$12,500	\$21,000	\$20,000	\$93,500
Debt	\$7,500	\$12,500	\$12,500	\$10,000	\$0	\$42,500
Total	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$425,000

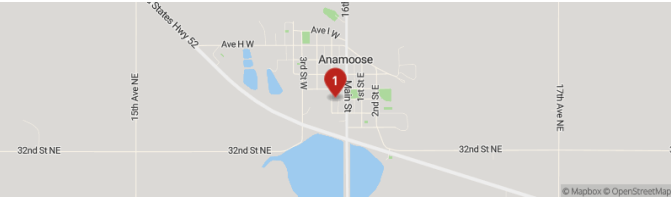


Security Database Improvements

Overview

Request Owner	Rachel Smith, Police Chief
Department	Public Safety
Type	Capital Equipment
Project Number	112234
Request Groups	Technological Re-Vamp Initiative

Project Location



Description

We are requesting a purchase of a New Security Database. This gear is state of the art, and important to the safety of our task force. It will also be able to be used by the SWAT team for the county.

Details

New Purchase or Replacement: Upgrade

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$42.5K	\$204K	\$204K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Installation	\$20,000	\$17,500	\$20,000	\$15,000	\$15,000	\$87,500
Other	\$12,500	\$10,000	\$15,000	\$17,500	\$15,000	\$70,000
Software	\$10,000	\$8,000	\$10,000	\$9,000	\$9,000	\$46,000
Total	\$42,500	\$35,500	\$45,000	\$41,500	\$39,000	\$203,500



Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$72K	\$291K	\$291K

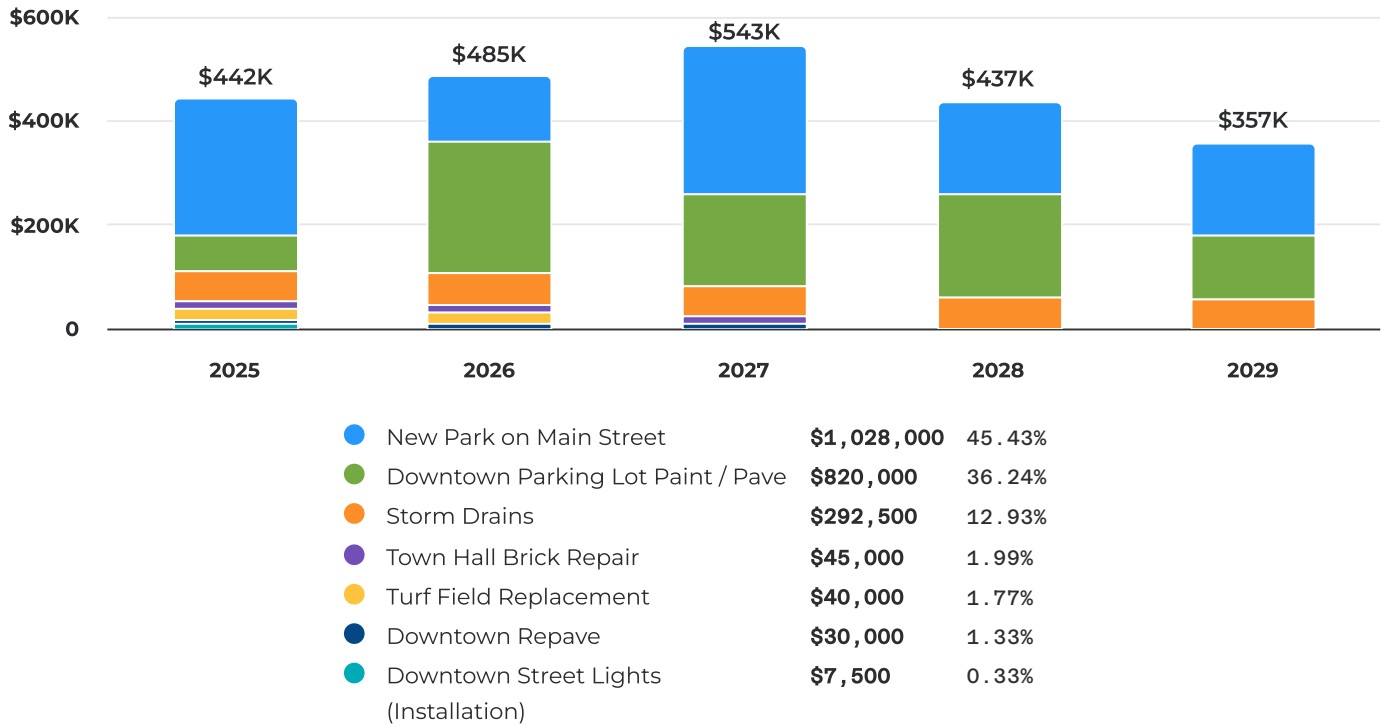
Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Debt	\$0	\$22,500	\$40,000	\$2,250	\$40,000	\$104,750
Grant	\$25,000	\$10,000	\$12,500	\$20,000	\$12,500	\$80,000
Capital Projects Fund	\$40,000	\$2,500	\$1,750	\$30,000	\$1,750	\$76,000
General Fund	\$7,000	\$5,000	\$6,500	\$5,000	\$6,500	\$30,000
Total	\$72,000	\$40,000	\$60,750	\$57,250	\$60,750	\$290,750



Public Works

FY25 - FY29 Public Works Projects



Summary of Requests

Project No. / Category		FY2025	FY2026	FY2027	FY2028	FY2029	Total
113312	New Park on Main Street	\$262,000	\$127,000	\$285,000	\$177,000	\$177,000	\$1,028,000
113329	Downtown Parking Lot Paint / Pave	\$70,000	\$250,000	\$175,000	\$200,000	\$125,000	\$820,000
113328	Storm Drains	\$57,000	\$63,000	\$57,500	\$60,000	\$55,000	\$292,500
113313	Town Hall Brick Repair	\$15,000	\$15,000	\$15,000	\$0	\$0	\$45,000
113311	Turf Field Replacement	\$20,000	\$20,000	\$0	\$0	\$0	\$40,000
113325	Downtown Repave	\$10,000	\$10,000	\$10,000	\$0	\$0	\$30,000
113327	Downtown Street Lights (Installation)	\$7,500	\$0	\$0	\$0	\$0	\$7,500
Total Summary of Requests		\$441,500	\$485,000	\$542,500	\$437,000	\$357,000	\$2,263,000

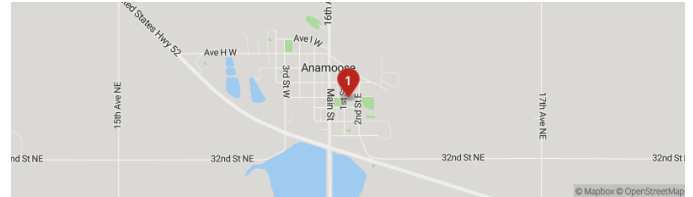


Downtown Parking Lot Paint / Pave

Overview

Request Owner	Andy Leighton, Public Works Director
Department	Public Works
Type	Capital Improvement
Project Number	113329
Request Groups	Downtown Revitalization Project
Estimated Start Date	11/1/2023
Estimated Completion Date	03/1/2024

Project Location



Description

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Details

Type of Project: New Road

Benefit to Community

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Capital Cost

FY2025 Budget

\$160K

Total Budget (all years)

\$800K

Project Total

\$800K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Construction/Maintenance	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Land/Right-of-way	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Total	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$800,000

Funding Sources

FY2025 Budget

\$70K

Total Budget (all years)

\$820K

Project Total

\$820K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Grant	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Building Improvement Fund	\$7,500	\$75,000	\$0	\$75,000	\$75,000	\$232,500
Capital Projects Fund	\$7,500	\$75,000	\$75,000	\$75,000	\$0	\$232,500
Debt	\$5,000	\$50,000	\$50,000	\$0	\$0	\$105,000
Total	\$70,000	\$250,000	\$175,000	\$200,000	\$125,000	\$820,000



Operational Costs

FY2025 Budget

\$35K

Total Budget (all years)

\$175K

Project Total

\$175K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Utilities	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
General Maintenance	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Total	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000

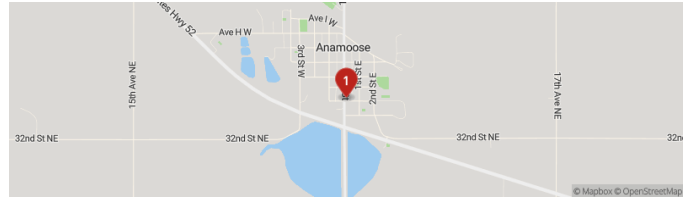


Downtown Repave

Overview

Request Owner	Andy Leighton, Public Works Director
Department	Public Works
Type	Capital Improvement
Project Number	113325
Request Groups	Downtown Revitalization Project
Estimated Start Date	10/1/2023
Estimated Completion Date	02/1/2024

Project Location



Description

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Details

Type of Project: Resurface Current Road

Benefit to Community

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Capital Cost

FY2025 Budget

\$10K

Total Budget (all years)

\$20K

Project Total

\$20K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
Construction/Maintenance	\$7,500	\$7,500	\$15,000
Engineering	\$2,500	\$2,500	\$5,000
Total	\$10,000	\$10,000	\$20,000

Funding Sources

FY2025 Budget

\$10K

Total Budget (all years)

\$30K

Project Total

\$30K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	Total
Debt	\$5,000	\$5,000	\$5,000	\$15,000
Capital Projects Fund	\$5,000	\$5,000	\$5,000	\$15,000
Total	\$10,000	\$10,000	\$10,000	\$30,000

Operational Costs

FY2025 Budget

\$3.5K

Total Budget (all years)

\$10.5K

Project Total

\$10.5K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	Total
General Maintenance	\$3,500	\$3,500	\$3,500	\$10,500
Total	\$3,500	\$3,500	\$3,500	\$10,500

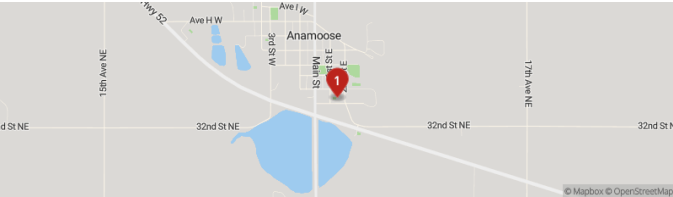


Downtown Street Lights (Installation)

Overview

Request Owner	Andy Leighton, Public Works Director
Department	Public Works
Type	Capital Equipment
Project Number	113327
Request Groups	Infrastructure Improvements, Downtown Revitalization Project

Project Location



Description

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Details

New Purchase or Replacement: New

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$7.5K	\$7.5K	\$7.5K

Detailed Breakdown

Category	FY2025 Requested	Total
Installation	\$7,500	\$7,500
Total	\$7,500	\$7,500



Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$7.5K	\$7.5K	\$7.5K

Detailed Breakdown

Category	FY2025 Requested	Total
Grant	\$7,500	\$7,500
Total	\$7,500	\$7,500

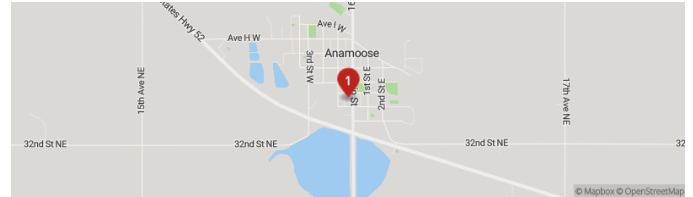


New Park on Main Street

Overview

Request Owner	Andy Leighton, Public Works Director
Department	Public Works
Type	Capital Improvement
Project Number	113312
Request Groups	Downtown Revitalization Project
Estimated Start Date	09/1/2023
Estimated Completion Date	09/1/2024

Project Location



Description

As we embark on the creation of our city's newest park along Main Street, envision a vibrant hub of greenery and community engagement. Spanning several acres, this park will seamlessly blend urban design with natural elements, offering a sanctuary from the hustle and bustle of city life. A central plaza will serve as a focal point, featuring interactive water features and sculptural installations, inviting residents and visitors to gather and unwind. Lush green spaces dotted with native trees and shrubs will provide respite and habitat for local wildlife, promoting biodiversity and ecological harmony. Pathways meandering through the park will cater to pedestrians and cyclists, encouraging active transportation and leisurely strolls. Thoughtfully designed recreational amenities, such as playgrounds, sports courts, and fitness stations, will cater to all ages and interests, fostering health and wellness within the community. With spaces designated for cultural events, farmers' markets, and outdoor performances, this park will serve as a dynamic venue for social gatherings and cultural enrichment. Anchored in sustainability and accessibility principles, the park will be a beacon of civic pride, enriching the quality of life for generations to come.

Images



Details

Type of Project: New Construction

Supplemental Attachments

 [Original timeline overview](#)

Original spreadsheet of timelines before transitioning to new capital tracking process

Capital Cost

FY2025 Budget

\$557K

Total Budget (all years)

\$1.37M

Project Total

\$1.37M

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Construction/Maintenance	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Engineering	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Repairs/Improvements	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Design	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Planning	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Furniture and Fixtures	\$55,000	\$0	\$0	\$0	\$0	\$55,000
Other	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000
Total	\$557,000	\$202,000	\$202,000	\$202,000	\$202,000	\$1,365,000

Funding Sources

FY2025 Budget

\$262K

Total Budget (all years)

\$1.03M

Project Total

\$1.03M

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Grant	\$100,000	\$100,000	\$150,000	\$150,000	\$150,000	\$650,000
Capital Projects Fund	\$150,000	\$15,000	\$15,000	\$15,000	\$15,000	\$210,000
General Fund	\$12,000	\$12,000	\$120,000	\$12,000	\$12,000	\$168,000
Total	\$262,000	\$127,000	\$285,000	\$177,000	\$177,000	\$1,028,000



Operational Costs

FY2025 Budget

\$50K

Total Budget (all years)

\$250K

Project Total

\$250K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
General Maintenance	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Total	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000

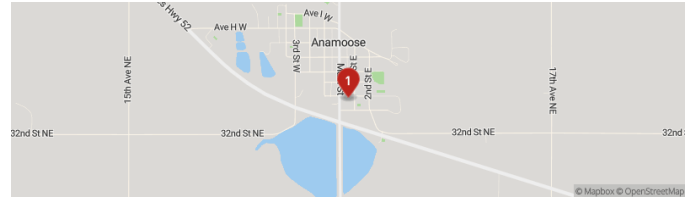


Storm Drains

Overview

Request Owner	Andy Leighton, Public Works Director
Department	Public Works
Type	Capital Improvement
Project Number	113328
Request Groups	Infrastructure Improvements, Downtown Revitalization Project
Estimated Start Date	12/1/2023
Estimated Completion Date	05/1/2024

Project Location



Description

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Details

Type of Project: Refurbishment

Benefit to Community

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Capital Cost

FY2025 Budget

\$66K

Total Budget (all years)

\$346K

Project Total

\$346K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
Construction/Maintenance	\$50,000	\$75,000	\$75,000	\$50,000	\$35,000	\$285,000
Equipment/Vehicle/Furnishings	\$11,000	\$10,000	\$5,000	\$5,000	\$5,000	\$36,000
Engineering	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Total	\$66,000	\$90,000	\$85,000	\$60,000	\$45,000	\$346,000

Funding Sources

FY2025 Budget

\$57K

Total Budget (all years)

\$293K

Project Total

\$293K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	Total
General Fund	\$40,000	\$45,000	\$40,000	\$45,000	\$40,000	\$210,000
Debt	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Grant	\$7,000	\$8,000	\$7,500	\$5,000	\$5,000	\$32,500
Total	\$57,000	\$63,000	\$57,500	\$60,000	\$55,000	\$292,500



Capital Cost

FY2025 Budget

\$35K

Total Budget (all years)

\$65K

Project Total

\$65K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	Total
Construction/Maintenance	\$10,000	\$10,000	\$10,000	\$30,000
Engineering	\$3,000	\$5,000	\$5,000	\$13,000
Furniture and Fixtures	\$6,000	\$0	\$0	\$6,000
Repairs/Improvements	\$5,000	\$0	\$0	\$5,000
Planning	\$5,000	\$0	\$0	\$5,000
Design	\$4,000	\$0	\$0	\$4,000
Other	\$2,000	\$0	\$0	\$2,000
Total	\$35,000	\$15,000	\$15,000	\$65,000

Funding Sources

FY2025 Budget

\$15K

Total Budget (all years)

\$45K

Project Total

\$45K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	Total
Debt	\$10,000	\$10,000	\$10,000	\$30,000
Grant	\$5,000	\$5,000	\$5,000	\$15,000
Total	\$15,000	\$15,000	\$15,000	\$45,000

Operational Costs

FY2025 Budget

\$4K

Total Budget (all years)

\$15K

Project Total

\$15K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	Total
General Maintenance	\$4,000	\$5,000	\$6,000	\$15,000
Total	\$4,000	\$5,000	\$6,000	\$15,000

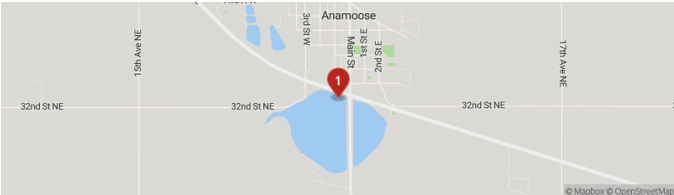


Turf Field Replacement

Overview

Request Owner	Andy Leighton, Public Works Director
Department	Public Works
Type	Capital Improvement
Project Number	113311
Request Groups	Infrastructure Improvements
Estimated Start Date	05/1/2024
Estimated Completion Date	08/1/2024

Project Location



Description

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Details

Type of Project: Replacement

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$20K	\$40K	\$40K

Detailed Breakdown

Category	FY2025 Requested	FY2026 Requested	Total
Construction/Maintenance	\$20,000	\$20,000	\$40,000
Total	\$20,000	\$20,000	\$40,000

Funding Sources

FY2025 Budget

\$20K

Total Budget (all years)

\$40K

Project Total

\$40K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	Total
General Fund	\$15,000	\$15,000	\$30,000
Building Improvement Fund	\$5,000	\$5,000	\$10,000
Total	\$20,000	\$20,000	\$40,000

Operational Costs

FY2025 Budget

\$10K

Total Budget (all years)

\$40K

Project Total

\$40K

Detailed Breakdown

Category	FY2025 <i>Requested</i>	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	Total
General Maintenance	\$10,000	\$10,000	\$10,000	\$10,000	\$40,000
Total	\$10,000	\$10,000	\$10,000	\$10,000	\$40,000



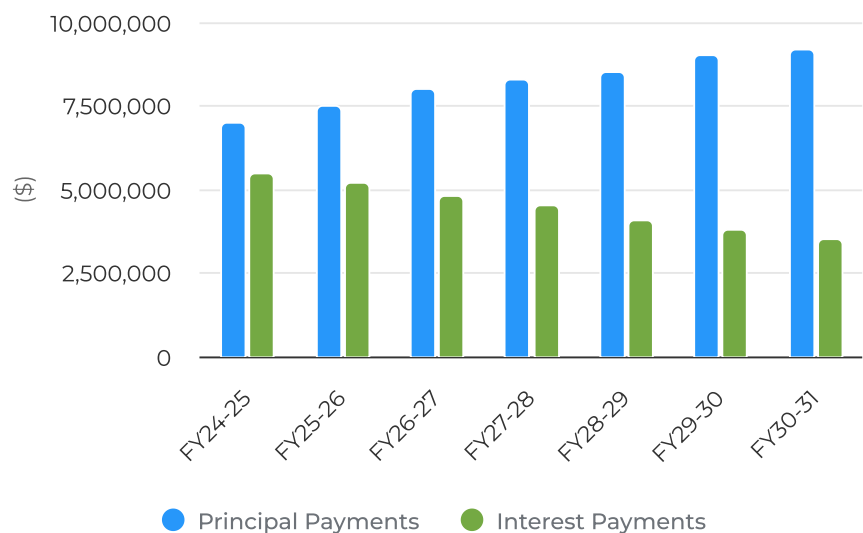
Debt Overview Summary

The City of Heroville employs prudent debt management practices to finance significant capital projects and infrastructure improvements that support the community's growth and development. By leveraging various debt instruments, such as bonds and loans, the City can undertake large-scale projects that would be challenging to fund through current revenues alone. This strategic use of debt ensures that essential improvements are made while spreading the cost over the useful life of the assets, promoting intergenerational equity.

As of FY2024-2025, Heroville has an outstanding debt of \$75 million, primarily consisting of general obligation bonds, revenue bonds, and state loans. General obligation bonds, backed by the full faith and credit of the City, are used to finance projects such as public safety facilities, parks, and roadways. Revenue bonds, which are repaid from specific revenue sources like utility fees, fund projects such as water and sewer system upgrades. State loans typically finance infrastructure projects with favorable interest rates and repayment terms.

Debt Service Payments

Debt service payments, which include both principal and interest, are a significant component of the City's annual budget. For FY2024-2025, Heroville has allocated \$12.5 million for debt service payments, ensuring that all obligations are met promptly. This allocation represents a carefully managed portion of the City's total expenditures, reflecting a commitment to maintaining a strong credit rating and financial stability. The City regularly reviews its debt portfolio and repayment schedules to identify opportunities for refinancing and interest cost savings.

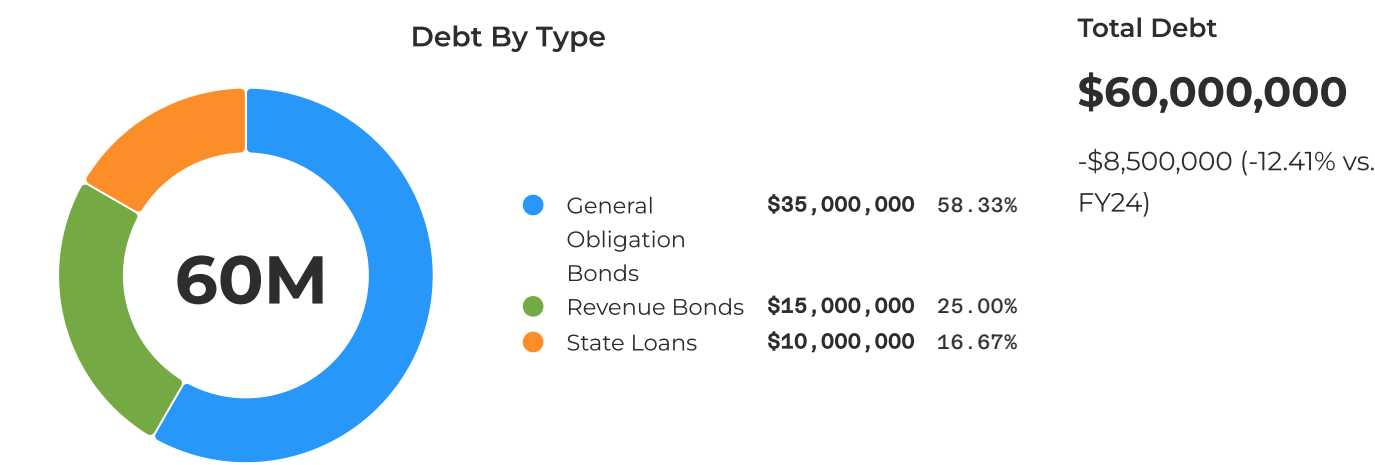


Debt Policy

Heroville's debt policy outlines the principles and guidelines for debt issuance and management, emphasizing transparency, fiscal responsibility, and strategic planning. The policy includes limits on the amount of debt that can be issued, procedures for obtaining approval for new debt, and criteria for selecting financing options. By adhering to these guidelines, the City ensures that debt levels remain within manageable limits and that borrowing is used judiciously to support long-term capital needs. This disciplined approach to debt management helps safeguard the City's financial health while enabling it to invest in vital infrastructure and community services.

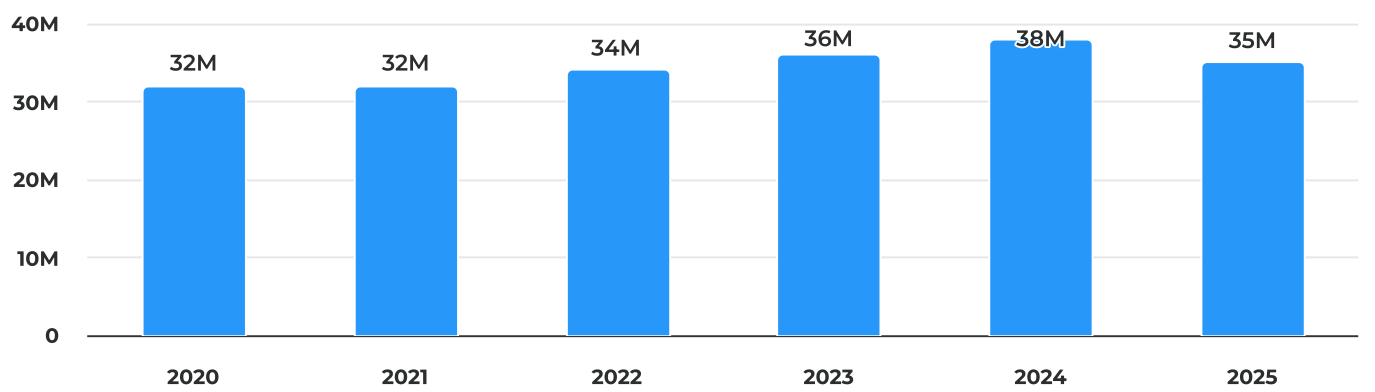
Debt By Type

The City of Heroville manages its debt through a diversified portfolio of debt instruments, including general obligation bonds, revenue bonds, and state loans. This approach allows the City to finance large-scale capital projects and infrastructure improvements while maintaining fiscal stability. Over the past five years, general obligation bonds have constituted the largest portion of Heroville's debt, reflecting the City's commitment to funding essential public services and infrastructure directly. As of FY2024, general obligation bonds amount to \$38 million, increasing steadily from \$30 million in FY2020. Revenue bonds, which are supported by specific revenue streams, have seen a gradual decrease, totaling \$18 million in FY2024. State loans, offering favorable terms for infrastructure projects, have increased to \$12.5 million in FY2024, up from \$10 million in FY2020. This strategic distribution of debt types ensures that Heroville can meet its current and future obligations effectively.



Fund Name	FY2024	FY2025	% Change	\$ Change
General Obligation Bonds	\$38,000,000.00	\$35,000,000.00	-7.89%	-\$3,000,000.00
Revenue Bonds	\$18,000,000.00	\$15,000,000.00	-16.67%	-\$3,000,000.00
State Loans	\$12,500,000.00	\$10,000,000.00	-20.00%	-\$2,500,000.00
Total Debt	\$68,500,000.00	\$60,000,000.00	-12.41%	-\$8,500,000.00

General Obligation Bonds

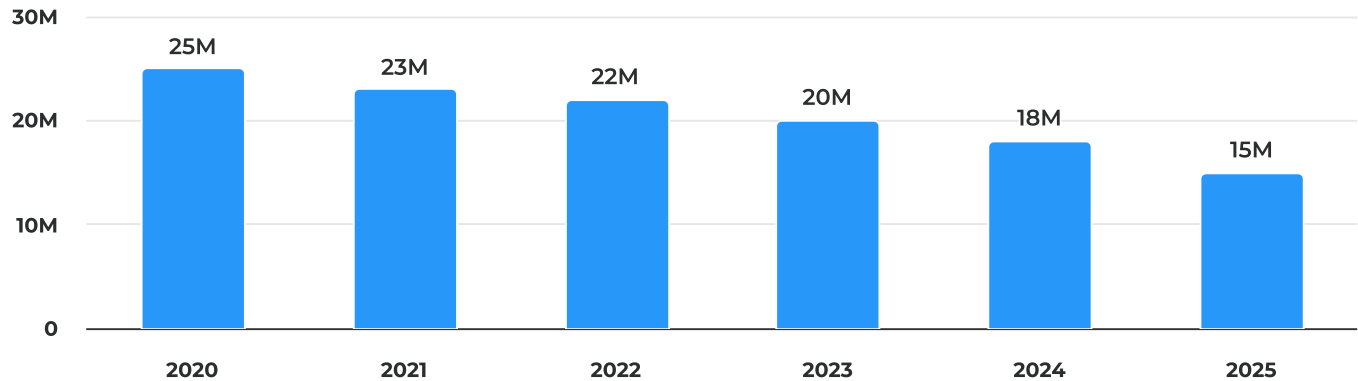


Fund Name	2024	2025	% Change	\$ Change
Principal				\$0.00

Debt By Type

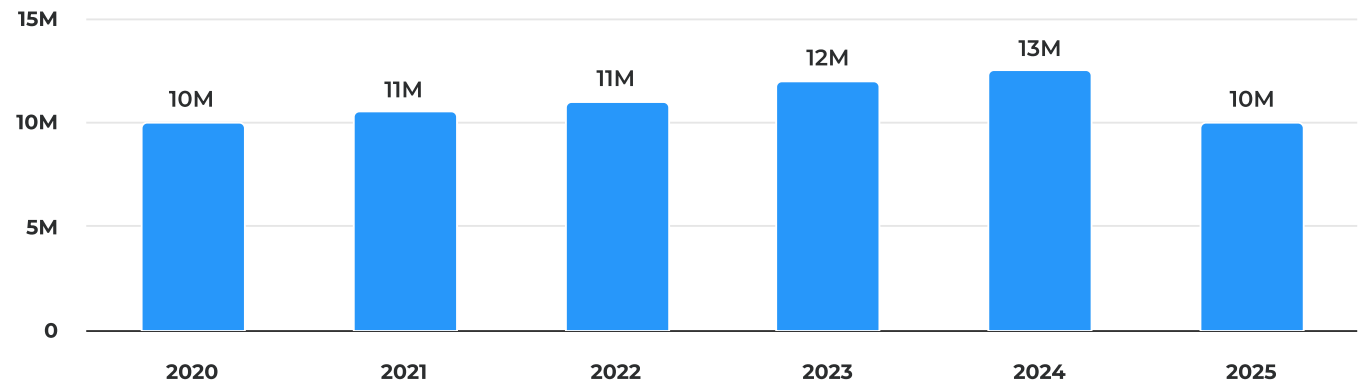
Fund Name	2024	2025	% Change	\$ Change
Interest				\$0.00
Total Debt	\$0.00	\$0.00		\$0.00

Revenue Bonds



Fund Name	FY2024	FY2025	% Change	\$ Change
Revenue Bonds	\$18,000,000.00	\$15,000,000.00	-16.67%	-\$3,000,000.00
Total Debt	\$18,000,000.00	\$15,000,000.00	-16.67%	-\$3,000,000.00

State Loans

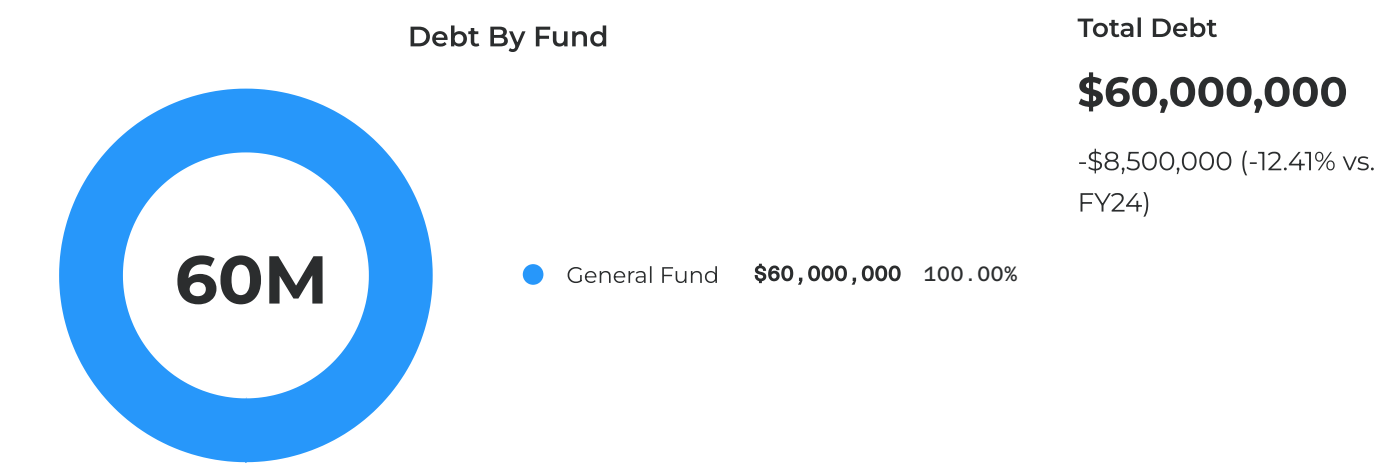


Fund Name	FY2024	FY2025	% Change	\$ Change
State Loans	\$12,500,000.00	\$10,000,000.00	-20.00%	-\$2,500,000.00
Total Debt	\$12,500,000.00	\$10,000,000.00	-20.00%	-\$2,500,000.00



Debt Service Payment By Fund

The City's debt is allocated across various funds to support the diverse financial needs of its departments and projects. This allocation ensures that each fund can effectively manage its resources and contribute to the overall financial health of Heroville. The General Fund, primarily used for operational expenses and essential services, carries a significant portion of the City's debt, including general obligation bonds. The Enterprise Fund, which supports revenue-generating services like utilities, primarily utilizes revenue bonds to finance its projects. Special Revenue Funds and Capital Project Funds also play crucial roles, with state loans often used to fund specific infrastructure improvements. By distributing debt across these funds, Heroville ensures a balanced approach to debt management, aligning each fund's revenue-generating capacity with its debt obligations. This strategic alignment helps maintain the City's strong credit rating and financial stability while supporting ongoing and future capital needs.



Appendix

The Appendix of the City of Heroville's FY2024-2025 Budget Book provides supplementary information to enhance understanding and transparency of the budget document. This section includes a comprehensive glossary of terms to ensure clarity of the technical language used throughout the budget, and detailed performance measures that outline the goals and achievements of various city departments. These additional resources support the main content of the budget and offer valuable insights into the City's financial management and strategic objectives.

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

ACFR: Annual Comprehensive Financial Report - A detailed report of an organization's financial activities and performance over the fiscal year.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Assets: Items owned by an organization that have economic value, such as cash, investments, property, and equipment.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's

apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Flow: The movement of money into or out of an organization, showing its liquidity and ability to meet financial obligations.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to

determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union, regarding wages, hours and working conditions.

Compliance: Adherence to relevant laws, regulations, and internal policies governing financial reporting and operations.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery — direct, indirect, and capital costs — are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Equity: The residual interest in the assets of an organization after deducting liabilities, representing the owners' stake in the business.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Financial Statements: Reports summarizing an organization's financial activities and position, including the balance sheet, income statement, and cash flow statement.

Fiscal Year: The 12-month period for which an organization plans the use of its funds, typically not the same as the calendar year.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GAAP: Generally Accepted Accounting Principles - Standard accounting principles, standards, and procedures that companies use to compile their financial statements.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Internal Controls: Policies and procedures implemented by an organization to ensure the reliability of financial reporting and compliance with laws and regulations, aiming to prevent fraud and errors.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Liabilities: Debts or obligations owed by an organization, including loans, accounts payable, and accrued expenses.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Net Income: The difference between an organization's revenues and expenses, representing its profit or loss for a specific period.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.



Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Proprietary Funds: Funds used to record the financial transactions of governmental entities when they engage in activities that are intended to recover the cost of providing goods or services to the general public on a user-fee basis.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenues: Inflows of resources or other enhancements of assets of an organization, usually from sales of goods or services.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be

loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.



Strategic Plan

The City of Heroville's Strategic Plan serves as a comprehensive road map for achieving the community's long-term vision and goals. Developed with extensive input from residents, businesses, and stakeholders, the plan outlines key priorities and strategic initiatives designed to enhance the quality of life for all citizens. The Strategic Plan focuses on five core areas: public safety, infrastructure, economic development, community services, and environmental sustainability. By concentrating on these areas, Heroville aims to build a resilient, vibrant, and inclusive community.

The Strategic Plan is not only a guiding document but also a living framework that evolves with the needs and aspirations of the community. It sets clear objectives and measurable outcomes to track progress and ensure accountability. Each strategic initiative is aligned with the City's mission and values, emphasizing transparency, efficiency, and innovation. This proactive approach allows Heroville to adapt to changing circumstances and seize new opportunities, ensuring that the city remains a desirable place to live, work, and play.

City Council Review

The Strategic Plan undergoes regular review and endorsement by the City Council. This review process ensures that the plan remains relevant and aligned with the community's evolving needs and priorities. During these reviews, the City Council evaluates progress towards strategic goals, considers new initiatives, and makes adjustments as necessary. This iterative process fosters continuous improvement and ensures that the City's strategic direction is responsive to feedback from residents and stakeholders.

Departmental Use

Each city department uses the Strategic Plan as a foundational document to guide their operations and initiatives. Departments develop their own action plans and performance metrics aligned with the overarching strategic goals. This alignment ensures that all city activities contribute to the broader objectives of enhancing public safety, improving infrastructure, fostering economic growth, delivering excellent community services, and promoting sustainability. Regular departmental reviews and reports track progress and facilitate coordinated efforts across the city government.

Budget Integration

The Strategic Plan is integrally linked to the City's budgeting process. Each budget cycle begins with a thorough review of the strategic priorities, ensuring that financial resources are allocated in a manner that supports the achievement of strategic goals. This alignment between the Strategic Plan and the budget ensures that every dollar spent advances the City's long-term vision. The integration of strategic planning and budgeting enhances fiscal responsibility, promotes transparency, and ensures that the City's financial decisions are driven by a clear and shared vision for the future.



City staff collaborating on strategic initiatives, ensuring alignment with Heroville's long-term goals and community priorities.

Budget Timeline

The City of Heroville follows a structured and detailed budgeting timeline to ensure a comprehensive and inclusive process. This timeline begins nearly a year before the start of the fiscal year, allowing ample time for preparation, review, and public input. The objective is to develop a balanced budget that reflects the community's needs, priorities, and strategic goals. Each phase of the timeline involves collaboration between city departments, the City Council, and the public, ensuring transparency and accountability throughout the process.

Our budgeting timeline includes several key milestones, each essential to creating a well-considered financial plan. These milestones guide the process from initial planning and departmental requests to final adoption and implementation. By adhering to this timeline, the City of Heroville ensures that budget decisions are made methodically and with broad-based input.

Budget Calendar

- September 2024

Budget Kickoff - The Finance Department issues budget guidelines and instructions to all city departments, marking the official start of the budgeting process.

- October 2024

Revenue Forecasting - The Finance Department prepares revenue projections for the upcoming fiscal year, considering historical data and economic trends.

- November 2024

Departmental Submissions - City departments submit their budget requests, including justifications for expenditures and any new initiatives.

- December 2024

Initial Review - The City Manager and Finance Department review departmental requests, discuss adjustments, and align proposals with strategic priorities.

- January 2025

Preliminary Budget Preparation - A preliminary budget is compiled, incorporating feedback from the initial review phase.

- February 2025

City Manager Review - The City Manager conducts a thorough review of the preliminary budget, making necessary revisions to ensure a balanced proposal.

- March 2025

Public Hearings and Community Input - The City holds public hearings to gather feedback from residents and stakeholders, ensuring community involvement in the budgeting process.

- April 2025

City Council Workshops - The City Council conducts workshops to discuss the budget in detail, considering public input and making further adjustments.

- May 2025

Final Budget Preparation - The Finance Department finalizes the budget, incorporating any lastminute changes and ensuring all legal requirements are met.

- June 2025

Budget Adoption - The City Council formally adopts the budget by ordinance, establishing the official financial plan for the upcoming fiscal year.

- July 2025



Implementation Begins - The new fiscal year begins, and the adopted budget is implemented. Departments start utilizing allocated funds in accordance with the approved budget.

Priorities and Issues

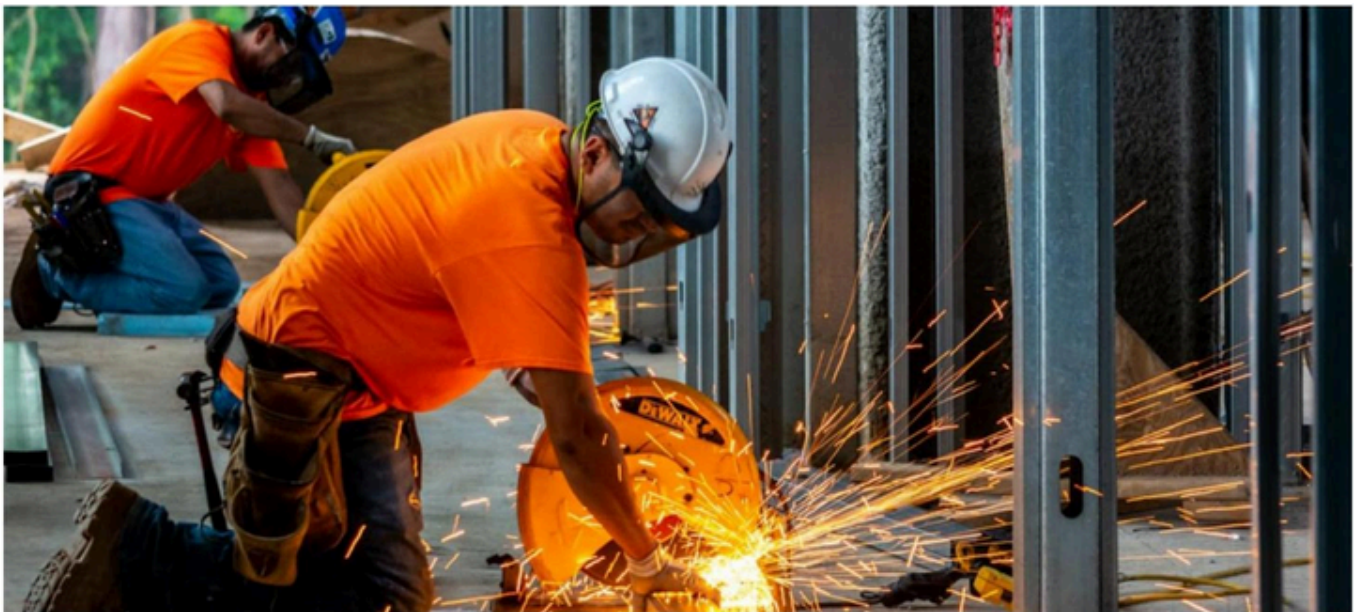
The City of Heroville is committed to addressing key priorities and issues that impact the well-being and quality of life of our residents. Our primary focus areas include enhancing public safety, improving infrastructure, fostering economic development, and promoting environmental sustainability. Each of these priorities is driven by a desire to create a safe, vibrant, and prosperous community where all residents can thrive.

Enhancing Public Safety: Public safety remains a top priority for Heroville. We are dedicated to ensuring that our police and fire departments have the resources they need to protect and serve the community effectively. This includes investing in new equipment, advanced training programs, and community engagement initiatives. By strengthening our public safety infrastructure, we aim to reduce crime, improve emergency response times, and enhance overall community safety.

Improving Infrastructure: Investing in infrastructure is crucial for supporting Heroville's growth and development. Key projects include upgrading roads and bridges, expanding public transportation options, and modernizing water and sewer systems. These improvements are essential for maintaining the city's functionality, reducing congestion, and ensuring reliable service delivery. Additionally, we are focused on sustainable infrastructure solutions that minimize environmental impact and promote long-term resilience.

Fostering Economic Development: Economic development is vital for creating jobs, boosting local businesses, and increasing the city's tax base. Heroville is committed to attracting new businesses and supporting existing ones through various initiatives, including tax incentives, grants, and business development programs. By fostering a vibrant economic environment, we aim to create opportunities for all residents and build a robust and diverse economy.

Promoting Environmental Sustainability: Sustainability is a critical issue for Heroville as we strive to protect our natural resources and combat climate change. Our environmental initiatives include expanding green spaces, enhancing recycling programs, and investing in renewable energy projects. We are also working to implement policies that reduce greenhouse gas emissions and promote sustainable practices across all city operations. By prioritizing sustainability, we aim to ensure a healthy environment for current and future generations.



City workers undertaking critical infrastructure improvements, reflecting Heroville's commitment to maintaining and upgrading essential public service

Personnel Changes

The City of Heroville continually assesses its staffing needs to ensure that we can deliver high-quality services to our residents efficiently and effectively. For the FY2024-2025 budget, several personnel changes have been implemented to address evolving community needs and strategic priorities. These changes include both additions and realignments of full-time equivalent (FTE) positions across various departments.

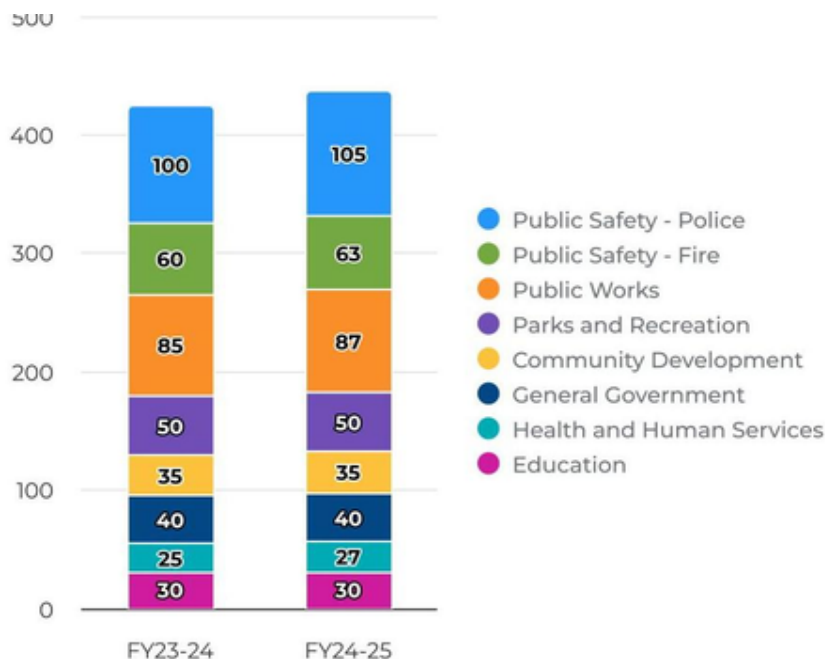
One of the key areas of focus is public safety, where we have increased staffing levels to enhance community protection and emergency response capabilities. The Police Department will see the addition of five new officers, and the Fire Department will gain three new firefighter positions. These changes are aimed at improving response times and ensuring that we have adequate personnel to meet the growing demands of our expanding city.

In the Public Works Department, we have added two new engineering positions to support the City's infrastructure improvement projects. This addition is crucial as we embark on significant upgrades to our roads, bridges, and water systems. Conversely, some departments, such as General Government and Community Development, have not experienced any changes in their FTE counts, reflecting stable staffing needs in those areas.

FTE Count per Department

The accompanying data visualization provides a clear representation of the personnel changes across various departments. It highlights where new positions have been added and illustrates the percentage changes in FTE counts. This visual aid helps to quickly convey the staffing adjustments and their distribution across the city's departments.

By strategically adjusting our staffing levels, Heroville ensures that we are well-equipped to meet the current and future needs of our community. These changes reflect our commitment to providing excellent public services and maintaining a responsive and adaptable municipal workforce.



Long-Range Operating Plan

The City of Heroville's Long-Range Operating Plan outlines our strategic approach to managing the City's resources and services over the next five to ten years. This plan is designed to ensure fiscal sustainability, operational efficiency, and the continuous improvement of public services. By anticipating future needs and challenges, we can proactively allocate resources and make informed decisions that benefit our community in the long term.

A key component of our long-range plan is financial forecasting. We use sophisticated modeling techniques to project revenues, expenditures, and economic trends. This enables us to identify potential budgetary imbalances and develop strategies to address them. Our forecasts consider a range of factors, including population growth, inflation rates, and changes in state and federal funding. By maintaining a clear picture of our financial trajectory, we can make proactive adjustments to our budget and operations to ensure stability and resilience.

In addition to financial forecasting, the Long-Range Operating Plan emphasizes the importance of strategic investments in infrastructure, technology, and human capital. We are committed to maintaining and upgrading our infrastructure to support a growing population and changing economic conditions. Investments in technology are also critical, as they enable us to improve service delivery, enhance communication with residents, and increase operational efficiency. Furthermore, we recognize that our employees are our most valuable asset, and we are dedicated to providing them with the training, tools, and support they need to excel in their roles.

Community engagement and transparency are fundamental to our long-range planning process. We actively seek input from residents, businesses, and stakeholders through public meetings, surveys, and advisory committees. This feedback helps us to understand community priorities and to ensure that our long-range plans align with the needs and aspirations of our citizens. By fostering a culture of openness and accountability, we build trust with our community and create a shared vision for Heroville's future.



Alex Johnson, Senior Strategic Planner, outlining strategic initiatives as part of Heroville's Long-Range Operating Plan, ensuring proactive resource

Short-Term Organization Factors

The City of Heroville recognizes that addressing short-term organizational factors is crucial for maintaining operational efficiency and meeting immediate community needs. These factors include adapting to changes in the workforce, managing budget constraints, responding to emerging community issues, and implementing new technologies. By focusing on these areas, we ensure that the City can respond swiftly and effectively to current challenges while laying the groundwork for future success.

Workforce Management

One of the primary short-term factors we are addressing is workforce management. This involves recruiting and retaining skilled employees, providing ongoing training and professional development, and ensuring that our staffing levels align with service demands. Given the competitive job market and the increasing complexity of municipal services, it is essential to attract talented individuals who can contribute to Heroville's goals. We are also enhancing our employee engagement and wellness programs to support a motivated and healthy workforce.

Budget Management

Budget management is another critical short-term organizational factor. The City faces the challenge of balancing limited resources with growing demands for services. To address this, we are implementing cost-saving measures, optimizing resource allocation, and seeking additional funding opportunities such as grants and partnerships. By maintaining strict budget discipline and continuously monitoring financial performance, we can ensure that we meet our fiscal responsibilities without compromising service quality.

Emerging Community Issues

Emerging community issues, such as public health concerns, economic fluctuations, and environmental changes, require immediate attention and agile responses. Heroville is committed to staying ahead of these issues by actively monitoring trends, engaging with community stakeholders, and implementing proactive measures. This includes enhancing our public health infrastructure, supporting local businesses during economic downturns, and promoting sustainable practices to address environmental concerns.

Technology

Lastly, the integration of new technologies plays a vital role in improving our short-term organizational efficiency. We are investing in advanced systems for data management, communication, and service delivery. These technologies enable us to streamline operations, enhance transparency, and provide better services to our residents. By embracing innovation, we can quickly adapt to changing circumstances and improve our overall effectiveness as a municipal government.



City employees participating in a training session to enhance their skills and ensure effective service delivery.



A workforce development workshop focused on improving operational efficiency and staff engagement in Heroville.